

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

-
- 1. CALL TO ORDER - CHAIRMAN**
 - 2. APPROVAL OF WORK SESSION AGENDA - CHAIRMAN**
 - 2.1. BOC - Changes to the Agenda Pg. 3
 - 3. DISCUSSION ITEMS - NO ACTION**
 - 3.1. CVB - Youth Athletic Fields Pg. 5
 - 3.2. Infrastructure and Asset Management - Courthouse Expansion Project Update Pg. 6
 - 3.3. Infrastructure and Asset Management - Courthouse Expansion Project Exterior Facade Discussion Pg. 12
 - 3.4. Innovation and Technology - Innovation Report Pg. 49
 - 3.5. Tax Administration - 2020 Revaluation Update Pg. 51
 - 4. DISCUSSION ITEMS FOR ACTION**
 - 4.1. Kannapolis City Schools - Kannapolis Middle School Construction Update Pg. 52
 - 4.2. Active Living and Parks - FY20 Matching Incentive Grant Applicant Requests Pg. 55
 - 4.3. BOC - Appointments to Boards and Committees Pg. 58
 - 4.4. BOC - Designation of Voting Delegate for NCACC 112th Annual Conference Pg. 60
 - 4.5. County Manager - Electric Easement at Hickory Ridge Elementary School Pg. 63
 - 4.6. County Manager - Purchase of Property for a New Middle School Pg. 66
 - 4.7. County Manager - Stormwater Agreement at Odell Elementary School Pg. 101
 - 4.8. DHS - Energy Program Outreach Plan Pg. 110
 - 4.9. EMS - Approval of Ambulance Purchase Order Pg. 115
 - 4.10. Finance - Training and Firing Range Renovation Project Funding Pg. 121
 - 4.11. Finance - Approval of Project Ordinances and Budget Amendment Related to CIP Funded Projects in the FY20 General Fund Budget Pg. 131
 - 4.12. Finance - Approval of Project Ordinances and Budget Amendment Related to FY20 One-Time Funding For Two Cent Tax Increase Pg. 149
 - 4.13. Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulance Pg. 160
 - 4.14. Infrastructure and Asset Management - Rob Wallace Park Phase II Construction Bid Award Pg. 164

- 4.15. Planning and Development - 2020-2021 Proposed HOME Program Project Pg. 185
- 4.16. Planning and Development - Fee Study Presentation and Discussion Pg. 197
- 4.17. Register of Deeds - Refund of Excise Tax to Norwood, Armstrong, and Stokes, PLLC Pg. 248
- 4.18. Sheriff's Office - Declare K-9 "Geri" Surplus Property Pg. 255
- 4.19. Tax Administration - Collector's Annual Settlement and Order Authorizing Collection of 2019 Taxes Pg. 260

5. DISCUSSION ITEMS - NO ACTION CONT.

- 5.1. BOC - Strategic Plan Pg. 265

6. APPROVAL OF REGULAR MEETING AGENDA

- 6.1. BOC - Approval of Regular Meeting Agenda Pg. 266

7. CLOSED SESSION

- 7.1. Closed Session - Pending Litigation and Economic Development Pg. 270

8. ADJOURN

In accordance with ADA regulations, anyone in need of an accommodation to participate in the meeting should notify the ADA coordinator at 704-920-2100 at least 48 hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Approval of Work Session Agenda - Chairman

SUBJECT:

BOC - Changes to the Agenda

BRIEF SUMMARY:

A list of changes to the agenda is attached.

REQUESTED ACTION:

Motion to approve the agenda as amended.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Changes to the Agenda



**CABARRUS COUNTY BOARD OF COMMISSIONERS
CHANGES TO THE AGENDA
JULY 1, 2019**

ADDITIONS:

Discussion Items – No Action

- 3.1 CVB – Youth Athletic Fields**

Discussion Items for Action

- 4.2 Active Living and Parks – FY20 Matching Incentive Grant Applicant Requests**
- 4.7 DHS – Energy Program Outreach Plan**

UPDATED:

Discussion Items for Action

- 4.3 BOC – Appointments to Boards and Committees**
- **Public Health Authority Request Added**

SUPPLEMENTAL INFORMATION:

Discussion Items – No Action

- 3.2 Infrastructure and Asset Management – Courthouse Expansion Project Update**
- **Cabarrus County Courthouse Schematic Design Phase Progress Report**
- 3.3 Infrastructure and Asset Management – Courthouse Expansion Project Exterior Facade Discussion**
- **Presentation**

Discussion Items for Action

- 4.19 Tax Administration – Collector’s Annual Settlement and Order Authorizing Collection of 2019 Taxes**
- **Delinquent Report**
 - **2019-2020 Tax Levy**

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

CVB - Youth Athletic Fields

BRIEF SUMMARY:

Discuss options for turf athletic field.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Donna Carpenter, CEO CVB

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Infrastructure and Asset Management - Courthouse Expansion Project Update

BRIEF SUMMARY:

Staff to provide update on Cabarrus County Courthouse Expansion project.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager Of Operations
Jonathan Marshall, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Cabarrus County Courthouse Design Phase Progress Report



July 1, 2019

Silling Architects
405 Capitol Street
Upper Atrium
Charleston, WV 25301

Cabarrus County
Attn: Mr. Kyle Bilafer Area manager of Operations
65 Church Street SE
Concord, NC 28026

Re: Cabarrus County Courthouse Schematic Design Phase Progress Report

Dear Mr. Bilafer,

The following is a Schematic Design Phase Progress Report and Design Schedule for the new Cabarrus County Courthouse.

As of the end of June 2019, the Schematic Design Phase has been active for 103 calendar days. Sixty-two calendar days remain until the completion and the delivery of the 100% SD Phase documents. The design process has been very efficient and we are pleased to say that we are on-schedule to deliver the Schematic Design on August 31 for the SD level pricing by Messer Construction. We are very appreciative of you and your staff for your exceptional responsiveness. We could not meet the schedule requirements were it not for the often-immediate answers to our many questions and requests. Likewise, we appreciate the availability, cooperation, and friendliness of all members of the courts, related offices, and the county management. Of greater importance, we are on the path to an outstanding courthouse that the citizens and day-to-day users alike will greatly appreciate. We look forward to a positive response to the exterior design in the coming weeks from the city and county leadership and the general public.

I am also pleased to report that all architectural and engineering disciplines are fully engaged in the Schematic Design process. Each discipline is developing their design scope, and nearly all in a separate REVIT-based, three-dimensional intelligent computer model that is shared amongst team members in a common data base at the end of each week. Additionally, a web-based team meeting is currently conducted on a bi-weekly basis to address the design progress, relevant issues, and the pending two-week design schedule. On a daily basis there are countless in-house design discussions, Emails, and telephone between team members actively engaged in the design.

As you are aware the process is becoming more detailed and for the foreseeable future will become increasingly more demanding. The following is a general outline of the major design tasks that will require review input from you, your staff, and/or the stakeholders involved. Obviously, this is not an exhaustive list of items to be addressed through August 31, but it covers the primary items.

1. Site Utilities and Coordination with the City of Concord:

- June 25: The Initial discussion with the City of Concord engineering staff to review the approach to the underground utilities in Means Avenue and serving the new courthouse was conducted at the City of Concord Operations Center.

- July 29: Second review of preliminary Site Utilities Plan with the City of Concord to be conducted at the County Government Center and on the courthouse site.

2. Site and Means Avenue Plaza Design

- Determination of Means Avenue Public Plaza Programming and Design Process and potential schedule. It is assumed that the process will be better clarified after the exterior design concept presentation to the City Council on July 9.
- Anticipate the Programming and Schematic Design Process to extend through August and likely beyond given the collaboration effort needed with the City of Concord. We have timeslot availability mid-morning or mid-afternoon on July 30 to conduct the initial meeting. It is important that the City identify the stakeholders and process and verify availability for that date; or propose an alternative date as the Means Avenue plaza is the most undefined scope with the Schematic Design budgetary impact.

3. Exterior Building Design:

- A revised design scheme that blends the features of two alternatives overviewed at the end of May are scheduled to be presented as indicated below. On-going pricing discussions with Messer Construction regarding exterior envelope materials and systems continue. Alternatives and related pricing will be further explored in the final six weeks of Schematic Design upon approval of the exterior design concept including the City of Concord and Cabarrus County

July 1:	Combined City/County Non-Quorum meetings CABCO Board of Commissioners Working Session
July 2:	Combined City/County Non-Quorum meetings City Planning and Zoning
July 9:	City Council Working Meeting
July 10:	Public Forum in CABCO Governmental Center rotunda

4. Courthouse Space Planning

- Current outstanding planning issues:

July 1:	Guardian Ad Litem Office Suite first review and swing space discussion
July 1:	Clerk Civil office swing space plan, all Clerk records room filing plan, Estates/SP and Civil elevated counters.
July TBD:	Mediation Offices and Conference Rooms location: Judge McGee would like offices and conference rooms to be located near security. Plans currently show a collection of conference rooms on the first floor of the 1973 Courthouse adjacent to the Union Street exterior wall and Mediation Offices in the 2 nd floor Judges' Office Suite near the Corban Avenue.
July TDB:	1 st floor Triage, First Appearance and Traffic Courtrooms. Judge McGee, Judge Wilhelm and Roxann Vaneekoven to discuss use in further detail.
July TBD:	Court Reporters relocation to 4 th floor – discussed with Judge McGee
July & August:	Incorporation of any additional structural requirements impacting space planning
Early August:	Incorporation of AHJ comments
- The following are anticipated to be reviewed and approved in mid-August. We will attempt to schedule August 14 – 16.

- **Clerk of Courts Offices, Swing Space, and Records Rooms**
 Final review of outstanding space planning issues that will be discussed on July 1 are to be for the following offices and spaces.
 - Bookkeeping and Cashier
 - Estates and Special Proceedings
 - Criminal District and Superior
 - Civil
 - Records
 - Swing Space
- **Judges’ Offices**
 - The outstanding planning issues indicated above are to be included for review.
 - The user has yet to review and approve the plans that include the addition of a fourth stair that altered the office layout.
- **District Attorney Offices**
 - The user has yet to review and approve the plans that include the addition of a fourth stair that altered the office layout. The change appears as a minimal impact to the location of the victim/witness coordinators.
- **Juvenile Justice Offices**
 - The user has yet to review and approve the plans that include the swing space offices for Dispute Resolution that are located to the Means Avenue side of the Juvenile Justice Office Suite. Silling to discuss changes with the DA on July 11 and explore sending electronic version or web-based meeting review prior to the final space planning review.
- **Dispute Resolution Offices and Swing Space**
 - The user has reviewed and approved the permanent office suite.
 - The user has yet to review and approve the swing space to be located in the basement adjacent to the Juvenile Justice Office Suite.
- **Community Corrections Offices and Swing Space**
 - We anticipate the accommodations for transitional water service entry during the enabling package (GMP1) to have a minor impact to both the current Community Corrections offices and the proposed permanent offices in the basement of the 1973_courthouse.
- **Guardian Ad Litem Offices and Swing Space**
 - We assume that the July review will be sufficient for space planning approval; however, we are prepared to make necessary revisions and conduct a final review in August if necessary.
 - We assume that the swing space will be located in the CABCO Government Center
- **Mediation Offices and Swing Space**
 - Resolution of the location of the office area and collocated conference rooms appears to be the most significant issue with respect to all planning given the concerns of Judge McGee and the desired placement adjacent to security. To accommodate the request, it assumes an adjacency near the Public Entry Command Center or the Staff Entry Command Center. Further discussion of options may impact the area presently housing Triage, First Appearance Courtroom, Traffic Court Courtroom or Grand Jury.
- **Jury Assembly**
 - Assume approval needed by Judge McGee, Clerk of Courts and Operations
 - How will this be staffed?
- **Courtrooms and Courtroom Support Spaces**
 - Courtrooms – see item 6
 - Judges’ Chambers

- 4th floor Jury Deliberation Rooms
- 4th floor District Attorney Green Rooms and Witness Waiting Rooms
- 4th floor Private Attorney Rooms
- 1st, 2nd, 3rd and 4th floor Courtroom Entry Attorney Conference Rooms
- 3rd floor back of house Attorney Conference Rooms
- **Grand Jury and Swing Space**
 - See Mediation Offices and Swing Space Comments above.
 - Final review and approval to include the District Attorney and the Superior Court
 - Consider the use of one of the 4th floor courtrooms as Grand Jury swing space
- **Court Security**
 - The user has yet to review and approve the modifications to the Command Center that are necessary with the addition of a fourth stair.
 - Final space planning approval of the following:
 - Public Queuing and Security Screening
 - Public Entry Command Center
 - Staff Entry Command Center
 - Central Holding and Defendant Circulation
 - Secure Sallyport
 - Court Floor Holding and Interview Rooms
- **Building Support Spaces**
 - Final Space planning review and approval of the following:
 - Central Mechanical and Electrical Rooms located at the basement level in the new courthouse
 - New Courthouse Rooftop Mechanical and Electrical Room
 - New Courthouse Rooftop Mechanical Equipment
 - Electrical and Communications Distribution Rooms
 - Elevator Machine Rooms
 - Below Grade parking
 - 1st floor loading dock and support areas
 - Toilets including gang and private
 - Janitorial including central storage and floor level janitor
 - Bulk Storage
 - Recycling and Shredding
 - ITS
 - Communication entry
 - Communications equipment rooms
 - Audio visual equipment rooms

5. Authorities Having Jurisdiction Code Reviews

- July 31: NCDOT Fire Marshall review July 31
- TBD: City of Concord Fire Department
- TBD: Cabarrus County Code Review

6. Courtroom Space Design

- Courtroom Programming meeting:
- July 11: Meeting with stakeholders to review abstract courtroom models including gallery seating capacity, litigation well configuration and seating, judge's bench arrangement, clerk's desk, witness stand, court reporter, jury box and A/V

Components.

- Wk. of July 15: Follow up with ITS web -based discussion with
- July 30: Proposed second design review to incorporate the July 11 preliminary comments and proposed A/V components
- Aug 15: Courtroom mockup working drawings complete
- TBD: Messer bid courtroom mockups
- TBD: Stakeholder review of courtroom mockups

7. Interior Finish Materials review

- July 29: Preliminary Review
- Aug 14- 16: Final Schematic Design Level Interior Finishes Review

8. Access Control and CCTV

- July 30: Preliminary Review
- Aug 14- 16: Final Schematic Design Level Access Control Review

9. FF and E

- July 9-12: Existing Furniture Inventory
- July TBD: Web based programming discussion web based
- Aug TBD: Preliminary and Final Schematic design Level Furniture plan review

10. MEP Building Systems Review

- July 29: Preliminary Building Systems Review
- Aug TBD: Final Schematic Design MEP Building Systems Review

11. Elevator Programming

- July TBD Preliminary Elevator Requirements Review
- Aug TBD: Final Schematic Design MEP Building Systems Review

12. Door Hardware Programming

- July TBD Preliminary Elevator Requirements Review
- Aug TBD: Final Schematic Design MEP Building Systems Review

Schematic Design Delivery

August 31

Messer Pricing and Reconciliation

Sept and October – To be validated with Messer

Presentation to the Cabarrus County Board of Commissioners

November 4, 2019 Work Session

November 18, 2019 Regular Meeting

Respectfully:

Silling Architects



Tom Potts, AIA, NCARB
President

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Infrastructure and Asset Management - Courthouse Expansion Project Exterior Facade Discussion

BRIEF SUMMARY:

Staff will present exterior facade renderings for the Cabarrus Courthouse Expansion Project.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

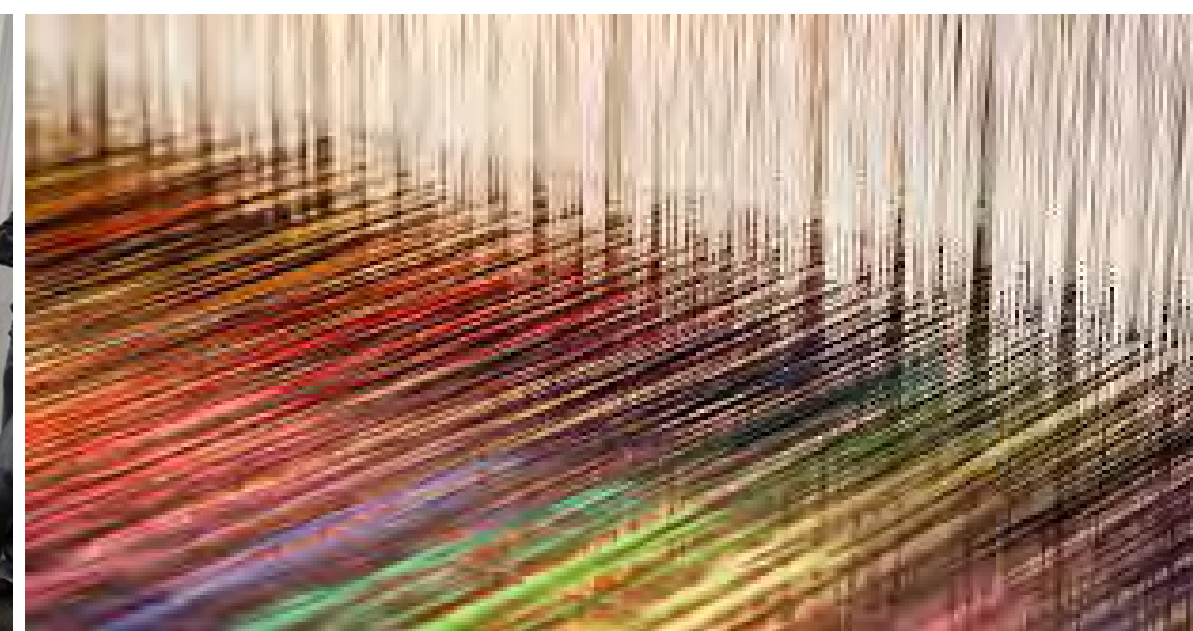
- Presentation

CABARRUS COUNTY COURTHOUSE

Exterior Character

Concord, NC

7.1.2019



WOVEN ORTGEIST **TEXERE**
TEXTILE **DELICATE** ZEITGEIST
RESPONSIBLE
CONTEXTUAL
FAMILIAR **INTIMATE** PLACE
TIME
VULNERABLE **JUSTICE** CONSIDERATE
TEXTURE DELICACY

CONTEXTUAL

Definition

The circumstances that form **the setting** [PLACE] for an event, statement, or idea, [BUILDING] and in terms of which it can be fully understood.

The parts of something written or spoken that **immediately precede and follow** [TIME] a word or passage [BUILDING] and clarify its meaning.

Architectural Implications

- A building is considered to be contextual if its meaning [EXPERIENCE] is fully understood within the **place** in which it is located the **time** period it was formed.

Federal Courthouse
Austin, Texas
Mack Scogin Merrill Elam



U.S. Federal Courthouse
Salt Lake City, Utah
Phifer and Partners



Palace of Justice
Cordoba, Spain
Mecanoo + AYESA



Calaveras County Courthouse
San Andreas, CA
D.L.R. Group





Concord City Hall



Cabarrus Government Bldg.



Kannapolis City Hall



Historic Cabarrus Co. Courthouse



Cabarrus Co. Jail Annex



Cabarrus Co. Courthouse



Cabarrus Co. Sheriff's Office



Concord Public Library

INTIMATE

Definition

closely acquainted; familiar, close

Architectural Implications

- What aspects of the project's context, including but not limited to the surrounding **architecture**, **landscape**, and **culture**, can be translated architecturally to create a building that feels **familiar** to the residents of Cabarrus County?

textiles



racing



arts



scale



WOVEN

Definition

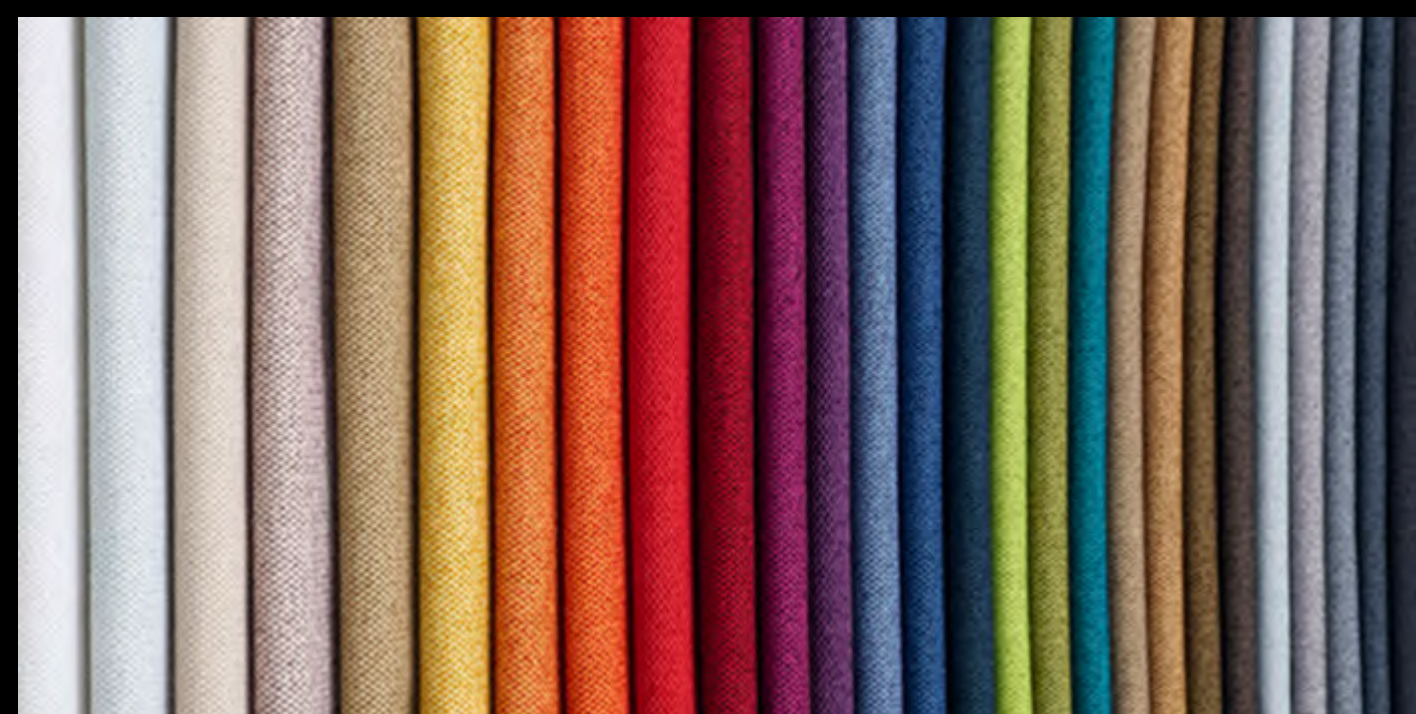
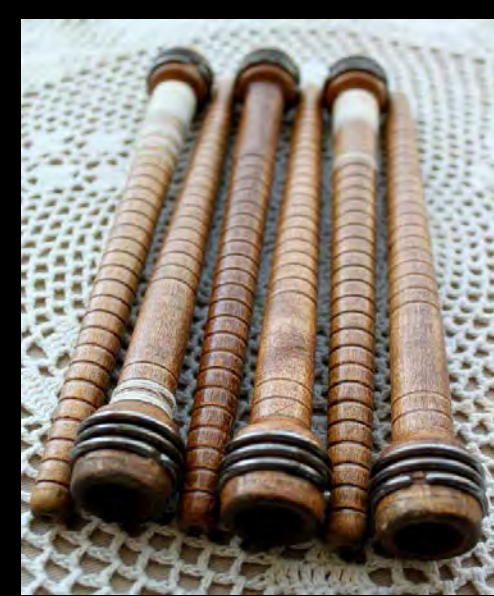
To form (fabric or a fabric item) by interlacing long threads passing in one direction with others at a right angle to them.

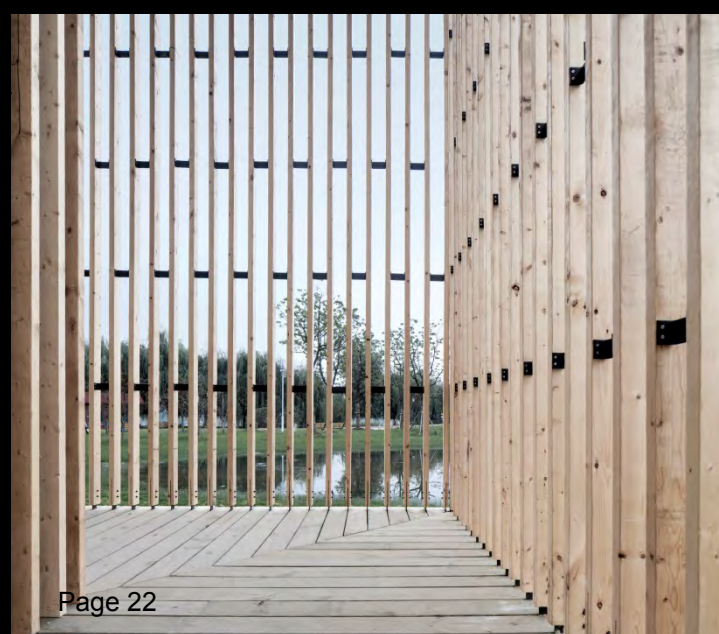
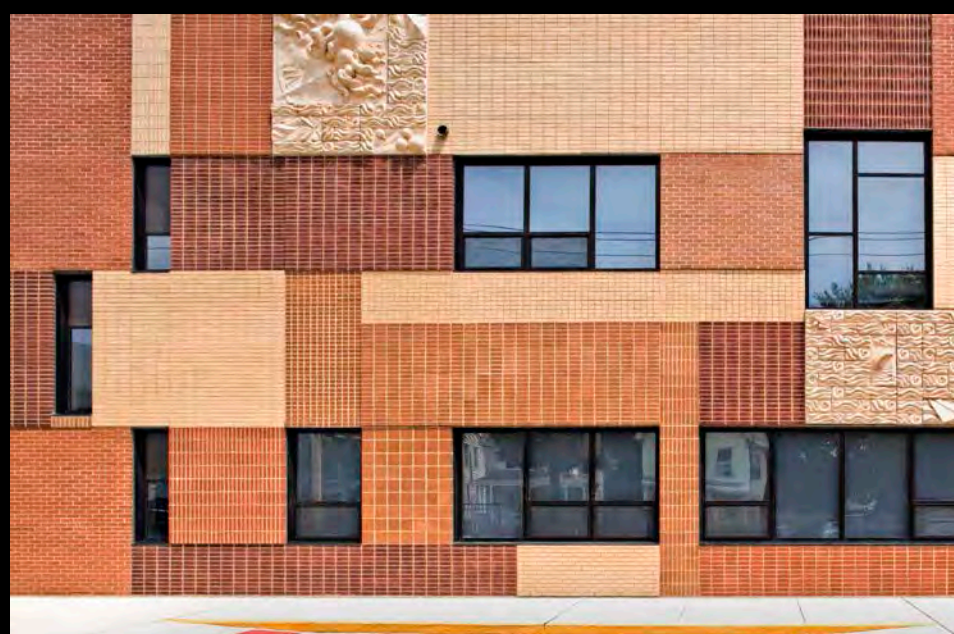
To make (a complex story or pattern) from a number of **interconnected** elements.

- Weaving, Knitting, Crocheting, Knotting (macramé), Felting, Braiding, Quilting

Architectural Implications

- How can the **patterns, materials, technologies, and processes** of the textile industry inform the architectural character of the project in a subtle and poetic manner?







100 Colors- Installation
Carnegie Mellon University
Emmanuelle Moureaux Architecture + Design



Gravity's Loom - Installation
Indianapolis Museum of Art
Artist: Ball-Nogues Studio



Higher Atlas - Installation
Marrakech, Morocco
Barkow Leibinger Architects



Wood-Skin®

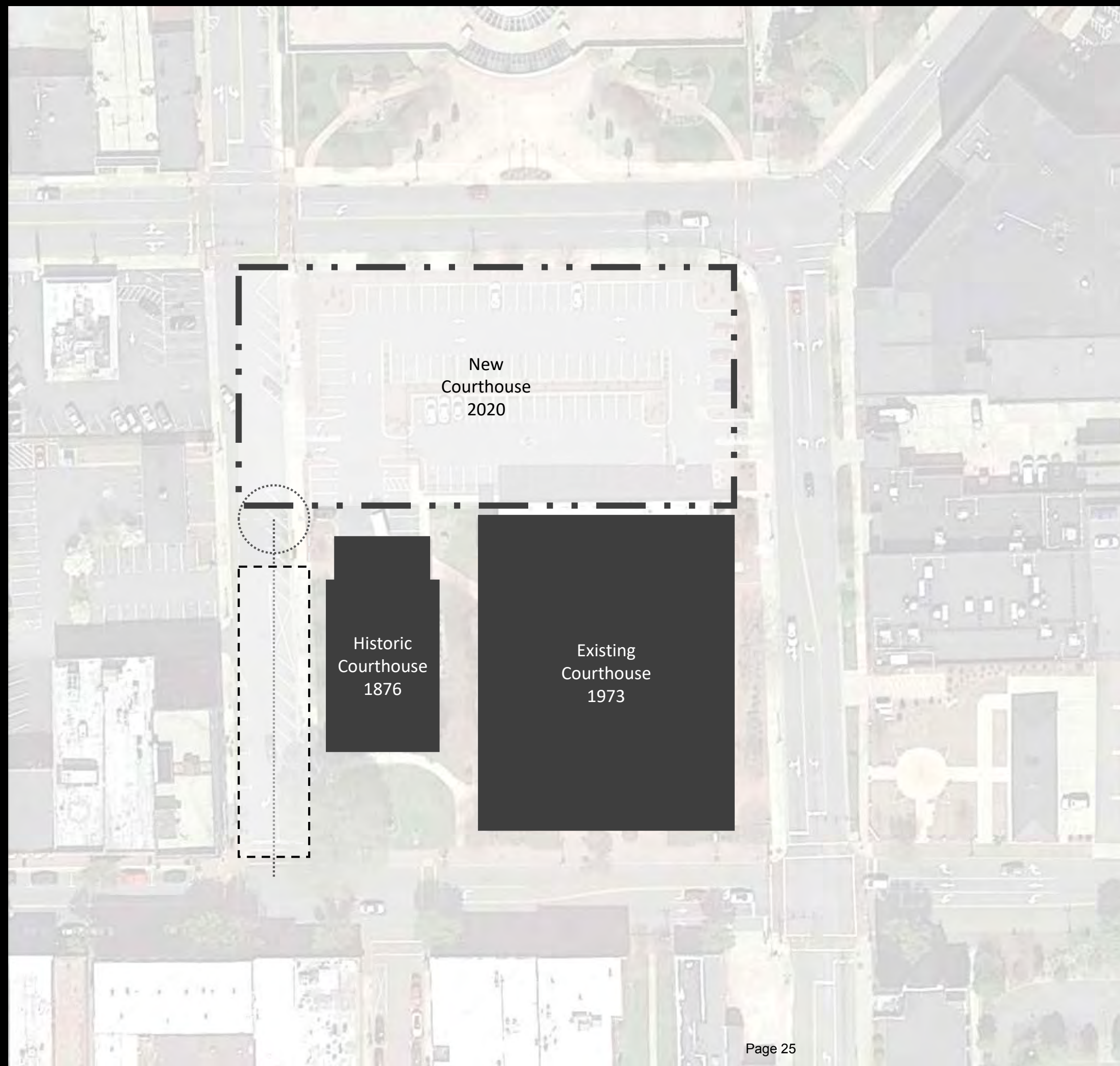
TEXERE : to weave (latin)

CONTEXT
TEXTILE

Both words are etymologically derived from the same root word in Latin, *texere*, meaning **to weave**.

Architectural Implications

- A successful building is **woven** [**TEXERE**] into the fabric of its context, thus creating an interconnected composition.



EXTERIOR DESIGN





PERSPECTIVE
Means Plaza



PERSPECTIVE
Means Building Entry



PERSPECTIVE
Church Street Building Entry



PERSPECTIVE

View from County Government Building



PERSPECTIVE
Corban St. Intersection



PERSPECTIVE
Union St. Site Approach

CONCEPT





Loom Threads



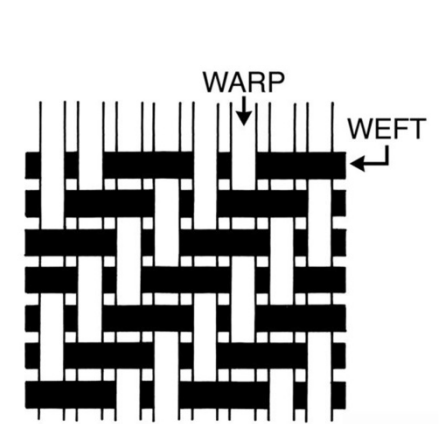
Loom Shuttle



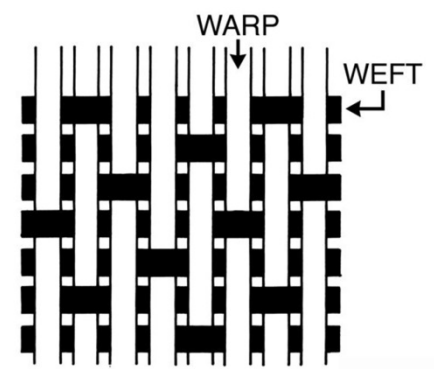
Solar Shading



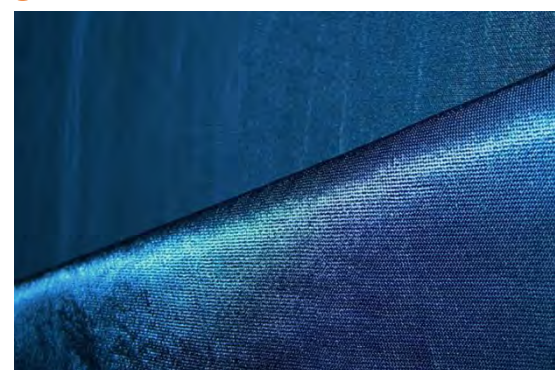
Building Entry Narrative



TWILL



SATIN



Window Mullion Patterns as an Abstraction of Textile Patterns



ELEVATION – UNION ST.



ELEVATION – MEANS AVE.



ELEVATION – CHURCH ST.



ELEVATION – CORBAN AVE.



PERSPECTIVE
Exterior Design Progression







EXISTING BUILDINGS

Honoring Existing Architectural Character



Cabarrus Co. Courthouse - Concord, NC



Unicoi Co. Courthouse - Erwin, TN



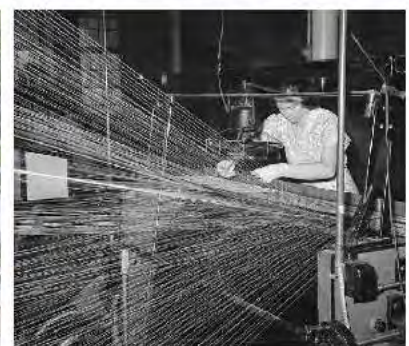
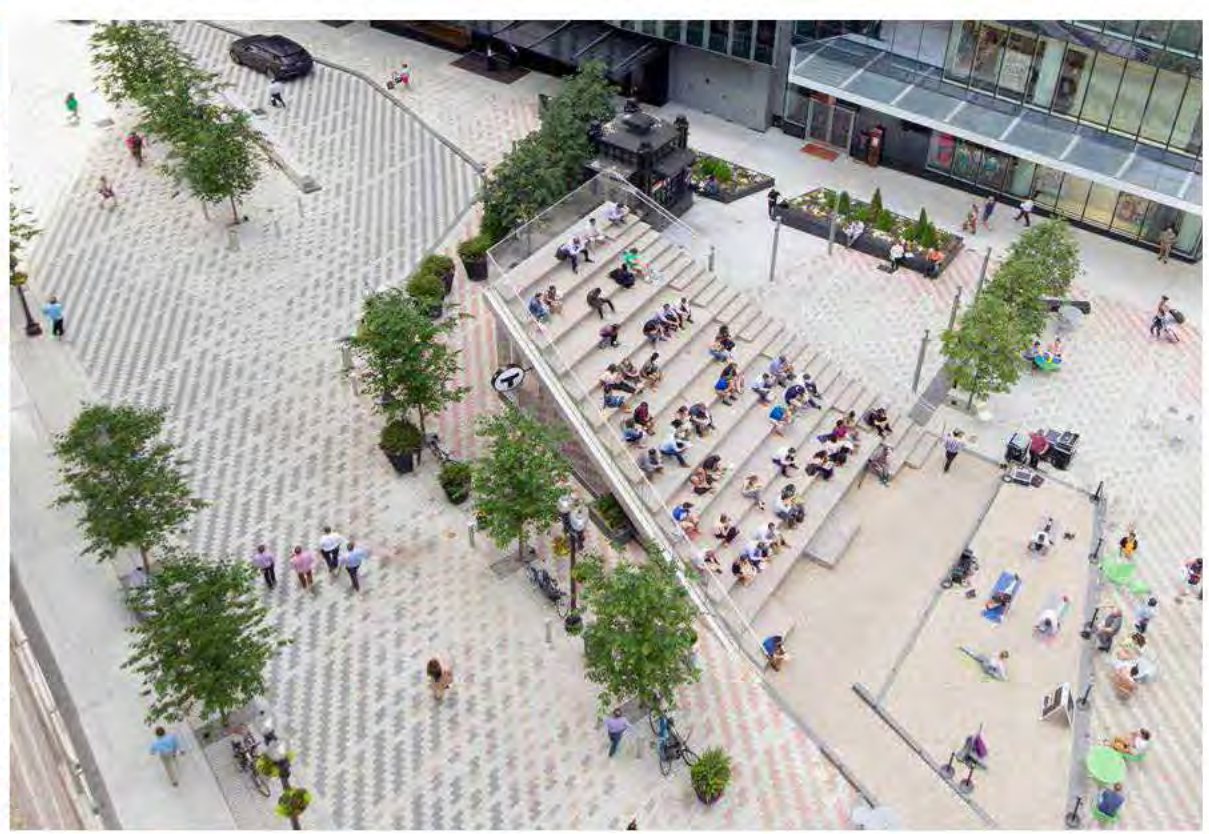
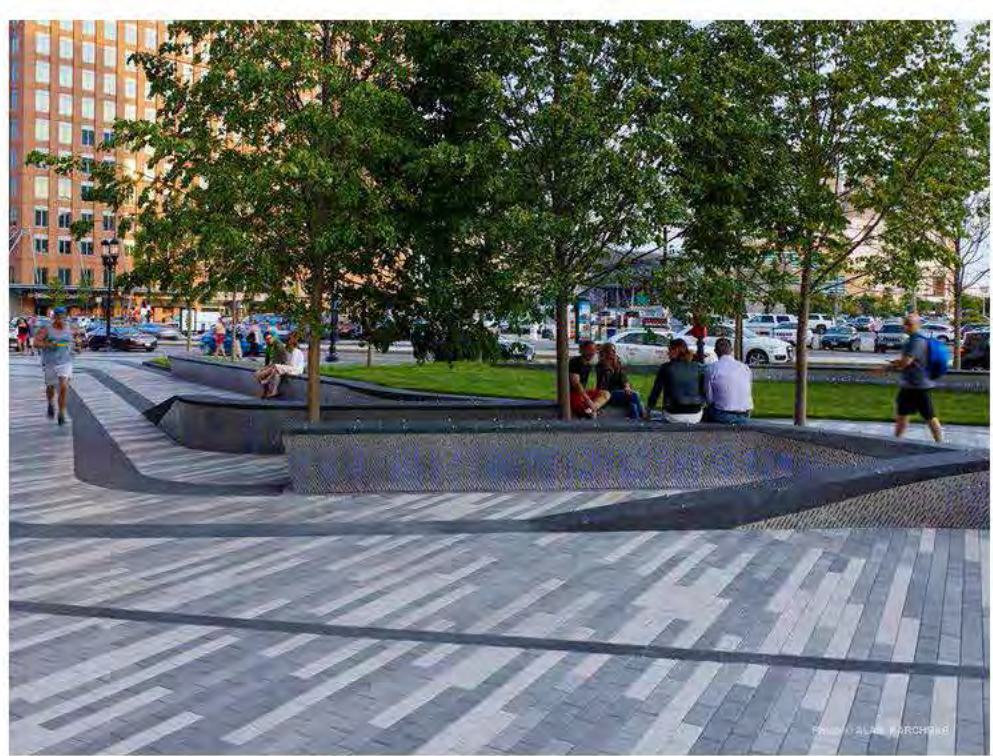
Existing View of Historic Courthouse at Corner



New View of Historic Courthouse at Corner

MEANS PLAZA





Cabarrus County Courthouse
Concord - North Carolina







PERSPECTIVE
Means Plaza from Union Street



PERSPECTIVE

Means Plaza from Church Street



PERSPECTIVE
Union Street Plaza

QUESTIONS/COMMENTS?



CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Innovation and Technology - Innovation Report

BRIEF SUMMARY:

Monthly report on county employees creating value through innovation.



CARTology and Waste Wizard

Cabarrus, Concord and Kannapolis connect with residents to improve residential waste collection and recycling.



Summer Reading Registration

Houston we have a problem!

REQUESTED ACTION:

Receive report.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Debbie Brannan, Area Manager of Technology and Innovation

Kevin Grant, Sustainability Manager

Emery Ortiz, Library Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Tax Administration - 2020 Revaluation Update

BRIEF SUMMARY:

Progress update on the 2020 Revaluation Project.

REQUESTED ACTION:

No action required.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

David Thrift, Tax Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Kannapolis City Schools - Kannapolis Middle School Construction Update

BRIEF SUMMARY:

The new building for Kannapolis Middle School opened January 2018. Architect funds of \$102,391.73 and Construction funds of \$189,109.03 remain in the Series 2016 Limited Obligation Bond Fund. Typically expenditures are completed six months after a school is opened. Will Crabtree from Kannapolis City Schools will update the Board on the need for the remaining funds.

REQUESTED ACTION:

Motion to maintain the Architect and Construction funds in the Series 2016 Limited Obligation Bond Fund and allow Kannapolis City Schools to complete the Kannapolis Middle School project.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Will Crabtree, Kannapolis Middle School
Susan Fearington, Cabarrus County

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- KMS Balances

**Cabarrus County
 Kannapolis Middle School
 Construction Fund Balances
 As of 6-17-19**

ORG	OBJ	ACCOUNT DESCRIPTION	REVISED BUDGET	EXPENDED	AVAILABLE BUDGET
36897404	9606	Engineers	\$ 280,000.00	\$ 280,000.00	\$ -
36897404	9607	Architects	2,230,694.00	2,128,302.27	102,391.73
36897404	9801	Land Acquisition	100,000.00	60,500.00	39,500.00
36897404	9820	Construction	36,895,594.00	36,706,484.97	189,109.03
36897404	9825	Contra Sales Tax	(408,316.00)	(509,620.02)	101,304.02
36897404	9860	Equipment & Furniture	1,479,576.00	1,475,136.13	4,439.87
36897404	9862	Technology	1,200,000.00	1,200,000.00	-
Kannapolis Middle School totals			\$ 41,777,548.00	\$ 41,340,803.35	\$ 436,744.65

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Active Living and Parks - FY20 Matching Incentive Grant Applicant Requests

BRIEF SUMMARY:

Active Living and Parks has a Matching Incentive Grant Program that provides seed money for civic, community and school groups to construct, improve or acquire recreational and park facilities in Cabarrus County. The grants will fund up to 50 percent of a project.

The Active Living and Parks Commission unanimously recommended awarding three community projects at their June meeting.

REQUESTED ACTION:

Motion to approve the FY20 Matching Incentive Grant projects as recommended by the Active Living and Parks Commission.

EXPECTED LENGTH OF PRESENTATION:

SUBMITTED BY:

Londa Strong, Active Living and Parks Director
Byron Haigler, Active Living and Parks Assistant Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ ALP Commission Recommendation

2019-2020 MIG Active Living and Parks Commission Recommendations

Organization	Project Title	Request	Complete	Priority Level	Recommended
Rotary Club of Cabarrus County	Harmony in the Park	\$30,000.00	Yes	Highest	\$30,000.00
Weddington Hills Elementary PTO	Music to My Ears	\$6,247.00	Yes	Highest	\$6,247.00
Concord Rotary Club	Dorton Playground Shade	\$9,460.00	Yes	Moderate	\$9,460.00
FY20 Budget	\$50,000.00				
Applicant Request Total	\$45,707.00				
Remaining FY20 Funds	\$4,293.00				

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Appointments to Boards and Committees

BRIEF SUMMARY:

The following appointments to Boards and Committees are recommended for July:

Cabarrus County Planning and Zoning Commission

Planning and Zoning Commission members Andrew Nance "At-large" representative, Charles Paxton, Harrisburg Area representative, and Jeffrey Corley, Central Area representative have terms expiring August 31, 2019. All three members are interested in remaining on the Commission and would like to be considered for reappointment.

Representative recommendations are Andrew Nance, Charles Paxton and Jeffrey Corley.

Public Health Authority of Cabarrus County

The Public Health Authority Board has two seats for which appointment terms (3 years) will end on June 30, 2019:

- **Phyllis Wingate** (Member Atrium Health Board of Advisors) Division President, Atrium Health- NorthEast
Phyllis was originally appointed 7/6/10, and has served 3 terms to date. She is willing to serve another 3-year term. An exception to the "length of service" provision of the Appointment Policy will be needed for her.
- **Steve Morris** (Member - Cabarrus Co Board of Commissioners)
Steve has served since originally appointed on 7/15/13, and has 2 terms to date. Steve is willing to serve another 3-year term.

Both these members bring experience and knowledge of the community, their areas of expertise, and history from their terms already served. They are invaluable members of our Board. With this transition to a new 9-member board effective 7/1/19, their tenure and ability

to lead would be an asset as we move forward.

Representative recommendations are Steve Morris and Phyllis Wingate.

REQUESTED ACTION:

Provide information.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Designation of Voting Delegate for NCACC 112th Annual Conference

BRIEF SUMMARY:

The North Carolina Association of County Commissioners (NCACC) is requesting each county designate a commissioner or other elected official as a voting delegate for the NCACC 112th Annual Conference to be held in Guilford County on August 22-24, 2019.

REQUESTED ACTION:

Motion to designate a voting delegate to represent Cabarrus County at the NCACC 112th Annual Conference in Guilford County.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

▣ Voting Delegate Form



Designation of Voting Delegate to NCACC Annual Conference

I, _____, hereby certify that I am the duly designated voting delegate for _____ County at the 112th Annual Conference of the North Carolina Association of County Commissioners to be held in Guilford County, N.C., on August 22-24, 2019.

Signed: _____

Title: _____

Article VI, Section 2 of our Constitution provides:

“On all questions, including the election of officers, each county represented shall be entitled to one vote, which shall be the majority expression of the delegates of that county. The vote of any county in good standing may be cast by any one of its county commissioners who is present at the time the vote is taken; provided, if no commissioner be present, such vote may be cast by another county official, elected or appointed, who holds elective office or an appointed position in the county whose vote is being cast and who is formally designated by the board of county commissioners. These provisions shall likewise govern district meetings of the Association. A county in good standing is defined as one which has paid the current year's dues.”

Please return this form to Alisa Cobb by: **12 Noon on Friday, August 16, 2019:**

NCACC
323 W. Jones Street, Suite 500
Raleigh, NC 27603
Fax: (919) 733-1065
Email: alisa.cobb@ncacc.org
Phone: (919) 715-2685

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - Electric Easement at Hickory Ridge Elementary School

BRIEF SUMMARY:

Union Electric Cooperative is the electrical utility that serves the Hickory Ridge Elementary site. They require an easement for the main lines of the electric service. County and school construction staff determined that a blanket easement would be a better option for that purpose.

REQUESTED ACTION:

Motion to approve the utility easement between Cabarrus County and Union Electric Cooperative; and authorize the County Manager to execute the easement agreement on behalf of Cabarrus County, subject to review or revisions by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Jonathan B. Marshall, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Electric Easement

DO NOT WRITE ABOVE THIS LINE

Drawn By & Return To: Union Power Cooperative, P. O. Box 5014, Monroe, North Carolina 28111-5014

INDIVIDUAL EASEMENT

STATE OF NORTH CAROLINA

MAP NO: 207-64 208-67 PREPARED BY: KYLE JONES COUNTY: Cabarrus

KNOW ALL MEN BY THESE PRESENTS, That Cabarrus County

for valuable consideration received, does/do hereby grant unto UNION ELECTRIC MEMBERSHIP CORPORATION, its successors and assigns, the right, privilege and 30' easement to go in and upon that certain tract of land

situated in said County and State, in TOWNSHIP 1 HARRISBURG Township, being:

34.241 + 10.661 = 44.902 Acres. 9412 & 9464 Hickory Ridge Rd

PIN'S 55164310210000 & 55164288190000

Property Real ID's 01-026-0001.50 & 01-026-0001.20

Reference is made to recorded instruments: DEED BK 12753 PG 0120. West side Hickory Ridge Rd

and to construct, maintain and operate in, upon and through said premises in a proper manner, with poles, wires, guys, conduits, cables, transformers, and other necessary apparatus and appliances, overhead or underground lines for transmitting and distributing power by electricity, and for communication purposes, together with the right at all times to enter said premises for the purpose of inspecting said lines and making necessary repairs and alterations thereon and additions thereto; together with the right at all times to cut away, or by other means to keep clear of said lines, all trees, brush, structures, and other obstructions that may, in any way, endanger the proper maintenance and operation of the same; also including the right to relocate said lines over said premises to conform to any future highway or street location, widening or improvement.

Signed, sealed and delivered this day of (Month) (Year)

SUBSCRIBING WITNESS:

NORTH CAROLINA), a notary public of

County, , certify that

personally appeared before me this day, and being duly sworn, stated that in his presence

(signed) (acknowledged the execution of) the foregoing instrument.

Witness my hand and official stamp or seal, this the day of (Month) (Year)

(Official Seal)

My commission expires

Notary Public

DO NOT WRITE BELOW THIS LINE

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - Purchase of Property for a New Middle School

BRIEF SUMMARY:

Staff from Cabarrus County Schools and Cabarrus County along with our real estate advisors selected a site for a new middle school and have negotiated with the property owners. The attached contract would formalize those negotiations and begin the due diligence period in preparation for the purchase of the property.

REQUESTED ACTION:

Motion to approve the contract between Cabarrus County and the Furr family; and authorize the County Manager to execute the contract on behalf of Cabarrus County, subject to review or revisions by the County Attorney; and approve Fund Balance appropriation for the purchase with associated budget amendment and project ordinance.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Jonathan B. Marshall, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Map of Property
- ▣ Draft Contract for Purchase
- ▣ Fd 364 Budget Amendment
- ▣ Fd 364 Project Ordinance

STATE OF NORTH CAROLINA

PURCHASE AND SALE AGREEMENT

COUNTY OF CABARRUS

THIS PURCHASE AND SALE AGREEMENT (the "Agreement") is made and entered into this ___ day of June, 2019 (the "Effective Date"), by and between OPHELIA C. FURR (Single) (herein called "Seller"), and CABARRUS COUNTY, a body politic and political subdivision of the State of North Carolina (herein called "Buyer").

WITNESSETH:

1. **Agreement to Sell and Purchase.** For and in consideration of the Initial Earnest Money, in hand paid by Buyer to Escrow Agent, the mutual covenants and agreements contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged by Seller and Buyer, Seller hereby agrees to sell and convey to Buyer, and Buyer hereby agrees to purchase and take from Seller, subject to and in accordance with all of the terms and conditions of this Agreement, that parcel of land located in the City of Concord, No. 2 Township, Cabarrus County, North Carolina, on the south side of Cochran Road, and on the west side of Roberta Road, consisting of approximately 45.00 acres, and being a part of those tracts bearing Parcel Identification Nos. 5518-16-0083 and 5618-16-3754, and all of that tract bearing Parcel Identification No. 5518-16-9135 (collectively, the "Parent Tracts"), together with all easements, rights and appurtenances relating thereto, and being as more particularly shown on that Record Plat by R. Scott Dyer, PLS, of NorStar Land Surveying, Inc., dated February 19, 2018, identified as **Exhibit "A"**, attached hereto and incorporated fully herein by reference (the "Property").

2. **Purchase Price; Method of Payment.** The purchase price for the Property (herein called the "Purchase Price") shall be **TWO MILLION SEVENTY THOUSAND DOLLARS (\$2,070,000.00)** (as may be modified as hereinafter set forth). The Purchase Price shall be paid by Buyer to Seller on the Closing Date, after crediting the Earnest Money, and subject to the prorations and adjustments herein described, by wire delivery of funds through the Federal Reserve System to an account designated in writing by Seller' counsel.

The Purchase Price was arrived at upon a negotiated price of **Forty-Six Thousand and No/100 Dollars (\$46,000.00)** per acre ["acre" or "acres" as used throughout this Agreement shall be defined as gross acres; hence, no adjustment to area shall be made for any acreage lying within the bounds of flood plains, easements, rights-of-way(whether road, utility, or otherwise), etc.], relative to the 45.00 acres parcel of real property defined herein as the Property.

In the event the Survey (as defined below) reveals it contains less than 45.00 acres, then the Purchase Price shall be reduced by the number of acres multiplied by **Forty-Six Thousand and No/100 Dollars (\$46,000.00)**. In the event the Survey reveals it contains more than 45.00 acres, then the Purchase Price shall be increased by the number of acres multiplied by **Forty-Six Thousand and No/100 Dollars (\$46,000.00)**.

3. Earnest Money.

(a) On or before the date **five (5) days** after the Effective Date, Buyer shall deliver to Investors Title Insurance Company, as escrow agent (herein called "**Escrow Agent**"), the sum of **TWENTY-FIVE THOUSAND DOLLARS (\$25,000.00)** [which sum, together with all interest actually earned thereon during the term of this Agreement, is herein called the "**Initial Earnest Money**", which, together with any "**Additional Earnest Money**" (as further referred to hereinafter) as may be paid, are herein sometimes collectively called the "**Earnest Money**".

(b) Throughout the term of this Agreement, Escrow Agent shall hold and disburse the Earnest Money in accordance with the terms and conditions as set forth hereinbelow. Escrow Agent will not commingle funds received by it in escrow with funds of others and shall invest such funds in a money market account with a national bank whose depositors are insured by the Federal Deposit Insurance Corporation and is reasonably acceptable to Buyer. Escrow Agent shall not be liable for any loss caused by the failure, suspension, bankruptcy or dissolution of any such investment vehicle or fund. All checks, money orders or drafts deposited with Escrow Agent under this Agreement will be processed for collection in the normal course of business. The Earnest Money will be held by the Escrow Agent and applied as partial payment of the Purchase Price on the Closing Date (as hereinafter defined) or otherwise disbursed as provided in this Agreement.

(c) Seller and Buyer agree (i) that Escrow Agent shall be a stakeholder only and not liable for any losses, costs or damages it may incur in performing its responsibilities hereunder unless such losses, costs or damages shall arise out of the willful default or gross negligence of Escrow Agent or its agents, (ii) that no releases or disbursements shall be made hereunder except upon consistent written instructions from both Seller and Buyer or their successors or assigns; and (iii) that in the event of a dispute hereunder between Seller and Buyer (or their successors or assigns), Escrow Agent shall have the right, exercisable in its sole discretion, to be discharged by tendering unto the registry or custody of any court of competent jurisdiction, the closing documents and the Earnest Money, together with any such legal pleadings as it deems appropriate. Buyer and Seller shall indemnify and hold harmless Escrow Agent for all of its expenses, costs and reasonable attorney's fees incurred in connection with said interpleader action.

(d) Upon receipt of consistent written instructions from both Seller and Buyer, or their respective counsel, Escrow Agent shall disburse the Earnest Money in accordance

with the written instructions signed by both Buyer and Seller, or their respective counsel. Said written instructions may not be unreasonably withheld and may be given in duplicate counterparts and by facsimile. Escrow Agent requests delivery of such instructions as least 24 hours before disbursement. Seller and Buyer shall share equally in the responsibility for paying any reasonable fees charged by Escrow Agent.

(e) Escrow Agent shall not be liable for any loss or damage resulting from the following: (i) any default, error, action or omission of any other party; (ii) the expiration of any time limit unless such time limit was known to Escrow Agent and such loss is solely caused by failure of Escrow Agent to proceed in its ordinary course of business; (iii) any loss or impairment of funds while on deposit with a federally insured Bank resulting from failure, insolvency or suspension of such institution; (iv) Escrow Agent complying with any and all legal process, writs, orders, judgments and decrees of any court whether issued with or without jurisdiction and whether or not subsequently vacated, modified, set aside or reversed.

(f) Escrow Agent shall be entitled to rely upon the instructions and other matters covered thereby, and shall not be required to investigate the authority of the person executing and delivering such instructions, or otherwise verify the accuracy of the statements of information presented therein.

(g) Any interest earned on the funds held in escrow shall be accumulated and added to the Earnest Money and shall be taxable to that party to whom the Escrow Money is ultimately disbursed pursuant to the terms of this Agreement.

4. **Closing.** The closing of the purchase and sale of the Property (herein called "**Closing**"), shall be held through the office of Buyer's attorney (unless otherwise mutually agreed), at such time and on such date (herein called the "**Closing Date**") as may be agreed upon by and between Seller and Buyer; provided, however, that the Closing Date shall be on or before that date which is **thirty (30) days** after the Due Diligence Date (as hereinafter defined) (herein called the "**Final Closing Date**") and, if Buyer shall fail to give notice designating the Closing Date, the Closing Date shall be, and the Closing shall take place at, 2:00 P.M. on the Final Closing Date.

5. **Access and Inspection; Examination by Buyer.**

(a) Between the date of this Agreement and the Closing Date, Buyer and Buyer's agents, employees, contractors, representatives and other designees (hereinafter collectively called "**Buyer's Designees**") shall have the right to enter the Property for the purposes of inspecting the Property, conducting soil tests, conducting surveys, mechanical and structural engineering studies, and conducting any other investigations, examinations, tests and inspections as Buyer may reasonably require to assess the condition of the Property (hereinafter collectively called the "**Tests**");

provided, however, that (i) any activities by or on behalf of Buyer, including, without limitation, the entry by Buyer or Buyer's Designees onto the Property, or the other activities of Buyer or Buyer's Designees with respect to the Property (hereinafter called "**Buyer's Activities**") shall not damage the Property in any manner whatsoever, usual wear and tear excepted (ii) in the event the Property is altered or disturbed in any manner in connection with any Buyer's Activities, Buyer shall promptly return the Property to the condition existing prior to Buyer's Activities, and (iii) Buyer shall indemnify, defend and hold Seller harmless from and against any and all claims, liabilities, damages, losses, costs and expenses of any kind or nature whatsoever (including, without limitation, attorneys' fees and expenses and court costs) suffered, incurred or sustained by Seller as a result of, by reason of, or in connection with any Buyer's Activities. Notwithstanding any provision of this Agreement to the contrary, Buyer shall not have the right to undertake any environmental studies or testing beyond the scope of a standard "Phase I" evaluation without the prior written consent of Seller, which shall not be unreasonably withheld.

(b) Buyer shall have until the date **ninety (90) days** after the Effective Date (herein called the "**Due Diligence Date**"), to perform such investigations, examinations, tests and inspections as Buyer shall deem necessary or desirable to determine whether the Property is suitable and satisfactory to Buyer.

Provided, however, that Buyer, in its sole discretion, shall have the option of extending the Due Diligence Date for **one (1) thirty (30)-day period**, upon advanced written notice to Seller given prior to the expiration of the Due Diligence Date. In consideration of the granting of such extension, Buyer shall deliver to Escrow Agent within the notice period the sum of **Five Thousand Dollars (\$5,000.00)**, as Additional Earnest Money. Such Additional Earnest Money shall be non-refundable to Buyer, except in the event of a Seller default, but applicable to the Purchase Price.

(c) In the event Buyer shall determine that the Property is not suitable and satisfactory to Buyer, in Buyer's sole discretion, Buyer shall have the right to terminate this Agreement by giving written notice to Seller and Escrow Agent on or before the Due Diligence Date, as may be extended. In the event Buyer gives Seller and Escrow Agent the notice, then the Earnest Money shall be refunded to Buyer promptly upon request, all rights and obligations of the parties under this Agreement shall expire, this Agreement shall become null and void, and Buyer shall provide Seller with copies of documentation reporting the results of all tests or inspections conducted by Buyer. If Buyer does not terminate this Agreement in accordance with this **Section 5** on or before the Due Diligence Date, Buyer shall have no further right to terminate this Agreement pursuant to this **Section 5**.

(d) Prior to any entry by Buyer or any of Buyer's Designees onto the Property, Buyer and/or Buyer's Designees, as applicable, must have in in force a policy of

commercial general liability insurance, issued by an insurer licensed in North Carolina, covering the applicable party's Activities, with a single limit of liability (per occurrence and aggregate) of not less than \$2,000,000.00; and **(ii)** deliver to Seller a Certificate of Insurance, evidencing that such insurance is in force and effect (such Certificate of Insurance shall be delivered to Seller, at the address for notices set forth below Seller's execution of this Agreement). Such insurance shall be written on an "occurrence" basis, and shall be maintained in force until the earlier of **(x)** the termination of this Agreement and the conclusion of all Buyer's Activities, or **(y)** Closing.

6. Prorations and Adjustments to Purchase Price. The following prorations and adjustments shall be made between Buyer and Seller at Closing:

(a) Any and all City of Concord and County of Cabarrus ad valorem real property taxes and similar impositions levied or imposed upon or assessed against the Property (herein called the "**Taxes**") for the year in which Closing occurs shall be prorated as of the Closing Date on a calendar year basis. The Property currently has a Present Use Valuation agricultural deferment with the Cabarrus County Tax Assessor. Seller shall pay at Closing any deferred taxes which are due and payable upon the conveyance of the Property.

(b) Any other items which are customarily prorated in connection with the purchase and sale of properties similar to the Property shall be prorated as of the Closing Date.

In the event that the amount of any item to be prorated is not determinable at the time of Closing, such proration shall be made on the basis of the best available information, and the parties shall re-prorate such item promptly upon receipt of the applicable bills therefor and shall make between themselves any equitable adjustment required by reason of any difference between the estimated amount used as a basis for the proration at Closing and the actual amount subject to proration. Prorated items shall be paid at Closing. In making the prorations required by this **Section 6**, the economic burdens and benefits of ownership of the Property for the Closing Date shall be allocated to Buyer.

7. Title.

(a) For the purposes of this Agreement: (i) "good and marketable fee simple title" shall mean such title as is insurable by a title insurance company licensed to do business in North Carolina, under its standard form of ALTA owner's policy of title insurance, at its standard rates, subject only to the following (hereinafter called the "**Permitted Exceptions**"): (i) the standard or printed exclusions in the form of owner's policy of title insurance referenced above; (ii) the lien for Taxes not due and payable on or before the Closing Date; (iii) all matters, if any, waived by Buyer pursuant to this

Section 7; and (iv) general utility easements which do not materially affect or impair Buyer's intended use or development of the Property or planned construction thereon.

(b) Buyer shall have until that date which is **sixty (60) days** after the Effective Date to give Seller written notice of all title matters (including matters of Survey) which, in Buyer's sole discretion, render Seller's title to the Property less than good and marketable fee simple title (the "**Initial Objections**"). Buyer may re-examine title to the Property up to and including the Closing Date and give Seller written notice of any additional objections appearing of record subsequent to the date of Buyer's initial examination (the "**Additional Objections**", with the Initial Objections and the Additional Objections sometimes being referred to herein collectively as the "**Objections**"), but Buyer's failure to specify in its Initial Objections any objection appearing of record as of the date of such Initial Objections shall be deemed to be, and shall constitute, a waiver of any such objection, and such objection shall thereafter constitute a Permitted Exception under this Agreement; and, if Buyer shall fail so to examine title to the Property or to give Seller such Initial Objections, Buyer shall be deemed to have waived all matters of title, other than monetary liens (the "**Monetary Liens**"), appearing of record as of the date which is **sixty (60) days** after the Effective Date, and all such matters of title shall thereafter constitute Permitted Exceptions under this Agreement.

(c) Seller shall have until that date which is **ten (10) days** after delivery by Buyer of the Initial Objections to review said Initial Objections and either: (i) deliver notice to Buyer of its intent and agreement to cure, prior to or at Closing, all of the Initial Objections at Seller's sole cost and expense, with no adjustment to the Purchase Price; or (ii) notify the Buyer of its election not to cure any or all of the Initial Objections. In the event Seller does not expressly (in writing) agree or refuse to cure any or all of the Initial Objections by the date which is **ten (10) days** after delivery by Buyer of the Initial Objections, Seller shall be deemed to have elected option (ii) above. If Seller responds and such response does not include an agreement to cure all of the Initial Objections, then Buyer shall, on or before the Due Diligence Date, have the option to either: (a) terminate this Agreement by delivering a termination notice to Seller, upon which termination Buyer shall be entitled to receive a full refund of the Earnest Money, with neither party having any further obligations in connection with this Agreement; or (b) proceed toward Closing and take title to the Property subject to the Initial Objections that Seller does not agree to cure, which Initial Objections shall thereafter constitute Permitted Exceptions under this Agreement.

(d) Seller shall have until the Closing Date to satisfy all Initial Objections that Seller has agreed to cure [and other than those waived by Buyer pursuant to subsections (b) and (c) of this **Section 7**, if any], and, if Seller fails to so satisfy any such Initial Objection, or fails to satisfy any Additional Objections that Seller agrees to cure, then, at the option of Buyer: (i) the Earnest Money shall be refunded to Buyer

immediately upon request, and Buyer may exercise such rights and remedies as may be provided for in this Agreement or as may be provided for or allowed at law or in equity, or (ii) waive such satisfaction and performance and elect to consummate the purchase and sale of the Property, in which event all unsatisfied objections shall constitute Permitted Exceptions under this Contract.

8. **Survey.** Buyer shall cause, at Buyer's sole cost and expense, and on or before the date **sixty (60) days** after the Effective Date, a surveyor properly licensed under the laws of the State of North Carolina, to prepare a survey of the Property (herein called the "**Survey**"), and to cause three (3) prints of the Survey to be delivered to Seller's attorney at the address for copies of notices set forth in **Section 19** of this Agreement. The Survey will be utilized as the basis for the preparation of a legal description of the Property to be included in the general warranty deed (the "**General Warranty Deed**") to be delivered by Seller to Buyer at Closing.

9. **Proceedings at Closing.** On the Closing Date, the Closing shall take place as follows:

(a) Seller shall deliver to Buyer the following documents and instruments, duly executed by or on behalf of Seller:

(i) a General Warranty Deed, in recordable form, and in substantially the same form, and with the exceptions to title, as that attached hereto as **Exhibit "B"**, conveying the Property in accordance with the legal description prepared from the Survey;

(ii) if Seller is not a Foreign Person, a Certificate and Affidavit of Non-Foreign Status;

(iii) a completed 1099-S request for taxpayer identification number and certification, and acknowledgment;

(iv) a North Carolina Land Title Association, March 2013, Form No. 1: Owner Affidavit and Indemnity Agreement (No Recent Improvements), attached hereto as **Exhibit "C"**, which shall include a sworn statement that there are no leases or tenancies or others in possession of the Property;

(v) a closing statement, itemizing and approving all receipts and disbursements made in connection with Closing;

(vi) a Bring-Down certificate; and

(vi) any other commercially reasonable documents appropriate for the subject transaction or required by Buyer's title company.

(b) Buyer shall deliver to Seller:

(i) the Purchase Price to Seller in accordance with the provisions of this Agreement;

(ii) a Bring-Down certificate;

(iii) a closing statement, itemizing and approving all receipts and disbursements made in connection with Closing; and

(iv) any other commercially reasonable documents appropriate for the subject transaction.

10. Costs of Closing. Seller shall bear and pay the State of North Carolina real estate transfer tax payable in connection with the conveyance of the Property, fees incident to the preparation of the General Warranty Deed, any deferred taxes due at Closing, and Seller's attorneys' fees. All other costs and expenses of this transaction, including, without limitation, those associated with (i) any loan to be obtained by Buyer, (ii) recording of documents, (iii) the Survey, (iv) the premiums for any owner's policy of title insurance issued in favor of Buyer insuring Buyer's title to the Property, and (v) Buyer's attorneys' fees, shall be borne and paid by Buyer.

11. Warranties, Representations and Covenants. Seller and Buyer each represents, warrants and covenants to the other, knowing that the other is relying on each such representation, warranty and covenant, that:

Of Seller.

(a) Seller has the lawful right, power, authority and capacity to sell the Property in accordance with the terms, provisions and conditions of this Agreement.

(b) There are no (i) actions, suits or proceedings pending or, to the best of Seller's knowledge, threatened against, by or affecting Seller which affect title to the Property or which question the validity or enforceability of this Agreement or of any action taken by Seller under this Agreement, in any court or before any governmental authority, (ii) condemnation(s) affecting or, to the best of Seller's knowledge, contemplated with respect to the Property, (iii) changes, to the best of Seller's knowledge, contemplated in any applicable laws, ordinances or restrictions affecting

the Property or (iv) to the best of Seller's knowledge, governmental special assessments, either pending or confirmed, for sidewalk, paving, water, sewer or other improvements on or adjoining the Property, and no owners' association special assessments.

(c) The execution of and entry into this Agreement, the execution and delivery of the documents and instruments to be executed and delivered by Seller on the Closing Date, and the performance by Seller of Seller's duties and obligations under this Agreement and of all other acts necessary and appropriate for the full consummation of the purchase and sale of the Property as contemplated by and provided for in this Agreement, are consistent with and not in violation of, and will not create any adverse condition under, any contract, agreement or other instrument to which Seller is a party, any judicial order or judgment of any nature by which Seller is bound; and this Agreement, and the covenants and agreements of Seller under this Agreement, are the valid and binding obligations of Seller, enforceable in accordance with their terms.

(d) Any Monetary Liens, including without limitation any security interests against the Property securing loans to Seller, will be satisfied, and canceled or released, at Closing.

(e) There are no unrecorded written or oral leases or tenancies on or concerning the Property. During the term of this Agreement, Seller shall not enter into any new lease agreements or other agreements or contracts (recorded or unrecorded) concerning the Property, offer to extend or renew any existing leases or contracts, or otherwise encumber the Property without the prior written consent of the Buyer.

Of Buyer.

(a) Buyer is a body politic and political subdivision of the State of North Carolina.

(b) Buyer has the lawful right, power, authority and capacity to buy the Property in accordance with the terms, provisions and conditions of this Agreement.

(c) The execution of and entry into this Agreement, the execution and delivery of the documents and instruments to be executed and delivered by Buyer on the Closing Date, and the performance by Buyer of Buyer's duties and obligations under this Agreement and of all other acts necessary and appropriate for the full consummation of the purchase and sale of the Property as contemplated by and provided for in this Agreement, are consistent with and not in violation of, and will not create any adverse condition under, any contract, agreement or other instrument to which Buyer is a party, any judicial order or judgment of any nature by which Buyer is bound, or the limited liability company documents of Buyer; and this Agreement, and

the covenants and agreements of Buyer under this Agreement, are the valid and binding obligations of Buyer, enforceable in accordance with their terms.

(d) All action has been taken by Buyer authorizing and approving the execution of and entry into this Agreement, the execution and delivery by Buyer of the documents and instruments to be executed and delivered by Buyer on the Closing Date, and the performance by Buyer of Buyer's duties and obligations under this Agreement and of all other acts necessary and appropriate for the consummation of the purchase and sale of the Property as contemplated by and provided for in this Agreement, including, without limitation, payment of the Purchase Price on the Closing Date.

12. Possession at Closing. Seller shall surrender possession of the Property to Buyer on the Closing Date.

13. Termination Rights.

(a) **Termination Conditions.** Upon any termination hereunder, other than pursuant to **Section 13(b)** below, the Buyer shall: (a) return to the Seller all of the Property Information; (b) deliver to the Seller a complete copy of all due diligence materials developed for the Property by or for the Buyer; and (c) if the Buyer has submitted applications for any governmental review or approvals or received any such approval, in the Seller's sole discretion either (i) provide the Seller or its designee an assignment of such applications/approvals and all materials in support thereof, if allowed by the jurisdiction, or (ii) submit documentation for formal withdrawal of such applications (collectively the "**Termination Conditions**"). The obligation to satisfy the Termination Conditions shall survive the termination of this Agreement and shall be a prerequisite to the return of the Earnest Money to the Buyer (except pursuant to **Section 13(b)** below).

(b) **Seller Default; Buyer Remedies.** In the event Seller shall fail to perform or comply with any of the obligations to be performed by Seller under the terms and provisions of this Agreement due to circumstances or conditions which constitute a default by Seller under this Agreement, and Seller fails to cure the same within **fifteen (15) days** after written notice thereof from Buyer, then Buyer, upon giving written notice to Seller, shall be entitled to receive from Escrow Agent, and Escrow Agent shall in fact deliver to Buyer, all Earnest Money then held by Escrow Agent pursuant to this Agreement, and Buyer, as its sole and exclusive remedies, may exercise either of the following additional rights and remedies: (i) Buyer shall have the right to specific performance of this Agreement; or (ii) Buyer shall have the right to terminate this Agreement, in which event all rights and obligations of the parties under this Agreement shall expire, and this Agreement shall become null and void. The inability of Seller to convey good and marketable fee simple title to the Property on the Closing Date shall not constitute a default by Seller under this Agreement unless such inability

is caused by a defect in Seller's title to the Property which is not a Permitted Exception under this Agreement and which arises subsequent to the Due Diligence Date, solely by reason of an affirmative act or omission of Seller.

(c) **Buyer Default; Seller Remedies.** Except to the extent a remedy may have been specifically provided elsewhere in this Agreement, in the event Buyer shall fail to perform or comply with any of the obligations to be performed by Buyer under the terms and provisions of this Agreement due to circumstances or conditions which constitute a default by Buyer under this Agreement, and Buyer fails to cure the same within **fifteen (15) days** after written notice thereof from Seller, then Seller, upon giving written notice to Buyer and Escrow Agent, shall be entitled to receive from Escrow Agent, and Escrow Agent shall in fact deliver to Seller, all Earnest Money then held by Escrow Agent pursuant to this Agreement, as liquidated damages, and as Seller's sole and exclusive remedy, and thereupon this Agreement shall be terminated; provided, however, that the foregoing liquidated damages shall not apply to any duty, obligation, liability or responsibility which Buyer may have under the indemnification provisions of **Sections 5 and 15** of this Agreement, as to which Seller shall have all rights and remedies provided for or allowed by law or in equity.

14. Condemnation.

(a) In the event of commencement of eminent domain proceedings respecting any portion of the Property prior to Closing, Seller shall give Buyer written notice thereof within **five (5) days** after Seller learns thereof. If all or any part of the Property is taken by eminent domain proceedings, or if there is the commencement or bona fide threat of the commencement of any such proceedings, prior to Closing, Buyer shall have the right, at Buyer's option, to terminate this Agreement by giving written notice to Seller on or before the date **ten (10) days** after the date upon which Seller gives Buyer written notice of such taking, in which event the Earnest Money shall be refunded to Buyer promptly upon request, all rights and obligations of the parties under this Agreement shall expire, and this Agreement shall become null and void.

(b) If all or any part of the Property is taken by eminent domain proceedings prior to Closing and the purchase and sale of the Property contemplated by this Agreement is thereafter actually consummated: (i) the Purchase Price shall be reduced by the total of any awards or other proceeds actually received by Seller on or before the Closing Date with respect to any taking and not expended by Seller prior to Closing for the repair or restoration of the Property; and (ii) at Closing, Seller shall assign to Buyer all rights of Seller in and to any awards or other proceeds payable thereafter by reason of such taking.

15. Broker and Commission. All negotiations relative to this Agreement and the purchase and sale of the Property as contemplated by and provided for in this

Agreement have been conducted by and between Seller and Buyer without the intervention of any person or other party as agent or broker, with the exception of Douglas Donia of New Branch Real Estate Advisors, LLC, on behalf of Buyer (“**Buyer’s Broker**”). It shall be the obligation of the Buyer to pay Buyer’s Broker a real estate commission in such amounts and upon such terms as agreed upon between Buyer and Buyer’s Broker pursuant to a separate agreement. Seller and Buyer warrant and represent to each other that, other than with regard to Buyer’s Broker, neither Seller nor Buyer have entered into any agreement or arrangement nor have received services from any broker or broker’s employees or independent contractors, and there are and will be no broker’s commissions or fees payable in connection with this Agreement or the purchase and sale of the Property by reason of their respective dealings, negotiations or communications, and each party shall indemnify and hold the other party harmless with regard to such warranty and representation.

16. Survival. All representations, warranties, covenants and agreements made by the parties hereto shall be reasserted at Closing and shall survive the consummation of the purchase and sale of the Property on the Closing Date, the delivery of the deed and the payment of the Purchase Price for a period of **six (6) months**.

17. Exchange of Property. In the event either Buyer or Seller desires to effect a tax-deferred exchange in connection with the conveyance of the Property, Buyer and Seller agree to cooperate in effecting such exchange; provided, however, that the exchanging party shall be responsible for all costs associated with such exchange, and provided further, that the non-exchanging party shall assume no liability with respect to such exchange. Seller and Buyer shall execute such additional documentation, at no cost to, and with no liability to be incurred by, the non-exchanging party, as shall be required to give effect to this provision.

18. General Provisions.

(a) Notices. Each Notice (“**Notice**”) provided for under this Agreement shall be in writing and shall be: i) physically delivered in person; or ii) sent by depositing it with a nationally recognized overnight courier (such as Federal Express) with adequate postage prepaid for next day delivery addressed to the appropriate party (and marked to a particular individual’s attention if so indicated) as hereinafter provided; or iii) by electronic transmittal to an email address set forth below (provided, however, that no electronic delivery to an email address shall be good Notice hereunder unless an email address is expressly stated below). Each Notice personally delivered shall be effective on delivery (email being deemed delivered on the date sent without kick-back notice of delivery failure); each Notice sent by a nationally recognized overnight courier shall be effective when deposited with the

courier for delivery as specified herein. The parties' addresses shall be those set forth below and a copy of any Notice shall be sent to parties designated below:

(i) If to Buyer:

Cabarrus County
Attn: Michael K. Downs
County Manager
65 Church Street SE
P.O. Box 707
Concord, NC 28026
mkdowns@cabarruscounty.us

and simultaneously to:

Richard M. Koch, Esq.
Law Offices of Richard M. Koch, P.A.
3220-201 Prosperity Church Road
Charlotte, N.C. 28269
kochlaw@ctc.net

(ii) If to Seller:

Ms. Ophelia C. Furr
c/o Rodney Furr
4021 Cochran Road, S.W.
Concord, N.C. 28027
rd51hemi@hotmail.com

and simultaneously to:

Robert M. Critz, Esquire
Robert M. Critz, P.A.
Physical Address:
33 Church Street, SE
Concord, North Carolina 28025

Mailing Address:
Post Office Box 745
Concord, North Carolina 28026-0745
Telephone: 704-788-2906
Email: critz@critzpa.com

(iii) If to Escrow Agent:

Investors Title Insurance Company
Attention: Commercial Escrow Department

Physical Address:

121 N. Columbia Street
Chapel Hill, North Carolina 27514

Mailing Address:

Post Office Drawer 2687
Chapel Hill, North Carolina 27515-2687
Telephone: (800) 326-4842

All notices, demands or requests delivered by hand shall be deemed given upon the date so delivered, and those given by commercial courier as hereinabove provided shall be deemed given on the date of deposit with the commercial courier. Nonetheless, the time period, if any, in which a response to any notice, demand or request must be given shall commence to run from the date of receipt of the notice, demand or request by the addressee thereof. Any notice, demand or request not received because of changed address of which no notice was given as hereinabove provided or because of refusal to accept delivery shall be deemed received by the party to whom addressed on the date of hand delivery, or on the first calendar day after deposit with commercial courier, as the case may be. Any party shall have the right from time to time to change the address or individual's attention to which Notices to it shall be sent by giving to the other party at least **five (5) days'** prior Notice thereof.

(b) **Assignment.** This Agreement is freely assignable by Buyer, and Seller agrees to close with Buyer's assignee, and to be bound by all terms and conditions set forth in this Agreement with such assignee as if such assignee were the Buyer. In the event of an assignment by Buyer, Buyer agrees to deliver a copy of such assignment to Seller. Notwithstanding any such assignment by Buyer, Buyer shall not be relieved from any of its liabilities or obligations under this Agreement until the Purchase of the Property by its assignee has been consummated or Buyer has otherwise been released from liability by Seller.

(c) **Headings.** The use of headings, captions and numbers in this Agreement is solely for the convenience of identifying and indexing the various provisions in this Agreement and shall in no event be considered otherwise in construing or interpreting any provision in this Agreement.

(d) **Exhibits.** Each and every exhibit referred to or otherwise mentioned in this Agreement is attached to this Agreement and is and shall be construed to be made a part of this Agreement by such reference or other mention at each point at which such

reference or other mention occurs, in the same manner and with the same effect as if each exhibit were set forth in full and at length every time it is referred to or otherwise mentioned.

(e) **Defined Terms.** Capitalized terms used in this Agreement shall have the meanings ascribed to them at the point where first defined, irrespective of where their use occurs, with the same effect as if the definitions of such terms were set forth in full and at length every time such terms are used.

(f) **Pronouns.** Wherever appropriate in this Agreement, personal pronouns shall be deemed to include the other genders and the singular to include the plural.

(g) **Severability.** If any term, covenant, condition or provision of this Agreement, or the application thereof to any person or circumstance, shall ever be held to be invalid or unenforceable, then in each such event the remainder of this Agreement or the application of such term, covenant, condition or provision to any other person or any other circumstance (other than those as to which it shall be invalid or unenforceable) shall not be thereby affected, and each term, covenant, condition and provision hereof shall remain valid and enforceable to the fullest extent permitted by law.

(h) **Non-Waiver.** Failure by any party to complain of any action, non-action or breach of any other party shall not constitute a waiver of any aggrieved party's rights hereunder. Waiver by any party of any right arising from any breach of any other party shall not constitute a waiver of any other right arising from a subsequent breach of the same obligation or for any other default, past, present or future.

(i) **Rights Cumulative.** All rights, remedies, powers and privileges conferred under this Agreement on the parties shall be cumulative of and in addition to, but not restrictive of or in lieu of, those conferred by law.

(j) **Time of Essence; Dates; Effective Date.** Time is of the essence of this Agreement. Anywhere a day certain is stated for payment or for performance of any obligation, the day certain so stated enters into and becomes a part of the consideration for this Agreement. If any date set forth in this Agreement shall fall on, or any time period set forth in this Agreement shall expire on, a day which is a Saturday, Sunday, federal or state holiday, or other non-business day, such date shall automatically be extended to, and the expiration of such time period shall automatically to be extended to, the next day which is not a Saturday, Sunday, federal or state holiday or other non-business day. The final day of any time period under this Agreement or any deadline under this Agreement shall be the specified day or date, and shall include the period of time through and including such specified day or date. All references to the "**Effective Date**" shall be deemed to refer to the later of the date of Seller's or Buyer's execution of

this Agreement, as indicated below their executions hereon. Buyer and Seller agree to promptly deliver executed copies or originals of the Agreement after execution.

(k) **Applicable Law.** This Agreement shall be governed by, construed under and interpreted and enforced in accordance with the laws of the State of North Carolina.

(l) **Entire Agreement; Modification.** This Agreement supersedes all prior discussions and agreements among Seller and Buyer with respect to the purchase and sale of the Property and other matters contained herein, and this Agreement contains the sole and entire understanding among Seller and Buyer with respect thereto. This Agreement shall not be modified or amended except by an instrument in writing executed by or on behalf of Seller and Buyer.

(m) **Counterparts.** To facilitate execution, this Agreement may be executed in as many counterparts as may be required (electronic transmission counterparts are acceptable). It shall not be necessary that the signature on behalf of each party appears on each counterpart hereof, so long as such a signature on behalf of each party appears on at least one counterpart. All counterparts hereof shall collectively constitute a single agreement.

(n) **Attorney's Fees.** In the event of any litigation between Buyer and Seller arising under or in connection with this Agreement, the prevailing party shall be entitled to recover from the other party the expenses of litigation (including reasonable attorneys' fees, expenses and disbursements) incurred by the prevailing party.

(o) **Authority.** Each party hereto warrants and represents that such party has full and complete authority to enter into this Agreement and each person executing this Agreement on behalf of a party warrants and represents that he has been fully authorized to execute this Agreement on behalf of such party and that such party is bound by the signature of such representative.

(p) **Counsel.** Each party hereto warrants and represents that each party has been afforded the opportunity to be represented by counsel of its choice in connection with the execution of this Agreement and has had ample opportunity to read, review, and understand the provisions of this Agreement.

(q) **No Construction Against Preparer.** No provision of this Agreement shall be construed against or interpreted to the disadvantage of any party by any court or other governmental or judicial authority by reason of such party's having or being deemed to have prepared or imposed such provision.

(r) **No Lien.** This Agreement is not and shall not be deemed or considered to convey or be an interest in or lien against the Property.

(s) **No Recording.** In no event shall this Agreement or any memorandum hereof be recorded by Buyer in any public records, and any such recordation or attempted recordation shall constitute a breach of this Agreement by Buyer.

(t) **Confidentiality.** Buyer and Seller agree that they will not disclose any of the terms of this Agreement without the permission of the other party, except to their legal, tax, real estate and financial advisers, to prospective lenders, or pursuant to legal process.

(u) **Risk of Loss.** Prior to Closing, all risks of loss or damage by every casualty shall be borne by the Seller. If at any time prior to the completion of Closing the Property is not substantially in the same condition as it was on the Effective Date, reasonable wear and tear excepted, then the Buyer may terminate the Agreement and receive a return of the Earnest Money, and neither party shall have any further obligations or liabilities to the other hereunder.

(v) **No Waste.** During the existence of this Agreement, Seller shall permit no waste upon the Property, including, but not limited to, cutting of trees and removal of any improvements without the consent of Buyer, and Seller shall maintain the Property in as good condition as it is now, usual wear and tear excepted. In the event the Property is damaged or altered, or the condition thereof becomes such that the Property cannot be conveyed in such a manner that would reasonably allow Buyer to develop the Property for the Intended Use, Buyer may elect, in its sole discretion, to either: (a) terminate this Agreement, upon which Buyer shall be entitled to a return of all of the Earnest Money and shall have no further obligations or liabilities hereunder; (b) proceed to Closing and have the right to require Seller to repair such damage or alterations to the Property that were caused by Seller; or (c) proceed to Closing and have any and all insurance proceeds from such damage assigned over to Buyer, with a reduction in the Purchase Price for any deductibles associated with such proceeds (only if such damage was caused by Seller).

19. **Email as Writing.** The parties expressly acknowledge and agree that, notwithstanding any statutory or decisional law to the contrary, the printed product of an electronic transmission shall be deemed to be "written", and "a writing", for all purposes of this Agreement.

20. **Growing Crops.** Should Seller have crops (likely limited to hay) growing at the time of Closing, Buyer will strive to allow Seller time to harvest said crops subsequent to Closing.

21. Effectiveness. THIS DOCUMENT DOES NOT CONSTITUTE AN OFFER OR AN ACCEPTANCE OF AN OFFER TO PURCHASE OR SELL. THIS DOCUMENT SHALL NOT BE BINDING ON ANY PERSON OR ENTITY UNTIL A COUNTERPART OF THIS AGREEMENT IS DULY EXECUTED BY AND DELIVERED TO EACH PARTY TO THIS DOCUMENT.

IN WITNESS WHEREOF, the parties have caused their duly authorized representatives to execute and deliver this Agreement, all as of the day and year first written above.

[Signatures To Appear On Following Pages]

BUYER:

CABARRUS COUNTY

**a body politic and political subdivision of the
State of North Carolina**

By: _____

Name: _____

Title: _____

Date: _____

SELLER:

_____ (SEAL)
Ophelia C. Furr

Date: _____

RECEIPT AND AGREEMENT

The undersigned acknowledges receipt of the Earnest Money in the amount of **Twenty-Five Thousand and No/100 Dollar (\$25,000.00)** as the Earnest Money under the Purchase and Sale Agreement between Cabarrus County, as Buyer, and Ophelia C. Furr, as Seller, dated effective as of _____, 2019 (the **“Agreement”**). The undersigned agrees to act as Escrow Agent pursuant to the terms of the Agreement and to hold and disburse the Earnest Money in accordance with the Agreement.

Executed by Escrow Agent on the date set forth below.

ESCROW AGENT:

**INVESTORS TITLE INSURANCE
COMPANY**

By: _____

Name: _____

Title: _____

Date: _____

Exhibit "A"



Exhibit "B"

NORTH CAROLINA GENERAL WARRANTY DEED

Excise Tax:

Parcel Identifier No. Verified by _____ County on the ____ day of _____, 20____
By: _____

Mail/Box to: Law Offices of Robert M. Critz, P.A., PO Box 745, Concord, NC 28026 (File No.: _____)

This instrument was prepared by: Robert M. Critz (with no title examination, representing only Grantor)

Brief description for the Index:

THIS DEED made this _____ day of _____, 20____, by and between

GRANTOR

GRANTEE

Enter in appropriate block for each party: name, address, and, if appropriate, character of entity, e.g. corporation or partnership.

The designation Grantor and Grantee as used herein shall include said parties, their heirs, successors, and assigns, and shall include singular, plural, masculine, feminine or neuter as required by context.

WITNESSETH, that the Grantor, for a valuable consideration paid by the Grantee, the receipt of which is hereby acknowledged, has and by these presents does grant, bargain, sell and convey unto the Grantee in fee simple, all that certain lot or parcel of land

situated in or near the City of _____, No. ____ Township,
_____ County, North Carolina and more particularly described as follows:

The property hereinabove described was acquired by Grantor by instrument recorded in Book _____ Page _____, _____ County Registry.

A map showing the above described property is recorded in Map Book _____, Page _____, _____ County Registry.

TO HAVE AND TO HOLD the aforesaid lot or parcel of land and all privileges and appurtenances thereto belonging to the Grantee in fee simple.

And the Grantor covenants with the Grantee, that Grantor is seized of the premises in fee simple, has the right to convey the same in fee simple, that title is marketable and free and clear of all encumbrances, and that Grantor will warrant and defend the title against the lawful claims of all persons whomsoever, other than the following exceptions:

Ad valorem taxes for the current year and subsequent years, easements, restrictions, and any other exceptions of record, any local, county, state, or federal laws, ordinances, or regulations relating to zoning, environment, subdivision, occupancy, use, construction, or development of the subject property, and matters that would be disclosed by a current survey and inspection of the aforesaid tract or parcel of land.

IN WITNESS WHEREOF, the Grantor has duly executed the foregoing as of the day and year first above written.

_____(SEAL)

_____(SEAL)

SEAL-STAMP State of North Carolina
County of _____

I, _____, the undersigned Notary Public of the
County _____ and State _____ aforesaid, certify that
_____ personally appeared
before me this day and acknowledged the due execution of the foregoing instrument for
the purposes therein expressed. Witness my hand and Notarial stamp or seal this _____
day of _____, 20__.

My Commission Expires:

Notary Public

Exhibit "C"

**OWNER AFFIDAVIT AND INDEMNITY AGREEMENT
(NO RECENT IMPROVEMENTS AND NO EXECUTORY CONTRACTS FOR
IMPROVEMENTS)**

PARTIES: All parties identified in this section must execute this Agreement.

Owner: _____

(NOTE: A separate Agreement is required for each successive owner in the 120-Day Lien Period.)

PROPERTY: _____

(Insert street address or brief description and/or attach a description as Exhibit A. Include here any real estate that is a portion of a larger, previously unsegregated tract when that area is reasonably necessary for the convenient use and occupation of Improvements on the larger tract.)

DEFINITIONS: The following capitalized terms as used in this Agreement shall have the following meanings:

- **Improvement:** All or any part of any building, structure, erection, alteration, demolition, excavation, clearing, grading, filling, or landscaping, including trees and shrubbery, driveways, and private roadways on the Property as defined below.
- **Labor, Services or Materials:** ALL labor, services, materials for which a lien can be claimed under NCGS Chapter 44A, Article 2, including but not limited to professional design services (including architectural, engineering, landscaping and surveying) and/or rental equipment.
- **Contractor:** Any person or entity who has performed or furnished or has contracted to perform or furnish Labor, Services or Materials pursuant to a contract, either express or implied, with the Owner of real property for the making of an Improvement thereon. (Note that services by architects, engineers, landscapers, surveyors, furnishers of rental equipment and contracts for construction on Property of Improvements are often provided before there is visible evidence of construction.)
- **120-Day Lien Period:** The 120 days immediately preceding the date of recordation of the latter of the deed to purchaser or deed of trust to lender in the Office of the Register of Deeds of the county in which the Property is located.
- **Owner:** Any person or entity, as defined in NCGS Chapter 44A, Article 2, who has or has had any interest in the Property within the 120-Day Lien Period. For the purposes of this Agreement, the term Owner includes: (i) a seller of the Property or a borrower under a loan agreement secured by the Property; (ii) a person with rights to purchase the Property under a contract and for whom an Improvement is made and who ordered the Improvement to be made; and (iii) the Owner's

successors in interest and agents of the Owner acting within their authority.

- **Company:** The title insurance company providing the title policy for the transaction contemplated by the parties herein.
- **Property:** The real estate described above or on Exhibit A and any leaseholds, tenements, hereditaments, and improvements placed thereon.
- All defined terms shall include the singular or plural as required by context.

AGREEMENT: For good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, and as an inducement to the purchase of the Property by a purchaser and/or the making of a loan by a lender secured by a deed of trust encumbering the Property and the issuance of a title insurance policy or policies by Company insuring title to the Property without exception to liens for Labor, Services or Materials; Owner first being duly sworn, deposes, says and agrees:

1. Certifications: Owner certifies that at no time during the 120-Day Lien Period have any Labor, Services or Materials been furnished in connection with a contract, express or implied, for Improvements to the Property (including architectural, engineering, landscaping or surveying services or materials or rental equipment for which a lien can be claimed under NCGS Chapter 44A) nor have any Labor, Services or Materials been furnished on the Property prior to the 120-Day Lien Period that will or may be completed after the date of this affidavit OR only minor repairs and/or alterations to pre-existing Improvements have been made and Owner certifies such repairs and/or alterations have been completed and those providing Labor, Services or Materials for the repairs have been paid in full. The Owner further certifies that no Mechanics Lien Agent has been appointed.

2. Reliance and Indemnification: This Agreement may be relied upon by the purchaser in the purchase of the Property, a lender to make a loan secured by a deed of trust encumbering the Property and by Company in issuance of a title insurance policy or policies insuring title to the Property without exception to matters certified in this Agreement. The provisions of this Agreement shall survive the disbursement of funds and closing of this transaction and shall be binding upon Owner and anyone claiming by, through or under Owner.

Owner agrees to indemnify and hold purchaser, lender, and Company harmless of and from any and all loss, cost, damage and expense of every kind, and attorney's fees, costs and expenses, which the purchaser, lender or Company shall or may incur or become liable for, directly or indirectly, as a result of reliance on the certifications of Owner made herein or in enforcement of the Company's rights hereunder.

3. NCLTA Copyright and Entire Agreement: This Agreement and any attachments hereto represent the entire agreement between the Owner and the Company, and no prior or contemporaneous agreement or understanding inconsistent herewith (whether oral or written) pertaining to such matters is effective.

THIS IS A COPYRIGHT FORM and any variances in the form provisions hereof must be specifically stated in the blank below and agreed to in writing by the Company.

No modification of this Agreement, and no waiver of any of its terms or conditions, shall be effective unless made in writing and approved by the Company.

PROVIDING A FALSE AFFIDAVIT IS A CRIMINAL OFFENSE

EXECUTION BY OWNER

BY: _____

State of North Carolina
County of Cabarrus

BY: _____

Signed and sworn to (or affirmed)
before me this
day by

_____.

Date: _____

Notary Public

My Commission Expires:

Budget Revision/Amendment Request

Date: 7/29/2019

Amount: 2,500,000.00

Dept. Head: Susan Fearrington

Department: Finance

Internal Transfer Within Department

Transfer Between Departments/Funds

Supplemental Request

This budget amendment appropriates Fund Balance for the purchase of land for a Cabarrus County Middle School. The land will be purchased and then the County will be reimbursed when debt is issued around February 2020.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	1960-6901	Fund Balance Appropriated	-	2,500,000.00		2,500,000.00
001	9	1960-9708	Contribution to Capital Projects Fund	-	2,500,000.00		2,500,000.00
							0.00
364	6	7346-6902	Contribution from General Fund	-	2,500,000.00		2,500,000.00
364	9	7346-9801	Land - New Middle School	-	2,500,000.00		2,500,000.00
							0.00
							0.00
							0.00
							0.00

Budget Officer

- Approved
- Denied

County Manager

- Approved
- Denied

Board of Commissioners

- Approved
- Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY SCHOOL CONSTRUCTION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of Public Schools. Details of the projects are listed in section D. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
 - a. It is estimated that the following revenues will be available to complete capital projects as listed.

General Fund Contribution	\$2,549,047
Capital Reserve Contribution	6,480,411
Capital Projects Fund Contribution	1,946,555

TOTAL REVENUES	\$10,976,013
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- C. The following appropriations are made as listed.

Cox Elementary Sewer Relocation	23,537
Patriots Elementary Mobile Units	122,100
Site Evaluations-Multiple Schools	42,000
10 Yellow Buses-Multiple Schools	880,000
20 Mobile Units/Other Improvements-Multiple Schools	2,400,000
J.N. Fries Middle School Other Improvements	300,000
New Cabarrus County Middle School	2,132,500
New Middle School Land	2,500,000
Kannapolis Intermediate Renovations-Carver Elem	1,617,288
A.L. Brown HS Other Improvements	500,000
CBTC Campus Renovations, Safety, Security	184,021
CBTC A/C Units Replacement Phase II	105,000
RCCC – HVAC Replacement	100,000
Available Other Improvements	69,567

TOTAL EXPENDITURES	\$10,976,013
---------------------------	---------------------

GRAND TOTAL – REVENUES	\$10,976,013
GRAND TOTAL – EXPENDITURES	\$10,976,013

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.

- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
 7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
 11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues

received or claimed.

- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - Stormwater Agreement at Odell Elementary School

BRIEF SUMMARY:

Cabarrus County Schools have finalized all stormwater improvements and are required to enter into a stormwater agreement with the City of Concord for the Odell Elementary School. The property for that school is titled to Cabarrus County so the Board of Commissioners must approve the agreement.

REQUESTED ACTION:

Motion to approve the agreement between Cabarrus County and the City of Concord and authorize the County Manager to execute the agreement on behalf of Cabarrus County, subject to review or revisions by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Jonathan B. Marshall, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Stormwater Agreement

NORTH CAROLINA
CABARRUS COUNTY

**STORMWATER CONTROL MEASURES (SCMs), ACCESS EASEMENT AND
MAINTENANCE AGREEMENT**

THIS STORMWATER CONTROL MEASURES (SCMs), ACCESS EASEMENT AND MAINTENANCE AGREEMENT (“Agreement”), made this _____ day of _____, 2019, by Cabarrus County, a body politic and political subdivision of the State of North Carolina, whose principal address is 65 Church Street SE, Concord, NC 28025 (hereinafter “Grantor”), with, to, and for the benefit of the City of Concord, a municipal corporation of the State of North Carolina, whose address is P.O. Box 308, Concord North Carolina 28026-0308, (hereinafter “Grantee” or “City”).

WITNESSETH:

WHEREAS, THE CITY COUNCIL ACCEPTED THIS STORMWATER CONTROL MEASURES (SCMs), ACCESS EASEMENT AND MAINTENANCE AGREEMENT ON _____

WHEREAS, Grantor is the owner in fee simple of certain real property situated in the City of Concord, County of Cabarrus, North Carolina and more particularly described as follows: 1885 Odell School Rd., Concord, NC, Cabarrus County Property Identification Number (PIN): 4681-49-9192. It being the land conveyed to Grantor by deeds recorded in Book and Page 11409/163 in the Office of the Register of Deeds for Cabarrus County (hereinafter referred to as the “Property”); and

WHEREAS, Grantor desires to develop or redevelop all or portions of the Property; and

WHEREAS, the Property is located within the planning jurisdiction of the City of Concord, and is subject to certain requirements set forth in the City of Concord Code of Ordinances Chapter 60, the Concord Development Ordinance, (hereafter “CCDO”), and the Concord Technical Standards Manual (hereafter “Concord Manual”); and

WHEREAS, conditions for development and/or redevelopment of the Property includes (i) the construction, operation and maintenance of two (2) Bioretention cells, as provided in the CCDO and the Concord Manual (the “Stormwater Control Measures” or “SCMs”), (ii) Grantor’s dedication of a non-

exclusive access easement to the City, as described in this Agreement, for inspection and maintenance of the Stormwater Control Measures; and (iii) the assumption by Grantor of certain specified maintenance and repair responsibilities; and

WHEREAS, this Agreement and the easements created herein are established in accordance with the requirements of N.C.G.S. Sec 143-211 *et. seq.*, Article 4 of the CCDO and Article I of the Concord Manual; and

WHEREAS, Grantor has full authority to execute this Agreement so as to bind the Property and all current and future owners and/or assigns.

NOW, THEREFORE, for valuable consideration, including the benefits Grantor may derive there from, the receipt and sufficiency of which is hereby acknowledged, Grantor hereby dedicates, bargains, grants and conveys unto Grantee, and its successors and assigns, a perpetual, and irrevocable right and non-exclusive easement in gross (of the nature and character and to the extent hereinafter set forth) in, on, over, under, through and across those portions of the Property shown on the attached **Exhibit “A” titled “Easement Map for Odell Elementary School” and labeled “SCM Maintenance Easement over and 20’ Around Bio-Retention Pond and Outlet Pipe 18,568 sq. ft.” and “SCM Maintenance Easement over and 20’ Around Bio-Retention Pond and Outlet Pipe 14,571 sq. ft.”**, for the purpose of inspection and maintenance of the Stormwater Control Measures (hereinafter referred to as “SCM Easements”). Within the SCM Easements Grantor shall conduct best management practices as more fully set forth herein and in the CCDO and Concord Manual. Also within the SCM Easements, Grantor shall construct, maintain, repair and reconstruct the Stormwater Control Measures or SCMs, which includes (i) the SCMs and any other stormwater quantity and/or quality control devices and/or structures, described on the plan approved by the City of Concord and filed at the A.M. Brown Operations Center, 850 Warren Coleman Blvd., Concord, NC 28025; and (ii) access to the aforesaid SCMs across that portion of the Property shown on the attached **Exhibit “A” titled “Easement Map for Odell Elementary School” and labeled “SCM Access Easement for Bio-Retention Pond 18,285 sq. ft.”, “SCM Access Easement for Bio-Retention Pond 880 sq. ft.” and direct access from N.C. HWY 73 as shown** for the purpose of permitting City access, inspection and, in accordance with the terms of paragraph 4 of this Agreement, maintenance and repair of the SCMs, as more fully set forth herein and in the CCDO and Concord Manual. Except as set forth herein, nothing contained in this Agreement shall be deemed to be a gift or dedication of any portion of Grantor’s Property to the general public or for any public use or purpose whatsoever, and further except as specifically provided herein for the benefit of the City, no rights, privileges or immunities of Grantor shall inure to the benefit of any third-party, nor shall any third-party be deemed to be a beneficiary of any of the provisions contained herein.

The additional terms, conditions, and restrictions of this Agreement are:

1. The requirements pertaining to the SCM Easements are more fully set forth in the current adopted and published editions of the following four (4) documents: (i) Article 4 of the CCDO, (ii) Article I, Section 1 of the Concord Manual, (iii) the Bioretention Inspection and Maintenance Plan attached as **Exhibit “B”** and (iv) as provided in the N.C. Dept. of Environment and Natural Resources (DENR) Stormwater Best Management Practices (BMP) Manual (the “NCDENR Manual”), all of which are incorporated herein by reference as if set forth in their entireties below. Grantor agree to abide by all applicable codes including, but not limited to, those set forth above. All provisions required by Code

Section 4.4.6.B.1 are incorporated herein by reference, and Grantor agree to abide by said provisions. Grantor further agree that Grantor shall perform the following, all at its sole cost and expense:

- a. All components of the SCMs and related improvements within the SCM Easements are to be kept in good working order.
- b. The components of the SCMs and related improvements within the SCM Easements shall be maintained by Grantor as described in “**Exhibit B**”, the Bioretention Inspection and Maintenance Plan.

2. Upon completion of the construction of the SCMs, Grantor’s N.C. registered professional engineer shall certify in writing to the Concord Director of Water Services that the SCMs and all components are constructed and initially functioning as designed. Annual inspection reports (hereinafter referred to as “Annual Report”) are required each year and shall be made by Grantor on the written schedule provided to Grantor in advance by the City. The Annual Report shall describe the condition and functionality of the SCMs, and shall describe any maintenance performed thereon during the preceding year. The Annual Report shall be submitted with the signature and seal of Grantor’s N.C. registered professional engineer conducting the inspection. If necessary, the City will provide a letter describing the maintenance necessary to keep the SCMs and all components and structures related to the SCMs functioning as designed and with reasonable timeframes in which to complete the maintenance. If the Annual Report recommends maintenance actions, the repairs shall be made within a reasonable time as defined by the City.

Grantor and Grantee understand, acknowledge and agree that the attached Inspection and Maintenance Plan describes the specific actions needed to maintain the SCMs.

3. Grantor represents and warrants that Grantor are financially responsible for construction, maintenance, repair and replacement of the SCMs, its appurtenances and vegetation, including impoundment(s), if any. Grantor agrees to perform or cause to be performed the maintenance as outlined in the attached Inspection and Maintenance Plan and as provided in the NCDENR Manual. Grantor and any subsequent transferee of Grantor or succeeding owner of the Property shall give the City written notice of the transfer of a fee or possessory interest in the Property listing the transferee’s name, address of the Property, transferee’s mailing address and other contact information. Grantor and any subsequent transferee of Grantor or succeeding owner of the Property shall not be responsible for errors or omissions in the information about the transferee provided to the City caused by acts or omissions of the transferee. The transferee shall give the City written notice of the acceptance and any future transfer of an interest in the Property listing the transferee’s name, address of the Property; transferee’s mailing address and other contact information. Upon the conveyance of the Property by Grantor to any transferee acquiring the Property by means of a conveyance document containing the language set forth in paragraph 9 below, Grantor are released from any further covenants or other obligations set forth in this Agreement.

4. If Grantor fails to comply with these requirements, or any other obligations imposed herein, in the City of Concord Code of Ordinances, CDO, the Concord Manual or approved Inspection and Maintenance Plan, the City of Concord may perform (but is not obligated to perform) such work as Grantor is responsible for and recover the costs thereof from Grantor.

5. This Agreement gives Grantee the following affirmative rights:

Grantee, its officers, employees, and agents may, but is not obligated to enter the SCM Easements whenever reasonably necessary for the purpose of inspecting same to determine compliance herewith, to maintain same and make repairs or replacements to the SCMs, its appurtenances and condition(s) as may be necessary or convenient thereto in the event Grantor defaults in its obligations and to recover from Grantor the cost thereof, and in addition to other rights and remedies available to it, to enforce by proceedings at law or in equity the rights, covenants, duties, and other obligations herein imposed in this Agreement.

6. Grantor shall neither obstruct nor hinder the passage of vehicular traffic and pedestrians within the paved portion of the access easement granted herein by Grantor to Grantee.

7. Grantor shall, in all other respects, remain the fee owners of the Property and areas subject to the SCM Easements, and may make all lawful uses of the Property not inconsistent with this Agreement and the Easements granted herein.

8. Grantee neither waives nor forfeits the right to act to ensure compliance with the terms, conditions and purposes of the SCM Easement and this Agreement by a prior failure to act.

9. Grantor agrees:

a. That a reference to the deed book and page number of this document in a form substantially similar to the following statement in at least a 12 point bold face font on the first page of the document: **“Notice: The Property is subject to a Stormwater Control Measures (SCMs), Access Easement and Maintenance Agreement enforced by the City of Concord and State of North Carolina recorded in the Cabarrus County Registry at DB _____ PG ____.”** shall be inserted by Grantor in any subsequent deed or other legal instrument by which Grantor may be divested of either the fee simple title to or possessory interests in the subject Property. The designation Grantor and Grantee shall include the parties, their heirs, successors and assigns; and

b. That the following statement shall be inserted in any deed or other document of conveyance:

“Title to the property hereinabove described is subject to the following exceptions:

That certain Stormwater Control Measures (SCMs), Access Easement and Maintenance Agreement dated _____, 2019 with and for the benefit of the City of Concord, recorded in Book _____, Page _____ in the Cabarrus County Registry, North Carolina, creating obligations of payment and performance on the part of Grantor which Grantee hereby assumes and agrees to perform and pay as part of the consideration of this conveyance (and except further that this conveyance is made subject to any and all enforceable restrictions and easements of record (if applicable)).”

In the event that such conveyance is other than by deed, the above terms of “grantor/grantee” may be substituted by equivalent terms such as “landlord/tenant.”

TO HAVE AND TO HOLD the aforesaid rights, privileges, and easements herein granted to Grantee, its successors and assigns forever and Grantor do covenant that Grantor is seized of said premises in fee and has the right to convey the same, that except as set forth below the same are free from encumbrances and that Grantor will warrant and defend the said title to the same against claims of all persons whosoever.

Title to the Property hereinabove described is subject to all enforceable deeds of trust, liens, easements, covenants and restrictions of record.

The covenants agreed hereto and the conditions imposed herein shall be binding upon Grantor and its agents, personal representatives, heirs and assigns and all other successors in interest to Grantor and shall continue as a servitude running in perpetuity with the above-described land.

THE CONCORD CITY COUNCIL APPROVED THIS AGREEMENT AND SCM EASEMENTS AND ACCEPTED THE SCM EASEMENTS AT THEIR MEETING OF _____, AS ATTESTED TO BELOW BY THE CITY CLERK. CONCORD CITY COUNCIL APPROVAL OF THIS AGREEMENT AND EASEMENT IS A CONDITION PRECEDENT TO ACCEPTANCE BY THE CITY.

IN WITNESS WHEREOF, the parties have caused this instrument to be duly executed day and year first above written.

GRANTOR:

Cabarrus County, a body politic and political subdivision of the State of North Carolina

By: _____
Stephen Morris, Chairman of the Board of County Commissioners

ATTEST:

Lauren Linker, Clerk to the Board

[SEAL]

This instrument has been preaudited in the manner required by the "Local Government Budget and Fiscal Control Act."

, Finance Director

**CABARRUS COUNTY
STATE OF NORTH CAROLINA**

I, _____, a Notary Public of the aforesaid County and State, do hereby certify that Lauren Linker personally appeared before me this day and acknowledged that she is the Clerk to the Board of Commissioners for Cabarrus County and that by authority duly given and as the act of the body politic and political subdivision of the State of North Carolina, the foregoing instrument was signed in its name by its Chairman, sealed with its corporate seal and attested by her as its Clerk to the Board.

WITNESS my hand and notarial seal, this the ____ day of _____, 2019.

Notary Public
My commission expires: _____

GRANTEE:

City of Concord, a municipal corporation

ATTEST:

By: _____
Lloyd Payne, City Manager

Kim J. Deason , City Clerk

[SEAL]

APPROVED AS TO FORM

VaLerie Kolczynski, City Attorney

**STATE OF NORTH CAROLINA
COUNTY OF CABARRUS**

I, _____, a Notary Public of the aforesaid County and State, do hereby certify that Kim J. Deason personally appeared before me this day and acknowledged that she is the City Clerk of the City of Concord and that by authority duly given and as the act of the municipal corporation, the foregoing STORMWATER CONTROL MEASURES (SCMs), ACCESS EASEMENT AND MAINTENANCE AGREEMENT was approved by the Concord City Council at its meeting held on _____ and was signed in its name by its City Manager, sealed with its corporate seal and attested by her as its City Clerk.

WITNESS my hand and notarial seal, this the ____ day of _____, 2019.

Notary Public _____
My commission expires: _____

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

DHS - Energy Program Outreach Plan

BRIEF SUMMARY:

The Energy Programs Outreach Plan will be presented for Board of Commissioners approval.

REQUESTED ACTION:

Motion to approve the Energy Programs Outreach Plan.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Diane Gridley, Program Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Energy Program Outreach Plan

ENERGY PROGRAMS OUTREACH PLAN

The Low Income Home Energy Assistance Program (LIHEAP) is a federally funded block grant program that is comprised of three different programs - Crisis Intervention Program (CIP), Low Income Energy Assistance Program (LIEAP) and Weatherization. There are also non-Federal Crisis Intervention Programs - Energy Neighbor, Share the Warmth, Wake Electric Round Up, and Helping Each Member Cope.

To maximize the success of this program, outreach to county residents through key community partner stakeholders, each county department of social services is required to develop and implement an Energy Program Outreach Plan (EPOP). This plan is a framework to assure that eligible households are made aware of the assistance available through these programs.

The county director and/or his/her designee is required to develop the EPOP, which addresses outreach and application activities related to the Energy Programs. The Outreach Plan is due to North Carolina Department of Health and Human Services (NCDHHS) by June 25, 2019.

Each county must form an outreach planning committee that creates the opportunity for county-level collaboration to discuss and plan how to effectively reach county residents to inform them of the services provided by the energy programs. The committee should meet at least twice yearly; September for outreach planning related to LIEAP and April to review the outcomes related to LIEAP and to plan for outreach activities for summer weather.

Energy Assistance Outreach Plan

Answer all questions below. Address CIP, non-Federal CIP, and LIEAP where appropriate:

COMMITTEE MEMBERSHIP

The Director of Social Services should engage a number of various community partners such as Vendors, Housing Authority, Public Libraries, Public School System/Local Colleges/Head Start, Legal Services, Meals on Wheels, Media, Public Health/Health Centers, Churches, Food Banks, Councils on Aging/Senior Centers, Community based Indian organizations, Volunteer Programs, Vocational Rehabilitation Offices, and Transportation, services, etc.

- 1. Provide a list of committee members and their agencies.

- City of Concord - Tammy Lynn; Duke Energy - Melody Richey

- Public Service of North Carolina (PSNC) Gina Lipscomb

- Propst Brothers Oil - Kerry Harper

- Salvation Army - Amy Seahorn

- Cabarrus County Health Alliance (CHA) - Marcella Beam

- Concord Housing Authority - Mercedes Edwards

- Wesbury Apartments - Gloria Culbertson

- Cooperative Christian Ministry (CCM) - Roxanna Claiborne or Tilma Torres

- Barefoot Oil - Miranda Sellers

- Energy United - Belinda Niblock

2. Provide potential meeting dates, times, locations, as well as agenda topics.
October 23, 2019 at 2:30 pm and April 22, 2020 at the Cabarrus County Department of Human Services
Agenda items - sites for taking LIEAP applications, eligibility criteria for LIEAP and CIP, payment process
outreach efforts/suggestions and any known program issues, energy season wrap-up

Define how DSS/DHS will work with the committee as well as any other agencies to collaborate regarding the Energy Program and how outreach will be provided to the citizens in your area.

DHS will provide informational flyers for distribution and posting and offer senior housing agencies
the option of having LIEAP applications taken on site. Outreach efforts include in house staff training;
communication with energy providers & community partners and various outlets through County Communication Dept.

1. What is the process for referring customers? What marketing tools or items will be used (please provide a copy of your previous marketing materials & how you plan to enhance those in the future)?
Referrals are made directly to the Crisis unit. Marketing tools include distribution of flyers, posting on county website & facebook page,
and article in Journey - senior magazine. Vendors are given informational flyers for distribution/posting. The program is discussed at
community meetings and outreach events. Work with Communications Dept for improving flyers and marketing strategy.
2. What strategy does the county have, to continue collaborative efforts with community partners to complete outreach activities to target potential eligible households including individuals and families?
Information given at community and partnership meetings, post in lobby and throughout agency, sharing
information with other divisions within Human Services to generate referrals.
3. What additional activities will be conducted to target households with members with children under 5, age 60 and over and disabled?
Information will be given to Cabarrus Senior Center & Lunch Plus clubs for distribution and announcements.
Will also share with WIC, Cabarrus Health Alliance, Day Care providers, Dream Center, Veteran's Services, county
transportation provider and SSA.

Media involvement is vital to the success to outreach activities. How will your county utilize media such as newspapers, social media, radio and television stations to publicize the Energy Programs?

County communications department will assist the agency with preparation of outreach materials, messaging
and the distribution of the information to be publicized.

1. Provide a list of media outlets that will be used as well as timeframes in which they will be contacted (provide examples of how the county can enhance these efforts):

WBTV, WSOC, Journey magazine, Independent Tribune, Charlotte Observer, News 14, Cabarrus County website, Channel 22, county Facebook, Fox Charlotte, Social Media. Media outlets will be contacted by September 30, 2019.

ORGANIZATIONAL STRUCTURE:

Counties are required to provide application processes for CIP, non-Federal CIP programs, and/or LIEAP. This information must be reported to the NCDHHS annually.

1. Provide hours of operation, location and whether the programs are in house or contracted out. If your agency contracts out to other agencies attach the contract(s).
Hours of operation, 8:00 am to 5:00 pm, Monday through Friday at Cabarrus County Department of Human Services, 1303 South Cannon Blvd, Kannapolis, NC 28083; programs are operated in house.
-
-

BEST PRACTICES:

Best practices are a method or technique that has been generally accepted as superior to any alternatives because it produces results. Best practices are essential to the program.

1. If your county has gone above and beyond what is listed on this form please provide this information below:

DHS workers take on site applications at Senior Apartments

2. Any additional comments or activities for CIP, non-Federal CIP, and/or LIEAP:
No
-
-
-

CONTACT INFORMATION:

Your contact information is essential to the success of the Energy Programs. Please complete the following information.

Name: Kim Middlebrooks

Address: 1303 S. Cannon Blvd, Kannapolis, NC 28083

Telephone: (704) 920-1430

Email: kmiddlebrooks@cabarruscounty.us

DSS-8119ia (06/18)
Economic and Family Services

Please indicate which program:

- LIEAP
- CIP

Name: _____

Address: _____

Telephone: _____

Email: _____

Please indicate which program:

- LIEAP
- CIP

This plan must be approved by the local Board of Social Services/Human Services Board or local agency governing body prior to submission. Refer to the latest Dear County Director Letter for instructions on how to submit this document to the North Carolina State office.

Board of Social Services/Human Services or governing body Signature

Date

Karen B. Calloway

Director's Signature

6-18-2019

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

EMS - Approval of Ambulance Purchase Order

BRIEF SUMMARY:

Approval to proceed with the purchase of 4 Demers ambulances as budgeted. We currently are looking to replace four ambulances that have met the mileage requirements to be replaced per county fleet policy.

Asset 8360 - 2014 Chevrolet / McCoy Miller Ambulance
Asset 8311 - 2013 Chevrolet / McCoy Miller Ambulance
Asset 8361 - 2014 Chevrolet / McCoy Miller Ambulance
Asset 8312 - 2013 Chevrolet / McCoy Miller Ambulance

REQUESTED ACTION:

Motion to suspend the rules to vote on this item during the work session on July 1, 2019.

Motion to approve the purchase of four Demers Ambulances and the associated budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Jimmy Lentz, EMS Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Ambulance Purchase Justification
- ▣ Budget Amendment / Reappropriation

2019 EMS New Ambulance Purchase with Fiscal year 2019/2020 budget approval.

Project Description

Seeking a purchase order (PO) to replace four ambulances that have exceeded acceptable mileage as EMS response units and outlived their reliability in accordance with County vehicle replacement policy at a cost of \$635,300. The funding for one ambulance was approved at the 1 April 2019 BOC Work Session, and funding for three were budgeted in the FY 20 Budget. This purchase will be completed utilizing First Priority South (regional Demers dealer), with affiliation in the SAVVIK Group. SAVVIK Group is a purchasing coalition available to local government entities and qualifying non-profit corporations

History

In years past, ambulances were utilized until no longer capable of responding and often exceeded 200,000 miles. Vehicle failures were frequent and reliability was unpredictable. A policy was adopted resulting in ambulance replacements at 125,000 miles for front line units. Cost associated with maintenance after expiration of warranty continued to be a significant burden. The Cabarrus County Fleet Maintenance recommended a replacement policy of 100,000 for front line units and was subsequently adopted as County policy on 11/15/09. Based upon cyclic nature of utilization and mileage accumulation, ambulance replacement should occur with three units annually to maintain appropriate resource reliability and readiness.

Justification

- Compliance with fleet maintenance policy reduces ambulance maintenance costs, maintains reliability of emergency response fleet, and increases reliability.
- New unit warranty 3 years or 36,000 miles
- Average annual mileage of EMS units is 26,549 (Total annual mileage for 2018 - 478,703)
- Call volume and demand continues to increase.

Impact if Not Funded

- Reduced reliability and increased liability associated with vehicle failures during emergency response or patient transport.
- Vehicle failures related to emergency response must be recorded in ambulance call report and reported to the NC Office of EMS.
- Adoption of NFPA 1917 standard for ambulance building is scheduled to be implemented by NCOEMS.
- Vehicle failures and extended unit down time result in lost resources to cover county emergency response needs.

Cost Saving Measures

- Research on best product
- Participation in regional cooperatives / coalitions for best pricing
- Communication with county fleet maintenance manager
- Consistency in fleet (Chevrolet chassis)

Dependencies

- Approval of purchase utilizing SAVVIK Group purchasing coalition.

Supporting Policy & Guidelines

- Cabarrus County Fleet Maintenance Policy: "Due to the specific nature of use, the Sherriff, EMS, and Transportation departments make replacement recommendations on their specific vehicles, also based on Fleet Policy guidelines. EMS Ambulance - 100,000 miles, or as the EMS Director and Fleet Maintenance Supervisor deem necessary."

- 10A NCAC 13P .0207 Ground Ambulance: “Vehicle and Equipment Requirements: no structural or functional defects that may adversely affect the patient, the EMS personnel, or the safe operation of the vehicle.”
- <http://www.ncdhhs.gov/dhsr/EMS/pdf/groundvehicle.pdf>: Ground and non-transport vehicle inspection report (NC Office of EMS, Division of DHHS)

Fleet

- Ambulance fleet consists of 12 front line units and 6 reserve units.
- Units are tasked with responding to ~33,000 calls yearly in addition to significant events.
- Ambulance operation results in extreme wear/tear as a result of required driving patterns and utilization practice.
- This purchase will be to replace four units that have exceeded the Cabarrus County Fleet policy guidelines.

Justification for purchase of Demers Ambulances

- Is engineered to meet the NFPA 1917, CAAS, and KKK standards, without any modifications. With this manufacturing process considered “standard”, there is no increasing in pricing to meet these requirements. There was a substantial increase in pricing (~\$20,000) when McCoy Miller and Osage were asked to build to these specifications.
- Increased fuel savings with improved aerodynamics and ECO smart system.
- Improved lightweight cabinetry construction to include a “restocking feature”.
- Standard LED stripe lighting in all compartments.
- Warranty, Demers 180,000 miles complete, McCoy Miller and Osage 5 years / 100,000 miles.

Cost

- \$168,825 per unit (total cost \$675,300) includes tax, tag, lettering, and associated costs completed locally.

Ambulances to be replaced (mileage as of 6/12/2019):

Unit #	Unit Year	Mileage	Hours		Adjusted Mileage	Comment
953	2014	132686	8615		284,298	
947	2013	129800	8244		272,052	
949	2014	122921	6704		221,232	Unit is out of service D/T an emissions system failure.
955	2013	120445	6216		205,128	

Additional points for consideration

- General Motors recommendation also places attention on hourly utilization of units. Recommendation is to multiply unit hours x 33 to more closely approximate engine wear/mileage.
- EMS generates revenue associated with patient billing offsetting more than half of operational costs

Status EMS Fleet (mileage as of 6/12/19)

Unit #	Unit Year	Mileage	Hours	Adjusted Mileage	Comment
940	2015	106,936	7129	235,257	
941	2015	117,691	7666	252,978	
942	2017	20,200	1387	45,771	
943	2017	42,436	2785	91,905	
944	2016	78,307	4859	160,347	
945	2013	8429	463	15,279	New FY19. In service 4/2019
946	2014	115,360	5545	182,985	
947	2013	129,800	8244	272,052	
948	2017	57,437	2895	95,535	
949	2014	122,921	6704	221,232	
950	2015	101,724	4609	152,097	
951	2014	1062			New FY19. In service 6/2019
952	2014	1087			New FY19. In service 6/2019
953	2014	132,686	8616	284,328	
954	2016	66141	4222	139,326	
955	2013	120445	6216	205,128	
956	2016	100659	4897	161,601	
957	2017	32057	2869	94,667	

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

This budget amendment reappropriates funds for the purchase of one ambulance that was funded in fiscal year 19 with additional Medicaid Hold Harmless funds. The funding for the purchase of one ambulance was approved at the April 1, 2019 BOC Work Session, but couldn't be purchased and received prior to the end of fiscal year 19. Funds for the one ambulance will be reappropriated and added to the approved fiscal year 20 budget, which includes funding for three ambulances. Ambulances are purchased to replace existing high mileage older ambulances. The purchase will be completed utilizing First Priority South (regional Demers dealer), which is an affiliate of the SAVVIK Group. SAVVIK Group is a purchasing coalition available to local government entities and qualifying non-profit corporations.

Typically, reappropriations take place in August and September. Due to the need to purchase and receive all four ambulances in a timely manner, this reappropriation of funds for the one ambulance will need to occur outside of the typical reappropriation schedule.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	2730/6901	Fund Balance appropriation	-	168,825.00		168,825.00
001	9	2730/9863	Motor Vehicles	506,475.00	168,825.00		675,300.00

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Training and Firing Range Renovation Project Funding

BRIEF SUMMARY:

The Training and Firing Range Renovation project was included in the FY 20 Capital Improvement Plan (CIP). Due to timing needs, a request is being made to fund the project during the July 1, 2019 Board work session meeting. This request allows County staff to engage an engineer to prepare the necessary bid plans and bid specification for bidding to decrease the impact to the actual shut down of operations at the range. Funds from the Capital Reserve Fund will be used for this project. A budget amendment and two project ordinances are provided for your review and approval.

REQUESTED ACTION:

Motion to suspend Board of Commissioner's voting rules.

Motion to approve a budget amendment to fund the Training and Firing Range Renovation project and the related project ordinances.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Susan Fearington, Finance Director
Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ FY20 CIP List
- ▣ Training & Firing Range Amendment
- ▣ Fd 343 Const & Reno Ordinance
- ▣ Fd 450 Capital Reserve Ordinance

Cabarrus County			
FY 20 Capital Improvement Projects			
As of 4-17-19			
Capital Improvement Projects	FY 2020 Capital Reserve Funding request	Allocate to Capital Projects Fund	
	Proposed for FY 2020		
County Projects			
Arena Kitchen Goods Storage Building Replacement	161,000	Fd 343	
Enterprise Physical Security	300,000	Fd 343	
Governmental Center Roof & Skylight Replacement	2,085,000	Fd 343	use funds from deck & arena lighting
Training and Firing Range Renovations	1,700,000	Fd 343	
Operations Center Renovations	850,000	Fd 343	
County Projects Subtotal	5,096,000		
School Projects			
2 Activity Buses - CCS	200,000	Fd 364	
Replace Electrical Service at MPES - CCS	568,700	Fd 364	
Security Cameras - CCS	415,246	Fd 364	
CBTC AC Unit Replacement	125,000	Fd 364	
South Campus Fire Alarm Replacement	112,000	Fd 364	
School Projects Subtotal	1,420,946		
Total of all project requests	6,516,946		
Savings from Arena Lighting	80,000		
Savings from Parking Deck	393,106		
Capital Reserve	6,043,840		
	6,516,946		

Budget Revision/Amendment Request

Date:

Amount: \$

Dept. Head:

Department:

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

This budget amendment records the FY20 Capital Improvement Plan (CIP) Training and Firing Range Renovation project

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
450	9	7220-9821	Building and Renovation - CRF	6,151,100.27		1,700,000.00	4,451,100.27
450	9	7220-9708	Cont to Capital Projects Fund	55,287,973.30	1,700,000.00		56,987,973.30
343	9	2110-9605-RANGE	Training and Firing Range- Expenditure	50,000.00	1,700,000.00		1,750,000.00
343	6	2110-6921-RANGE	Cont From CRF -Training and Firing Range	50,000.00	1,700,000.00		1,750,000.00
							0.00

Budget Officer

Approved
 Denied

Signature

Date

County Manager

Approved
 Denied

Signature

Date

Board of Commissioners

Approved
 Denied

Signature

Date

CABARRUS COUNTY CONSTRUCTION AND RENOVATION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is the various County construction and renovation related projects. Details of the projects are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Park & Recreation Trust Fund (PARTF) Grant	\$ 350,000
Rental – Tower Lease	945,978
Sale of Fixed Assets	1,012,442
Contributions and Donations	148,036
General Fund Contribution	5,280,218
Lease Proceeds (Robert Wallace Park)	4,596,394
Capital Projects Fund Contribution	3,926,264
Capital Reserve Fund Contribution	21,518,545

TOTAL REVENUES **\$37,777,877**

- D. The following appropriations are made as listed.

Government Center Chiller Replacement	\$175,709
Governmental Center ADA Bathrooms	151,469
County Building Camera Systems	24,099
ITS Fiber Technology Improvements	120,000
County Website Design	283,750
Furniture Replacements	184,501
County Operation Center	3,103,787
Elevator Modernization Government Center	176,000
Multiple building Fall Protection Measures	300,000
Jail Camera Upgrade	172,607
LEC Law Enforcement Technology	791,324
Training & Firing Range Renovation	1,750,000
Sheriff's Admin Roof Repair	113,659
Courthouse Expansion	12,519,000
Clerk of Court Improvements	68,786
Public Safety Training Center	90,000
EMS Headquarters – Consultants	50,000
EMS Co-location – Concord Fire #11	482,761
EMS Heart Monitors	566,111
Emergency Communications Equip & Ethernet Backhaul	2,819,370
JM Robinson High School Wetlands Mitigation	100,000
Landfill Retaining Wall	230,301
Veterans Services Improvements	92,674

Cooperative Ext. ADA Bathrooms	118,812
RCCC Land for future expansion	1,244,001
NE Area Park – Other Improvements	589,024
NE Area Park - Land	1,000,000
Robert Wallace Park	8,147,965
Frank Liske Park – Barn Restrooms	126,405
Carolina Thread Trail	109,329
Frank Liske park Playground Replacement	100,000
Frank Liske Park – Lower Lot Restrooms	728,506
Frank Liske Park – Water Line Replacement	360,000
Camp Spencer – Vending machine Bldg and overlook	425,000
Library - Midland Furniture	40,786
Library – Concord Office Reno	50,000
Arena – Lighting Control System Replacement	235,000
Unassigned	137,141
TOTAL EXPENDITURES	\$37,777,877
GRAND TOTAL – REVENUES	\$37,777,877
GRAND TOTAL – EXPENDITURES	\$37,777,877

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
 7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient

appropriated but unencumbered funds.

8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 1st day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY CAPITAL RESERVE CAPITAL PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the purpose of accumulating and appropriating funds specifically for future County and School capital projects.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Interest on Investments	\$ 835,142
Contributions from General Fund	57,001,965
Contributions from Capital Projects Fund	2,089,009
Contributions from CVB	1,678,771
Contributions from other Governments	3,000,000
TOTAL REVENUES	\$64,604,887

- D. The following appropriations are made as listed:

Mt. Pleasant Middle School	3,627,164
Royal Oaks Elementary	4,476,490
Kannapolis Middle School	5,018,148
G.W. Carver Renovations	1,518,241
RCC CBTC Campus Renovations, Safety, Security	184,075
RCC CBTC A/C Unit Replacement Phase II	205,000
Patriot's Elementary Mobile Units	122,100
Cox Mill Elementary Sewer Relocation	23,537
CCS Site Study- Multiple Schools	42,000
J.N. Fries Upfit to Traditional Middle School (FY18)	300,000
AL Brown High School Paving	500,000
CCS 20 Mobile Units-Multiple Schools BC20	2,400,000
CCS Buses for WCHS & HRES	880,000
New Middle School	240,000
Available for School Construction Projects	65,513
CCS Performance Learning Center	590,709
West Cabarrus High School	7,428,442
Hickory Ridge Elementary School	4,742,804
RCCC Advanced Technology Center (ATC)	2,293,941
School Contingencies	1,247,043
Training & Firing Range Renovations	1,750,000
Public Safety Training Center	75,000
Carolina Thread Trail	59,329
Sheriff Detention Center Equipment	14,000
Veteran's Renovations	92,674
FLP – Lower Lot Restroom	530,595
County Website Development	283,750
Courthouse Expansion	12,519,000

FLP Barn Restrooms	126,405
EMS Heart Monitors	566,111
EMS Relocation to Concord Fire #10	375,000
Government Center Bathroom ADA	151,469
Door Access & Security Camera Network-Sheriff	70,000
ITS – Fiber Infrastructure Improvements	120,000
Governmental Center Chiller Replacement	211,000
Radio Network & Ethernet Backhaul & Edge	500,000
Arena Lighting Control System Replacement	235,000
Frank Liske Park Playground Replacement	100,000
EMS Headquarters-Consultant	50,000
Midland Library Furniture	90,786
Operations Center	500,000
Available for the Construction & Renovation Projects	7,380
Downtown Parking Deck	910,000
Warehouse	141,264
Rob Wallace Park	3,091,047
CVB/Park Projects from Occupancy Tax	1,678,770
Other County Capital Projects	4,451,100
TOTAL EXPENDITURES	\$64,604,887
GRAND TOTAL – REVENUES	\$64,604,887
GRAND TOTAL – EXPENDITURES	\$64,604,887

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$100,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
 7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate

annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.

8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 1st day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Approval of Project Ordinances and Budget Amendment Related to CIP Funded Projects in the FY20 General Fund Budget

BRIEF SUMMARY:

Included is a list of county CIP (Capital Improvement Plan) projects that were approved as part of the FY20 General Fund Budget process. The projects will be recorded and tracked in the Construction and Renovation Fund and the School Construction Fund. The projects are being funded by a contribution from the Capital Reserve Fund and savings from two completed projects. Updates to the Construction and Renovation Fund, the School Construction Fund and the Capital Reserve Fund project ordinances and the related budget amendment are presented for approval.

REQUESTED ACTION:

Motion to adopt project ordinances for the Construction and Renovation Fund, School Construction Fund and Capital Reserve Fund and the related budget amendment.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Susan Farrington, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ FY20 CIP Project List
- ▢ FY20 CIP Budget Amendment
- ▢ Fd 343 Const & Reno Proj Ord
- ▢ Fd 364 School Constr Ordinance
- ▢ Fd 369 LOBS 2017 Ordinance
- ▢ Fd 450 Capital Reserve Ordinance

Cabarrus County
FY 20 Capital Improvement Projects
As of 6-17-19

Capital Improvement Projects	FY 2020 Capital Reserve Funding request	Allocate to Capital Projects Fund	
Proposed for FY 2020			
County Projects			
Arena Kitchen Goods Storage Building Replacement	\$ 161,000	Fd 343	
Enterprise Physical Security	300,000	Fd 343	
Governmental Center Roof & Skylight Replacement	2,085,000	Fd 343	partial funding from completed deck & arena lighting projects
Training and Firing Range Renovations	1,700,000	Fd 343	
Operations Center Renovations	850,000	Fd 343	
County Projects Subtotal	5,096,000		
Training and Firing Range Renovations	(1,700,000)		Funded in separate 7-1-19 Agenda item
County Projects	3,396,000		
School Projects			
2 Activity Buses - CCS	200,000	Fd 364	
Replace Electrical Service at MPES - CCS	568,700	Fd 364	
Security Cameras - CCS	415,246	Fd 364	
CBTC AC Unit Replacement - RCCC	125,000	Fd 364	
South Campus Fire Alarm Replacement- RCCC	112,000	Fd 364	
School Projects Subtotal	1,420,946		
Total of all project requests	\$ 4,816,946		
Savings from Arena Lighting	\$ 80,000		
Savings from Parking Deck	393,106		
Capital Reserve	4,343,840		
	\$ 4,816,946		

Budget Revision/Amendment Request

Date: 7/29/2019

Amount: \$ 4,816,946.00

Dept. Head: Susan Fearington

Department: Finance

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

This budget amendment records the FY20 Capital Improvement Plan (CIP).

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
343	9	8310-9830-REPL	Other Improvements - Arena Lighting	235,000.00		80,000.00	155,000.00
343	6	8310-6921-REPL	Cont from Capital Reserve Fund - Arena Lighting	235,000.00		80,000.00	155,000.00
343	9	1110-9830-RPAIR	Other Improvements - Gov't Ctr Skylight/Roof Repair	-	80,000.00		80,000.00
343	6	1110-6921-RPAIR	Cont from Capital Reserve Fund - Gov't Ctr Skylight/Roof Repair	-	80,000.00		80,000.00
369	9	1110-9401-DECK	Building & Equipment Rental - Parking Deck	20,000.00		19,160.00	840.00
369	9	1110-9606-DECK	Engineers - Parking Deck	452,895.00		19,162.86	433,732.14
369	9	1110-9607-DECK	Architect - Parking Deck	1,021,175.00		121,916.61	899,258.39
369	9	1110-9660-DECK	Contingency - Parking Deck	287,763.94		232,866.53	54,897.41
369	9	1110-9708	Contribution to Capital Projects Fund	-	393,106.00		393,106.00
343	9	1110-9830-RPAIR	Other Improvements - Gov't Ctr Skylight/Roof Repair	80,000.00	393,106.00		473,106.00
343	6	1110-6910-RPAIR	Cont from Cap Proj Fund - Gov't Ctr Skylight/Roof Repair	-	393,106.00		393,106.00
450	9	7220-9821	Building and Renovation - CRF	4,451,100.27		4,343,840.00	107,260.27
450	9	7220-9708	Cont to Capital Projects Fund	56,987,973.30	4,343,840.00		61,331,813.30

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
343	9	8310-9821	Building and Renovation - Arena Storage Bldg Repl	-	161,000.00		161,000.00
343	6	8310-6921	Cont From CRF -Arena Storage Bldg Replacement	-	161,000.00		161,000.00
343	9	1810-9830	Other Improvements - Enterprise Physical Security	-	300,000.00		300,000.00
343	6	1810-6921	Cont From CRF -Enterprise Physical Security	-	300,000.00		300,000.00
343	9	1110-9830-RPAIR	Other Improvements - Gov't Ctr Skylight/Roof Repair	473,106.00	1,611,894.00		2,085,000.00
343	6	1110-6921-RPAIR	Cont from Capital Reserve Fund - Gov't Ctr Skylight/Roof Repair	80,000.00	1,611,894.00		1,691,894.00
343	9	1950-9830-BUILD	Other Improvements - Operations Ctr Building	-	850,000.00		850,000.00
343	6	1950-6921-BUILD	Contribution from CRF - Operations Ctr Building	500,000.00	850,000.00		1,350,000.00
364	9	7338-9863	Vehicles - Buses - CCS	880,000.00	200,000.00		1,080,000.00
364	6	7338-6921	Contribution from CRF - Buses	3,322,000.00	200,000.00		3,522,000.00
							0.00
364	9	7332-9830	Other Improvements - Electrical Service - MPES	-	568,700.00		568,700.00
364	6	7332-6921	Contribution from CRF - MPES Elect Serv	-	568,700.00		568,700.00
364	9	7210-9860-CAM	Equipment & Furn - Security Cameras - CCS	-	415,246.00		415,246.00
364	6	7210-6921-CAM	Contribution from CRF - Security Cameras CCS	-	415,246.00		415,246.00
364	9	7503-9821-HVAC	Building & Reno - CBTC AC Unit Replacement - RCCC	205,000.00	125,000.00		330,000.00
364	6	7503-6921-HVAC	Contribution from CRF - CBTC AC Unit - RCCC	205,000.00	125,000.00		330,000.00
364	9	7502-9830	Other Improvements S Campus Fire Alarm Repl RCCC	-	112,000.00		112,000.00
364	6	7502-6921	Contribution from CRF - S Campus Fire Alarm - RCCC	-	112,000.00		112,000.00

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
							0.00

Budget Officer

- Approved
- Denied

Signature

Date

County Manager

- Approved
- Denied

Sianature

Date

Board of Commissioners

- Approved
- Denied

Signature

Date

CABARRUS COUNTY CONSTRUCTION AND RENOVATION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is the various County construction and renovation related projects. Details of the projects are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Park & Recreation Trust Fund (PARTF) Grant	\$ 350,000
Rental – Tower Lease	945,978
Sale of Fixed Assets	1,012,442
Contributions and Donations	148,036
General Fund Contribution	5,280,218
Lease Proceeds (Robert Wallace Park)	4,596,394
Capital Projects Fund Contribution	4,399,370
Capital Reserve Fund Contribution	24,441,439

TOTAL REVENUES **\$41,173,877**

- D. The following appropriations are made as listed.

Government Center Chiller Replacement	\$175,709
Governmental Center ADA Bathrooms	151,469
Government Center Skylight/Roof Repairs	2,085,000
County Building Camera Systems	24,099
Enterprise Physical Security	300,000
ITS Fiber Technology Improvements	120,000
County Website Design	283,750
Furniture Replacements	184,501
County Operation Center	3,953,787
Elevator Modernization Government Center	176,000
Multiple building Fall Protection Measures	300,000
Jail Camera Upgrade	172,607
LEC Law Enforcement Technology	791,324
Training & Firing Range Renovation	1,750,000
Sheriff's Admin Roof Repair	113,659
Courthouse Expansion	12,519,000
Clerk of Court Improvements	68,786
Public Safety Training Center	90,000
EMS Headquarters – Consultants	50,000
EMS Co-location – Concord Fire #11	482,761
EMS Heart Monitors	566,111
Emergency Communications Equip & Ethernet Backhaul	2,819,370
JM Robinson High School Wetlands Mitigation	100,000

Landfill Retaining Wall	230,301
Veterans Services Improvements	92,674
Cooperative Ext. ADA Bathrooms	118,812
RCCC Land for future expansion	1,244,001
NE Area Park – Other Improvements	589,024
NE Area Park - Land	1,000,000
Robert Wallace Park	8,147,965
Frank Liske Park – Barn Restrooms	126,405
Carolina Thread Trail	109,329
Frank Liske park Playground Replacement	100,000
Frank Liske Park – Lower Lot Restrooms	728,506
Frank Liske Park – Water Line Replacement	360,000
Camp Spencer – Vending machine Bldg and overlook	425,000
Library - Midland Furniture	40,786
Library – Concord Office Reno	50,000
Arena – Lighting Control System Replacement	155,000
Arena – Building & Storage Replacement	161,000
Other Capital Projects Funds	80,000
Unassigned	137,141

TOTAL EXPENDITURES **\$41,173,877**

GRAND TOTAL – REVENUES **\$41,173,877**

GRAND TOTAL – EXPENDITURES **\$41,173,877**

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.

7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY SCHOOL CONSTRUCTION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of Public Schools. Details of the projects are listed in section D. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
 - a. It is estimated that the following revenues will be available to complete capital projects as listed.

General Fund Contribution	\$2,549,047
Capital Reserve Contribution	7,901,357
Capital Projects Fund Contribution	1,946,555

TOTAL REVENUES	\$12,396,959
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- C. The following appropriations are made as listed.

Cox Elementary Sewer Relocation	23,537
Patriots Elementary Mobile Units	122,100
Site Evaluations-Multiple Schools	42,000
CCS Activity Buses	200,000
CCS Security Cameras	415,246
10 Yellow Buses-Multiple Schools	880,000
20 Mobile Units/Other Improvements-Multiple Schools	2,400,000
J.N. Fries Middle School Other Improvements	300,000
New Cabarrus County Middle School	2,132,500
New Middle School Land	2,500,000
MPES Electrical	568,700
Kannapolis Intermediate Renovations-Carver Elem	1,617,288
A.L. Brown HS Other Improvements	500,000
CBTC Campus Renovations, Safety, Security	184,021
CBTC A/C Units Replacement	230,000
RCCC – HVAC Replacement	100,000
RCCC – South Campus Fire Alarm	112,000
Available Other Improvements	69,567

TOTAL EXPENDITURES	\$12,396,959
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GRAND TOTAL – REVENUES	\$12,396,959
GRAND TOTAL – EXPENDITURES	\$12,396,959

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 - 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 - 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 - 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 - 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 - 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 - 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
 - 7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 - 8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 - 9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 - 10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
 - 11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project

Fund sufficient detailed accounting records to satisfy the requirements of the law.

- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.

- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.

- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

**CABARRUS COUNTY
LIMITED OBLIGATION BONDS 2017 PROJECT
BUDGET ORDINANCE**

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction of a Parking Deck. Details of the project are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.

It is estimated that the following revenues will be available to complete capital projects as listed.

Debt Proceeds	\$79,194,879
General Fund Contribution	2,650,083
Capital Projects Fund	7,679,803
Capital Reserve Contribution	9,070,415
Interest Income	1,080,508
TOTAL REVENUES	\$99,675,688

- C. The following appropriations are made as listed.

Financing Costs	\$741,338
Parking Deck Downtown Concord	13,190,744
Performance Learning Center	4,144,824
West Cabarrus High School	77,723,578
Contribution to General Fund	538
Contribution to Capital Projects Fund	3,874,666
TOTAL EXPENDITURES	\$99,675,688

GRAND TOTAL – REVENUES	\$99,675,688
GRAND TOTAL – EXPENDITURES	\$99,675,688

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:

1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order
4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.
12. The Manager, Finance Director, or designee may create debt financing amendments from estimated projections upon approval by the Board of Commissioners of the debt financing and adjust as needed upon closing.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the

financial status of each project element in Section I and on the total revenues received or claimed.

- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY CAPITAL RESERVE CAPITAL PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the purpose of accumulating and appropriating funds specifically for future County and School capital projects.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Interest on Investments	\$ 835,142
Contributions from General Fund	57,001,965
Contributions from Capital Projects Fund	2,089,009
Contributions from CVB	1,678,771
Contributions from other Governments	3,000,000

TOTAL REVENUES	\$64,604,887
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- D. The following appropriations are made as listed:

Mt. Pleasant Middle School	3,627,164
Mt. Pleasant Elementary School – Electrical Svc	568,700
Royal Oaks Elementary	4,476,490
Kannapolis Middle School	5,018,148
G.W. Carver Renovations	1,518,241
RCC CBTC Campus Renovations, Safety, Security	184,075
RCC CBTC A/C Unit Replacement Phase II	330,000
RCCC South Campus Fire Alarm Replacement	112,000
Patriot’s Elementary Mobile Units	122,100
Cox Mill Elementary Sewer Relocation	23,537
CCS Site Study- Multiple Schools	42,000
J.N. Fries Upfit to Traditional Middle School (FY18)	300,000
AL Brown High School Paving	500,000
CCS 20 Mobile Units-Multiple Schools BC20	2,600,000
CCS Buses for WCHS & HRES	415,246
CCS Security Cameras	880,000
New Middle School	1,851,894
Available for School Construction Projects	65,513
CCS Performance Learning Center	590,709
West Cabarrus High School	7,428,442
Hickory Ridge Elementary School	4,742,804
RCCC Advanced Technology Center (ATC)	2,293,941
School Contingencies	1,247,043
Operations Center Building Improvements	850,000
Enterprise Physical Security	300,000
Training & Firing Range Renovations	1,750,000
Public Safety Training Center	75,000
Carolina Thread Trail	59,329

Sheriff Detention Center Equipment	14,000
Veteran's Renovations	92,674
FLP – Lower Lot Restroom	530,595
County Website Development	283,750
Courthouse Expansion	12,519,000
FLP Barn Restrooms	126,405
EMS Heart Monitors	566,111
EMS Relocation to Concord Fire #10	375,000
Government Center Bathroom ADA	151,469
Door Access & Security Camera Network-Sheriff	70,000
ITS – Fiber Infrastructure Improvements	120,000
Governmental Center Chiller Replacement	211,000
Radio Network & Ethernet Backhaul & Edge	500,000
Arena Lighting Control System Replacement	235,000
Frank Liske Park Playground Replacement	100,000
EMS Headquarters-Consultant	50,000
Midland Library Furniture	90,786
Operations Center	500,000
Available for the Construction & Renovation Projects	7,380
Downtown Parking Deck	910,000
Warehouse	141,264
Rob Wallace Park	3,091,047
Arena – Storage Building Replacement	161,000
CVB/Park Projects from Occupancy Tax	1,678,770
Other County Capital Projects	107,260
TOTAL EXPENDITURES	\$64,604,887
GRAND TOTAL – REVENUES	\$64,604,887
GRAND TOTAL – EXPENDITURES	\$64,604,887

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$100,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.

6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Approval of Project Ordinances and Budget Amendment Related to FY20 One-Time Funding For Two Cent Tax Increase

BRIEF SUMMARY:

Included is a list of School and County projects that were presented as part of the FY20 General Fund Budget process. If approved, the projects will be recorded and tracked in the Construction and Renovation Fund and the School Construction Fund. The projects are being funded through revenues that will be generated from the FY20 additional two cent tax rate increase. Updates to the Construction and Renovation Fund and the School Construction Fund and the related budget amendment are presented for approval.

REQUESTED ACTION:

Motion to adopt project ordinances for the Construction and Renovation Fund and School Construction Fund and the related budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Susan Fearington, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ FY 20 One-Time Funding Project List
- ▢ FY 20 One-Time Funding Amendment
- ▢ Fd 343 Const & Reno Proj Ordinance
- ▢ Fd 364 School Construction Ordinance

Cabarrus County		
Proposed one-time funding for FY20 two cent tax increase		Fund for tracking
School Requests:		
Capital Projects for Cabarrus County Schools:		
Activity bus (funding 2 in FY 20 CRF) originally requested 3	\$ 100,000	
Security Camera Upgrades - System Wide (partial funding already in FY 20 CRF)	400,000	
Roof Replacement at Mt. Pleasant Elementary School	1,046,408	
Subtotal	\$ 1,546,408	Fd 364
Capital Projects for Kannapolis City Schools:		
A L Brown Cannon Gymnasium	\$ 200,000	
Subtotal	\$ 200,000	Fd 364
Deferred Maintenance (Non-FMD) for Cabarrus County Schools (by rank)		
New Timekeeper Server	\$ 30,000	
Tennis Court Resurfacing at Jay M. Robinson High School	30,812	
Subtotal	\$ 60,812	Fd 364
Capital Outlay (FMD) for Cabarrus County Schools (by rank)		
Flooring replacement and abatement at Northwest Cabarrus Middle School	\$ 227,480	
Flooring replacement and abatement at Concord High School	164,406	
Carpet replacement at Concord High School	62,040	
Pedestrian walkway from Hwy 49 to existing sidewalk at Central Cabarrus	79,618	
Mobile Roof Mary Frances Wall Center	199,045	
Roof Repair Concord High School	88,615	
Security vestibule at Mount Pleasant High School	56,870	
Subtotal	\$ 878,074	Fd 364
County Capital Improvement Projects		
Land banking	\$ 2,200,000	
Operations Center - Fleet Portion (partial funding in FY 20 CRF)	815,000	
Sheriff radio communications tower	160,000	
Subtotal	\$ 3,175,000	Fd 343
Project Total	\$ 5,860,294	

Budget Revision/Amendment Request

Date: **7/29/2019**

Amount: \$ **5,860,294.00**

Dept. Head: **Susan Fearington (Sarah Chesley)**

Department: **Finance - 343 and 364 Funds**

Internal Transfer Within Department

Transfer Between Departments/Funds

Supplemental Request

This amendment sets up one-time funding for FY20 two cent tax increase for multiple projects in the 343 Construction and Renovation Fund and the 346 School Construction Fund.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
364	6	7338-6902	Contribution from General Fund	3,522,000.00	100,000.00		3,622,000.00
364	9	7338-9863	Vehicles - Activity Bus CCS	1,080,000.00	100,000.00		1,180,000.00
364	6	7210-6902-CAM	Contribution from General Fund	-	400,000.00		400,000.00
364	9	7210-9860-CAM	Equipment & Furn - Security Cameras - CCS	415,246.00	400,000.00		815,246.00
364	6	7309-6902	Contribution from General Fund	-	1,046,408.00		1,046,408.00
364	9	7309-9830	Other Improvements - Roof Repl MPES - CCS	-	1,046,408.00		1,046,408.00
364	6	7407-6902-0632	Contribution from General Fund	-	200,000.00		200,000.00
364	9	7407-9830-0632	Other Improvements - AL Brown Gym KCS	-	200,000.00		200,000.00
364	6	7210-6902-NFMD	Contribution from General Fund	-	60,812.00		60,812.00
364	9	7210-9830-NFMD	Other Impr - CCS Non-FMD Cap Outlay	-	60,812.00		60,812.00
364	6	7210-6902-FMD	Contribution from General Fund	-	878,074.00		878,074.00

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
364	9	7210-9830-FMD	Other Impr - CCS FMD Cap Outlay	-	878,074.00		878,074.00
343	6	1110-6902	Contribution from General Fund	-	2,200,000.00		2,200,000.00
343	9	1110-9801	Land - Land Banking	-	2,200,000.00		2,200,000.00
343	6	1950-6902-BUILD	Contribution from General Fund	462,523.42	815,000.00		1,277,523.42
343	9	1950-9830-BUILD	Other Improvements - Fleet portion	850,000.00	815,000.00		1,665,000.00
343	6	2110-6902-TECH	Contribution from General Fund	-	160,000.00		160,000.00
343	9	2110-9862-TECH	Technology - Sheriff radio comm tower	-	160,000.00		160,000.00

Budget Officer

- Approved
- Denied

County Manager

- Approved
- Denied

Board of Commissioners

- Approved
- Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY CONSTRUCTION AND RENOVATION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is the various County construction and renovation related projects. Details of the projects are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Park & Recreation Trust Fund (PARTF) Grant	\$ 350,000
Rental – Tower Lease	945,978
Sale of Fixed Assets	1,012,442
Contributions and Donations	148,036
General Fund Contribution	8,455,218
Lease Proceeds (Robert Wallace Park)	4,596,394
Capital Projects Fund Contribution	4,399,370
Capital Reserve Fund Contribution	24,441,439

TOTAL REVENUES **\$44,348,877**

- D. The following appropriations are made as listed.

Government Center Chiller Replacement	\$175,709
Governmental Center ADA Bathrooms	151,469
Land Bank	2,200,000
Government Center Skylight/Roof Repairs	2,085,000
County Building Camera Systems	24,099
Enterprise Physical Security	300,000
ITS Fiber Technology Improvements	120,000
County Website Design	283,750
Furniture Replacements	184,501
County Operation Center	4,768,787
Elevator Modernization Government Center	176,000
Multiple building Fall Protection Measures	300,000
Jail Camera Upgrade	172,607
LEC Law Enforcement Technology	791,324
Training & Firing Range Renovation	1,750,000
Sheriff's Admin Roof Repair	113,659
Sheriff Radio Communications Tower	160,000
Courthouse Expansion	12,519,000
Clerk of Court Improvements	68,786
Public Safety Training Center	90,000
EMS Headquarters – Consultants	50,000
EMS Co-location – Concord Fire #11	482,761
EMS Heart Monitors	566,111

Emergency Communications Equip & Ethernet Backhaul	2,819,370
JM Robinson High School Wetlands Mitigation	100,000
Landfill Retaining Wall	230,301
Veterans Services Improvements	92,674
Cooperative Ext. ADA Bathrooms	118,812
RCCC Land for future expansion	1,244,001
NE Area Park – Other Improvements	589,024
NE Area Park - Land	1,000,000
Robert Wallace Park	8,147,965
Frank Liske Park – Barn Restrooms	126,405
Carolina Thread Trail	109,329
Frank Liske park Playground Replacement	100,000
Frank Liske Park – Lower Lot Restrooms	728,506
Frank Liske Park – Water Line Replacement	360,000
Camp Spencer – Vending machine Bldg and overlook	425,000
Library - Midland Furniture	40,786
Library – Concord Office Reno	50,000
Arena – Lighting Control System Replacement	155,000
Arena – Building & Storage Replacement	161,000
Other Capital Projects Funds	80,000
Unassigned	137,141

TOTAL EXPENDITURES **\$44,348,877**

GRAND TOTAL – REVENUES **\$44,348,877**

GRAND TOTAL – EXPENDITURES **\$44,348,877**

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.

6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY SCHOOL CONSTRUCTION PROJECT BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of Public Schools. Details of the projects are listed in section D. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
 - a. It is estimated that the following revenues will be available to complete capital projects as listed.

General Fund Contribution	\$5,234,341
Capital Reserve Contribution	7,901,357
Capital Projects Fund Contribution	1,946,555

TOTAL REVENUES	\$15,082,253
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- C. The following appropriations are made as listed.

Cox Elementary Sewer Relocation	23,537
Patriots Elementary Mobile Units	122,100
Site Evaluations-Multiple Schools	42,000
CCS Activity Buses	300,000
CCS Security Cameras	815,246
CCS FY20 FMD Capital Projects	878,074
CCS FY20 Non-FMD Capital Projects	60,812
10 Yellow Buses-Multiple Schools	880,000
20 Mobile Units/Other Improvements-Multiple Schools	2,400,000
J.N. Fries Middle School Other Improvements	300,000
New Cabarrus County Middle School	2,132,500
New Middle School Land	2,500,000
MPES Electrical	568,700
MPES Roof Replacement	1,046,408
Kannapolis Intermediate Renovations-Carver Elem	1,617,288
A.L. Brown HS Other Improvements	500,000
A.L. Brown Cannon Gym	200,000
CBTC Campus Renovations, Safety, Security	184,021
CBTC A/C Units Replacement	230,000
RCCC – HVAC Replacement	100,000
RCCC – South Campus Fire Alarm	112,000
Available Other Improvements	69,567

TOTAL EXPENDITURES	\$15,082,253
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GRAND TOTAL – REVENUES	\$15,082,253
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GRAND TOTAL – EXPENDITURES

\$12,396,959

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 - 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 - 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 - 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 - 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
 - 5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
 - 6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
 - 7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 - 8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 - 9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 - 10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
 - 11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 29th Day of July, 2019.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulance

BRIEF SUMMARY:

After receiving an offer of \$7,150 from American Transmed, Inc. for the purchase of County Asset 8310, a 2013 Chevrolet G4500 ambulance (VIN: 1GB6G5CL3D1160838) a notice for upset bids was published. Staff will provide an update on the status of the bid process.

REQUESTED ACTION:

Motion to accept the offer and proceed with the sale of County Asset 8310, a 2013 Chevrolet G4500 ambulance (VIN: 1GB6G5CL3D1160838) to American Transmed, Inc.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Michael Miller, Infrastructure and Asset Management Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Offer to Purchase
- ▣ Upset Bid Notice

American TransMed, Inc.

May 13, 2019

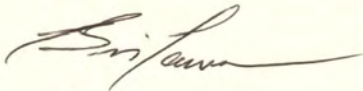
James Lentz
Cabarrus EMS
31 Willowbrook Drive NW
Concord, NC 28027

Mr. Lentz,

We are interested in purchasing the 2013 Chevrolet Ambulance G4500, VIN: 1GB6G5CL3D1160838, that EMS has taken out of service. We would like to make an offer of \$7,150.00 (Seven thousand one hundred fifty dollars).

Thank you for considering our offer.

Sincerely,



Brian Lawson
Director of Operations

ADVERTISEMENT FOR SEALED BIDS
SALE OF COUNTY PROPERTY
2013 Chevrolet G4500 Ambulance,
County asset 8310.
Publish Date: June 18, 2019
Bid Due Date: June 28, 2019 at 4:00 p.m.

The Board of Commissioners of Cabarrus County has authorized the sale by upset bid of the 2013 Chevrolet G4500 Ambulance (County Asset 8310).

Persons wishing to upset the \$7,150 offer that has been received shall submit a sealed bid with their offer to the office of the county manager within 10 days after the notice of sale is published. During the 10-day bidding period, the clerk shall open any bids received, if any, and the highest such bid will become the new offer. If there is more than one bid in the highest amount, the first such bid received will become the new offer.

If a qualifying higher bid is received, the county clerk shall cause a new notice of upset bid to be published, and shall continue to do so until a 10-day period has passed without any qualifying upset bids having been received. At that time, the amount of the final high bid shall be reported to the County Commission.

A qualifying higher bid is one that raises the existing offer by not less than ten percent (10%) of the first \$1,000.00 of that offer and five percent (5%) of the remainder of that offer.

The Board of Commissioners will determine the highest responsible bidder for the Property and may award the bid by its next regular meeting. The Property is being sold "as is, where is". Bids will remain open and subject to acceptance until the Board of Commissioners awards the bid. For a bid to be considered, it must be in a minimum amount of \$7,557.50.

Each bid must be accompanied by a bid deposit of five percent (5%) of the amount of the bid. A bid deposit may take the form of cash, a cashier's check, a certified check, or a surety bond. The deposit of the bidder to whom the award is made will be held until sale of the Property is closed; if that bidder refuses at any time to close the sale, the deposit will be forfeited to the County. The deposits of other bidders will be returned at the time the Board of Commissioners awards the Property to the highest responsible bidder.

In order for a bid to be considered, the bidder must be current on payment of all property taxes owed to the County.

The County reserves the right to withdraw the Property from sale at any time and the right to reject all bids and the right to treat the high bid as an offer to purchase the Property and advertise the Property for upset bids.

Inquiries about sale of the Property may be made to the County Manager's Office, Second Floor, Cabarrus County Governmental Center, 65 Church Street SE, Concord, North Carolina 28025. Inquiries related to the Ambulance sale should be addressed to Jimmy Lentz, Cabarrus EMS Director, at 704-920-2601 or Dennis Furr, Cabarrus County Fleet Services Manager, at 704-920-3261.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Rob Wallace Park Phase II Construction Bid Award

BRIEF SUMMARY:

Sealed bids were solicited for the Rob Wallace Park Phase II Construction Project and were received on June 6th, 2019. Staff and the contracted design engineering firm have reviewed the bids and has a bid award recommendation. The winning bid is within the capital budget with both alternates included.

In order to start construction immediately and push completion prior to the typical inclement weather months staff requests award approval at the work session.

REQUESTED ACTION:

Motion to suspend rules of procedures.

Motion to approve the contract between Cabarrus County and Lynn Thomas Grading, Inc; and authorize the County Manager to execute the contract on behalf of Cabarrus County, subject to review or revisions by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Invitation to Bid
- ▣ Bid Advertisement
- ▣ Bid Tabulation
- ▣ Winning Bid

00 01 13 – INVITATION TO BID

Pursuant to Section 143-129 of the General Statutes of North Carolina, sealed proposals for Rob Wallace Park Phase II Improvements for Cabarrus County, North Carolina will be received at or before 2:00 P.M. on Thursday, June 6, 2019, in the Cabarrus County Commissioners Chambers on the second floor of the Cabarrus County Government Center at 65 Church Street, Concord, NC.

A pre-bid meeting will be held on May 23, 2019 at 10:00 A.M. at the project site located at 12900 Bethel School Road, Midland, NC 28107. Meet at the lower gravel parking lot at the end of the park entrance drive.

A complete set of electronic plans and specifications for this project can be obtained from Benesch, (704) 943-3171, beginning May 13, 2019, during normal office hours. A plan deposit is not required. Bidding documents are available in electronic format only from Benesch. Registration with Benesch is required to obtain the bid documents. Neither Cabarrus County or Benesch will be responsible for copies of bidding documents obtained from sources other than from Benesch. For assistance in getting bid document call Jeff Ashbaugh at 704-943-3171 or email at jashbaugh@benesch.com

NOTE: The bidder shall identify on its bid proposal the minority business participation it will use on the project (*Identification of Minority Business Participation*) form and shall include either *Affidavit A* or *Affidavit B* as applicable. Forms and instructions are included within the Proposal Form in the bid documents. Failure to complete these forms is grounds for rejection of the bid. (GS143-128.2c Effective 1/1/2002.)

All contractors are hereby notified that they must have proper license as required under the state laws governing their respective trades.

General contractors are notified that Chapter 87, Article 1, General Statutes of North Carolina, will be observed in receiving and awarding general contracts. General contractors submitting bids on this project must have the appropriate license classification for the work described herein.

NOTE--SINGLE PRIME CONTRACTS: Under GS 87-1, a contractor that superintends or manages construction of any building, highway, public utility, grading, structure or improvement shall be deemed a “general contractor” and shall be so licensed. Therefor a single prime project that involves other trades will require the single prime contractor to hold a proper General Contractors license.

EXCEPT: On public buildings being bid single prime, where the total value of the general construction does not exceed 25% of the total construction value.

Each proposal shall be accompanied by a cash deposit or a certified check drawn on some bank or trust company, insured by the Federal Deposit Insurance Corporation, of an amount equal to not less than five percent (5%) of the proposal, or in lieu thereof a bidder may offer a bid bond of five percent (5%) of the bid executed by a surety company licensed under the laws of North Carolina to execute the contract in accordance with the bid bond. Said deposit shall be retained by the owner as liquidated damages in event of failure of the successful bidder to execute the contract within ten days after the award or to give satisfactory surety as required by law.

A performance bond and a payment bond will be required for one hundred percent (100%) of the contract price.

Payment will be made based on ninety-five percent (95%) of monthly estimates and final payment made upon completion and acceptance of work.

No bid may be withdrawn after the scheduled closing time for the receipt of bids for a period of 60 days.

Cabarrus County reserves the unqualified right to reject any proposals and award the project in the best interest of Cabarrus County.

ADVERTISEMENT FOR BIDS

Pursuant to Section 143-129 of the General Statutes of North Carolina, sealed proposals for Rob Wallace Park Phase II Improvements, for Cabarrus County, North Carolina will be received on or before **2:00 P.M. EDT, on Thursday, June 6, 2019, in the Cabarrus County Commissioners Chambers on the second floor of the Cabarrus County Government Center** at 65 Church Street, Concord, NC.

A pre-bid meeting will be held on **May 23, 2019 at 10:00 A.M. at the project site located at 12900 Bethel School Road**, Midland, NC 28107. Meet at the lower gravel parking lot at the end of the park entrance drive.

All prospective bidders are encouraged to attend.

Bidders will be required to comply with all applicable statutes and regulations and those attached to and made a part of the proposal.

Proposal forms, plans, and specifications may be obtained from Benesch.

Jeff Ashbaugh
Alfred Benesch & Company
2359 Perimeter Pointe Parkway, Suite 350
Charlotte, NC 28208
Direct Phone: 704.943.3171
Email: jashbaugh@benesch.com

Cabarrus County encourages the participation of minority and historically underutilized business enterprises.

Cabarrus County, North Carolina, reserves the right to reject any or all proposals.

Cabarrus County, North Carolina

**Rob Wallace Park Phase Two Improvements
Cabarrus County
Bid Date: June 6, 2019 at 2:00 P.M.
Bid for Single Prime**

Contractor	License No.	Bid Bond	GFE	Addenda 1	Base Bid	5% Contingency	Construction Testing Allowance	UP-A	UP-B	UP-C	UP-D	Total Bid	Add Alternate #1 : Split Rail Fence	Add Alternate #2 : Concrete Wheel Stops	Total Bid with Alternates
Lynn Thomas Grading, Inc.*	47965	X	X	X	\$931,257.00	\$46,562.85	\$3,500	\$1,500.00	\$6,600.00	\$1,314.00	\$2,187.00	\$981,319.85	\$17,490.00	\$5,600.00	\$1,004,409.85
Eagle Wood, Inc.**	123247	X	X	X	\$917,091.11	\$45,854.55	\$3,500	\$3,005.00	\$7,812.50	\$1,622.50	\$2,734.50	\$981,620.00	\$23,532.25	\$9,071.37	\$1,014,223.62
Ike's Construction, Inc.	8037	X	X	X	\$1,120,000.00	\$56,000.00	\$3,500	\$1,000.00	\$16,500.00	\$1,350.00	\$2,250.00	\$1,200,600.00	\$12,500.00	\$6,000.00	\$1,219,100.00
J.O. Flowe Grading Co., LLC	242272	X	X	X	\$1,142,000.00	\$57,100.00	\$3,500	\$1,000.00	\$10,000.00	\$1,350.00	\$2,150.00	\$1,217,000.00	\$28,800.00	\$11,200.00	\$1,257,000.00

Note: These symbols *,** denotes bidder made a math error in adding the total bid amount. Bid award is based on the Total Bid amount plus Add Alternates #1 and #2.

I hereby acknowledge that this is a true and accurate tabulation of bids received for Rob Wallace Park Phase Two Improvements June 6, 2019 at 2:00 P.M..

Jeff Ashbaugh, PLA
Alfred Benesch & Company
2359 Perimeter Pointe Parkway, Suite 350
Charlotte, NC 28208



BID FORM (PROPOSAL)

Single-Prime Contract Bidder: Lynn Thomas Grading, Inc.

Bid Date: June 6, 2019

To: Cabarrus County
65 Church Street South
Concord, NC 28025

Gentlemen:

The undersigned Bidder, having carefully investigated the existing conditions at the project site, and having thoroughly familiarized himself with the Contract Documents as prepared by Benesch, dated May 13, 2019 or as indicated on each drawing sheet, 2359 Perimeter Pointe Parkway, Suite 350, Charlotte, NC 28208, hereby proposes to provide all necessary labor, equipment, materials, services and etc. to complete the construction of Rob Wallace Park Phase II.

Base Bid: _____ Dollars (\$ 931,257.00)

+General Contingency: _____ Dollars (\$ 46,562.85)
(5% of Base Bid)

Construction Testing Allowance: _____ Dollars (\$ 3,500)

Do not include a contingency on Construction Testing Allowance.

UP-A Additional Damaged Asphalt Excavation 50 Tons @ \$ 30 /Ton (\$ 1,500.00)

UP-B Asphalt Patching (surface course only, no CABC) 50 Tons @ \$ 132 /Ton (\$ 6,600.00)

UP-C Standard Duty Asphalt (per detail 2, C-503) 50 SY @ \$ 26.28 /SY (\$ 1,314.00)

UP-D Heavy Duty Asphalt (per detail 2, C-503) 50 SY @ \$ 43.74 /SY (\$ 2,187.00)

Do not include a contingency on UP-A,B,C, and D.

Total Bid: _____ Dollars (\$ 981,319.85)

Total bid is all work in accordance with the aforementioned contract document, including Base Bid, General Contingency, and Construction Testing Allowance, and UP-A through UP-D. **UP-1 through UP-15 are NOT included in the Total Bid.**

UNITES PRICES:

The following unit prices are submitted by the undersigned Bidder as a proposed basis for additive or deductive adjustment in the event contract changes in the work are required involving items described. Unit prices shall include all fees, taxes, profit, bond, overhead and similar items. **In the event bids exceed the project budget, the Owner reserves the right to reduce the scope of work to meet the project budget and will evaluate bids using these unit prices to determine the low bidder. The**

Owner reserves the right to select unit prices individually or in any combination as deemed in the best interest of the project budget. These unit prices (including quantities) are arbitrary and not listed in order of priority.

Unit Prices; are based on same standard of materials in contract documents.

UP-1 – Additional Unsuitable Soil Excavation/Disposal On Site	50 CY @ \$ 9 /CY	(\$ 450.00)
UP-2 – Additional Unsuitable Soil Excavation/Disposal Off Site	50 CY @ \$ 18 /CY	(\$ 900.00)
UP-3- Additional Imported Structural Fill/Install/Compact in Place	50 CY @ \$25 /CY	(\$ 1,250.00)
UP-4- Additional On Site Excavation/Move/Install/Compact in Place	50 CY @ \$ 18 /CY	(\$ 900.00)
UP-5 – Site/Mass Rock Removal/Disposal On Site	50 CY @ \$ 175 /CY	(\$ 8,750.00)
UP-6 – Site/Mass Rock Removal/Disposal Off Site	50 CY @ \$ 200 /CY	(\$ 10,000.00)
UP-7 – Trench Rock Removal/Disposal On Site	50 CY @ \$ 250 /CY	(\$ 12,500.00)
UP-8 – Trench Rock Removal/Disposal Off Site	50 CY @ \$ 275 /CY	(\$ 13,750.00)
UP-9 – CABC Stone/Purchased/Compact in Place	100 Tons @\$45 /Ton	(\$ 4,500.00)
UP-10 – Tensar Geogrid, TX-5/Purchased/Installed	100 SY @\$ 6 /SY	(\$ 600.00)
UP-11 – 15” RCP Pipe/Purchased/Installed	100 LF @\$ 55 /LF	(\$ 5,500.00)
UP-12 – NAG-S-75 Channel Liner/Purchased/Installed	100 SY @ \$ 8 /SY	(\$ 800.00)
UP-13 – Grass Seeding/Purchased/Installed	10,000 SF @ \$ 15 /SF	(\$ 1,500.00)
UP-14 – Concrete Sidewalk	100 SY @ \$ 50 /SY	(\$ 5,000.00)
UP-15 – Split rail fence/Purchased/Installed	50 LF @ \$ 22 /LF	(\$ 1,100.00)

The following Alternates apply to this project:

Alternates:

Should any of the alternates as described in the contract documents be accepted, the amount written below shall be the amount to be “added to” the total bid. If the alternate is left blank, then the Alternate would not change if the base bid if accepted.

The bidder agrees to construct the Alternate as described in the Contract documents for the following price. Acceptance of the alternate does not increase the contract time.

Add Alternate #1: Split Rail Fence (\$ 17,490.00)
Provide and install split rail fence where noted on the drawings.

Add Alternate #2: Concrete Wheel stops (\$ 5,600.00)
Provide and install concrete wheel stops where noted on the drawings. Accessible spaces will remain in base bid.

The undersigned further agrees that this proposal shall be valid for a period of (60) sixty days from the date of receipt of the bids and that if this proposal is accepted by the County within this period, the Bidder will execute the contract form and provide surety bonds as described in the Contract and required by North Carolina General Statutes.

PROPOSAL FORM

00 42 13 - 2

The Owner the right to accept alternates individually or in entirety.

The undersigned further agrees to begin the work promptly upon receipt of Notice to Proceed and to pursue the work with an adequate work force to complete the work as follows:

All work shall be complete and ready for final acceptance within 150 days from Notice to Proceed.

Cabarrus County will award the project to the lowest qualified bidder.

The undersigned further agrees for each calendar day that any part of the work remains uncompleted after the contract time stipulated for final completion of the work, liquidated damages in the sum of \$500 per calendar day shall be set off or deducted from any monies due the Contractor or, if no money is due the Contractor, the Owner shall have the right to recover said sum or sums from the Contractor or from the surety or from both.

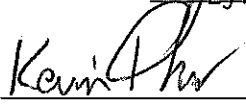
Accompanying this proposal is a bid security (5% of Contract Sum) in the form of: _____ as required by North Carolina General Statute.

Bidders Signature Page;

The undersigned acknowledges receipt of the following addenda which will be considered as part of the Contract Documents:

Addendum No. 1 Dated 5/29/19
Addendum No. _____ Dated _____
Addendum No. _____ Dated _____

Name of Bidder: Alynn Thomas Grading, Inc.
Company

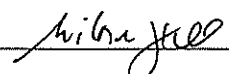
By:  Kevin Thomas
(Signature) (Typed Name)

Title: Vice President

Address of Bidder: 230 Rocky River Church Road
Polkton, NC 28135

Contractor's License No: 47965

Attest:

By: 

Title: Project Foreman

The following major subcontractors are included in the base bid:

Grading Subcontractor _____

Asphalt Paving Subcontractor Trull Contracting

Concrete Paving Subcontractor _____

Utility Subcontractor Rowell's Grading & Utility

Landscape Subcontractor Horticulture Enterprises

MINORITY BUSINESS CONTRACT PROVISIONS

MINORITY BUSINESS SUBCONTRACT GOALS:

The goals for participation by minority firms as subcontractors on this project have been set at 10%. The bidder must identify on its bid, the minority businesses that will be utilized on the project with corresponding total dollar value of the bid and affidavit (Affidavit A) listing good faith efforts or affidavit (Affidavit B) of self-performance of work, if the bidder will perform work under contract by its own workforce, as required by G.S. 143-128.2(c) and G.S. 143-128.2(f). The lowest responsible, responsive bidder must provide Affidavit C, that includes a description of the portion of work to be executed by minority businesses, expressed as a percentage of the total contract price, which is equal to or more than the applicable goal.

OR

Provide Affidavit D, that includes a description of the portion of work to be executed by minority businesses, expressed as a percentage of the total contract price, with documentation of Good Faith Effort, if the percentage is not equal to the applicable goal.

OR

Provide Affidavit B, which includes sufficient information for the Owner to determine that the bidder does not customarily subcontract work on this type project. The above information must be provided as required. Failure to submit these documents is grounds for rejection of the bid.

MINIMUM COMPLIANCE REQUIREMENTS:

All written statements, affidavits or intentions made by the Bidder shall become a part of the agreement between the Contractor and the Owner for performance of this contract. Failure to comply with any of these statements, affidavits or intentions, or with the minority business guidelines shall constitute a breach of the contract. A finding by the Owner that any information submitted either prior to award of the contract or during the performance of the contract is inaccurate, false or incomplete, shall also constitute a breach of the contract. Any such breach may result in termination of the contract in accordance with the termination provisions contained in the contract. It shall be solely at the option of the Owner whether to terminate the contract for breach. In determining whether a contractor has made Good Faith Efforts, the Owner will evaluate all efforts made by the Contractor and will determine compliance in regard to quantity, intensity, and results of these efforts.

Good Faith Efforts include:

(1) Contacting minority businesses that reasonably could have been expected to submit a quote and that were known to the contractor or available on State or local government maintained lists at least 10 days before the bid or proposal date and notifying them of the nature and scope of the work to be performed.

(2) Making the construction plans, specifications and requirements available for review by prospective minority businesses, or providing these documents to them at least 10 days before the bid or proposals are due.

(3) Breaking down or combining elements of work into economically feasible units to facilitate minority participation.

(4) Working with minority trade, community, or contractor organizations identified by the Office for Historically Underutilized Businesses and included in the bid documents that provide assistance in recruitment of minority businesses.

- (5) Attending any prebid meetings scheduled by the public owner.
- (6) Providing assistance in getting required bonding or insurance or providing alternatives to bonding or insurance for subcontractors.
- (7) Negotiating in good faith with interested minority businesses and not rejecting them as unqualified without sound reasons based on their capabilities. Any rejection of a minority business based on lack of qualification should have the reasons documented in writing.
- (8) Providing assistance to an otherwise qualified minority business in need of equipment, loan capital, lines of credit, or joint pay agreements to secure loans, supplies, or letters of credit, including waiving credit that is ordinarily required. Assisting minority businesses in obtaining the same unit pricing with the bidder's suppliers in order to help minority businesses in establishing credit.
- (9) Negotiating joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority business participation on a public construction or repair project when possible.
- (10) Providing quick pay agreements and policies to enable minority contractors and suppliers to meet cash-flow demands.

State of North Carolina AFFIDAVIT A – Listing of Good Faith Efforts

County of _____

(Name of Bidder)

Affidavit of _____

I have made a good faith effort to comply under the following areas checked:

Bidders must earn at least 50 points from the good faith efforts listed for their bid to be considered responsive. (1 NC Administrative Code 30 I.0101)

- 1 – (10 pts)** Contacted minority businesses that reasonably could have been expected to submit a quote and that were known to the contractor, or available on State or local government maintained lists, at least 10 days before the bid date and notified them of the nature and scope of the work to be performed.
- 2 --(10 pts)** Made the construction plans, specifications and requirements available for review by prospective minority businesses, or providing these documents to them at least 10 days before the bids are due.
- 3 – (15 pts)** Broken down or combined elements of work into economically feasible units to facilitate minority participation.
- 4 – (10 pts)** Worked with minority trade, community, or contractor organizations identified by the Office of Historically Underutilized Businesses and included in the bid documents that provide assistance in recruitment of minority businesses.
- 5 – (10 pts)** Attended prebid meetings scheduled by the public owner.
- 6 – (20 pts)** Provided assistance in getting required bonding or insurance or provided alternatives to bonding or insurance for subcontractors.
- 7 – (15 pts)** Negotiated in good faith with interested minority businesses and did not reject them as unqualified without sound reasons based on their capabilities. Any rejection of a minority business based on lack of qualification should have the reasons documented in writing.
- 8 – (25 pts)** Provided assistance to an otherwise qualified minority business in need of equipment, loan capital, lines of credit, or joint pay agreements to secure loans, supplies, or letters of credit, including waiving credit that is ordinarily required. Assisted minority businesses in obtaining the same unit pricing with the bidder's suppliers in order to help minority businesses in establishing credit.
- 9 – (20 pts)** Negotiated joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority business participation on a public construction or repair project when possible.
- 10 - (20 pts)** Provided quick pay agreements and policies to enable minority contractors and suppliers to meet cash-flow demands.

The undersigned, if apparent low bidder, will enter into a formal agreement with the firms listed in the Identification of Minority Business Participation schedule conditional upon scope of contract to be executed with the Owner. Substitution of contractors must be in accordance with GS143-128.2(d) Failure to abide by this statutory provision will constitute a breach of the contract.

The undersigned hereby certifies that he or she has read the terms of the minority business commitment and is authorized to bind the bidder to the commitment herein set forth.

Date: _____ Name of Authorized Officer: _____

Signature: _____

Title: _____



State of _____, County of _____

Subscribed and sworn to before me this _____ day of _____ 20____

Notary Public _____

My commission expires _____

State of North Carolina --AFFIDAVIT B-- Intent to Perform Contract with Own Workforce.

County of _____

Affidavit of _____
(Name of Bidder)

I hereby certify that it is our intent to perform 100% of the work required for the _____
_____ contract.
(Name of Project)

In making this certification, the Bidder states that the Bidder does not customarily subcontract elements of this type project, and normally performs and has the capability to perform and will perform all elements of the work on this project with his/her own current work forces; and

The Bidder agrees to provide any additional information or documentation requested by the owner in support of the above statement.

The undersigned hereby certifies that he or she has read this certification and is authorized to bind the Bidder to the commitments herein contained.

Date: _____ Name of Authorized Officer: _____

Signature: _____

Title: _____



State of _____, County of _____

Subscribed and sworn to before me this _____ day of _____ 20____

Notary Public _____

My commission expires _____

Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

Lynn Thomas Grading, Inc.
230 Rocky River Church Road
Polkton, NC 28135

SURETY:

(Name, legal status and principal place of business)

Merchants Bonding Company (Mutual)
P.O. Box 14498
Des Moines, IA 50306 - 3498

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

OWNER:

(Name, legal status and address)

Cabarrus County
65 Church Street South
Concord, NC 28025

BOND AMOUNT: \$ 5%

Five Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)

Rob Wallace Park Phase II

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.


Signed and sealed this 6th day of June, 2019



(Witness)

Lynn Thomas Grading, Inc.

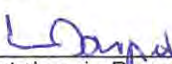
(Principal) (Seal)

By: 

(Title)

Merchants Bonding Company (Mutual)

(Surety) (Seal)

By: 

(Title) Laurie Daugherty Attorney-in-Fact
Surety Phone No. 515-243-8171



MERCHANTS BONDING COMPANY™ POWER OF ATTORNEY

Know All Persons By These Presents, that MERCHANTS BONDING COMPANY (MUTUAL) and MERCHANTS NATIONAL BONDING, INC., both being corporations of the State of Iowa (herein collectively called the "Companies") do hereby make, constitute and appoint, individually,

Laurie Daugherty

their true and lawful Attorney-in-Fact, to sign its name as surety(ies) and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

Surety Bond #: Bid Bond
Principal: Lynn Thomas Grading, Inc.
Obligee: Cabarrus County

This Power-of-Attorney is granted and is signed and sealed by facsimile under and by authority of the following By-Laws adopted by the Board of Directors of Merchants Bonding Company (Mutual) on April 23, 2011 and amended August 14, 2015 and adopted by the Board of Directors of Merchants National Bonding, Inc., on October 16, 2015.

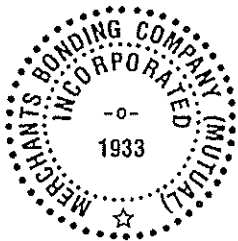
"The President, Secretary, Treasurer, or any Assistant Treasurer or any Assistant Secretary or any Vice President shall have power and authority to appoint Attorneys-in-Fact, and to authorize them to execute on behalf of the Company, and attach the seal of the Company thereto, bonds and undertakings, recognizances, contracts of indemnity and other writings obligatory in the nature thereof."

"The signature of any authorized officer and the seal of the Company may be affixed by facsimile or electronic transmission to any Power of Attorney or Certification thereof authorizing the execution and delivery of any bond, undertaking, recognizance, or other suretyship obligations of the Company, and such signature and seal when so used shall have the same force and effect as though manually fixed."

In connection with obligations in favor of the Florida Department of Transportation only, it is agreed that the power and authority hereby given to the Attorney-in-Fact includes any and all consents for the release of retained percentages and/or final estimates on engineering and construction contracts required by the State of Florida Department of Transportation. It is fully understood that consenting to the State of Florida Department of Transportation making payment of the final estimate to the Contractor and/or its assignee, shall not relieve this surety company of any of its obligations under its bond.

In connection with obligations in favor of the Kentucky Department of Highways only, it is agreed that the power and authority hereby given to the Attorney-in-Fact cannot be modified or revoked unless prior written personal notice of such intent has been given to the Commissioner-Department of Highways of the Commonwealth of Kentucky at least thirty (30) days prior to the modification or revocation.

In Witness Whereof, the Companies have caused this instrument to be signed and sealed this 6th day of June, 2019.

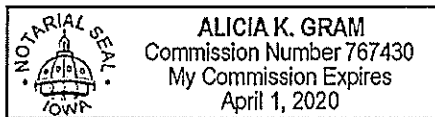


MERCHANTS BONDING COMPANY (MUTUAL)
MERCHANTS NATIONAL BONDING, INC.

By *Larry Taylor*
President

STATE OF IOWA
COUNTY OF DALLAS ss.

On this this 6th day of June, 2019, before me appeared Larry Taylor, to me personally known, who being by me duly sworn did say that he is President of MERCHANTS BONDING COMPANY (MUTUAL) and MERCHANTS NATIONAL BONDING, INC.; and that the seals affixed to the foregoing instrument are the Corporate Seals of the Companies; and that the said instrument was signed and sealed in behalf of the Companies by authority of their respective Boards of Directors.

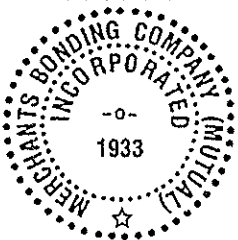


Alicia K. Gram
Notary Public

(Expiration of notary's commission does not invalidate this instrument)

I, William Warner, Jr., Secretary of MERCHANTS BONDING COMPANY (MUTUAL) and MERCHANTS NATIONAL BONDING, INC., do hereby certify that the above and foregoing is a true and correct copy of the POWER-OF-ATTORNEY executed by said Companies, which is still in full force and effect and has not been amended or revoked.

In Witness Whereof, I have hereunto set my hand and affixed the seal of the Companies on this 6th day of June, 2019.



William Warner Jr.
Secretary

ADDENDUM NO. 1

Rob Wallace Park Phase 2

May 29, 2019

Alfred Benesch & Company
2359 Perimeter Pointe Parkway, Suite 350
Charlotte, NC 28208

This addendum shall become an integral part of the Contract Documents for the above-mentioned project and shall be placed in the front of the Specifications for this project. The following items are intended to revise and clarify the Drawings and Specifications and shall be included by the bidder in their proposal.

Each Contractor shall be responsible for notifying his sub-bidders of the contents of this addendum.

Pre-Bid Meeting Minutes

Date: May 23, 2019
Time: 10:00 AM
Subject: Rob Wallace Park Phase 2
Pre-bid Conference

Attendance: See attached sign in sheet

A mandatory pre-bid conference was held this date for Rob Wallace Park Phase 2. The following is a list of items discussed:

General

1. The meeting started with introductions. Kyle Bilafer and Alex Beck will be the Owner's representative on the project. Jeff Ashbaugh will be the primary contact for the design team. All questions should be forwarded to Benesch, Jeff Ashbaugh. Benesch will issue all official addenda and correspondence. The cutoff date for questions will be May 28, 2019 at 5:00 PM.
2. A project overview was given. Jeff described the scope of work to the group. The project will use the design-bid-build delivery method and bid single-prime only. The bid is a lump sum bid. The project will require a 5% bid bond or other type of bid deposit. A performance and payment bond will be required from the successful low bidder. Also, some work will require a delegated design submittal (i.e. restroom) by the Contractor.
3. The bidders were instructed to familiarize themselves and fill out their bid forms completely and properly. It was noted each bidder is required to comply with the Minority Recruitment Guidelines in the specifications including a Good Faith Effort to meet participation goals of 10%.
4. Contract time was discussed. The contract time is 150 days to final acceptance. Liquidated damages are applicable at a rate of \$500 per day. The County strongly emphasized getting construction finished before winter weather if at all possible.

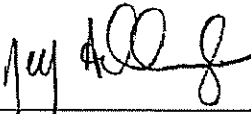
6. Permits were discussed. Benesch recommended for bidders to review the Supplementary General Conditions (page 1) in the bid documents for information about permitting. A copy of the permits that have been secured are included in the bid documents.
7. Surveying was discussed. The Contractor will be required to provide an as-built topo survey for grading(fill placed) in the flood plain (non-encroachment area only) as a condition of the floodplain development permit. Refer to item 3 on the front page of the Floodplain Development permit. Benesch's engineer will provide the certification. But the Contractor will be responsible to provide an as-built survey for the fill proposed in the non-encroachment areas to confirm it is per plan.

Bidder Discussion

1. Question: When will construction start?
Answer: With a bid within budget, approximately 6-8 weeks after the bid opening (bid award, contracts).
2. Question: Will the park remain open during construction.
Answer: Yes.
3. Question: Who will be responsible for job site safety will the park is being constructed? Will any temporary fencing be required? The County will provide and install construction safety signs.
Answer: The general contractor is responsible for safety and should install a combination of silt fence and safety fence to protect the public from active construction.
4. Question: Do bidders need to include any construction testing in their bid.
Answer: There is a construction testing allowance in the bid for construction testing. The Consultant anticipates subgrade and stone proof rolls during construction.
5. Question: Is the Contractor required to repair any existing asphalt damaged during construction?
Answer: Yes a unit price has been added to the documents in the event asphalt repair is needed. All parties will inspect and video the existing asphalt prior to construction to document condition. Contractor will be responsible for repairing any damage. Contractor is encouraged to avoid overloading trucks.

With no further discussion, the meeting adjourned.

Notes taken by:



Jeff Ashbaugh, PLA

Changes to Drawings

Please modify these sheets in the bid documents

1. Sheet C311 and C312-for areas where there are gaps in the silt fence add orange barrier fencing (Temporary tree protection barricade) to fill in the gaps to create a continuous safety barrier around the perimeter of the construction site. A detail (10) of the fencing has been included with this addendum.

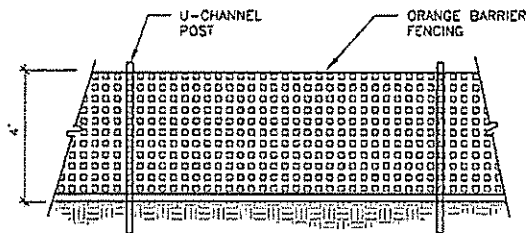
Changes to Specifications

Please replace the bid form with the one enclosed.

Addendum By:



Jeff Ashbaugh, PLA



NOTES

1. CONTRACTOR TO INSTALL AND MAINTAIN ORANGE BARRIER FENCING AROUND EXISTING TREES WHERE DELINEATED ON PLAN.
2. NO PARKING OF EQUIPMENT OR MATERIALS SHALL BE PERMITTED INSIDE THIS AREA.
3. MAINTAIN BARRIER FENCING THROUGH CONSTRUCTION. REMOVE ALL BARRIERS UPON COMPLETION OF PROJECT.
4. REFER TO MCDENR STANDARDS FOR GENERAL SPECIFICATIONS REGARDING TREE PROTECTION.
5. 6' MINIMUM WIDTH FOR 2" CAL. TREES OR SMALLER.
6. ONE FOOT OF LINEAR DISTANCE FROM THE TREE TRUNK FOR EACH INCH OF TRUNK DIAMETER, OR $\frac{1}{4}$ HEIGHT OF THE TREE WHICHEVER IS GREATER UNLESS OTHERWISE SHOWN ON PLAN.

10 Temporary Tree Protection Barricade
N.T.S.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - 2020-2021 Proposed HOME Program Project

BRIEF SUMMARY:

The City of Concord Community Development Staff have approached Cabarrus County regarding participation in a senior housing project similar to the Prosperity Ridge Project in Kannapolis. The major difference is the Concord project is proposing a parking deck and ground floor retail. The City of Concord would like a tentative agreement to participate in the project with next year's HOME funds. Cabarrus County would still be required to hold a public hearing early next year regarding the project as well as provide matching funds in the 2020-2021 budget.

REQUESTED ACTION:

Motion to tentatively approve participation in the senior housing project with HOME funds next year.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kelly Sifford, AICP
Planning and Development Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Powerpoint



30 Market Street Downtown Catalyst Project

Project Summary

- Multi-Family Residential – 166 Units
- Parking Garage – 168 Spaces
- Ground Floor Retail – 2,600 SF
- Estimated Assessed Value \$50 Million

Primary Terms

- 30 Market St sold for appraised value \$579,000
- Mixed-use structure
 - 166 multifamily units, 168 space parking garage, & 2,600 SF of ground floor retail space
- \$1,250,000 of federal HOME funds over 10 years → 17 affordable units for 20 years
- 50% / 10 Year Tax Based Performance Incentive

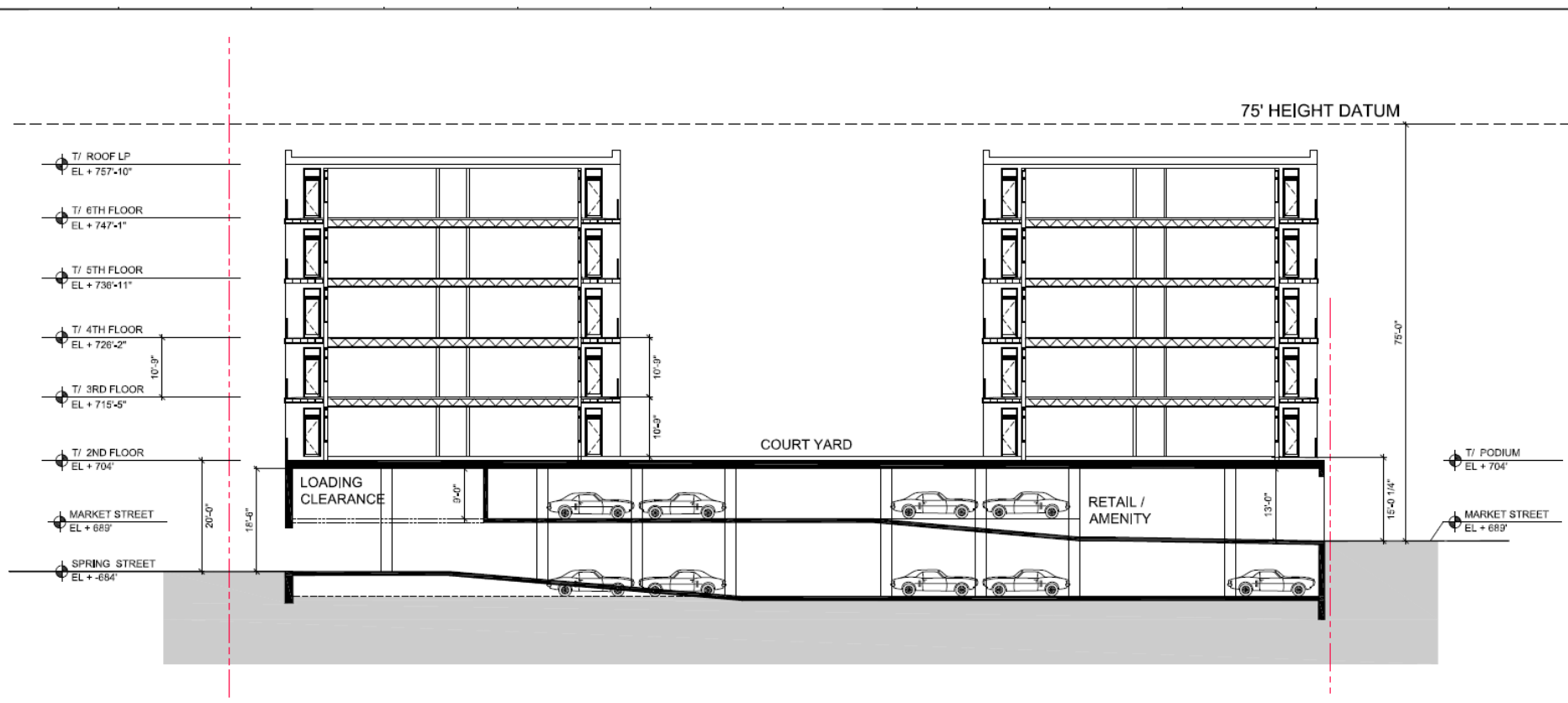
Affordable Housing

- \$1,250,000 payable over a 10 year period
- 17 units affordable for 20 years
 - 4 units available at 50% of median income or lower (1 Person \$27,650)
 - 13 units available at 80% of median income or lower (1 Person \$44,250)
 - Max Rents = Studio \$777.00, 1 Bedroom \$838, 2 Bedroom \$967
 - Comparison Rent would be +/- \$1,200 for 1 Bedroom

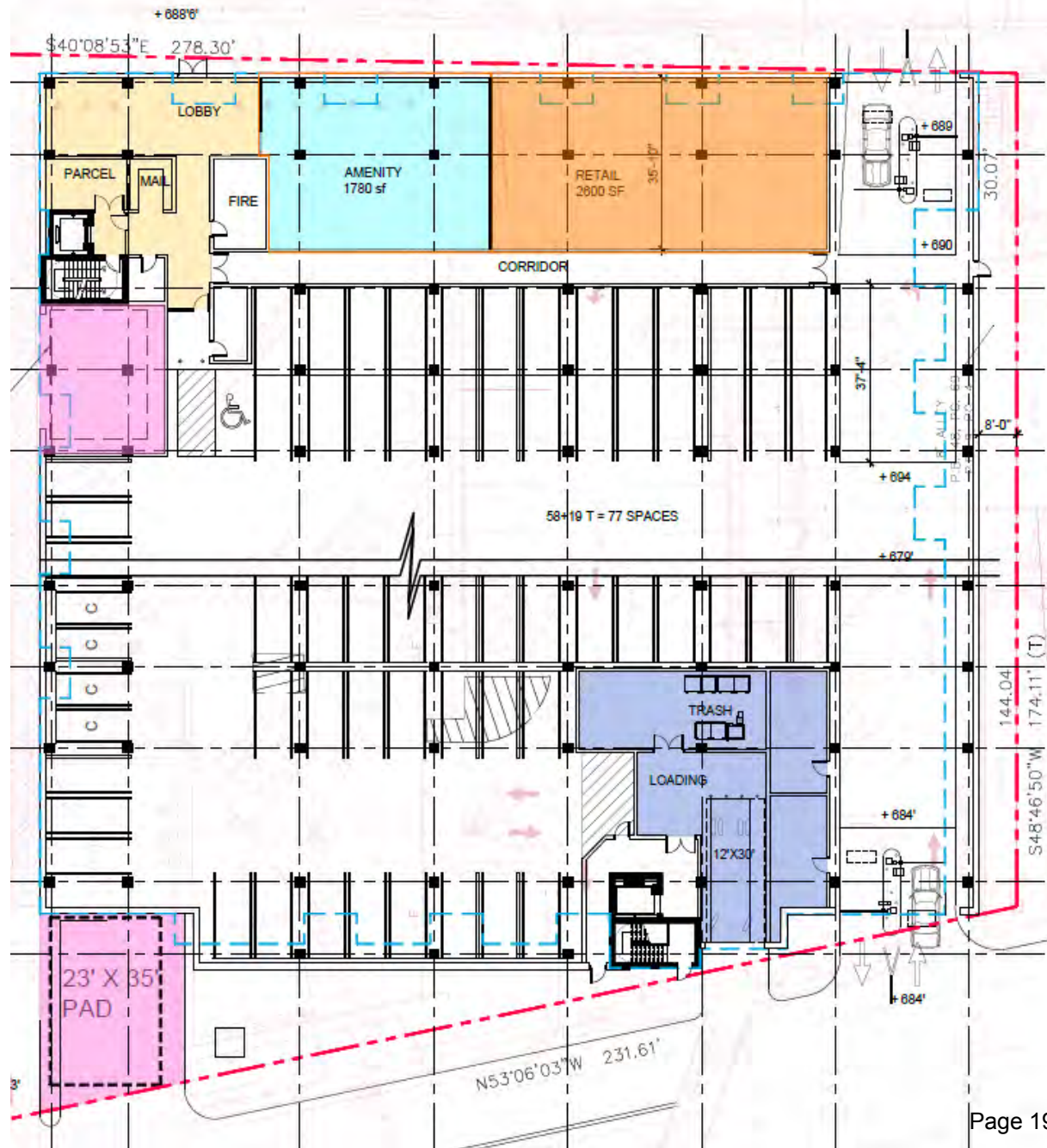
Downtown MSD Assessed Value

Projections	
2019 Assessed Value	\$ 42,959,400.00
MSD Tax (0.23 per \$100)	\$ 98,806.62
New MSD Assessed Value	\$ 92,959,400.00
MSD Tax (.23 per \$100)	\$ 213,806.62





D10 BUILDING SECTION
 SCALE: 1/8"=1'-0"
 NORTH-SOUTH





CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Fee Study Presentation and Discussion

BRIEF SUMMARY:

Cabarrus County Planning and Development and Fire Marshal Staff presented the results of the Fee Study performed by Wohlford Consulting at the June agenda meeting for the Board to review. Staff also proposed some alternate recommended fees on certain items. Staff is proposing adoption of the schedule attached with a tentative January 1, 2020 effective date.

REQUESTED ACTION:

Motion to adopt fee schedule as presented.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Kelly Sifford, AICP
Planning and Development Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Final Fee Schedule

Cabarrus County

CONSTRUCTION STANDARDS

VARIABLE FEE SCHEDULE FOR NEW CONSTRUCTION FOR CONSTRUCTION STANDARDS

Fee # *	ICC (UBC) Use Type	Occupancy **	Size Basis (square feet)	TOTAL	
				Full Cost (Potential Base Fee)	Each Additional SF ***
			500	\$ 1,070	\$ 0.17717
			2,000	\$ 1,336	\$ 0.08452
1	A-1,3	Assembly (Religious and Theatres) - Complete	5,000	\$ 1,590	\$ 0.05476
			10,000	\$ 1,863	\$ 0.02689
			25,000	\$ 2,267	\$ 0.09067
			500	\$ 847	\$ 0.13612
			2,000	\$ 1,051	\$ 0.05854
2	A-1,3	Assembly (Religious and Theatres) - Shell	5,000	\$ 1,226	\$ 0.03828
			10,000	\$ 1,418	\$ 0.02021
			25,000	\$ 1,721	\$ 0.06883
			250	\$ 780	\$ 0.25506
			1,000	\$ 972	\$ 0.10355
3	A-1,3	Assembly (Religious and Theatres) - Upfit	2,500	\$ 1,127	\$ 0.07085
			5,000	\$ 1,304	\$ 0.03647
			12,500	\$ 1,578	\$ 0.12621
			1,000	\$ 1,268	\$ 0.10203
			4,000	\$ 1,574	\$ 0.05075
4	A-4,5	Assembly: Spectator Seating (indoor) - Complete	10,000	\$ 1,878	\$ 0.03263
			20,000	\$ 2,204	\$ 0.01506
			50,000	\$ 2,656	\$ 0.05312
			750	\$ 954	\$ 0.10319
			3,000	\$ 1,186	\$ 0.04642

5	A-4,5	Assembly: Spectator Seating (indoor) - Upfit	7,500	\$ 1,395	\$ 0.03052
			15,000	\$ 1,624	\$ 0.01514
			37,500	\$ 1,965	\$ 0.05240
			500	\$ 1,810	\$ 0.32615
			2,000	\$ 2,300	\$ 0.16961
7	A-2	Assembly (Restaurants and banquet halls)- Complete	5,000	\$ 2,809	\$ 0.12190
			10,000	\$ 3,418	\$ 0.04323
			25,000	\$ 4,067	\$ 0.16266
			500	\$ 1,388	\$ 0.24540
			2,000	\$ 1,756	\$ 0.12115
8	A-2	Assembly (Restaurants and banquet halls)- Shell	5,000	\$ 2,120	\$ 0.08766
			10,000	\$ 2,558	\$ 0.03224
			25,000	\$ 3,042	\$ 0.12167
			250	\$ 1,278	\$ 0.43994
			1,000	\$ 1,608	\$ 0.21184
9	A-2	Assembly (Restaurants and banquet halls)- Upfit	2,500	\$ 1,926	\$ 0.15187
			5,000	\$ 2,305	\$ 0.05770
			12,500	\$ 2,738	\$ 0.21904
			250	\$ 1,254	\$ 0.44832
			1,000	\$ 1,590	\$ 0.21436
10	B	Small Restaurant (<50 occ.) - Complete	2,500	\$ 1,912	\$ 0.15923
			5,000	\$ 2,310	\$ 0.05733
			12,500	\$ 2,740	\$ 0.21921
			250	\$ 914	\$ 0.31927
			1,000	\$ 1,153	\$ 0.13685
11	B	Small Restaurant (<50 occ.) - Shell	2,500	\$ 1,358	\$ 0.10284
			5,000	\$ 1,615	\$ 0.04107
			12,500	\$ 1,923	\$ 0.15387
			250	\$ 883	\$ 0.30380
			1,000	\$ 1,111	\$ 0.12932
12	B	Small Restaurant (<50 occ.) - Upfit	2,500	\$ 1,305	\$ 0.09575
			5,000	\$ 1,544	\$ 0.03970
			12,500	\$ 1,842	\$ 0.14737
			500	\$ 1,554	\$ 0.28595

			2,000	\$ 1,983	\$ 0.13874
13	B	Offices, Medical, Professional, etc. - Complete	5,000	\$ 2,399	\$ 0.10084
			10,000	\$ 2,903	\$ 0.03820
			25,000	\$ 3,476	\$ 0.13905
			500	\$ 1,354	\$ 0.26582
			2,000	\$ 1,753	\$ 0.09538
14	B	Offices, Medical, Professional ,etc. - Shell	5,000	\$ 2,039	\$ 0.07460
			10,000	\$ 2,412	\$ 0.03370
			25,000	\$ 2,918	\$ 0.11672
			150	\$ 982	\$ 0.58220
			600	\$ 1,244	\$ 0.25662
15	B	Offices, Medical, Professional, etc. - Upfit	1,500	\$ 1,475	\$ 0.19438
			3,000	\$ 1,766	\$ 0.07420
			7,500	\$ 2,100	\$ 0.28000
			1,000	\$ 2,873	\$ 0.26268
			4,000	\$ 3,361	\$ 0.13189
17	E	Educational Building K-12 - Complete	10,000	\$ 4,452	\$ 0.09438
			20,000	\$ 5,396	\$ 0.03432
			50,000	\$ 6,425	\$ 0.12851
			1,000	\$ 1,934	\$ 0.17268
			4,000	\$ 2,452	\$ 0.08563
18	E	Educational Building K-12 - Shell	10,000	\$ 2,966	\$ 0.06119
			20,000	\$ 3,578	\$ 0.02267
			50,000	\$ 4,258	\$ 0.08516
			150	\$ 1,096	\$ 0.64140
			600	\$ 1,384	\$ 0.27052
19	E	Educational Building K-12 - Upfit	1,500	\$ 1,628	\$ 0.19588
			3,000	\$ 1,922	\$ 0.08548
			7,500	\$ 2,306	\$ 0.30752
			500	\$ 2,494	\$ 0.48969
			2,000	\$ 3,229	\$ 0.20212
21	I-1, 2, 3	Medical/24 Hour Care - Complete	5,000	\$ 3,835	\$ 0.15353
			10,000	\$ 4,603	\$ 0.06158
			25,000	\$ 5,526	\$ 0.22105
			500	\$ 1,636	\$ 0.30677
			2,000	\$ 2,096	\$ 0.13401

22	I-1, 2, 3	Medical/24 Hour Care - Shell	5,000	\$ 2,498	\$ 0.10070
			10,000	\$ 3,001	\$ 0.03893
			25,000	\$ 3,585	\$ 0.14341
			100	\$ 1,370	\$ 1.17424
			400	\$ 1,722	\$ 0.55768
23	I-1, 2, 3	Medical/24Hour Care - Upfit	1,000	\$ 2,057	\$ 0.39454
			2,000	\$ 2,451	\$ 0.15544
			5,000	\$ 2,918	\$ 0.58355
			250	\$ 1,782	\$ 0.64363
			1,000	\$ 2,264	\$ 0.32028
24	I-4	Day Care Facility - Complete	2,500	\$ 2,745	\$ 0.23279
			5,000	\$ 3,327	\$ 0.08345
			12,500	\$ 3,953	\$ 0.31620
			100	\$ 1,199	\$ 1.02810
			400	\$ 1,507	\$ 0.48361
25	I-4	Day Care Facility - Upfit	1,000	\$ 1,798	\$ 0.35101
			2,000	\$ 2,149	\$ 0.13229
			5,000	\$ 2,545	\$ 0.50909
			1,000	\$ 1,984	\$ 0.18205
			4,000	\$ 2,531	\$ 0.09225
27	M	Retail Sales - Complete	10,000	\$ 3,084	\$ 0.06750
			20,000	\$ 3,759	\$ 0.02348
			50,000	\$ 4,464	\$ 0.08927
			1,000	\$ 1,385	\$ 0.12317
			4,000	\$ 1,755	\$ 0.06050
28	M	Retail Sales - Shell	10,000	\$ 2,118	\$ 0.04432
			20,000	\$ 2,561	\$ 0.01591
			50,000	\$ 3,038	\$ 0.06076
			100	\$ 1,032	\$ 0.86649
			400	\$ 1,292	\$ 0.39283
29	M	Retail Sales - Upfit	1,000	\$ 1,527	\$ 0.27717
			2,000	\$ 1,804	\$ 0.11694
			5,000	\$ 2,155	\$ 0.43104
			200	\$ 1,532	\$ 0.67279
			800	\$ 1,936	\$ 0.33769
30	S-1	Repair Garage & Service St - Complete	2,000	\$ 2,341	\$ 0.24458
			4,000	\$ 2,830	\$ 0.08675
			10,000	\$ 3,351	\$ 0.33509
			200	\$ 1,139	\$ 0.48881

			800	\$ 1,432	\$ 0.22895
31	S-1	Repair Garage & Service St - Shell	2,000	\$ 1,707	\$ 0.16330
			4,000	\$ 2,034	\$ 0.06539
			10,000	\$ 2,426	\$ 0.24260
			100	\$ 974	\$ 0.81858
			400	\$ 1,220	\$ 0.36315
32	S-1	Repair Garage & Service St - Upfit	1,000	\$ 1,438	\$ 0.26010
			2,000	\$ 1,698	\$ 0.10863
			5,000	\$ 2,024	\$ 0.40478
			5,000	\$ 2,661	\$ 0.05289
			20,000	\$ 3,454	\$ 0.02411
33	S-1	Storage (Moderate Hazard) - Complete	50,000	\$ 4,177	\$ 0.01850
			100,000	\$ 5,102	\$ 0.00659
			250,000	\$ 6,090	\$ 0.02436
			5,000	\$ 1,897	\$ 0.03539
			20,000	\$ 2,428	\$ 0.01733
34	S-1	Storage (Moderate Hazard) - Shell	50,000	\$ 2,947	\$ 0.01291
			100,000	\$ 3,593	\$ 0.00450
			250,000	\$ 4,267	\$ 0.01707
			250	\$ 1,439	\$ 0.51627
			1,000	\$ 1,826	\$ 0.22207
35	S-1	Storage (Moderate Hazard)-Upfit	2,500	\$ 2,159	\$ 0.16047
			5,000	\$ 2,560	\$ 0.06778
			12,500	\$ 3,069	\$ 0.24548
			1,000	\$ 2,284	\$ 0.21799
			4,000	\$ 2,938	\$ 0.09320
36	S-2	Parking Garage or Low Hazard Storage - Complete	10,000	\$ 3,497	\$ 0.06868
			20,000	\$ 4,184	\$ 0.02829
			50,000	\$ 5,032	\$ 0.10065
			1,000	\$ 1,654	\$ 0.15817
			4,000	\$ 2,128	\$ 0.06288
37	S-2	Parking Garage or Low Hazard Storage - Shell	10,000	\$ 2,506	\$ 0.04751
			20,000	\$ 2,981	\$ 0.02022
			50,000	\$ 3,587	\$ 0.07175

			250	\$ 1,404	\$ 0.51220
			1,000	\$ 1,789	\$ 0.20682
38	S-2	Parking Garage or Low Hazard Storage - Upfit	2,500	\$ 2,099	\$ 0.15144
			5,000	\$ 2,477	\$ 0.06690
			12,500	\$ 2,979	\$ 0.23834
			1,500	\$ 3,733	\$ 0.23578
			6,000	\$ 4,794	\$ 0.12163
39	R-1	Hotel, Motel - Complete	15,000	\$ 5,889	\$ 0.08935
			30,000	\$ 7,229	\$ 0.03002
			75,000	\$ 8,580	\$ 0.11440
			250	\$ 1,417	\$ 0.50813
			1,000	\$ 1,798	\$ 0.21444
41	R-1	Hotel, Motel - Upfit	2,500	\$ 2,120	\$ 0.15634
			5,000	\$ 2,511	\$ 0.06599
			12,500	\$ 3,006	\$ 0.24045
			1,500	\$ 2,637	\$ 0.16799
			6,000	\$ 3,393	\$ 0.08081
42	R-2	Multi- Family -Complete	15,000	\$ 4,120	\$ 0.06032
			30,000	\$ 5,025	\$ 0.02125
			75,000	\$ 5,981	\$ 0.07975
			1,500	\$ 1,750	\$ 0.10610
			6,000	\$ 2,228	\$ 0.05233
43	R-2	Multi-Family- Shell	15,000	\$ 2,699	\$ 0.03868
			30,000	\$ 3,279	\$ 0.01361
			75,000	\$ 3,891	\$ 0.05188
			200	\$ 1,169	\$ 0.49721
			800	\$ 1,467	\$ 0.21933
44	R-2	Multi-Family- Upfit	2,000	\$ 1,731	\$ 0.15639
			4,000	\$ 2,043	\$ 0.06656
			10,000	\$ 2,443	\$ 0.24427
			250	\$ 1,644	\$ 0.59531
			1,000	\$ 2,090	\$ 0.30170
45	R-3,4	Congregate Care <16 occ; Adult/Child Care <8 occ- Complete	2,500	\$ 2,543	\$ 0.22194
			5,000	\$ 3,098	\$ 0.07634
			12,500	\$ 3,670	\$ 0.29362
			250	\$ 1,192	\$ 0.42101
			1,000	\$ 1,507	\$ 0.19925

46	R-3,4	Congregate Care <16 occ; Adult/Child Care <8 occ- Upfit	2,500	\$ 1,806	\$ 0.14641
			5,000	\$ 2,172	\$ 0.05467
			12,500	\$ 2,582	\$ 0.20657
			1,000	\$ 2,458	\$ 0.23479
			4,000	\$ 3,163	\$ 0.10273
48	F-1	Factory Industrial- Moderate Hazard- Complete	10,000	\$ 3,779	\$ 0.07629
			20,000	\$ 4,542	\$ 0.02996
			50,000	\$ 5,441	\$ 0.10882
			1,000	\$ 1,800	\$ 0.16687
			4,000	\$ 2,300	\$ 0.07439
49	F-1	Factory Industrial- Moderate Hazard- Shell	10,000	\$ 2,747	\$ 0.05504
			20,000	\$ 3,297	\$ 0.02134
			50,000	\$ 3,937	\$ 0.07874
			250	\$ 1,648	\$ 0.58680
			1,000	\$ 2,088	\$ 0.24199
50	F-1	Factory Industrial- Moderate Hazard- Upfit	2,500	\$ 2,451	\$ 0.17140
			5,000	\$ 2,879	\$ 0.07759
			12,500	\$ 3,461	\$ 0.27690
			1,000	\$ 2,093	\$ 0.19210
			4,000	\$ 2,669	\$ 0.10105
51	F-2	Factory Industrial- Low Hazard- Complete	10,000	\$ 3,276	\$ 0.07436
			20,000	\$ 4,019	\$ 0.02448
			50,000	\$ 4,754	\$ 0.09507
			1,000	\$ 1,589	\$ 0.14364
			4,000	\$ 2,020	\$ 0.07236
52	F-2	Factory Industrial- Low Hazard- Shell	10,000	\$ 2,454	\$ 0.05347
			20,000	\$ 2,989	\$ 0.01828
			50,000	\$ 3,537	\$ 0.07075
			250	\$ 1,122	\$ 0.39278
			1,000	\$ 1,417	\$ 0.15909
53	F-2	Factory Industrial- Low Hazard- Upfit	2,500	\$ 1,655	\$ 0.11489
			5,000	\$ 1,942	\$ 0.05210
			12,500	\$ 2,333	\$ 0.18666
			500	\$ 2,030	\$ 0.38227

			2,000	\$ 2,603	\$ 0.19293
54	H	Hazardous- Complete	5,000	\$ 3,182	\$ 0.14567
			10,000	\$ 3,911	\$ 0.04750
			25,000	\$ 4,623	\$ 0.18492
			500	\$ 1,492	\$ 0.27031
			2,000	\$ 1,897	\$ 0.12868
55	H	Hazardous- Shell	5,000	\$ 2,283	\$ 0.09497
			10,000	\$ 2,758	\$ 0.03476
			25,000	\$ 3,279	\$ 0.13118
			100	\$ 1,493	\$ 1.30519
			400	\$ 1,884	\$ 0.57134
56	H	Hazardous- Upfit	1,000	\$ 2,227	\$ 0.40258
			2,000	\$ 2,630	\$ 0.17339
			5,000	\$ 3,150	\$ 0.62998
			500	\$ 1,419	\$ 0.35025
			1,000	\$ 1,594	\$ 0.26417
64	R-3	CUSTOM OR MODEL SINGLE FAMILY DWELLING	2,500	\$ 1,990	\$ 0.12451
			5,000	\$ 2,301	\$ 0.07041
			10,000	\$ 2,653	\$ 0.26532
			500	\$ 940	\$ 0.26215
			1,000	\$ 1,072	\$ 0.20761
65	-	Single Family - REPEAT	2,500	\$ 1,383	\$ 0.08655
			5,000	\$ 1,599	\$ 0.04810
			10,000	\$ 1,840	\$ 0.18398
			400	\$ 969	\$ 0.29882
			800	\$ 1,089	\$ 0.22714
66	-	Single Family Modulares	2,000	\$ 1,361	\$ 0.10490
			4,000	\$ 1,571	\$ 0.05940
			8,000	\$ 1,809	\$ 0.22608
			300	\$ 825	\$ 0.32540
			600	\$ 923	\$ 0.25015
67	-	Single Family Manufactured Homes	1,500	\$ 1,148	\$ 0.11394
			3,000	\$ 1,319	\$ 0.06599
			6,000	\$ 1,517	\$ 0.25284
			500	\$ 1,093	\$ 0.26289
			1,000	\$ 1,225	\$ 0.19887
68	-	Single Family Duplex	2,500	\$ 1,523	\$ 0.09372
			5,000	\$ 1,757	\$ 0.05345

			10,000	\$ 2,024	\$ 0.20245
			300	\$ 1,036	\$ 0.40647
			600	\$ 1,158	\$ 0.30765
69	-	Single Family Townhomes	1,500	\$ 1,435	\$ 0.14597
			3,000	\$ 1,654	\$ 0.08383
			6,000	\$ 1,906	\$ 0.31762
			500	\$ 647	\$ 0.20427
			1,000	\$ 749	\$ 0.15010
70	-	Single Family Remodel / Upfit (whole house)	2,500	\$ 974	\$ 0.06578
			5,000	\$ 1,139	\$ 0.03376
			10,000	\$ 1,308	\$ 0.13075

* Numbering gaps in the fee list above reflect some restructuring and/or elimination of fee titles during the study process.

** All fees *include* MPE plan checks and inspections.

*** - See below:

**EXPLANATION OF NEW CONSTRUCTION
FEE INCREMENTS**

1	The increments are the cost per additional square footage added to the base fee for that size tier.
2	The first 4 increments for any occupancy represent the cost per square foot of the gap between each tier, in order to allow a smooth transition between tier sizes used to calculate the base cost.
3	The incremental figure is calculated by dividing the increase in cost by the increase in square footage. Since the changes between the cost and the sizes between tiers are not equal in all cases—across occupancies or within occupancy types—the increments will not be consistent or follow any particular pattern. In your case, the increments seem to decline as the size gets larger, which is a coincidence and not a

	<p>universal result. In fact, for some studies, the increments will vary whether they increase or decrease.</p>
4	<p>There is no expectation that the cost of the increment will go down for the next tier size. However, the overall cost per sf will almost always go down and will never increase. (If the cost per sf for the tiers goes up, it is cause for concern and additional review/explanation. I have seen a few examples where the cost per sf legitimately went up, but that is usually because a particular threshold triggers some sort of significant additional review or inspection.)</p>
5	<p>The incremental fee amounts are not equal to the cost per square foot of the actual size. For example, the cost per square foot of a 2000 sf will be greater than for a 4000 sf one and a 10,000 sf one.</p>
6	<p>By using this increment, we can ensure, for example, that a 3,999 sf occupancy will be slightly less (one sf cost increment) than a 4,000 sf one. By using the tiers, we can ensure that the economies of scale for larger sizes are recognized.</p>

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For the 5th increment, there is no final/larger tier to calculate the increment to the next size. However, you need an increment to get you from the highest tier size to infinity. Consequently, we calculate the cost per sf for the largest tier and use it for the increment. This true cost per sf increment, therefore, is larger than the other increments, which appears to indicate that the cost per sf increases. However, the cost per sf is less than previous tiers (see point 5 above).

Construction Standards

**RESULTS ANALYSIS - MISCELLANEOUS
BUILDING PERMITS/FEEES**

<i>Fee Service Information</i>		
Fee #	Fee Title	Full Cost per Unit
1	UNIT FEES:	\$ -
2	Cellular / Mobile Phone Tower - New - Each	\$ 347.76
3	Cellular / Mobile Phone Tower - Addition/Alteration - Each	\$ 283.88
4	Certificate of Occupancy	\$ 247.41
5	Change of Occupancy	\$ 282.72
6	Temporary Occupancy Permit	\$ 71.32
7	Change of Contractor Fee	\$ 65.72
8	Deck - First 200 sf	\$ 150.00
9	Deck - Each additional 50 sf	\$ 25.00
10	Demolition (entire building)	\$ 105.25
11	Demolition (interior/ partial)	\$ 219.62
13	Freestanding Wall (masonry) - Up to 6' - First 100 lf	\$ 200.00

14	Freestanding Wall (masonry) - Up to 6' - Each additional 50 lf	\$ 50.00
15	Freestanding Wall (masonry) - Greater than 6' (engineered) - First 100 lf	\$ 300.00
16	Freestanding Wall (masonry) - Greater than 6' (engineered) - Each additional 50 lf	\$ 50.00
18	Fireplace/ BBQ - Masonry - Each	\$ 200.00
20	Foundation and/or slab Repair - First 100 sf	\$ 359.98
21	Foundation and/or slab Repair - Each additional 100 sf	\$ 74.85
22	Structural Repair- First 100 sf	\$ 250.00
23	Structural Repair- Each additional 100 sf	\$ 25.00
25	Issuance of Stop Work Orders	Double fee
26	Investigation Fee for non-permitted construction	Double fee
28	Notices and Order Housing Code Violations	Double fee
29	Notice and Order Dangerous Bldg Code	Double fee
31	MISCELLANEOUS STRUCTURES:	\$ -
32	Accessory Building - COMMERCIAL - First 500 sf	\$ 553.35
33	Accessory Building - COMMERCIAL - Each additional 500 sf	\$ 52.21
34	Accessory Buildings with MEP - COMMERCIAL - First 500 sf	\$ 661.64

35	Accessory Buildings with MEP - COMMERCIAL - Each additional 500 sf	\$ 54.24
37	Accessory Structure / Garage - Detached Residential (No MEP) - First 500 sf	\$ 250.00
38	Accessory Structure / Garage - Detached Residential (No MEP) - Each additional 500 sf	\$ 25.00
39	Accessory Structure / Garage - Detached Residential (With MEP) - First 500 sf	\$ 447.95
40	Accessory Structure / Garage - Detached Residential (With MEP) - Each additional 500 sf	\$ 109.37
42	Addition - Standard Room - First 300 sf	\$ 362.63
43	Addition - Standard Room - Each additional 300 sf (or portion thereof)	\$ 35.10
44	Addition - Bathroom - First 300 sf	\$ 462.21
45	Addition - Bathroom - Each additional 300 sf (or portion thereof)	\$ 43.32
46	Addition - Kitchen - First 300 sf	\$ 462.21
47	Addition - Kitchen - Each additional 300 sf (or portion thereof)	\$ 43.32
48	Addition - 2nd Floor Enhancement - First 300 sf (in addition to room-specific fee)	\$ 381.58
49	Addition - 2nd Floor Enhancement - Each additional 300 sf (or portion thereof) (in addition to room-specific fee)	\$ 39.21
51	Remodel - Standard Room - First 300 sf	\$ 247.44

52	Remodel - Standard Room - Each Additional 300 sf (or portion thereof)	\$ 30.98
53	Remodel - Bathroom - First 300 sf	\$ 300.12
54	Remodel - Bathroom - Each Additional 300 sf (or portion thereof)	\$ 39.21
55	Remodel - Kitchen - First 300 sf	\$ 300.12
56	Remodel - Kitchen - Each Additional 300 sf (or portion thereof)	\$ 43.32
58	Awnings & Canopies - First 100 sf	\$ 350.89
59	Awnings & Canopies - Each additional 50 sf	\$ 36.98
60	{unused}	\$ -
61	Construction Trailers (includes MEPs) - Each	\$ 309.18
63	Mobile Units (includes MEPs) - Each	\$ 452.25
64	Modular Sales Centers (includes MEPs) - Each	\$ 452.25
66	Patio Cover - First 100 sf	\$ 249.06
67	Patio Cover - Each additional 50 sf	\$ 22.75
68	Patio Room / Sunroom (enclosed) - First 100 sf	\$ 246.17
69	Patio Room / Sunroom (enclosed) - Each additional 50 sf	\$ 22.75
70	Storage Shed - First 150 sf	\$ 246.17
71	Storage Shed - Each additional 100 sf	\$ 22.75
73	Notices and Order Housing Code Violations	\$ 426.63
74	Notice and Order Dangerous Bldg Code	\$ 426.63

76	Paint Booth	\$ 420.06
79	Partition-commercial - First 100 lf	\$ 336.75
80	Each additional 50 lf	\$ 41.21
81	Racks / High Storage (Over 6' - 10') - First 100 lineal feet	\$ 420.73
82	Racks / High Storage (Over 6' - 10') - Each Additional 100 lineal feet	\$ 55.97
83	Racks / High Storage (Over 10') - First 100 lineal feet	\$ 541.53
84	Racks / High Storage (Over 10') - Each Additional 100 lineal feet	\$ 71.14
85	Re-roofing - Commercial - First 10 Squares	\$ 265.91
86	Each additional 10 squares	\$ 38.04
87	Roof structure replacement - Per 100 sf	\$ 369.21
89	Retaining Wall - First 100 lf	\$ 327.57
90	Each additional 50 lf	\$ 50.24
91	Retaining Wall (design required) - First 100 lf	\$ 410.74
92	Each additional 50 lf	\$ 57.32
94	Sauna - Each	\$ 149.08
95	Siding / stucco / veneer - First 100 sf	\$ 102.18
96	Each additional 100 sf	\$ 72.12
98	Sign - Pole - Each	\$ 288.03
99	Sign - Monument - Each	\$ 243.10
100	Sign - Wall / Roof - Each	\$ 282.27
102	Skylight w/o structural modification - Each	\$ 211.43

103	Skylight w/structural modifications - Each	\$ 373.53
106	Solar Water Heating Sys - roof mounted - Each System	\$ 462.44
107	Solar Water Heating Sys - ground mounted - Each System	\$ 457.38
108	Solar Photovoltaic Sys - ground mounted - Per Residential System	\$ 427.76
109	Solar Photovoltaic Sys - roof mounted - Per Residential System	\$ 538.29
110	Solar PV - Commercial System - First 1000 sf	\$ 642.65
111	Solar PV - Commercial System - Each additional 500 sf	\$ 323.93
113	Suspended Ceiling - First 100 sf	\$ 284.91
114	Suspended Ceiling - Each additional 100 sf	\$ 50.24
116	Swimming Pool/Spa (including barriers, equipment, and MPE's):	\$ -
117	Commercial Pool: In-ground - First 800 sf	\$ 585.13
118	Commercial Pool: In-ground - Each additional 100 sf	\$ 75.68
119	Commercial Pool (above ground / hot tubs) - Each	\$ 407.86
121	Residential Pool: In-ground - First 800 sf	\$ 370.73
122	Residential Pool: In-ground - Each additional 100 sf	\$ 43.32
123	Residential Pool (above ground/ hot tubs) - Each	\$ 297.63

124	Swimming Pool/Spa remodel - up to 800 sf	\$ 295.90
125	Swimming Pool/Spa remodel - Each additional 100 sf	\$ 43.32
126	Barriers (fence and / or wall modifications) - Add-on or repairs/replacement	\$ 133.05
127	Accessible Upgrades	\$ 327.98
134	COST RECOVERY STAFF HOURLY RATES:	\$ -
135	Services Beyond Standard Fee (per the Director) (hourly rate)	\$ -
136	After Hours Inspection Fee (4 hours minimum) - per hour	\$ 102.32
137	Records Research (first 1/2 hour)	\$ 46.19
138	Each Additional 1/2 hour (or portion thereof)	\$ 40.02
139	Supplemental Plan Check Fee (first 1/2 hour)	\$ 67.37
140	Each Additional 1/2 hour (or portion thereof)	\$ 50.57
141	Supplemental Inspection Fee (first 1/2 hour)	\$ 57.94
142	Each Additional 1/2 hour (or portion thereof)	\$ 41.14
143	Permit Associate (per hour)	\$ 57.81
144	Code Enforcement Officer - Blended (per hour)	\$ 82.28
145	Lead Code Enforcement Officer (per hour)	\$ 110.19

146	Code Facilitator - Plan Review (per hour)	\$ 101.13
147	Building Permit Supervisor (per hour)	\$ 61.68
148	Deputy Chief Codes Enforcement (per hour)	\$ 114.70
149	Chief Codes Enforcement Officer (per hour)	\$ 118.24

**Mechanical/Plumbing/Electrical
Permits/Fees**

Fee #	Fee Title	Full Cost per Unit
1	ADMINISTRATIVE (BASE) FEES:	\$ -
2	Base Permit Issuance Fee (Single or Combo Permit)	\$ 69.98
4	MECHANICAL PERMIT FEES:	\$ -
5	Heat Pump Changeout (split system)	\$ 55.13
6	Package System Changeout (residential)	\$ 49.37
7	Package System Changeouts/Rooftop Units (Commercial)	\$142.96
8	Minisplit Heat Pump	\$ 55.13
9	Compressor	\$ 55.13
10	Generators (gas lines, regulators)	\$161.06
11	Boilers/Chillers/Cooling Towers	\$198.09
12	Furnace Changeout	\$ 36.20
13	A/C and Coil Changeout	\$ 55.13
14	Duct only - up to 500 sf of area served	\$ 36.20
15	Duct only - each additional 100 sf	\$ 8.23
16	Exhaust System (hood and vent) Commercial	\$239.23
17	Exhaust system (kitchen, bath, dryer)	\$ 55.13
18	Fireplace & flue (manufactured)	\$ 55.13
19	Heating appliance (floor, wall, suspended, pool)	\$ 55.13
20	Miscellaneous equipment (not classified)	\$ 55.13
21	Process piping - each outlet	\$132.26
22	Refrigeration System (cooler/freezer)	\$198.91
23	Gas piping - each outlet	\$ 36.20
24	Steam piping	\$115.81
25	Duct Heater	\$ 36.20

26	Pool Heaters (REPLACEMENT / REPAIR)	\$ 28.80
27	Mechanical Inspection (per hour) - 1/2 hour minimum	\$ 88.06
28	Mechanical Plan Review (per hour) - 1/2 hour minimum	\$106.92
29	[outside of normal work hours - 4 hours minimum]	\$ -
31	PLUMBING PERMIT FEES:	\$ -
32	Backflow device (water) each	\$ 27.98
33	Backwater valve (sewer) each	\$ 27.98
34	Bar sink	\$ 20.57
35	Bidet	\$ 20.57
36	Bathtub	\$ 20.57
37	Clothes washer	\$ 20.57
38	Dishwasher	\$ 20.57
39	Emergency Shower/ Eyewash	\$ 27.98
40	Drinking fountain	\$ 20.57
41	Floor drain	\$ 20.57
42	Food waste grinder	\$ 20.57
43	Floor sink	\$ 20.57
44	Garbage disposal	\$ 20.57
45	Gas piping - each outlet	\$ 27.98
46	Grease Trap	\$ 41.14
47	Graywater system (residential)	\$ 55.13
48	Interceptor (FOG & sand)	\$ 55.13
49	Lavatory	\$ 20.57
50	Laundry sink	\$ 20.57
51	Irrigation & Backflow device	\$ 27.98
52	Medical gas system - each outlet	\$ 27.98
53	Medical vacuum system	\$101.82
55	Sewer Lateral	\$ 81.25
56	Sink (other than bar, floor or laundry)	\$ 20.57
57	Solar potable water heater	\$ 41.14
58	Solar pool/spa water heater	\$ 20.57
59	Shower pan or Mop pan	\$ 20.57
60	Swimming pool piping, gas & heater (REPLACEMENT / REPAIR)	\$ 81.25
61	Roof drains/leader (per drain)	\$ 61.71
62	Urinal	\$ 20.57

63	Water heater and vent (INCLUDING ALL HOOK-UPS)	\$ 41.14
64	Water Service lateral	\$ 20.57
65	Water distribution	\$ 41.14
66	Water closet (toilet)	\$ 20.57
67	Water softener	\$ 20.57
68	Whirlpool Tubs	\$ 13.99
69	Residential Sprinkler Systems (FIRE SUPPRESSION) [Coordination with Fire Prevention may also be required.]	\$268.40
70	Sumps and Ejectors	\$ 41.14
71	Plumbing Inspection (per hour) - 1/2 hour minimum	\$ 88.06
72	Plumbing Plan Review (per hour) - 1/2 hour minimum	\$106.92
73	[outside of normal work hours - 4 hours minimum]	\$ -
74	Water/Sewer Replacement	\$ 20.57
75	ELECTRICAL PERMIT FEES:	\$ -
76	Air Conditioner (New installation) - Commercial (per unit)	\$101.82
77	Air Conditioner (New installation) - Residential (per unit)	\$ 27.98
79	Miscellaneous equipment or appliance connection - Commercial (includes outlets and wiring)	\$ 41.14
80	Miscellaneous equipment or appliance connection - Residential (includes outlets and wiring)	\$ 27.98
81	Sub-Panel (up to 200 amps)	\$ 27.98
82	Sub-Panel (201 – 1000 amps)	\$ 41.14
83	Sub-Panel (over 1000 amps)	\$ 61.71
85	Reconnect Residential	\$ 61.71
86	Reconnect Commercial	\$ 82.28
88	Service (up to 200 amps)	\$ 41.14
89	Service (201 to 1000 amps)	\$ 61.71
90	Service (over 1000 amps)	\$ 82.28
92	Temporary Power - Commercial	\$123.42
93	Temporary Power - Residential	\$ 61.71
94	Solar Photovoltaic System	\$232.65

99	Residential Saw Pole - TEMPORARY	\$ 20.57
100	Commercial Saw Pole - TEMPORARY	\$ 27.98
102	Electric Vehicle Charging (Residential)	\$ 27.98
103	Electric Vehicle Charging (Commercial)	\$115.81
104	Garage Door Opener	\$ 20.57
105	Miscellaneous Electrical Work	\$ 41.14
106	GFCI Outlet	\$ 20.57
108	Generator (residential)	\$ 61.71
109	Generator (commercial)- per unit	\$142.96
111	Electrical Fire Alarm	\$170.94
112	Signs	\$129.80
113	Landscape Lighting	\$ 27.98
115	Pool niche	\$ 20.57
117	Motor (up to 1 HP)	\$ 20.57
118	Motor (1 to 10 HP)	\$ 32.91
119	Motor (10 to 50 HP)	\$ 55.13
120	Motor (50 to 100 HP)	\$ 61.71
121	Motor (more than 100 HP)	\$ 82.28
123	Pool/Spa Wiring (private)	\$ 55.13
124	Pool/Spa Wiring (public)	\$142.96
125	Pool/Spa Wiring (private) (REPLACEMENT / UPGRADE / REPAIR)	\$ 41.14
126	RV Parks (per site/pedestal)	\$ 81.25
128	Data Wiring (per 1000 sf)	\$ 81.25
129	Low Voltage (per 1000 sf)	\$ 81.25
131	Electrical Inspection (per hour) - 1/2 hour minimum	\$ 88.06
132	Electrical Plan Review (per hour) - 1/2 hour minimum	\$106.92

Fire Prevention (Fire Marshal)

VARIABLE FEE SCHEDULE FOR NEW CONSTRUCTION FOR FIRE PERMITS

Fee # *	ICC (UBC) Use Type	Occupancy **	Size Basis (square feet)	TOTAL	
				Full Cost (Potential Base Fee)	Each Additional SF ***
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
1	A-1,3	Assembly (Religious and Theatres) - Complete	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
2	A-1,3	Assembly (Religious and Theatres) - Shell	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			250	\$ 216	\$ 0.18969
			1,000	\$ 358	\$ 0.05243
3	A-1,3	Assembly (Religious and Theatres) - Upfit	2,500	\$ 437	\$ 0.02505
			5,000	\$ 499	\$ 0.01135

			12,500	\$ 584	\$ 0.04675
			1,000	\$ 329	\$ 0.08422
			4,000	\$ 581	\$ 0.02081
4	A-4,5	Assembly: Spectator Seating (indoor) - Complete	10,000	\$ 706	\$ 0.01062
			20,000	\$ 812	\$ 0.00474
			50,000	\$ 954	\$ 0.01909
			750	\$ 270	\$ 0.08490
			3,000	\$ 461	\$ 0.02334
5	A-4,5	Assembly: Spectator Seating (indoor) - Upfit	7,500	\$ 566	\$ 0.01132
			15,000	\$ 651	\$ 0.00516
			37,500	\$ 767	\$ 0.02046
			500	\$ 291	\$ 0.14111
			2,000	\$ 503	\$ 0.03617
7	A-2	Assembly (Restaurants and banquet halls)- Complete	5,000	\$ 611	\$ 0.01789
			10,000	\$ 701	\$ 0.00797
			25,000	\$ 820	\$ 0.03280
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
8	A-2	Assembly (Restaurants and banquet halls)- Shell	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			250	\$ 233	\$ 0.22069

			1,000	\$ 399	\$ 0.05448
9	A-2	Assembly (Restaurants and banquet halls)- Upfit	2,500	\$ 480	\$ 0.02750
			5,000	\$ 549	\$ 0.01217
			12,500	\$ 641	\$ 0.05124
			250	\$ 233	\$ 0.22069
			1,000	\$ 399	\$ 0.05448
10	B	Small Restaurant (<50 occ.) - Complete	2,500	\$ 480	\$ 0.02750
			5,000	\$ 549	\$ 0.01217
			12,500	\$ 641	\$ 0.05124
			250	\$ 227	\$ 0.22069
			1,000	\$ 392	\$ 0.05211
11	B	Small Restaurant (<50 occ.) - Shell	2,500	\$ 470	\$ 0.02720
			5,000	\$ 538	\$ 0.01201
			12,500	\$ 628	\$ 0.05027
			250	\$ 216	\$ 0.18950
			1,000	\$ 358	\$ 0.05242
12	B	Small Restaurant (<50 occ.) - Upfit	2,500	\$ 436	\$ 0.02503
			5,000	\$ 499	\$ 0.01135
			12,500	\$ 584	\$ 0.04672
			500	\$ 291	\$ 0.14111
			2,000	\$ 503	\$ 0.03617
13	B	Offices, Medical, Professional, etc. - Complete	5,000	\$ 611	\$ 0.01454

			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
14	B	Offices, Medical, Professional, etc. - Shell	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			150	\$ 205	\$ 0.30663
			600	\$ 343	\$ 0.07893
15	B	Offices, Medical, Professional, etc. - Upfit	1,500	\$ 414	\$ 0.03896
			3,000	\$ 473	\$ 0.01738
			7,500	\$ 551	\$ 0.07346
			1,000	\$ 460	\$ 0.13034
			4,000	\$ 851	\$ 0.02751
17	E	Educational Building K-12 - Complete	10,000	\$ 1,016	\$ 0.01509
			20,000	\$ 1,167	\$ 0.00647
			50,000	\$ 1,361	\$ 0.02722
			1,000	\$ 460	\$ 0.13034
			4,000	\$ 851	\$ 0.02751
18	E	Educational Building K-12 - Shell	10,000	\$ 1,016	\$ 0.01509
			20,000	\$ 1,167	\$ 0.00647
			50,000	\$ 1,361	\$ 0.02722

			150	\$ 274	\$ 0.36776
			600	\$ 439	\$ 0.13498
19	E	Educational Building K-12 - Upfit	1,500	\$ 561	\$ 0.05730
			3,000	\$ 647	\$ 0.02757
			7,500	\$ 771	\$ 0.10279
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
21	I-1, 2, 3	Medical/24 Hour Care - Complete	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			500	\$ 281	\$ 0.14111
			2,000	\$ 492	\$ 0.03435
22	I-1, 2, 3	Medical/24 Hour Care - Shell	5,000	\$ 595	\$ 0.01766
			10,000	\$ 684	\$ 0.00785
			25,000	\$ 801	\$ 0.03206
			100	\$ 188	\$ 0.44615
			400	\$ 322	\$ 0.09983
23	I-1, 2, 3	Medical/24Hour Care - Upfit	1,000	\$ 382	\$ 0.05356
			2,000	\$ 436	\$ 0.02336
			5,000	\$ 506	\$ 0.10114
			250	\$ 244	\$ 0.25189
			1,000	\$ 433	\$ 0.05417

24	I-4	Day Care Facility - Complete	2,500	\$ 515	\$ 0.02967
			5,000	\$ 589	\$ 0.01283
			12,500	\$ 685	\$ 0.05479
			100	\$ 198	\$ 0.44615
			400	\$ 332	\$ 0.10893
25	I-4	Day Care Facility - Upfit	1,000	\$ 398	\$ 0.05470
			2,000	\$ 452	\$ 0.02400
			5,000	\$ 524	\$ 0.10487
			1,000	\$ 347	\$ 0.08479
			4,000	\$ 601	\$ 0.02360
27	M	Retail Sales - Complete	10,000	\$ 743	\$ 0.01138
			20,000	\$ 856	\$ 0.00520
			50,000	\$ 1,013	\$ 0.02025
			1,000	\$ 347	\$ 0.08479
			4,000	\$ 601	\$ 0.02360
28	M	Retail Sales - Shell	10,000	\$ 743	\$ 0.01138
			20,000	\$ 856	\$ 0.00520
			50,000	\$ 1,013	\$ 0.02025
			100	\$ 195	\$ 0.44615
			400	\$ 329	\$ 0.10574
29	M	Retail Sales - Upfit	1,000	\$ 392	\$ 0.05430
			2,000	\$ 446	\$ 0.02378

			5,000	\$ 518	\$ 0.10356
			200	\$ 233	\$ 0.27587
			800	\$ 399	\$ 0.06809
30	S-1	Repair Garage & Service St - Complete	2,000	\$ 480	\$ 0.03437
			4,000	\$ 549	\$ 0.01521
			10,000	\$ 641	\$ 0.06405
			200	\$ 227	\$ 0.27587
			800	\$ 392	\$ 0.06514
31	S-1	Repair Garage & Service St - Shell	2,000	\$ 470	\$ 0.03400
			4,000	\$ 538	\$ 0.01501
			10,000	\$ 628	\$ 0.06284
			100	\$ 183	\$ 0.39468
			400	\$ 302	\$ 0.10235
32	S-1	Repair Garage & Service St - Upfit	1,000	\$ 363	\$ 0.05023
			2,000	\$ 413	\$ 0.02242
			5,000	\$ 481	\$ 0.09611
			5,000	\$ 501	\$ 0.02563
			20,000	\$ 885	\$ 0.00693
33	S-1	Storage (Moderate Hazard) - Complete	50,000	\$ 1,093	\$ 0.00336
			100,000	\$ 1,261	\$ 0.00152
			250,000	\$ 1,489	\$ 0.00595
			5,000	\$ 488	\$ 0.02563

			20,000	\$ 873	\$ 0.00670
34	S-1	Storage (Moderate Hazard) - Shell	50,000	\$ 1,074	\$ 0.00333
			100,000	\$ 1,240	\$ 0.00150
			250,000	\$ 1,465	\$ 0.00586
			250	\$ 218	\$ 0.20510
			1,000	\$ 372	\$ 0.05108
35	S-1	Storage (Moderate Hazard)- Upfit	2,500	\$ 448	\$ 0.02597
			5,000	\$ 513	\$ 0.01160
			12,500	\$ 600	\$ 0.04801
			1,000	\$ 356	\$ 0.08869
			4,000	\$ 622	\$ 0.02385
36	S-2	Parking Garage or Low Hazard Storage - Complete	10,000	\$ 765	\$ 0.01169
			20,000	\$ 882	\$ 0.00531
			50,000	\$ 1,041	\$ 0.02082
			1,000	\$ 356	\$ 0.08869
			4,000	\$ 622	\$ 0.02385
37	S-2	Parking Garage or Low Hazard Storage - Shell	10,000	\$ 765	\$ 0.01169
			20,000	\$ 882	\$ 0.00531
			50,000	\$ 1,041	\$ 0.02082
			250	\$ 209	\$ 0.18950
			1,000	\$ 351	\$ 0.05005
38	S-2	Parking Garage or Low Hazard Storage - Upfit	2,500	\$ 426	\$ 0.02474

			5,000	\$ 488	\$ 0.01119
			12,500	\$ 572	\$ 0.04575
			1,500	\$ 394	\$ 0.06617
			6,000	\$ 692	\$ 0.01793
39	R-1	Hotel, Motel - Complete	15,000	\$ 853	\$ 0.00875
			30,000	\$ 984	\$ 0.00398
			75,000	\$ 1,163	\$ 0.01551
			250	\$ 199	\$ 0.18950
			1,000	\$ 341	\$ 0.05005
41	R-1	Hotel, Motel - Upfit	2,500	\$ 416	\$ 0.02474
			5,000	\$ 478	\$ 0.01119
			12,500	\$ 562	\$ 0.04494
			1,500	\$ 564	\$ 0.07137
			6,000	\$ 885	\$ 0.02737
42	R-2	Multi- Family -Complete	15,000	\$ 1,131	\$ 0.01030
			30,000	\$ 1,286	\$ 0.00475
			75,000	\$ 1,499	\$ 0.01999
			1,500	\$ 412	\$ 0.07137
			6,000	\$ 733	\$ 0.01827
43	R-2	Multi-Family- Shell	15,000	\$ 897	\$ 0.00917
			30,000	\$ 1,035	\$ 0.00412
			75,000	\$ 1,220	\$ 0.01627

			200	\$ 209	\$ 0.23688
			800	\$ 351	\$ 0.06257
44	R-2	Multi-Family- Upfit	2,000	\$ 426	\$ 0.03092
			4,000	\$ 488	\$ 0.01398
			10,000	\$ 572	\$ 0.05719
			250	\$ 236	\$ 0.23629
			1,000	\$ 413	\$ 0.05314
45	R-3,4	Congregate Care <16 occ; Adult/Child Care <8 occ- Complete	2,500	\$ 492	\$ 0.02844
			5,000	\$ 564	\$ 0.01242
			12,500	\$ 657	\$ 0.05253
			250	\$ 242	\$ 0.23629
			1,000	\$ 419	\$ 0.05550
46	R-3,4	Congregate Care <16 occ; Adult/Child Care <8 occ- Upfit	2,500	\$ 503	\$ 0.02873
			5,000	\$ 574	\$ 0.01258
			12,500	\$ 669	\$ 0.05350
			1,000	\$ 366	\$ 0.08869
			4,000	\$ 632	\$ 0.02476
48	F-1	Factory Industrial- Moderate Hazard- Complete	10,000	\$ 780	\$ 0.01180
			20,000	\$ 898	\$ 0.00537
			50,000	\$ 1,059	\$ 0.02119
			1,000	\$ 356	\$ 0.08869
			4,000	\$ 622	\$ 0.02385

49	F-1	Factory Industrial- Moderate Hazard- Shell	10,000	\$ 765	\$ 0.01169
			20,000	\$ 882	\$ 0.00531
			50,000	\$ 1,041	\$ 0.02082
			1,000	\$ 262	\$ 0.07077
			4,000	\$ 474	\$ 0.01406
50	F-1	Factory Industrial- Moderate Hazard- Upfit	10,000	\$ 559	\$ 0.00803
			20,000	\$ 639	\$ 0.00341
			50,000	\$ 741	\$ 0.01483
			1,000	\$ 366	\$ 0.08869
			4,000	\$ 632	\$ 0.02476
51	F-2	Factory Industrial- Low Hazard- Complete	10,000	\$ 780	\$ 0.01180
			20,000	\$ 898	\$ 0.00537
			50,000	\$ 1,059	\$ 0.02119
			1,000	\$ 356	\$ 0.08869
			4,000	\$ 622	\$ 0.02385
52	F-2	Factory Industrial- Low Hazard- Shell	10,000	\$ 765	\$ 0.01169
			20,000	\$ 882	\$ 0.00531
			50,000	\$ 1,041	\$ 0.02082
			1,000	\$ 262	\$ 0.07077
			4,000	\$ 474	\$ 0.01406
53	F-2	Factory Industrial- Low Hazard- Upfit	10,000	\$ 559	\$ 0.00803
			20,000	\$ 639	\$ 0.00341

			50,000	\$ 741	\$ 0.01483
			500	\$ 300	\$ 0.16266
			2,000	\$ 544	\$ 0.03420
54	H	Hazardous- Complete	5,000	\$ 647	\$ 0.01896
			10,000	\$ 742	\$ 0.00816
			25,000	\$ 864	\$ 0.03456
			500	\$ 300	\$ 0.16266
			2,000	\$ 544	\$ 0.03420
55	H	Hazardous- Shell	5,000	\$ 647	\$ 0.01896
			10,000	\$ 742	\$ 0.00816
			25,000	\$ 864	\$ 0.03456
			100	\$ 209	\$ 0.47375
			400	\$ 351	\$ 0.12514
56	H	Hazardous- Upfit	1,000	\$ 426	\$ 0.06184
			2,000	\$ 488	\$ 0.02796
			5,000	\$ 572	\$ 0.11439

** All fees *include* MPE plan checks and inspections, if applicable.

*** - See below:

EXPLANATION OF NEW CONSTRUCTION FEE INCREMENTS

1	The increments are the cost per additional square footage added to the base fee for that size tier.
2	The first 4 increments for any occupancy represent the cost per square foot of the gap between each tier, in order to allow a smooth transition between tier sizes used to calculate the base cost.

3	<p>The incremental figure is calculated by dividing the increase in cost by the increase in square footage. Since the changes between the cost and the sizes between tiers are not equal in all cases—across occupancies or within occupancy types—the increments will not be consistent or follow any particular pattern. In your case, the increments seem to decline as the size gets larger, which is a coincidence and not a universal result. In fact, for some studies, the increments will vary whether they increase or decrease.</p>
4	<p>There is no expectation that the cost of the increment will go down for the next tier size. However, the overall cost per sf will almost always go down and will never increase. (If the cost per sf for the tiers goes up, it is cause for concern and additional review/explanation. I have seen a few examples where the cost per sf legitimately went up, but that is usually because a particular threshold triggers some sort of significant additional review or inspection.)</p>
5	<p>The incremental fee amounts are not equal to the cost per square foot of the actual size. For example, the cost per square foot of a 2000 sf will be greater than for a 4000 sf one and a 10,000 sf one.</p>
6	<p>By using this increment, we can ensure, for example, that a 3,999 sf occupancy will be slightly less (one sf cost increment) than a 4,000 sf one. By using the tiers, we can ensure that the economies of scale for larger sizes are recognized.</p>
7	<p>For the 5th increment, there is no final/larger tier to calculate the increment to the next size. However, you need an increment to get you from the highest tier size to infinity. Consequently, we calculate the cost per sf for the largest tier and use it for the increment. This true cost per sf increment, therefore, is larger than the other increments, which appears to indicate that the cost per sf increases. However, the cost per sf is less than previous tiers (see point 5 above).</p>

Cabarrus County, NC

Fire Prevention (Fire Marshal)

MISCELLANEOUS FIRE PERMITS/FEEES

<i>Fee Service Information</i>		
Fee #	Fee Title	Full Cost per Unit
1	Department Standard Fees:	\$ -
2	Blasting Permit (90 Day Duration Per Site)	\$ 233.00
3	Carnivals & Fairs Permit	\$ 300.00
4	Covered Mall Buildings Permit	\$ 178.00
5	Exhibits & Trade Shows (Each) Permit	\$ 300.00
6	Explosive Storage Permit & Inspection	\$ 208.00
7	Fire Alarm System Plan Review & Acceptance Testing Fee - First 5,000 square feet	\$ 300.00
8	Fire Alarm System Plan Review & Acceptance Testing Fee - Each additional 10,000 square feet	\$ 150.00
9	Fire alarm System Acceptance Testing 2nd Visit	\$ 136.00
10	Fire Alarm System Acceptance Testing 3rd Visit	\$ 136.00
11	Fire Pumps & Related Equipment	\$ 258.00
12	Firework Display(s) & Pyrotechnic Special Effects: Indoor / Outdoor (Each Day)	\$ 300.00
14	Fixed Extinguishing System Plan Review & Acceptance Testing Fee - Each System	\$ 378.00
15	Fixed Extinguishing System Acceptance Testing 2nd Visit - Each System	\$ 92.00
16	Fixed Extinguishing System Acceptance Testing 3rd Visit - Each System	\$ 92.00
17	Fumigation & Thermal Insecticidal Fogging	\$ 92.00

18	Liquid or Gas Fueled Vehicles or Equipment in Assembly Buildings	\$ 92.00
19	Spraying & Dipping Operations	\$ 341.00
20	Sprinkler System Plan Review & Acceptance Testing Fee - First 5,000 square feet	\$ 300.00
21	Sprinkler System Plan Review & Acceptance Testing Fee - Each additional 10,000 square feet	\$ 150.00
22	Sprinkler System Acceptance Testing 2nd Visit	\$ 150.00
23	Sprinkler System Acceptance Testing 3rd Visit	\$ -
24	Standpipe System Installation	\$ 323.00
25	Temporary Membrane Structures or Tents (Each)	\$ 50.00
26	Under Ground / Above Ground Storage Tank Installation, Upgrade or Removal (Per Tank)	\$ 293.00
27	Certificate of Compliance Inspection	\$ 50.00
28	Temp. Power Inspection	\$ 50.00
29	State License Inspection Fee (Daycares Nursing Homes)	\$ 100.00
31	* All permits listed are mandatory and are required to be issued under the most current edition of the International Fire Prevention Code, NC Amendments.	\$ -
34	Additional Departmental Fees:	\$ -
35	Environmental Survey Fee	
36	Foster Care Inspection	\$ 40.00
37	Group Home Inspection	\$ 75.00
38	Hydrant Flow Test (Per Hydrant)	\$ 100.00
39	Preliminary Major Subdivision Plat Reviews (Support to Planning)	\$ -
40	Minor Subdivision Plat Reviews (Support to Planning)	\$ -
41	ABC Permit (State License for Alcohol)	\$ 151.00
42	Plan Review (New Construction, Up-fit) [Included in the New Construction Fees by occupancy]	\$ -

43	Plan Review (Multi Family New Construction) [Included in the New Construction Fees by occupancy]	\$ -
44	Plan review Re-Submittal (Applies to New Const, Upfit & Multi Family Construction) - per review	\$ -
45	Re-inspection Fee (Third visit & each re-inspection after) for annual inspections only.	\$ 50.00
46	Special Event Plan Review & Inspection Fee	\$ 300.00
48	Special Notes	\$ -
49	* All alarm system permits registered under the False Alarm Ordinance shall be renewed annually.	\$ -
52	Fines:	\$ -
53	All Open Burning Violations as described in Section 34-55 of the Fire Protection Ordinance (Each)	\$ -
54	Life Safety Equipment Installed Without Permit	\$ -
55	Life Safety Equipment Installed Without Plans	\$ -
56	Life Safety Violations of Chapter 10 (Exit Obstructions) as described in Section 34-55 of the Fire Protection Ordinance (Each)	\$ -
57	Occupying a Structure Without Certificate of Occupancy (Each Day)	\$ -
58	Violation of provisions set forth in the most current edition of the International Fire Prevention Code, NC Amendments	\$ -
60	Special Notes	\$ -
61	A delinquency charge shall be imposed at a rate determined by the fire code official for failure of payment based on provisions set forth in the Fire Protection Ordinance.	\$ -
66	STAFF COST RECOVERY HOURLY RATES:	\$ -
67	Service in Excess of Standard (Actual Time @ Staff Cost-Recovery Rates - At the Discretion of the Fire Marshal)	\$ -

68	Standard Plan Check Rate (blended rate) (per hour)	\$ 95.25
69	Standard Inspection Rate (blended rate) (per hour)	\$ 95.25
70	Re-Check (per hour)	\$ 103.05
71	Re-Inspection (per hour)	\$ 103.05
72	Fire Marshal (per hour)	\$ 102.20
73	Assistant Fire Marshal (per hour)	\$ 88.30

PLANNING AND ZONING FEE SCHEDULE ITEM	Fee
Appeal of Administrator Decision, Interpretation or Notice of Violation (Plus cost of advertising and noticing)	\$ 450.00
Appeal of Planning and Zoning Commission Decision regarding Rezoning Request (Plus cost of advertising and noticing)	\$ 200.00
Appeal of Planning and Zoning Commission Decision to BOC regarding Architectural Review (Plus cost of advertising and noticing)	\$ 150.00
Architectural Review (per plan submitted for review)	\$ 150.00
Certificate of Non-Conformity Adjustment Request (plus cost of advertising and noticing)	\$ 250.00

Certificate of Occupancy - Non Residential Inspection (Zoning Standards Only)	\$	75.00
Certificate of Occupancy - Residential Inspection (Zoning Standards Only)	\$	50.00
Commercial Use, Institutional, Industrial or Transportation Zoning Permit	\$	150.00
Conditional/Special Use Permit Application - Up to one acre (Plus cost of advertising and engineering fees if applicable) (If a third submittal is required, an additional review fee will be assessed.)	\$	650.00
Conditional/Special Use Permit Application - Each additional acre	\$	15.00
Conditional/Special Use Rezoning Request - Up to one acre (Plus cost of advertising and engineering fees if applicable) (If a third submittal is required, an additional review fee will be assessed.)	\$	650.00
Conditional/Special use rezoning Request - Each additional acre	\$	15.00
Minor Plat - First Lot Plus Remaining Tract (2 Total Lots on Plat)	\$	75.00

Minor Plat - Each Additional Lot (Up to a total of 5 lots or less on plat)	\$	15.00
Development without Permits - Doubling of Fees - Where development, construction or occupancy begins without the appropriate permits in place, costs shall be doubled for all permits and plan review		
Extension Request for Preliminary Plat Approval (plus advertising costs)	\$	150.00
Final Plat Review – Major Subdivision - Per Map (If a third submittal is required, an additional review fee will be assessed.)	\$	175.00
Final Plat Review - Minor Subdivision on Mylar - 5 lots or less (If a third submittal required, additional review fee will be assessed.)	\$	125.00
Floodplain Development Permit Site Plan Review & Inspection - First Acre (Plus Engineering Fees and advertising/noticing as required)	\$	200.00
Floodplain Development Permit Site Plan Review & Inspection - Each Additional Acre (Plus Engineering Fees)	\$	25.00
Home Occupation Permit	\$	75.00

Infrastructure Guarantee / Letter of Credit-Partial Release Request (Plus Engineering Review/Inspection Fees)	\$	125.00
Infrastructure Guarantee / Letter of Credit Review (Plus Engineering Review Fees)	\$	125.00
Permanent Sign & Zoning Inspection	\$	100.00
Preliminary Plat – Applicant Appeal to Elected Board (Plus cost of advertising)	\$	250.00
Preliminary Plat – Major Revision - Planning and Zoning Commission Hearing Required (Plus Engineering Review Fees)	\$	450.00
Preliminary Plat – Minor Revision - No Planning and Zoning Commission Hearing Required (Plus Engineering Review Fees)	\$	250.00
Preliminary Plat Review (Major Subdivision) – First 5 lots (Plus cost of Engineering Review)	\$	550.00
Preliminary Plat Review (Major Subdivision) - Each Additional Lot (Plus cost of Engineering Review)	\$	15.00
Re-advertising / noticing cost due to applicant action - Base fee, plus actual cost of advertising and noticing.		

Recordation Fee for all Planning and Zoning Commission items requiring that documents be filed with the Register of Deeds (This fee/cost is in addition to any individual project fees.)	
Residential Addition / Accessory structures zoning permit (addition)	\$ 75.00
Residential Addition / Accessory structures zoning permit (accessory)	\$ 75.00
Rezoning Request - Non-residential or Mixed Use - First acre (Plus cost of advertising.)	\$ 650.00
Rezoning Request-Non-residential or Mixed Use - Each additional acre	\$ 15.00
Rezoning Request-Residential - First acre (Plus cost of advertising)	\$ 400.00
Rezoning Request-Residential - Each additional acre	\$ 15.00
Sign Installation for Notification for an Ongoing Project (Additional signs at the same location, but not included in base fees) - Each Sign	\$ 95.00
Soil Suitability Application	\$ 40.00
Single Family attached/multi-family zoning permit - First 5 Units	\$ 150.00

Single Family attached/multi-family zoning permit - Each additional unit	\$ 15.00
Single Family Detached or manufactured home zoning permit (SFD)	\$ 100.00
Single Family Detached or manufactured home zoning permit (MH)	\$ 100.00
Site Plan Review (Plus engineering fees if applicable) (If a third submittal is required, an additional plan review fee will be assessed) - First Acre	\$ 300.00
Site Plan Review - Each Additional Acre (Plus engineering fees) (If a third submittal is required, an additional plan review fee will be assessed)	\$ 15.00
Sketch Plat Review (Major Plat) (Plus engineering fees if applicable)	\$ 100.00
Special Planning and Zoning Meeting Request - Base fee plus the actual cost of noticing, Planning and Zoning Commission stipend and engineering fees (if applicable) for associated meetings.	

Street Closure or Right-of-Way Abandonment Request (Plus cost of advertising, signs, posting of signs, required mailings and notices)	\$ 350.00
Street Name Change Petition- Privately Initiated (Plus cost of advertising for public hearing + cost of new street sign(s) and installation + cost of required mailing and notices)	\$ 250.00
Street Signs for New Streets, when the sign(s) are already a component of a current project - Cost of sign production and installation, as determined by Infrastructure and Asset Management	
Street Signs for New Streets, when the sign(s) are NOT already a component of a current project - Base fee for Planning staff time, plus the cost of sign production and installation, as determined by Infrastructure and Asset Management	
Temporary Sign Permit	\$ 100.00
Temporary Use Permit	\$ 100.00
Variance Application - Non-residential - First acre (Plus cost of advertising and engineering fees if applicable)	\$ 600.00

Variance Application - Non-residential - Each additional acre	\$	15.00
Variance Application - Residential - First acre	\$	500.00
Variance Application - Residential - Each additional acre	\$	15.00
Vested Rights Extension (Plus cost of advertising)	\$	225.00
Vested Rights Request - First acre (Plus cost of advertising and engineering fees if applicable)	\$	450.00
Vested Rights Request - Each additional acre	\$	15.00
Zoning Verification Letter (per parcel)	\$	40.00
Zoning Review of New Building Occupancies - Building Permit Support - Commercial (add-on to Building Fee)	\$	30.00
ZONING VIOLATIONS AND CITATIONS COST RECOVERY ESTIMATES		
Warning		
First Citation	\$	450.00
Second	\$	550.00
Third and Subsequent (includes repeat offenses)	\$	750.00
STAFF COST-RECOVERY HOURLY RATES		

Service in Excess of Standard (per hour @ staff full cost recovery hourly rates and at the discretion of the Director)		\$ 120.00
Planning Standard (blended) Full Cost Recovery Hourly Rate (per hour)		\$ 120.00

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Register of Deeds - Refund of Excise Tax to Norwood, Armstrong, and Stokes, PLLC

BRIEF SUMMARY:

Norwood, Armstrong, and Stokes, PLLC recorded a general warranty deed in Cabarrus County on May 10, 2019 in Book 13501, page 204 and paid excise tax of \$120.00. Subsequently, said law firm recorded an affidavit of error reciting that the property described in the above referenced deed was in fact located in Rowan County. A subsequent deed was recorded in Rowan County on May 13, 2019 in book 1327 at page 545. Excise tax in the sum of \$120.00 was collected by Rowan County. Said law firm is requesting a refund of excise tax incorrectly paid to Cabarrus County.

REQUESTED ACTION:

Motion to consider the refund to Norwood, Armstrong, and Stokes, PLLC for the amount of \$120.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Wayne Nixon, Register of Deeds

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Corrective Affidavit Cabarrus Deed Rowan Deed

FILED Jun 03, 2019
AT 11:05:00 AM
BOOK 13533
START PAGE 0221
END PAGE 0221
INSTRUMENT # 13381
EXCISE TAX \$0.00



**CORRECTIVE OR SCRIVENER'S AFFIDAVIT FOR
NOTICE OF TYPOGRAPHICAL OR OTHER MINOR ERROR**
[N.C.G.S. 47-36.1]

Prepared by: Norwood Armstrong and Stokes, PLLC

Each undersigned Affiant, jointly and severally, being first duly sworn, hereby swears or affirms that the General Warranty Deed (name or type of instrument) recorded on May 10, 2019 (date) in Book 13501, Page 204, Cabarrus County Registry, by and between The Estate of Nina L. Sperling (Grantor) and Paula Moyer (Grantee) (original parties) contained typographical or minor error(s); and this Affidavit is made to give notice of the following corrective information:

- This deed was erroneously recorded in Cabarrus county and excise tax was collected. The property is located in Rowan county. A subsequent deed was recorded in Rowan county on May 13, 2019 in Book 1327, Page 545. Excise tax was also collected by Rowan county.
- Settlement agent is requesting the excise tax of \$120.00 be refunded and returned by Cabarrus county to Norwood, Armstrong, and Stokes, PLLC, 2133 Southend Drive, Suite 108, Charlotte, NC 28203.

Affiant is knowledgeable of the agreement and the intention of the parties in this regard. Affiant is the (check one)

- Drafter or preparer of the previously recorded instrument
- Closing attorney for transaction involving the previously recorded instrument
- Attorney for grantor/mortgagor named above in the previously recorded instrument
- Owner of the property described in the previously recorded instrument
- Other (Explain: _____)

A copy of the previously recorded instrument (in part or in whole) () is / () is not attached.

Signature of Affiant
Print or Type Name: Tere Stokes

Signature of Affiant
Print or Type Name: _____

State of NC County of Mecklenburg

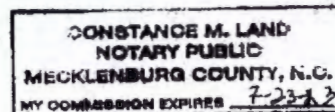
Signed and sworn to (or affirmed) before me, this the 3rd day of June, 2019.

My Commission Expires:

7-23-23

Notary Public

(Affix Official/Notarial Seal)



Revised February 15, 2009

Submitted electronically by "Norwood, Armstrong & Stokes, PLLC" in compliance with North Carolina statutes governing recordable documents and the terms of the Memorandum of Understanding with the Office of the Register of Deeds of Cabarrus County. NCGS 47-14(a1)(5).

FILED May 10, 2019
AT 04:38:00 PM
BOOK 13501
START PAGE 0204
END PAGE 0205
INSTRUMENT # 11444
EXCISE TAX \$120.00

NORTH CAROLINA GENERAL WARRANTY DEED

Excise Tax: \$120.00

Parcel Identifier No. 245A177 Verified by _____ County on the ____ day of _____, 20__

By: _____

Mail/Box to: Norwood, Armstrong, & Stokes, PLLC, 2133 Southend Drive, Suite 108, Charlotte, NC 28203

This instrument was prepared by: Norwood, Armstrong, & Stokes, PLLC, 2133 Southend Drive, Suite 108, Charlotte, NC 28203

Brief description for the Index: Lots 4&5 Map of Mrs. C.C. Upright, Property Book of Maps at Page 287

THIS DEED made this 10 day of February, 2019, by and between

GRANTOR	GRANTEE
The Estate of Nina L. Sperling filed in 19E-75 by Executor of Estate, Mary Beth S. Bonds PO Box 1152 Concord, NC 28026	Paula Moyer, a single woman 2604 McGill St Kannapolis, NC 28081

Enter in appropriate block for each Grantor and Grantee: name, mailing address, and, if appropriate, character of entity, e.g. corporation or partnership.

The designation Grantor and Grantee as used herein shall include said parties, their heirs, successors, and assigns, and shall include singular, plural, masculine, feminine or neuter as required by context

WITNESSETH, that the Grantor, for a valuable consideration paid by the Grantee, the receipt of which is hereby acknowledged, has and by these presents does grant, bargain, sell and convey unto the Grantee in fee simple, all that certain lot, parcel of land or condominium unit situated in the City of Kannapolis, _____ Township, Cabarrus County, North Carolina and more particularly described as follows:

BEING part of Lots Nos. 4 and 5 as shown on the map of Mrs. C. C. Upright property recorded in the office of Register of Deeds in Book of Maps at page 287, and more particularly described as follows:

BEGINNING at an iron stake in the northern edge of McGill Street (said beginning point lying N. 87-18 W. 4 feet from the front corner of Lots Nos. 5 and 6) and runs thence with the northern edge of McGill Street N. 87-18 W. 50.28 feet to a new iron stake (said new iron stake lying S. 87-18 E. 195.16 feet from an old iron stake); thence a new line N. 5-42 E. 200 feet through Lot No. 4 to a new iron stake in the back line of Lot No. 4; thence with part of the back lines of Lots Nos. 4 and 5, S. 87-18 E. 50.28 feet with part of the back lines of Lots Nos. 4 and 5 to an old iron stake in the back line of Lot No. 5 (said iron stake lying N. 87-18 W. 4 feet from the back corner of Lots Nos. 5 and 6); thence S. 5-42 W. 200 feet through Lot No. 5 to the point of the BEGINNING.

Submitted electronically by "Norwood, Armstrong & Stokes, PLLC"
in compliance with North Carolina statutes governing recordable documents
and the terms of the Memorandum of Understanding with
the Office of the Register of Deeds of Cabarrus County. NCGS 47-14(a1)(5).

The property hereinabove described was acquired by Grantor by instrument recorded in Book 596 page 230.

All or a portion of the property herein conveyed _____ includes or does not include the primary residence of a Grantor.

A map showing the above described property is recorded in Plat Book _____ page _____.

TO HAVE AND TO HOLD the aforesaid lot or parcel of land and all privileges and appurtenances thereto belonging to the Grantee in fee simple.

And the Grantor covenants with the Grantee, that Grantor is seized of the premises in fee simple, has the right to convey the same in fee simple, that title is marketable and free and clear of all encumbrances, and that Grantor will warrant and defend the title against the lawful claims of all persons whomsoever, other than the following exceptions:

IN WITNESS WHEREOF, the Grantor has duly executed the foregoing as of the day and year first above written.

The Estate of Nina L. Sperling filed in 19E-75
(Entity Name)

By: Mary Beth S. Bonds Executor
Print/Type Name & Title: Mary Beth S. Bonds, Executor

State of North Carolina – County of Mecklenburg

I, the undersigned Notary Public of the County of Mecklenburg, State of North Carolina, certify that Mary Beth S. Bonds, personally appeared before me this day and acknowledged that she is the Executor of The Estate of Nina L. Sperling filed in 19E-75 a North Carolina or corporation/limited liability company/general partnership/limited partnership (whichever through the inapplicable), and that by authority duly given and as the act of such entity, she signed the foregoing instrument in its name on its behalf as its act and deed. Witness my hand and Notarial stamp or seal, this 10 day of May, 2019

My Commission Expires: 11/30/2019

Mary Beth S. Bonds
Notary Public



The foregoing Certificate(s) of _____ is/are certified to be correct. This instrument and this certificate are duly registered at the date and time and in the Book and Page shown on the first page hereof.

Register of Deeds for _____ County
By: _____ Deputy/Assistant Register of Deeds

MAP	S/M	PAR	S/P	U/IN	L/IN	C/C	PART	INT
245	A	177					22	

Rowan County Assessor's Office

Type: CONSOLIDATED REAL PROPERTY
 Recorded: 5/13/2019 12:06:42 PM
 Fee Amt: \$146.00 Page 1 of 2
 Revenue Tax: \$120.00
 Rowan, NC
 J. E. Brindle Register of Deeds

BK 1327 PG 545

This certifies that there are no delinquent ad valorem real estate taxes, which the Rowan County Tax Collector is charged with collecting, that are a lien on:
 Property Identification Number 245a177
 This is not a certification that the Rowan County Property Identification Number matches this Deed description.

Tonya Parnell BED 05-13-2019 12:02:37
 Rowan Co. Tax Collections Manager Clerk Date/Time

NORTH CAROLINA GENERAL WARRANTY DEED

Excise Tax: \$120.00

Parcel Identifier No. 245A177 Verified by _____, County on the ____ day of _____, 20__
 By: _____

Mail/Box to: Norwood, Armstrong, & Stokes, PLLC, 2133 Southend Drive, Suite 108, Charlotte, NC 28203

This instrument was prepared by: Norwood, Armstrong, & Stokes, PLLC, 2133 Southend Drive, Suite 108, Charlotte, NC 28203

Brief description for the Index: Lots 4&5 Map of Mrs. CC Upright Property Book of Maps at Page 287

THIS DEED made this ____ day of _____, 20__, by and between

GRANTOR

GRANTEE

The Estate of Nina L. Sperling filed in 19E-75
 PO Box 1152
 Concord, NC 28026

Paula Moyer, a single woman
 2604 McGill St
 Kannapolis, NC 28081

Enter in appropriate block for each Grantor and Grantee: name, mailing address, and, if appropriate, character of entity, e.g. corporation or partnership.

The designation Grantor and Grantee as used herein shall include said parties, their heirs, successors, and assigns, and shall include singular, plural, masculine, feminine or neuter as required by context.

WITNESSETH, that the Grantor, for a valuable consideration paid by the Grantee, the receipt of which is hereby acknowledged, has and by these presents does grant, bargain, sell and convey unto the Grantee in fee simple, all that certain lot, parcel of land or condominium unit situated in the City of Kannapolis, _____ Township, Rowan County, North Carolina and more particularly described as follows:

BEING part of Lots Nos. 4 and 5 as shown on the map of Mrs. C. C. Upright property recorded in the office of Register of Deeds in Book of Maps at page 287, and more particularly described as follows:

BEGINNING at an iron stake in the northern edge of McGill Street (said beginning point lying N. 87-18 W. 4 feet from the front corner of Lots Nos. 5 and 6) and runs thence with the northern edge of McGill Street N. 87-18 W. 50.28 feet to a new iron stake (said new iron stake lying S. 87-18 E. 195.16 feet from an old iron stake); thence a new line N. 5-42 E. 200 feet through Lot No. 4 to a new iron stake in the back line of Lot No. 4; thence with part of the back lines of Lots Nos. 4 and 5, S. 87-18 E. 50.28 feet with part of the back lines of Lots Nos. 4 and 5 to an old iron stake in the back line of Lot No. 5 (said iron stake lying N. 87-18 W. 4 feet from the back corner of Lots Nos. 5 and 6); thence S. 5-42 W. 200 feet through Lot No. 5 to the point of the BEGINNING.

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And the Grantor covenants with the Grantee, that Grantor is seized of the premises in fee simple, has the right to convey the same in fee simple, that title is marketable and free and clear of all encumbrances, and that Grantor will warrant and defend the title against the lawful claims of all persons whomsoever, other than the following exceptions:

IN WITNESS WHEREOF, the Grantor has duly executed the foregoing as of the day and year first above written.

The Estate of Nina L. Sperling filed in 191-75
(Entity Name)

By: Mary Beth S. Bonds Executor
Print/Type Name & Title: Mary Beth S. Bonds, Executor

State of North Carolina – County of Mecklenburg

I, the undersigned Notary Public of the County of Mecklenburg, State of North Carolina, certify that Mary Beth S. Bonds, personally appeared before me this day and acknowledged that she is the Executor of The Estate of Nina L. Sperling filed in 191-75 ~~North Carolina or corporation/limited liability company/general partnership/limited partnership (strike through the inapplicable)~~, and that by authority duly given and as the act of such entity, she signed the foregoing instrument in its name on its behalf as its act and deed. Witness my hand and Notarial stamp or seal, this 10 day of May, 2019

My Commission Expires: 11/30/2019

[Signature]
Notary Public



The foregoing Certificate(s) of ___ is/are certified to be correct. This instrument and this certificate are duly registered at the date and time and in the Book and Page shown on the first page hereof.

Register of Deeds for ___ County
By: ___ Deputy/Assistant –Register of Deeds

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Sheriff's Office - Declare K-9 "Geri" Surplus Property

BRIEF SUMMARY:

K-9 Geri (02/09/2011), along with his handler Lt. Jimmie Torelli, has been in service with the Cabarrus County Sheriff's Office for more than 7 years as a single purpose explosive detection K-9. During his years of service, he has provided explosive detection for the DNC in 2012, multiple Presidential visits, Carolina Panther home games, and various other calls for service within our community.

Due to advanced age and medical issues, Sheriff Shaw has ordered K-9 "Geri" to be retired. It is the usual custom of retired K-9's to be declared surplus and their ownership transferred to their handlers. Lt. Jimmie Torelli has paid the fee for transfer and requests the transfer of K-9 "Geri" to his ownership and care.

REQUESTED ACTION:

Motion to declare K-9 "Geri" surplus property and authorize disposition in accordance with the County's policy.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Chief Deputy James Bailey

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Documentation
- ▣ Receipt

Cabarrus County



Sheriff's Office

Sheriff Van W. Shaw

May 13, 2019

Mr. Mike Downs
Cabarrus County Manager,

As of today, May 13th, 2019, we are retiring K9 Geri, due to advanced age and medical issues. Geri served our agency and citizens since 2011 as an explosive detection K9. We have since certified a replacement explosive detection dog and handler, and are currently in service with the CCSO.

Due to these circumstances, Geri is now considered surplus property. It is our practice to place retired K9's with their handler when possible. It is Lt. James Torelli's wish to have K9 Geri transferred to his possession and he therefor will have sole discretion and responsibility of all financial and legal obligations. Please see attached Agreement and Waiver of Liability for Transfer of Police Canine.

Sincerely,

A handwritten signature in black ink, appearing to read "Van W. Shaw". The signature is fluid and cursive, with the first name "Van" being the most prominent.

Sheriff Van W. Shaw

**PO BOX 525 / 30 CORBAN AVE SE / CONCORD, NC 28026-0525
(704) 920-3000 / (704) 920-3172 FAX**

**AGREEMENT AND WAIVER OF LIABILITY FOR
TRANSFER OF POLICE CANINE**

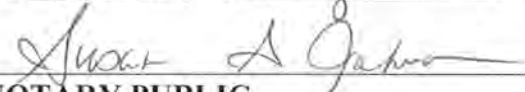
I, James Torelli, do hereby agree to accept ownership and custody of police canine "Geri" from the Cabarrus County Sheriff's Office. The purpose of this transfer of ownership is to provide for the humane custody and continued care of the animal following its retirement from further police duty. For and in consideration of this transfer of ownership and custody, I do hereby agree as follows:

1. I hereby hold harmless Cabarrus County, the Cabarrus County Sheriff's Office, its officers, agents and employees, and waive for myself, my heirs, executors, administrators or assigns, any and all claims, demands, actions or causes of action, of whatever kind or nature which may arise in any manner by reason of injury or damage to any person or property or both caused directly or indirectly by police canine 'Geri'.
2. I do hereby covenant and agree that I will never initiate any suit or action or claim against Cabarrus County, its officers, agents or employees, for damages or loss or injury of any kind for or on account of any damages, loss or injury to any person or property or both which may arise in any manner from the transfer of ownership and custody of canine 'Geri'.
3. I understand that my acceptance of ownership and custody of canine 'Geri' is completely voluntary, and is deemed by both parties to be in the best interests of the animal and Cabarrus County. I agree to honor 'Geri's' valiant service as a police working dog by providing him with humane and compassionate treatment, including appropriate veterinary care as needed.
4. I understand and agree that upon the transfer of canine 'Geri' to my possession, the care and disposition of the animal will be at my sole discretion and responsibility, and Cabarrus County will assume no further financial or legal obligation.


Signature _____ Date 05/13/19

Sworn to and subscribed before me this

the 13 day of May, 2019.



NOTARY PUBLIC

My Commission Expires:

July 25, 2020

(SEAL)

DATE 5/14/19
RECEIVED FROM James Joubli
ADDRESS _____
FOR Fee to return Sheriff K9 DOLLARS \$ 1 00

© 2001 REDIFORM S1657N-CI

ACCOUNT		HOW PAID	
BEGINNING BALANCE		CASH	1 00
AMOUNT PAID		CHECK	
BALANCE DUE		MONEY ORDER	

BY Anita Tucker

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Tax Administration - Collector's Annual Settlement and Order Authorizing Collection of 2019 Taxes

BRIEF SUMMARY:

The Tax Collector is required by NC General Statute 105-373 to give an annual settlement on current and delinquent taxes to the governing body for review and approval. The report on real and personal ad valorem taxes that remain unpaid for the preceding fiscal year shows all taxes charged for collections for fiscal year 2018-2019.

REQUESTED ACTION:

Motion to accept the Tax Collector's settlement as reported; accept and approve the following Order in accordance with NC GS 105-321.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

M. David Thrift, Tax Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Order to Collect
- ▣ Delinquent Report
- ▣ 2019-2020 Tax Levy



ORDER OF THE BOARD OF COUNTY COMMISSIONERS
IN ACCORDANCE WITH N.C.G.S. 105-321

To: M. David Thrift
Tax Administrator, Cabarrus County

You are hereby authorized, empowered, and commanded to collect the 2019 property taxes filed in the office of the Cabarrus County Tax Assessor, and in the receipts herewith delivered to you, in the amounts and from the taxpayers likewise set forth. Such taxes are hereby declared to be a first lien upon all real property of the respective taxpayers in the County of Cabarrus, and this order shall be a full and sufficient authority to direct, require and enable you to levy on and sell any real or personal property of such taxpayer, for and on account thereof, in accordance with the law.

Witness my hand and official seal, this 29th day of July, 2019.

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

Attest:

Lauren Linker, Clerk to the Board

CABARRUS COUNTY
OUTSTANDING REAL, PERSONAL AND DMV BILLS
TAX YEAR 2018
At June 30, 2019

Name	REAL & PERSONAL		DMV	Total Outstanding 2018 Tax Bills
	Ad Valorem	Penalties	Ad Valorem	
County & Municipalities:				
Cabarrus County	\$ 1,452,988	\$ 53,296	\$ -	\$ 1,506,284
City of Kannapolis	279,107	2,488	-	281,595
Town of Mt Pleasant	12,176	22	-	12,197
Town of Midland	16,232	200	-	16,433
City of Locust	1,495	91	-	1,586
City of Concord	411,850	18,383	-	430,233
Town of Harrisburg	37,772	761	-	38,533
Fire Districts:				
Kannapolis Rural	4,194	22	-	4,216
Jackson Park	1,887	309	-	2,195
Cold Water	1,395	11	-	1,406
Allen	6,662	177	-	6,839
Midland	2,267	58	-	2,325
Harrisburg (Outside)	5,550	24	-	5,574
Rimer	2,158	11	-	2,169
Mt Mitchell	1,648	2	-	1,650
Odell	6,524	46	-	6,570
Georgeville	3,059	-	-	3,059
Flowers Store	3,332	19	-	3,351
Northeast	1,898	2	-	1,900
Mt Pleasant	7,390	685	-	8,075
Gold Hill	523	-	-	523
Richfield	57	1	-	58
Harrisburg (Inside)	-	-	-	-
Concord Rural	287	10	-	297
Totals	\$ 2,260,451	\$ 76,616	\$ -	\$ 2,337,067

2019-2020

AMOUNT CHARGED TO
COLLECT FOR FISCAL YEAR
2019-2020 REAL AND PERSONAL PROPERTY
AS OF JULY 1, 2019

Jurisdiction	Principal	Penalty	Total
COUNTY	\$159,188,655.94	\$204,133.77	\$159,392,789.71
HARRISBURG CITY TAX	\$7,393,537.82	\$9,514.51	\$7,403,052.33
CONCORD CITY TAX	\$51,290,091.81	\$78,255.09	\$51,368,346.90
MT PLEASANT CITY TAX	\$682,874.13	\$395.13	\$683,269.26
KANNAPOLIS CITY TAX	\$21,403,199.17	\$14,098.97	\$21,417,298.14
LOCUST CITY TAX	\$201,852.71	\$15.55	\$201,868.26
MIDLAND CITY TAX	\$851,986.70	\$1,005.10	\$852,991.80
Fire Districts			
KANNAPOLIS FIRE - RURAL	\$163,989.90	\$39.17	\$164,029.07
JACKSON PARK FIRE TAX	\$161,924.25	\$118.45	\$162,042.70
COLD WATER FIRE TAX	\$181,337.59	\$193.75	\$181,531.34
ALLEN FIRE TAX	\$338,909.37	\$935.99	\$339,845.36
MIDLAND FIRE TAX	\$794,847.24	\$779.03	\$795,626.27
HARRISBURG FIRE RURAL	\$855,722.42	\$2,787.28	\$858,509.70
RIMER FIRE TAX	\$150,768.07	\$186.68	\$150,954.75
MT MITCHELL FIRE TAX	\$76,897.95	\$77.25	\$76,975.20
ODELL FIRE TAX	\$608,784.86	\$188.75	\$608,973.61
GEORGEVILLE FIRE TAX	\$215,189.17	\$133.74	\$215,322.91
FLOWES STORE FIRE TAX	\$334,918.33	\$170.67	\$335,089.00
NORTHEAST FIRE TAX	\$141,286.85	\$103.57	\$141,390.42
MT PLEASANT FIRE TAX	\$430,110.54	\$300.21	\$430,410.75
GOLD HILL FIRE TAX	\$33,845.20	\$26.77	\$33,871.97
RICHFIELD FIRE TAX	\$8,880.20	\$1.94	\$8,882.14
HARRISBURG FIRE CITY	\$0.00	\$0.00	\$0.00
CONCORD RURAL FIRE TAX	\$34,315.01	\$98.02	\$34,413.03
Special			
CONCORD DOWNTOWN TAX	\$95,337.84		\$95,337.84
LOCUST SOLID WASTE	\$19,800.00		\$19,800.00
Total	\$245,659,063.07	\$313,559.39	\$245,972,622.46

This levy may be adjusted through discoveries and releases throughout the tax year.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

DISCUSSION ITEMS - NO ACTION CONT.

SUBJECT:

BOC - Strategic Plan

BRIEF SUMMARY:

This will be an opportunity to see the demographics and trends of the captured input from the strategic planning public forums and online survey. This will serve as a time for the Board to go through the information and evaluate their goals for the next few years.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

30 Minutes

SUBMITTED BY:

Robbie Furr, Extension Director
Lauren Tayara, Budget Analyst

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:



We're listening

*Parks - Libraries - Public Safety - Environment
Education - Transportation*

Community Input Workshops

Give leaders your feedback on priorities and expectations.
Your participation will set our strategic plan.
Ask your friends, family and neighbors to join the discussion.

Compiled Results



CABARRUS COUNTY
America Thrives Here

MORE INFORMATION AT
WWW.CABARRUSCOUNTY.US



Name of Group: Kannapolis Library

Strengths: the county is well organized, structures

Fiscal resources - well spent

Leadership - strength and collaboration

Collaboration across municipalities, businesses chamber, school systems

Relationship with CCS and KCS

Likes the pockets of economic growth in certain areas, project not knowing who is responsible for the growth but love the growth all over the county expansion of infrastructure roads

Likes the changes at DHS and Karen's vision for the future.

Loves working with law enforcement every department is willing to work with (partnership for children)

County tax office is especially friendly and the planning and zoning office too it is a reflection of the leadership (customer service)

Customer Service

Areas to Improve: DHS – funding for more staff members to serve more students

School funding for capital and facilities

Logan community has had no developmental attention – some restriction that have been lifted in the past few years. Concerns why there is no visible attention to the development or preservation to the Logan community.

Access and advertisement for the services provided by Cab Co and getting the information out to the citizens where they are. Improve the visibility of the service. Technology

What's App – Text Groups – Next Door App: Communication/Targeted Audience

Charlotte CRC model

Critical Needs: Trash and what is to come for the landfill. What is the next 5 to 10 year plan for trash in Cab Co . Household waste - Landfill

Affordable housing knowing it is an issue and thinking about the median income and what they can buy no longer looking at the unwelcomed term, but thinking about young adults college students and how they could afford to live in our county.

Spoke about the allowance of tiny houses in the county in regards to homelessness and

Homelessness concerns - transitional housing

Transportation for access to the whole county suggested more stops longer hours to follow working hours. Length of wait time for transportation

Homelessness would be nice to have transitional houses for those people

Mental health being accessible, having more services available once discharged from the homes

Recommended Priorities:

Education with quality preschools – for kids 3 and 4 years old starting school unprepared for kindergarten. Nonexistence head start is a huge issue, but transportation to those programs is the biggest issue. Need for child care providers in the county. There are not enough providers, lack of the capacity in facilities pocket of no facilities on 3 and 73 towards Mooresville. Mount Pleasant and Midland area.

Housing – transitional housing, affordable housing and run down areas, emergency housing for immediate needs.

Healthcare is a very expensive in this area, mental health and physical

Focusing on the pockets of need will be able to move the county further forward

Name of Group: Arena

Strengths:

Keeping the streets clean – ground work – landscaping
Care about the citizens – involvement in the community and safety, etc.
Parks system – lots of them, accessible, good upkeep, events bring everyone together
Take care of the senior citizens – engage them – transportation – care
Extension office –
Encourages and seeks out engagement from government and citizens
Collaborative – open door policy
Pays attention to what is needed and where the money needs to go – budget-wise
Contacts and interaction – helpful – IT – IAM
Programs – LunchPlus and programming – all over
Efficient at services provided
Nice facilities – buildings well maintained – Jailhouse is nice
Veterans Services – helpful – job search – appreciation breakfast
Board of elections – early voting
Safety/security
Fire/EMS

Areas to Improve:

Libraries – Mt Pleasant needs more space
Schools in their needs and priorities
Elected officials not being in touch with the common citizens – more aware – listen more and listen to a lot of different people
Animal rights – no kill shelters – adoptions – spay/neuter at low or reduced cost
More involvement with farmers and agriculture – built up with schools but not a lot of support
Agriculture side of the fair seems to be going away
Find ways to eliminate duplication of services across municipalities and schools
Be careful of growth that happens too fast – make sure we don't set ourselves up for failure
Sustainability – recycling – more options/locations – easier for citizens

Critical Needs:

Schools pertaining to growth – classroom size – deferred maintenance – new buildings
Services will need adjusting/updating
Traffic patterns
Afton
Seeking out talent – recruitment to address issues in the future
Downtown revitalization – restaurants – hang-out spots – make it more user-friendly so that people want to go there
Crime – drugs – trafficking – school shootings –
Adding Sheriff's employees to address issues – top notch training
Mental Health resources
Public health resources – health alliance type programs (kids, pregnant women currently served – MEN need services too)

Drugs in schools – change the culture that it's acceptable

Resource officers – attention and training – accountability – clear job expectations

Recommended Priorities:

Schools – Teachers – Facilities – SROs and nurses

Public Safety - Emergency – EMS – Fire

Park Staffing and safety

Homelessness – Services provided

Unified development ordinance – working in conjunction with the municipalities

Name of Group: Youth Commission

Strengths:

Social services- one student didn't realize they did as much as they did. Cover a lot of aid needed in Cabarrus County. Some people will always need more but this department covered a wide array.

Booming in growth, a lot more people and businesses

Good blend of native folks and visitors who stay

Native and a lot of tradition here and people when we they come here want to stay here.

Tradition: Bell game of AL brown and Concord (tied to schools and other things)

Parks here in the County (a lot of Parks, clean and a very green county).

Charging stations through Tesla's [Symbol] green environmental friendly and green space and open space

Concord Regional Airport

Rich history

Local businesses and easy to start a business here and well known and rich heritage

A lot of opportunities (entertainment, village park, iFLY, 4h program)

Biggest 4h in the State

Preserving history

Household waste is good (trash collection)

School consistency- buses

Early college is a strength

Sheriff department is efficient in turning over permits (handguns)

Great library system

Letting citizens know about programs at the libraries

Libraries do more to bring information to the public (mobile library)

Mobile library [Symbol] better communication on what is happening on programs at the library

Language course

Medic and Fire Services are good

Areas to Improve:

Roads (filling potholes, widening)

Kannapolis (I 85) [Symbol] Exit 58

Roberta road (narrow, bumpy)

Redistricting

Parks are clean but rivers around neighborhood and roads are dirty

Moss creek there is a sand bed that is gross

Litter issues

Rocky River is gross

Moorhead to the speedway

More walkability (sidewalks[Symbol] in rural areas)

More public garbage cans[Symbol] courthouse "uptown"

CIP for restrooms at track at Northwest Cabarrus

Drivers Ed

Schools nutrition

School counselors to help aid in depression and anxiety

Managing money and getting in careers in right (poverty simulation for high school students)

More parks (ball fields and amenities)
More fishing at parks
Homeless outreach
Employment (short term)
Soil and water conservation
Low flow toilets
Preserve natural resources
Grey water
More farmers market for local farmers market
More hours
Cox mill road flooding

Critical Needs:

Smoking on public benches
Dab pen (weed in a cigarette)
Funding for college scholarships
Rehabilitation for students on drugs (DARE)
Address the opioid epidemic more
Regular town hall sessions for major issues scheduled throughout the year
More communication efforts (more citizen communication regarding government practices and what we are doing)
Public benches in downtown
Trashcans and recycling in more urban areas so people don't litter
Security vestibules (metal detectors too much)
Routing for more escape windows and redirect those funds for more infrastructure improvements
Self-defense classes
OSHA regulations in schools (fire code/capacity issues)

Recommended Priorities:

Business growth and supporting local businesses and at the same time, economically/ecological safe and if you take up land for a purpose to recreate open space
Balancing new growth with the environment
Tax incentives to local business
Deputy raises
Pay the teachers (could be apathetic)
Pay equity between local and state teachers
Metal detectors for schools
Increase the community relationship between public safety and the community
Law enforcement and student relationships
Technology awareness among the elderly
More career advancement tests and classes
Career days (job placement)
CTE in schools

Name of Group: West YMCA

Strengths: Accessible - Call, visit, answer, in person

Active shooter training

EMS - responsive

Board of Elections volunteers

BOC are visible

Responsive Sheriff's Dept. - Patrol area, show up with calls

Senior Games

Communications - Weather closings/Emergencies, Robo calls

Areas to Improve: Seniors - call to check in, senior safety, home-bound seniors

Educate seniors on legal/property matters - prepare when spouse passes

Educate seniors on health/wellness - issues and preventative measures

Veterans Services - Awareness/promotion

Transportation to senior center from Logan and other routes

Communication on services

Provided in county - Realtors

Critical Needs: Senior housing

homeless services

substance abuse

food deserts (accessibility to healthy food

policies to support

Environmental Policies to support recycling and sustainable living

Recommended Priorities: Safety - personal

Education - teachers, schools, CTE emphasis as college alternative

International Commerce

Transportation - public, accessible, available

Name of Group: Planning and Zoning

Strengths: Wellness programs

internal relationships

timeliness of responses

support staff

low crime - good law enforcement

County's willingness to work with employees who have special situations

Staff experience level

Excellent hiring practices

Location (proximity to charlotte, central NC, entertainment, sports, recreation

willingness to work with public

accessible to public input

Branding

Inspection promptness

Support from top level down

Esprit de corps

Approachability of management

stability of leadership - Board of Commisisoners, consistent leadership

Customer service - especially compared to other cities, towns, counties

Knowledge base of employees

tax base still relatively low but need to balance with new programs

Understanding growth and planning for growth

fiscally responsible

Areas to Improve: KRONOS - clunky - flexibility in system

GIS (internal and external)

Insurance - out of pocket - benefits in general - helps with employee retention and hiring

Animal Shelter accessibility

Look at other areas for parks - some areas of county don't have parks

County collaboration with municipalities - city/county services - ACCELA

Communications and outreach - followthrough - Truly service ALL departments

County stormwater and soil and erosion

Senior services - aging population will need more services, housing

Road - main and congestions

Grounds maintenance - ballfields

Rams to trails - greenway

increase car washes in county vehicles

Critical Needs: Landfill

Water - Access

Sewer Expansion

Increasing revenues

cultural recreational opportunities

public outreach for all changes, next generation

outdates technology

stormwater control in unincorporated county
Roads - Traffic, public transportation
Water service
New and Aging infrastructure - replacements
Power grid - vocational/trade schools
Age of staff
Sheriff officer retention
citizens academy for process
faster updating maps for new neighborhoods
Attracting business/industry for jobs - so local people can work here
succession planning
senior services/housing/programming
Attracting new employees to government
broadband, internet to rural areas
schools, school construction
managing growth, working with cities to develop where infrastructure is already

Recommended Priorities: Staff retention and recruitment

debt
maintaining good relationships with municipalities and partners
Parks, open space
how to create revenue
Construction of schools (build for more students)
look at local funding allocation for teacher assistants, where teachers are needed, how money is used
hold schools accountable
too much growth, not enough infrastructure
transportation improvements
Staff retention - competitive salaries
Senior housing - programming
How water - sewer expands into rural areas
workforce development
Landfill
New businesses, business retention

Name of Group: Child Welfare

Strengths: Transparency

County cares
supportive technology
Employee wellness
cheaper gas
hands on
social workers
supporting integrative approach services
Diversity
Internal trainings
optimistic
open minded
inclusive
HUBB
supportive of agency needs
employee appreciation/ Recruitment
family oriented
team players
clean county
community supports
Prevention services
lower violent crime rates
overflow of money - no bankruptcy
good retirement
follow principles of sustainability
plan for the future
thoughtful, well-rounded, fair
promote wellness
Well-informed
pay is okay-ish
county management is approachable
accomodating/promote work/life balance
flexible with child welfare staff
Prevention at DHS (PASS)
Progressive thinking
good public safety
Insurance/ benefits
good schools
Growth - population and cultural
lower taxes
cheaper gas
Innovative solutions
pension
leadership - county run - supportive
Diversity (cultural)
Small town caring in a big community

Great parks
service collaboration
Employee Appreciation
Fiscally responsible with tax dollars
comp time for child welfare staff
Open to input by staff and county residents
Funding availability for CPS and APS clients
county cars provided for DHS
Programs for seniors
Parks
Library
EAP services

Areas to Improve: More services for homeless population (especially dads with kids)
Meals on wheels - more funding
county transportation to rural areas (midland, Mt. Pleasant, Harrisburg)
Housing - affordable, shorter waiting lists
Provide services to inmates at jail (substance abuse, anger management, etc.)
Spanish speaking resources (counseling, substance abuse, parenting, domestic violence)
children's mental health services and adults
Competitive salary - HR
Employee insurance program - HR
Better technology - IT - Constantly locked out, connection issues offsite
liason between county programs
food supplies
on call incentive is way too low for child welfare division
DHS County cars check out system, cars clean
county issued phones for CPS instead fo stipend of increase the stipend
Don't tax wellness or incentives
Juvenile Justice - resources to deal with 16-18 year old groups
Crisis mental health services - beds, longer stay, wrap around services
Housing programs - affordable, adults and children
More domestic violence - all resources programs
Transportation for our underserved community - rural access, Midland, certain areas of concord
Respite care for emergency placements
Satelite DSS locations - districts
Prevention support services
substance abuse programs
more food resources for rural areas
Flexibility with hours (telecommuting options)
Having to use personal comp time in inclement weather
reinstate travel reimbursement for early am/late pm travel
Public parking garage hours extended
Staffing as the population increases
DSS Crisis shelter - shelter for women and children
Employee health insurance
Car seats/resources for families
Comp time utilization (flexibility, not use for incliment weather)

school services and academic performance
diverse community based activities
Mental health services/family based services (need to be more individualized, easier to navigate)
Accrual increases of vacation time
Process for involuntary commitments (too stringent)
Programs/services for Hispanic Communities
More pay when on-call
Work cell phones or increase from \$35 to \$50 without taxes
Limited resources for middle class families (private insurance)
Affordable/ appropriate housing
better collaboration between schools and child welfare
expand community free clinic - more locations with DHS as centralized
New DHS building at centralized locations (add locations)
More affordable daycare/summer camps
DJJ services for unruly children/youth
NCFast - improvements or alternatives
Pregnancy services (housing supplies, education)
Modernize building DHS
Court transparency (DA, judges) Ombudsman

Critical Needs: Youth respite/ 911 placements

Highway 29 traffic
deer population
address sex trafficking
collaboration with schools and courts
staff turnover
Affordable Summer youth programs
County vehicles - contract to clean them
DHS agency/facility
Medicaid reform
Collaboration with the hospitals
Affordable daycare
community service collaboration
support to bridge poverty gap
maternity leave
Affordable housing (income-based, wage based, low/middle class)
Homeless shelters/housing
domestic violence shelters
Residential treatment for mothers and children
In-patient substance abuse treatment (Mommy and me)
Satellite offices - DSS/Resource coordinator from main office
Transportation
employee salaries and vacation time
Financial plans for expanding county
child welfare - competition, compensation
address juvenile justice programs
programs to deal with aging out juveniles

more employment opportunities and how to support new and out of state resident
No more apartments
Salary money
better insurance
competitive compensation
job skills program
No cardinal - DHS develop their own Mtt program
Promote small businesses
Better recruitment for foster parents
better use of funding for substance abuse
Drop out prevention program
centralized medical provider system
Work on policy and regulations on affordable housing
emergency equipment or technology for workers out in the field
Better health care for employees
affordable housing (not apts)
Mental Health (Providers) - quality provider, spanish speaking - delete cardinal innovations - need a new provider
Safety issues for employees
Increase access for transportation and LINKS system
Transparency of courts (DA, Judges) with ombudsman program
Stop or decrease multi-family housing
inmate rehab program for release
increase employee salaries
Educating schools regarding child welfare and law enforcement
Increase in services for seniors
More affordable deycare

Recommended Priorities: retention of employees

Educational incentive/ tuition reimbursement
Competitive Salary
better insurance
equal compensation - salary - compression study
More trauma informed providers
no more apartments
paid comp/ overtime
no raised taxes
Increase merit raises
Being able to work from home
Mental Health - Cardinal Innovation and providers
substance abuse services - affordable
stop tax increases for middle class
Retention of county employees - cant keep good employees
Better pay and benefits
Cost of living raise - match inflation
Trauma informed solutions for students (cab co schools)
Take proactive approach to mental health

more programs for inmates prior to and after release (re: employment, anger management, substance abuse)
substance abuse treatment facilities that you can bring children to
housing (decrease waiting list for affordable)
Security and safety for agency in field
Increasing sick and vacation time
Population growth (manage it)
affordable housing
Transportation in rural areas
Services/housing for homeless population
Domestic violence resources and services
More schools/ remodel old ones
Raises for county employees (competitive with surrounding counties)
Move DHS to more centralized location or add locations
Improve flow of traffic in rural areas
Improve roads
Court transportation (DA, Judged) ombudsman
Inmate release program
Adequate funding for DHS
Change in policy for inclement weather and driving own car/ using time
Accruing more vacation time
Competitive salaries (surrounding counties) and Overtime pay
Financial planning for expanding county
Safety training for workers in field and crisis resources on the spot when needed
Satellite offices (rural areas)
increase the social worker to school ratios
Public transportation to rural areas
Ability to obtain licensure (professional) - grad school, LCSW, etc.
Staff safety
Trauma response team to address first responder secondary trauma
Recruit more psychiatrists/psychologists and develop specialists
Homelessness - affordable housing
Employee insurance improvement
Substance Abuse providers/ quality
Increased pay for first responders
behavioral support for children in schools (KCS)
Bilingual mental health providers
security in schools
juvenile probation services - increase funding
more jobs - more pay so people can afford to live here
student loan forgiveness incentives

Name of Group: Concord Library

Strengths: Sheriff community relationship

Support Sheriff's Dept.

Board is approachable

neighborhood schools

Extension office is excellent - master gardener

Great parks - Liske and Wallace

Senior center has great programs

Interest in being the lead agency for collaborations (like mental health)

Change transparency - leader networking

Safety

Ease of permits

have the interest of the people at heart

EMS (awesome)

collaboration engagement

Areas to Improve: Mental Health

Preserve and expand (promote) neighborhood schools

Transportation (bus routes, CCTS)

Sheriff's Dept. staffing/salaries

Manage homelessness better

Senior citizen centers (more of)

Roadside Litter needs to be tended to

Fire Dept volunteer

Financial Technology and entrepreneurship

nighttime services/housing - Homeless

More targeted community activities

variety/retention workforce

Take care of neighborhood schools

support small communities to survive and keep identity

grow "smart"

adequate buildings for schools

civic knowledge

Critical Needs: Traffic - expansion of roads (I don't want to hear that they are town and state maintained. We can do better by working together with our representatives in Raleigh)

Regulated growth apartments/houses

affordable housing

school overloading (cox mill)

Housing population

Entrepreneurship-friendly and financial technology

Minority representation - CRC

Jobs - skilled labor vs white collar

culture of health in community

Neighborhood schools (smaller) - Beverly Hills

Infrastructure related to growth - all support needed for new homes/residents

Homes in 175-250 k range

Move division 10 (State highway division) from albemarle (non-growth area) to cabarrus

Develop subject matter task forces that can advocate with the state for commissioners

We need 7 commissioners instead of 5

We are growing and only 5 can't keep up.

Recommended Priorities: Innovation, forward thinking

entrepreneurship

planned communities - edequate - bike, walk paths, sidewalk expansion, incorporated green spaces, expansion and connection

continue expanding thread trail

transitional housing (Mental health, homeless veterans, LINKS kids)

street infrastructure - widen, restripe

Bring light rail to Cabarrus

expand transportation (CCTS) bus routes

Community schools maintained (Beverly Hills)

Landfill

Economic Development

Community engagement/youth development

Quality of life

purpose driven citizens

Education and municipality partnerships - strategic economic development, pipeline of students

Sustainable future with what we have

foster downtown history - gentrification to help not push out

Walkable neighborhoods

Name of Group: IAM

Strengths: Stable employment
public safety
accessible to citizens
Transparency
BOC access
Supportive management
Variety of amenities
County amenities - parks - open space
Availability of both urban and rural
fiscal responsibility - big picture - value
well trained employees
IAM is versatile
provided opportunities to grow and learn
customer service
leadership
priorities/utilization
collaboration between departments

Areas to Improve: Zoning - tied in with BOC Plause? - planned growth
Accountability of schools for county funding - mismanagement
DHS services - clearly communicate
Publicize ALL county services - outreach
Advertising concord mills brand
School facilities - too many mobile classrooms, growth
Community programs - advertise - libraries
Finance - procedures - communication and improved
expand hours and availability of household hazardous waste and other services
Realistic expectations of IAM by county staff and public standards
Direct callers to appropriate staff/Departemnt
Do employees know who does what?, Establish protocol

Critical Needs: Infrastructure -roads, schools, building, traffic, utility, refuse removal
drugs - education
employee - hiring and retention
economy, retention, trades
Stancil pending retirement (Mr. Cabarrus)
Public transportation
downtown concord sustainability/development
protecting current resident - not to displace them, low income

Recommended Priorities: Schools - but held accountable, expand facilities or build new ones
mental health - awareness, access to assistance/treatemnt - drugs
expand presence and visibility of county services outside downtown concord
expand household hazardous waste, recycling trash facilities
economic development, industry, class A officers

Name of Group: Nonprofit

Strengths:

Most collaborative government
Most approachable
Government is engaged in the community that you don't often see
The unity and wanting to create personal relations with organizations working within the community
They will take action when needed
A lot of community input
Supportive of community agencies
Again very collaborative work willing to brainstorm to solve a problem
Staff – wonderful staff top notch employees – Good interaction – customers services – creativeness – problem solving – their expertise to benefit the organizations
Strength of county's relationship with municipalities
Leadership and responsibilities of municipalities
Active in citizen organizations

Areas to Improve:

Transportation for seniors to dr, increased options for non-driving seniors
Affordable senior living
Affordable housing general
Utilizing school facilities affordable by nonprofits
Expansion of reliable affordable child care
Special needs children before and after school care
School facilities locations, number of schools
CTE programs and trade work involvement
School choice
Educating future workforce about debt and awareness of future jobs and the perception, priority, education of wages for trades
Home improvement – grant opportunities,

Critical Needs:

Population growth – schools, affordable housing, infrastructure/roads,
Food Desert
Employment Wages – pursuing jobs with a higher living wage (Eco Dev), workforce preparedness, job readiness,
Substance abuse – vaping, for high school age students, affordable treatment options
Schools guidance of passion to a job options
Public transportation – more routes, for workforce,
Wage diversity throughout the county – look at creating a workforce to support trades
Mental health – continuation of both mental health focused boards and specialty positions to aid
Workforce housing – safety, critical repairs, affordable, creating access to, creating more capacity,
Healthcare shortages – how do we recruit younger generations to be come back to Cabarrus or come to
Creating the smaller home areas safer to be more attractive to younger generations
Teacher supplement is lower than surrounding areas how to build relationships with universities to bring student teaching and other programs – teacher recruitment and teacher supplement
County oversight of program spending for schools – sports vs general education

Housing – mill houses, protection of areas that are structurally ageing

Recommended Priorities:

Transportation

Affordable/workforce housing

- vouchers

- critical repairs

- NOAH

- invest in current facilities

Invest in the younger generations (8 year olds + 10 = 18 years old)

Prevention for mental health and

Figure out the gaps what services are offered and where improvements need to happen(Comprehensive Study)task force,

Literacy

Housing Trust fund – looking at how other communities have gone about addressing the issue

Build awareness of community issues – educate the public on

Name of Group: Large Business

Strengths:

Great professional staff – very responsive, effective, asset to the community
Opportunity for input and feedback
Leadership Cabarrus – knowledge sharing and communicating the information needed
Use of technology – inspections, using tech effective to help share information as quickly as possible
Growth and expansion locally with a growing business
Safety and fire staff is wonderful great with community and very quick response in comparison to other counties
DHS staff have excellent communication
Emergency management and their preparation of plans to keep safe

Areas to Improve:

Transportation – broader transportation options for shift work
Change or expand in routes of current bus system, conscious of safety of the stops, North and West routes in Kannapolis, no stops on 29 into Kannapolis, include sidewalks to allow for safer stops
Expansion of the area look at secondary roadway maybe connections to 77 looking, how can you connect to metropolis to the livable areas such as to Mooresville Harrisburg, being about to look at local

Critical Needs:

Transportation transferred from improvements
Workforce development – utilizing the early colleges, community college, High schools, recruiting, training, and retention for qualified employees. Focus on trade skills, look at regional trade schools or even
Soft skill development and basic skills
Competing with the charlotte market discussed if it was draw to lifestyles or something else that could be looked at
Continued challenges of drug addictions – societal not just county but having the county prepared for those type issues. Not only opioids, but addiction in general
Growth long range planning – infrastructure needs, water sewer, vibrant downtown for the culture, attract workers, the want to parks trails things to attract

Recommended Priorities:

Quality of life aspects
Transportation – secondary roads, comprehensive transportation plan, planning for the future
Safety of citizens – quality of life
Mental Health/Addiction
Education – to create workforce development, aging of current infrastructure,
5G availability, fiber connection to keep and attract companies to the area
Vision and tone are so very important to the community and it is very happening now. Allow the great staff to do their jobs
Water pressure for S&D in the case of a fire could be an issue

Name of Group: Small Business

Strengths:

Easy to reach and responsive
Outreach and communication from the county – social media, email
Options through ALP – greenways, parks, always something to do,
Very positive and upbeat attitude from staff and commissioners towards businesses and citizens
Relationship with the chamber
Municipalities' relationship with each other and the county
The commissioners are very visible in the county and are great with communications
Schools – choices, STEM, International,
CHA services
Non-profits community and relationships
Early college is awesome

Areas to Improve:

Efficiencies – building inspections, but was a staff increase and collaboration with the cities
Zoning – is there any thought process to coordinate apartment builds and using the land best
Stonewall Jackson Property Building Improvements
NCDOT communication to business and citizen
Sheriff patrol in unincorporated area in neighborhoods
Traffic at concord mills exit 49
Planned growth
Affordable housing – determine the need for more affordable homes & apartments for all ages,
Litter – everywhere – coordination between citizens and cities to help
HWY 49 improvements through Harrisburg, congestion/safety

Critical Needs:

55 and older community –
Economic Development around the area of royal oaks and winecoff to help bring people to live in these areas. The schools are low how can we help those schools to attract the families
Congested Roads – branchview and Hwy 3
Managing growth if the property displacement due to easement areas and right of ways
Litter - Gateways properties unkempt and cleanliness of those areas, empty houses,
Zoning Enforcement -

Recommended Priorities:

Economic Development – Phillip Morris Property, Options not just warehouse, mixed use, Class A office space, Ballentine area example, keeping awareness of the green space, incentives
Schools – increase the performance of the schools to be attractive to new comers, how to show the schools as a positive schools system is viewed to new comers, support system and maintain growing schools, strict grading system on faculty, performance level, statewide grading levels, RCCC – internship options
Jobs – Workforce Readiness RCCC,
Looking holistically with all three above for families
Affordable recreation to emphasize the quality of life for citizens – public and private opps.
Quality County Staff – strategic focus on county staff recruitment and retention

Name of Group: Midland

Strengths: Schools - money allocated by county

Growth - planned

Kayak on Rocky river (Grist mill to Little's)

County Transportation - Senior transit

County Staff - approach, help, technology

Senior Center

Visibility of Board meetings and Channel 22

Hospital Care (hospice)

Veteran's Services - accessible

Household hazardous waste

Road Support - infrastructure

Library

Court system

Commissioner participation in town meetings - summits with municipalities

Allowing citizen input - providing a response

Responsive to Park request at Rob Wallace

EMT service

County park system

Fire Dept services

Sheriff Dept satellite location

Economic development corporation - new jobs by business in community

Low tax rate for counties

Areas to Improve: Better control of public works or private contractors to complete projects

More accountability on public works projects

More officers based on growth

More lunchplus sites in town limits

Better long range planning on projects (ie. Utilities, growth)

School bus routes (streamline)

Education system and better planning from development side

Spillway on Pond needs a bridge or handrails (Rob Wallace Park)

Trail around pond should be paved because it is difficult for walkers (Rob Wallace Park)

Have more coverage from SD

Traffic coverage (police) at schools

Veterans memorial at Rob Wallace Park

Senior Center in Midland

YMCA in Midland

Extend library hours (consistent hours among all branches)

School proximity to Midland (Middle and high)

Transportation Services expanded

Speed on Bethel School Rd (working with state @ park entrance) - crosswalk with state

Sidewalk on Bethel School Rd (in progress from Saddlebrook to park)

Lunch plus or satellite senior center

Rob Wallace Park continued phases on CIP

Water feature of Rob wallace park
Growth future planning (infrastructure) all services
Economic further consideration
Water testing off 24/27 before Meck Co. line - can't use wells
Community policing efforts
More inspectors to speed along building process
More stringent rules/standard for inspections (more collaborations_ - land use plans
Satelite station for county functions
Better communication/access
Extending water and sewer lines
Satelite campus for RCCC
Landfill and recycling more convenient to Midland

Critical Needs: Teacher Supplement - retain
Competitve Healthcare
Old Bethel School Revamp - land
Equality of services
Schools - Education, Area High school and Middle school
Get ahead of population growth with schools
SRO at Bethel elementary - traffic
Traffic - need more traffic lights in Midland on Hwy 24, 27, Bethel school, and 601
Consider proposed bypass
Speed assessed
Long term planning for development
Managing Capital growth - services, schools, population
Sewer information in Midlan area for development/support from County
Collaboration for Eco Development
Help for pressure issues to increas capacity
Caution at access to park/walyway
Eco Development for Midland area - grocery - restaurants
Expanded Transportation - public, Dr appt
Extended Library hours
Midland Senior center aff.
Completion of phases of Rob wallace park
Thoughtful zoning

Recommended Priorities: Publicity, Communication, paper newsletter at Library
School construction - get ahead of growth
Zoning
Public transportation
New parks - complete park
Promote recreation
Land wildlife conservation
Thread trail - hiking/camping
Public safety - increase SF services
Fire, EMS
Veterans Memorial at Rob Wallace Park
Event center/Rustic - Outdoor

Senior Center - Senior services

Clean roads/litter

Highway Safety crossing road at park

Highway - lower speed, enforce speed limit

traffic lights, sheriff services

SF school traffic directing

Children library programs - Expand hours

Equalize everythingg around county - services, infrastructure

Economic Development

More consumer business - infrastructure, sewer

Name of Group: Mt. Pleasant

Strengths: Fiscally sound
libraries - homeschool friendly
animal shelter
safety
diversity of people
foster care
Register of deeds (Customer service and efficiency)
Nice signs
Construction standards
Nice parks
Responsive county staff/services
Emergency Services and Response - Planning for disaster, qualified staff
Transparency
County supported Fair
Sheriff's department - Responsice, friendly
Veteran's services Dept.

Areas to Improve: Transportation - Roads (potholes), vehicle-less citizens (public transit)
Parks, Urban, developed areas
Unique play spaces (recycled materials used)
Water sewer hook up - connection
Planning process - Educate citizens
Parks and recreation programming
Library weekend programming
Housing improvement money - senior housing
more solid waste companies in the area
County website updated - navigation through content, "stale" - mobile response
Public art (pretty stuff_, landscaping along roads, ordinance - business response

Critical Needs: School construction
Rapid development - future growth
Human services - foster care, substance abuse (crisis)
Facilitate discussion between municipalities, county, state regarding planning for development
Land use planning - master plan update - strengthen
Economic mobility of citizens

Recommended Priorities: Funding for school construction - Legislation similar to system dev. Fees
Coordinating planning .development with school construction/ between county, cities, school board
East Cabarrus District Park Needed
Additional funding/staffing grants for Rural Fire Districts
Plan for furute growth - roads, sewer, water, 4 lanes
Infrastructure - utilities to support planned growth
multigenerational focus on county state, fed funded services
Crisis prevention focus
Re-purpose older buildings

Name of Group: EFSS

Strengths: Appreciation of employees

wellness program
community involvement
clean streets
Nice parks
Providing employment
Open doors on time to agency -accessibility
growth in community
Pay is competitive
Dedicated employees
Support of schools
Provide employee training
libraries - programs
Parks - many programs
Employee health clinic
EAP program
Paid insurance
low taxes
A lot of resources - employment, churches
A lot of good programs for the elderly - lunch plus, coltrane center
lower taxes than neighboring counties

Areas to Improve: Better communication through programs available

availability of paid comp time
intake process - cut off time for processing apps - DHS
Transportation for all shift workers
better health care for employees
weekend and after hours for health clinic for employees
Healthcare - Make it more affordable - especially for family coverage
Need to focus on all communities especially non-english speaking
More sidewalks, more greenways
more interpreters
Better service for veterans
Housing program other than shelters
Better schools
Paper towels and hot water for bathrooms
better roads, less flooding
Upgrades of software
More lighting on greenways and police call boxes
Affordable housing (lack of) for low income populations
Less luxury apartments
infrastructure cant keep up with growth
Police, schools, facilities cant keep up with growth
Need more youth centers, services for youth 14 and older

Human trafficking education - awareness needed

Community paramedic program could be improved for outreach to youth in schools to reduce drug use

Fire the garbage pick up - quality of service is based on the community you live in

Critical Needs: Accountability and follow up on clients over-using services

Employee Health insurance - consider lower options

increase sheriff, EMS due to population growth

Early projection for tax increases

human trafficking

Additional needs for public safety - incentives to hire/retain employees

race relations (bridge the gap between races) accross county functions

Cultural awareness, get out the box

services for non- english speaking

Housing other than shelters

Quality of staff in schools - increase pay for all staff

Bilingual staff in schools - all schools

Home buyers program for low income families

Budgeting classes for all

New Home construction and an infrastructure that can't handle all the new people

Cost of living too high

Road conditions

School overcrowding

Lack of affordable housing for low income populations

need more jobs

Cabarrus County Gov needs to have longevity incentives to retain employees

Re-evaluate probationary period for employees to retain employees

Recommended Priorities: Road Conditions

Emergency drills more hands on

"Stop the Bleed" Programs in Gov buildings

Housing (affordable)

Invest in youth and employees and buildings

bridge gap in community services for all

Parking lot not safe - DHS

Paper towels in ladies room please

Better security for staff

adult services for housing, bills, etc.

Employee salaries

schools

county website improvement - ease of navigation for clients/public. Do not understand "our" language

DHS building - old - safety - needs renovation and cleaner air and bring back paper towels

inclement weather policy not comparable to other counties

Stop forcing employees to use leave for inclement weather and/or building closure

DHS parking lot not safe (full of trash, used needles, bandages) - designated parking for employees

Hot water/changing rooms for fitness classes

Disparity between county facilities

Safety of county buildingd especial DHS - need metal detectors

Growth not being able to keep up with schools, public safety and other needed services

Name of Group: ALPS

Strengths: Collaboration - agencies and businesses with municipalities
County support of services and encouragement of collaboration
Staff - non-siloed knowledge - shared info - succession - cross training
Internal communication and county improvements
Good locations - parks, senior center
Management involvement
Staff enthusiasm
Budget process
Listening to staff by management and the board
Diversity of skill, knowledge ALP staff
Internal staff support, training opportunities and money
Wellness program
Non mandated services are strong - parks and senior centers
Support of board
Neo Gov - improved hiring process
Economic Development
Longevity/tenure of county staff
Support of training and education opportunities (internal and external)
Variety of programs/opportunities for citizens - libraries, older population, all citizens
Marketing - "look" - professional, clean (not necessarily branding)
Planning and zoning - protecting watersheds/easements with growth and development
Land use plans
Master gardener program
not duplication of programs/service

Areas to Improve: Collaboration with municipalities on events and advertising
More/better technology - for signu-ups, kiosks at more locations
Outdated processes (time, funding - efficiencies
Do more research/focus groups before making big changes
Staff incentives and benefits - retention
More commissioners with growing county
health clinic - full time doctor, consistency of info - Clinic vs HR
IT - quick response and response to rural locations, tech "holes"
PT orientation, availability of required trainings, KRONOS!!!
Public education on city v. county responsibility - continue to build our story
NW - park/rec and Senior center additions
county rec. center
Aging infrastructure
Fitness center for older adults
Cost/capita needs to increase
More staff to meet trend needs - social media
School and municipality and county relationships
Greenways
Updating online presence (update address on Google)
User friendly time system - KRONOS

Natural resource conservation - preserving land, open space, natural preserves, biodiversity, natural resource management plan - have one

Transportation - additional senior resources, transport to senior centers, and general public

Child support services - more need than available support

Internal communications - more than banners, flyers, social media, use newspaper, increase marketing of department services

Sponsorships

Increase staff to support need for programming

Reaching baby boomers - all programs/ senior services

Work flow for required trainings

Critical Needs: Tournament facility - all in one

West side - senior center, ALPS, Library

Aquatic facilities

Mt pleasant - park and rec based

Update and expand all county facilities to support growth

Land banking

Focus on trends - what's changing

Consolidation of departments/services - schools and departments working together

Public transportation - new routes - expand to populated/business areas, more stuff

Adjust services/programs to meet needs of aging population

Facilities to accommodate need - camp. ropes courses - low/high

Roads - to accommodate growth

Staffing at all ALPS during all open hours - police presence

Recommended Priorities: Employees - incentives, merit, retention, insurance, hiring to meet needs

Buy land - preservation and management

Accessibility - transportation, public, ability to "age in place", greenways

Demand of services with growing/changing population - diversity changes (packets of certain ethnicities)

Trend changes and adjustments to policies

Name of Group: Logan Community Center

Strengths: Transportation - CCTS, public access
Animal control/shelter
Senior Center improved
Partnerships between county and municipalities
Sheriff's department overall
cooperative extension - rural/Ag Programs
Growth
Low crime rates - compared to neighboring areas
Libraries - nice facilities, accessible, computer use available
Parking garage downtown
well maintained county facilities
greenways - well kept
EMT response time
Courthouse upgrade/building

Areas to Improve: Better citizen education on services provided by county
Roads - Hwy 601, congestions, accessibility, widening roads, city of concord resurface roads
Yard waste pickup service
BOC representation - district voting
Stronger conservation policies and enforcement, development
Central response line for citizen call/issues regarding environment
communications/outreach
BOC presence at local meetings/events, be in communities to meet citizens, community meetings
Flooding in heavy rains
Erosion and sedimentations control - program, bring it back
Mental Health - adequate resources to meet demand/need, school services to students
Collaboration between mental health services in cities and county and state to work with all citizens
Board of Elections - Voting sites - better representation (early voting sites)
Voting security

Critical Needs: Homeless Services - Transportation (connect communities), mental health, financial services
Growth development - comprehensive plan, residential/businesses, conservation focus, roads/throughways
Comprehensive conservation plan
56 cell tower - possible issues with SG Signal
sustainability of resources with planned growth
Affordable housing - planning and development, land for section 8 incentives

Recommended Priorities: Developers - change fees for development instead of incentives
Housing - affordable, low income
Integrated services - partner to achieve common goals
Education - safety of students, mental health, teacher recruitment/retention, county supplement, civics focus/curriculum
Environmental - development, conservation/sustainability, green spaces

Name of Group: Department Heads

Strengths: Benefits

Great facilities - IAM, EMS (except willowbrook)
Quality of employees
Customer Service
Collaboration and expertise
Creativity and willingness to try new things
Technology/IT resources
Diversity people/services
Transparency
Handling growth of services
BOC support
Cooperation of most all local government
Staff appreciation
being proactive/forward thinking
Employee health/wellness
Good leadership
Listening...feedback to/from public and stakeholders
Ethics
branding
fiscally responsible
Good BOC - work with others
Staff - Customer Services, working relationships
Relationship with municipalities
Continuing ed
Access to technology
low crime rate
D-town Concord location (for employees)
Concord Mills and Great Wolf Lodge
Ability to disagree agreeably / Cooperation

Areas to Improve: Flexible schedules

money for non-mandated services
better funded senior services
transportation (options, routes, etc.)
More child care services
More county vehicles for staff
Better communication between departments
continuity for all employees
highlight more quality of life programs and services
More DSS family foster licenses
Support for internal training
Salary and compression
Project/initiative follow-through
Levels for growth with departments (Accountant I, II, III, etc)
Succession Planning

Revisit merit (broader range)
More opportunities for bonus
Developing accountability for support departments providing service to operational depts.
Broader and more available mental health and substance abuse services
Increase/create transportation options
CAP program (in home care)

Critical Needs: Start landfill planning - alternatives
Growth management - Smart, planned, infrastructure
School funding - treat more as a county department/Accountability
Substance abuse/Mental Health - services, enhancing, connecting people
Homeless Issue
Transportation - partnerships, infrastructure money, connectivity, airport
Defining identity outside of Meck
Healthcare Funding for employees and citizens
Aging population - housing, transportation, healthcare, medical - for all
Volunteer services and lack of volunteers – volunteer recruitment – utilize retirees
Advocate with legislature to meet needs - sales tax
Jobs/industry
Non-school Facilities - senior center, libraries, parks, DHS, etc.
Employee salary compression/fair and equal pay
Succession planning
Follow through on goals/projects/strategic plan

Recommended Priorities: Education - nothing else good happens without education, Pre-K
Landfill - new one
Transportation - mass transit/light rail, roads, helicopters
Managing and meeting needs of growth - 10,000 per day turn 60, senior citizens
Water quality; Water supply; Stream buffers, flood management
Unmet need for food security
Revenue generation - more than just property taxes
Maintain current infrastructure
Prepare for rainy day - depression
Mental Health care services
Transportation - Veteran/special needs
Expand senior services - Transportation programs, Supplemental income, Elder abuse prevention,
Housing/Health Care, they're active longer
School security
Land banking
Quality of life (Game on)
Affordable Housing (all)
Improve Communication
Smart Growth
Keep tech up to date
Sustainability - using resources wisely, employee practices
Benefits, appreciation, etc. of your greatest asset (employees)
Civic education
Promote and use volunteers/interns as a recruitment tool.

Name of Group: Economic Services

Strengths: Willingness to interest to change communication
Very positive environment
Recognizing affect of charlotte growth on cabarrus county
Free entry into county parks
Reutilizing buildings employee health center - Access, low cost
NC Works at DHS
Excellent customer service
Park Development
Community partners
HUBB
Medical transportation and transportation for seniors
EMS service
Community events
Free clinic
Government 101 program
Free classes at library
Downtown's upgrades
Expansion that's happening with county's growth
Job growth/ new businesses
Available recreational activities
As a new employee, I have felt very welcomed
Wellness programs
Effectively delivers services to all clients
NASCAR income for county
Medicaid transport
Parks family oriented
DHS "fitness center" relieves stress
Effective communication within ESD
Development of better programs (DirectConnect, Kronos, NeoGov)
Technology - alarm alerts on computer, alarms in rooms
Comp time access - helps workers from getting behind
DHS wellness clinic
Health insurance - county's investment in our health weight watchers, fitness center, health coaching
family activities (Family Day at the Arts Council)
Movie nights in the park
Great amount of diversity
Transportations expansion
policy and procedures
New HUBB and running - good location
No high tax increases
Parks managed well
Wellness program = excellent! - trainers, competition, variety
EHC - No sick time and cost
Employee appreciation
New weather policy - Yay!

Veteran services available locally
Literacy program doe non-English speakers - library
Communication - asking for input for changes
Employee appreciation event - Awesome raffle ticket prizes
Library online training
NeoGov - Learn trainings
Alertus worked well the other day for tornado warning
Services for senior citizens are good such as lunchplus/senior center activities
School lunch program provided during summer break
Veterans citizens
Channel 22
Lots of good perks with multiple activities

Areas to Improve: Transportation for rural areas
More affordable housing
Access to childcare
Educating community on ALL county programs
More training space and better equipment (True training rooms) at DHS
IT - better server
Climate control at DHS
Infrastructure for community
Roads/sidewalks in community DHS not safe by road
More outreach in the community to inform citizens of programs and resources such as "summer meal program" - senior programs such as lunchplus
More interpreters for other languages on site (Spanish, Vietnamese, Chinese)
More shelters - homeless, battered women and children
Provide more farmer markets and make available to Food and nutrition services recipients (vouchers)
More ESD Caseworkers to reduce burnout
Utilize city parks for county wellness activities (Kann. Safrit - softball village)
All are necessary of what is available
Cafeteria provides instead of Canteen at DHS
Alternate food trucks available at office locations
More shelters and available counseling, legal resources for victims of domestic violence
Safety and security in county buildings and schools
More ESD workers so accuracy and turnover will be reduced
Larger buildings for DHS
Supplies for staff
More food banks/shelters
Roads to grow with mass housing projects
Library in more areas in the county
DHS satellites/Easier client access
Daycare funding increase
Affordable Housing - elderly/low income
Bus transit expansion to more city areas
More services at EHC - more comprehensive services to be a true primary
Another senior center to make it accessible without long transportation needs
Decrease property taxes or increase COLA

HR needs to be more involved with enforcing changes based on exit interview complaints

1 set of taxes for all county ie. kannapolis and cabarrus needs to be 1

Affordable medical centers for those ineligible for medicaid

Better health insurance for employees costs keep increasing

Teen homelessness shelters

More homeless shelters in county

More program assistants for veterans/sense of of urgency

Assistance for elderly

Transportation county-wide

Urge DOT to expand more roads

Affordable Housing and safe

Teen recreation facilities

Improvement to computer servers

Improve county facilities (DHS)

Food services (Kids, elderly) - in more communities

Medicaid eligibility

Services for those that are not eligible for medicaid/ FNS

Medicaid income levels

FNS income levels for single parents, elderly

Daycare waiting list alternative affordable program

Another community care clinic - a better gap for 18-65 year

Public pools

Free summer lunch programs

Reallocation of FNS benefits for senior citizens

Mental Health programs - Free

Less road construction projects at once

More spay and neuter programs

More animal shelters

Jail Community service for non-violent offenders

Critical Needs: Larger gyms (employees)

better road maintenance

Onsite computer access for EPASS applications

Affordable childcare for community employees

Better customer service for employees

Consider paid overtime

Better parking at DHS

Employee pd Birthday

Educational Programs for young children (toddlers)

Physical programs for young children ex. Soccer, t-ball, etc. - toddlers too

Walkable city

Better computer system

Hire some temps for ESD to address high turnover due to work load

More detailed training process

NC Fast improvements

County growth - employers, elderly transportation to run errands (groceries, etc.), construction to accommodate growth

housing needs - Affordable

Better security - metal detectors - more on site security (visable)
More DHS locations throughout the county
higher minimum wage
work from home options (at least one day per week)
Expansion of DHS Services related to increase population
Larger DHS facility
Satelite DHS offices
More employees at DHS
Better insurance/lower deductible
Expansion of EHC
Safety training
Road constructions
Transportations availability for citizens that live further in the county
Affordable housing
More places/activities for teens
Shelters
Jobs for teens
Affordable Housing
Affordable afterschool programs
Fixing the roads
Getting paid overtime
Program/Services for disabled
Adoption/foster care - more workers
Parks/Basketball
Affordable basketball camps
Dress code - consistency
Rapid growth in county - Housing/roads, etc schools overcrowded
Rotate Red cross listing when emergency
Crime rate increases from chall.
Summer jobs for youth
Moderating the growth of the community - providing services based on "all" population groups -
creating diversity in services
developing programs that reach individuals that are homebound - elderly, disabled. not able to travel,
falling through the cracks - bridge the gap between these people and the available services
Creation of public safety
Awareness programs and implementation of programs - making them available to every age group
Education of community of all county programs including DHS through outreach at schools, colleges,
churches, beyond social media and CCTV
Technology
DHS needs new building
Affordable daycare for employed single parents
Inceas cost for services for more higher population
More affordable housing
More safe housing
Address people using cell phones while driving
Bonuses
Overtime pay for employees
More staff

Stop lights on sensors on timers
Diversity - upper management
Extensive hours on public transportation
Cheaper insurance for other family members
Better benefits
Health insurance better - no deductible
Efficacy in training process/time management skills, organization skills, processing skills
Equal pay
Mental Health - more free sessions
Internet access for everyone
Opioid crisis and task force
More robust workplace violence training
Access to low cost quality healthcare for citizens
Need for teen programs/recreation
Family appreciation event for county employees - picnic in the summer where county employees bring their families
Better networking and getting to know each other

Recommended Priorities: Accountability of management

high turnover
Housing for the homeless - upgrade abandoned buildings for the homeless
Hubs for the homeless - public showers or mobile shower
Public transportations for homeless
More programs for the elderly - medications, dental/health, meals
Mental health facilities - CtRS
Pedestrian walkways and crossing
With increase trend of housing costs increases, develop safe parking spots for those who live in their cars
job retention study
cover for bus stops
County/city mowing for streets every two weeks
More schools
affordable housing
infrastructure
public services (police, sheriff, ems, fire)
Larger DHS facility
Employee compensation (financial)
better insurance
increase staff within DHS (to increase accuracy - reduce errors and county pay-back)
Increase safety in county agencies/schools
More free resources (food banks, clinics, shelters)
More diversity
Paid time and a half for employees
accrual time for vacation/merit raise increase
Bereavement pay - separate from sick
Tuition reimbursement/grants
Equal opp for employment
No new positions if management cannot manage a high turnover

reflect merit raises for city employees who live in the county and taxes are increased
Pd OT not comp time
More flexibility on flex time
Supervisors non exempt
Cashing in vacation time after thanksgiving
Improving internet speed - servers
Affordable housing
Security and safety
DHS building needs - we are outgrowing this building
New DHS building with windows
Transportation and infrastructure expansion needs due to increase population
Affordable housing and safe
Visionary plan looking forward so that all departments become the priority at some point - ex. this year is schools, next year something else, and so on
Longevity bonuses for our staff that are here to stay
On-site childcare for county employees (with great qualified teachers)
Change hiring process and include looking at that persons work not just eval and scores and how well they interviewed or friendships.
Public parks
Public schools
Police, fire, rescue
Sidewalks for safety around DHS
Competitive pay
paid overtime
childcare for employees
Insurance deductible removed
Public awareness of where things are located such as doctors
Library to county employees that arent residents of cabarrus ie. a map passed out at orientation
More DSS locations, such as office in each city ie. midland, locust, mount pleasant, and harrisburg or offer rotating office hours in more rural locations
EAP on site
Paid bereavement
Better on-site security
County-wide employee appreciation day - ex. all offices close at 12pm (paid day) food and activities
Comprehensive background check on education staff
Universal meal program for programs (free/included)
Improvement on safety/security in schools - More trained SROs, technology/security improvement, mental health training to staff
Safety/security improvements to DHS
Another LEO to cover lunch or additional areas
Extended coverage for staff working early/late
Not have to use personal time for weather related issues
Speed bumps in the parking lot
Put paper towels back in the bathrooms

Name of Group: Cooperative Extension

Strengths: Tax base in the county
Experienced county management team
Parks and walking trails
Libraries
Knowledgeable county staff
Accessible staff and departments
County takes care of employees (benefits, incentives)
Cabarrus Arena meeting space
Restaurant ratings
County IT - response time

Areas to Improve: 311 service
County website is not user friendly
Hard to find county classes/programs on the website through Rec1
Update Rec1 - not end user friendly
County Fair - support and offerings to include ALL citizens
Roads - placing schools - businesses on roads that can't support the traffic
Sr. Transportation gaps in the county
Reliable vans for county staff to use for programming
Facility cleaning and set up - more hours on site
Lack of meeting space in county facilities
Availability of county vehicles for all county staff
Mowing - grass clippings blown into planting beds

Critical Needs: Schools
Traffic - HWY 73 - lots of development
Growing Population - provide adequate services - hispanic diversity
Connectivity to Charlotte - transportation links to CATS
Technology - computers and cyber security
Adequate government facilities for the population

Recommended Priorities: Schools - facilities
Transportation - Link to charlotte
Safety staff for growing population (fire, police, ems)
Planned Development (schools, residential, business)
Quality of Life / Health Focus

Name of Group: Cooperative Extension Advisory Council

Strengths: Public Transportation - sr transportation

Agritourism - support for farmers

Easy access to county staff

Leadership - right people in right positions

Support of Extension

BOC Liason process

Volunteers in the county

Fair - ag focus for students

Access to county facilities for programs/meetings

Media coverage - Channel 22

Areas to Improve: Agritourism - support famers - don't fight them

Communications to public about programs and services available

Schools - money drain for buildings - better plan for future sites

Competitive pay for fire, sherrif, EMT, teachers

Better public education on safety and security

Transportation - Srs - more stops, more routs, better wait times

County provided vehicles for programs

Erosion control in property development

BOC understanding of Ag community

Critical Needs: Tenure of Sr Mgmt - changeover soon

Larger facility for Ag Community - accessible to farmers - represent county support for AG

Migrant worker outreach - medical care, meet needs w/o deportation

Planned Growth (infrastructure to support development - housing, business, live withing budget)

Keep Cabarrus separate identity from Charlotte/Mecklenburg

Promote rural / open space

Mental Health

Recommended Priorities: Managed Growth (Schools, Roads, Water/Sewer)

Landbank

Ag Complex - at fairgrounds location

ONLINE INPUT - STRENGTHS:

Friendly faces Consistent
Open minded. People's best interest in mind
Steady as she goes
Vision for the future
Seems well run
Transparency
Communications, specifically from Human Resources. Emails, flyers and other media keep us abreast of upcoming events.
Strong leadership
Haven't figured that out yet.
The strive they have for the community
Safety
Response to issues at hand and listening to the citizens
Sheriff's office
The willingness to listen to the feedback of the public is important.
Professionalism
Keeping the City Clean and lowering Crime.
Management of people and resources
Connected to residents. Focused on service quality. Accessible.
Caring and Focus on Safety
Commissioners
Communications
They occasionally listen and support residents concerns.
Unknown
Community, Business
Facebook page is informative
benefits
Friendly Hard working Knowledge
Communication.
Integrity
Local
Informing the public
keeping the community informed
Good people with in system, Great leaders
Strong police presence
Coordinate activity
Transparency
Strong law enforcement
Recognizing problems and attempting to solve them!
Transparency
Law enforcement, participation and support of 287g
Informing the citizens
Leadership
Development and public safety
Currently seems to have strong leadership in management.
Efficiency
Clean, safe, good schools
Unity and powa

ONLINE INPUT - STRENGTHS:

Sherriff's dept

Sheriffs dept and city council

Strong infrastructure Confidence in departments to work well

It's workers that don't get acknowledged but still perform with integrity day after day.

Is looking at ways to make cabarrus great

School system

PUBLIC SAFETY

Spending money

Sherriff's Office, Fire and Emergency Management and EMS

Communication- I get alot of info on Facebook about government snd events

Growth opportunities due to proximity to Charlotte, open mindset to attract businesses

Professionalism

listening to the needs of the citizens and employees

Provide quarterly updates through printed magazine

JOBS

It's front line employees

providing the best services to the people of the

providing the best services for the citizens

Working together to accomplish common goals.

Focusing on the Citizens and providing the best services it can to the community

Responsiveness Forward thinking

Involving citizen input on capital expenditures

Quick response, customer service

The people are open minded.

Accessibility. Commissioners at local events. Opportunity for public speaking at regular meetings.

Outreach for strategic planning....hearing citizen's concerns.

Collaboration

Good leadership

Public safety

Novel and organized

IT'S PEOPLE AND THEIR DETERMINATION TO DO WHAT IS BEST FOR THE PEOPLE.

Not Sure.. maybe the marriage certificates and death certificates?

Public safety

Listen to the citizens

Maintaining a low tax rate compared to other surrounding counties

Utilities

Parks and rec

Low crime rate

We've recently moved from Mecklenburg and don't have much experience with CC government. So I really can't speak to this.

Looking toward the future and growing in a constructive manner.

Receptive and open communication and collaboration with all government systems.

Communication

It doesn't tax as much as other counties.

government and the people of the on one accorded

Sherriff's department is very helpful when we have needed them.

Library system

Revitalization of the downtown of smaller cities

ONLINE INPUT - STRENGTHS:

Beautiful parks. Forward thinking in getting the solar farm. The speedy responses I receive from commissioners when I contact them.

Partnerships and Collaboration with Non Profits, Healthcare System and other organizations .

Safety, parks and upholding family value

Their willingness to listen to the people.

Community unity

the municipalities that are part of the

emphasis on growth; opportunity for community input; easily accessible

I think we are an efficient city that is nice to live in. We have room for improvement.

Wasteful spending of taxpayer money

Strong management and competent staff Stable elected body

Open communications and networking with the Towns and Cities.

Law enforcement,

Fantastic school systems, police and fire departments. Wonderful open spaces with lots of trees.

local people

Great library programs and Parks and Rec activities/parks. Good communication with residents.

communications

Willingness to listen to the public

Small

Approach-ability of our elected officials Transparency Responsiveness to community members

Cooperation between departments

Implementing Fair policies

To many favors shown to people with money. Needs to be more fairness shown to all

Development

Consistently working to improve- not resting on current accomplishments, but striving for greater achievements.

Its attempts to reach the community.

The amazing employees

Government does well on parks and recreation, and the library system.

Growing in the right direction

roadways

I don't know of any strengths, just day to day operations.

I can't think of any other than they only care about certain groups of people instead of what is good for everyone.

To provide services to help the county and it's people. To build onward towards the future goals. To keep current on the issues of the people and address them. To keep the citizens aware of plans and proposed plans to enrich and strengthen the community. To provide adequate services for health, safety and emergency Management.

Our parks are very nice.

Having a Focus Groups to provide input. For static planning

Emergency services

Sheriffs office

Cooperation with other municipalities and government agencies

Focus on today's ever changing environment.

Fiscally sound

communicate well with its community

Budget, controlled growth.

Services and engagement

ONLINE INPUT - STRENGTHS:

Wasting money.

Strategic/innovative planning to improve the resources available to the community

Attracting new businesses

Communication

Working together, appreciate support for the Senior Centers, Senior Games, etc.

listening to the community

Veterans Issues!!

Being business friendly so we can continue to have positive growth.

The members are our neighbors and act like it

Quality Elected officials

A united front working to support a growing community.

Fiscal responsibility, and historically adequate support for schools

Love the community involvement of the elected officials

Communication

Most of the government officials are originally from here and have a deep understanding and true concern for the community.

Cooperation with municipalities

Partnership with area organizations and non-profits. Open communication with citizens. Accessibility.

Providing the necessary elements for senior citizens to enjoy this stage of their life. it has been absolutely wonderful to see the effort towards programs

Good Management Support Education

Experience and transparency

Moderation, commitment to education

Engaged Board Loyal Staff Excellent programs and services Emergency Medical Services Emergency Management Parks Employees Collaborative efforts to solve growth and financial issues

Working at being inclusive

The ability to work collaboratively with community members for the good of everyone. Government is supportive of it's citizens and the needs of the citizens as well as making the County a place businesses will want to come.

Equitable, fair, and community-oriented

united community with the right ideas and goals to grow as a community. It is a great community to raise a family and grow as an individual. There are opportunities for everyone. It is rich in culture and colorful with many people from many different cultural backgrounds. We are unique and it makes us strong. We are growing, but we need to catch up with our growth in some areas. We need more ways to reach out to those who need to access to housing, counseling (bilingual), financial stability. A lot of our community members lack simple resources because of the language gap. We need a centralized location that is open to everyone needing help and if resources are not available at DHS office, then direction to other resources would be helpful. We need a starting point, a first call for help, for all those who may not be eligible for other government benefits in NC. At the end, it's affecting the children who end up involved in CPS because of lack of resources or situations the families or parents could have prevented on their first visit to a DHS office.

Financially sound to meet the needs for the population. Good leaders to focus on those needs.

Health insurance, listening to feedback from community and employees, following growth & development.

Leadership, vision

Transparency, passion for serving community.

I think we have good, solid leadership

Employees and management structure that can get things done

ONLINE INPUT - STRENGTHS:

Teamwork

They do okay yet I am unable to name anything they are specifically strong in.

Collaborations Asking for input

Strong, committed staff to better the lives of the residents.

Commitment, Honesty, Accountability

Customer Service focused; experienced leadership with expertise, culture, availability of resources, innovation

A lot of employees are passionate about what they do, and that's a strength.

They support their employees and work for a better community

Family oriented, great place to work, competitive wages

time management & dedication

Communication, employee wellness activity, opportunity

Customer Service friendly, especially at the Coop office

customer-service focused;

Proactive planning and assessment

Community Partnerships

Being able to locate info through our technology had greatly improved.

Communication

Employees

Easy for the community to work with, i.e. website ease, location of services.

try to improve lives of citizens

It's employees.

Master Control

Progressive, Open, Creative

communication

Engagement and Progressiveness

Doing the best to help the community.

Flexibility, benefits

Not really sure, honestly.

Good Sheriffs office, Ems, and lam.

Priorities

Concept of Family

Employees are helpful and resources are easy to find

Sincere concern for the residents

We have the top of the line Emergency Management Services

Employee support in time of need

Good county system to work for. Good to see the new fire station in Harrisburg.

Customer service focused, Dedication to community and families who live here

Community oriented

Job security

Providing quality service to the community. Community support such as charities.

Employee appreciation events, Wellness program, and employee health clinic

Organized, supports their community

Works well with other community leaders

1. Having vacation and sick time as an employee 2. Parks 3. Transportation is better 4. Continuing

working on traffic signal and traffic flow 5. Downtown is growing with better restaurants 6. New

parking deck

Growth and vision

ONLINE INPUT - STRENGTHS:

communication- friendly atmosphere to all who enter the facility

Financially sound, growing

organized

OPEN DOOR POLICY

Pushes for healthy living

Stability of jobs.

Flexibility

communication

Communication, leadership, listening.

Progressive, offer excellent salaries, cares for employees and clients alike.

Parks & Rec, and the Senior center are both run extremely well.

KEEPS RESIDENTS INFORMED

serving all of the public equally with respect, integrity, and competence.

leadership & cooperation within the governments

Communication

the employees

Job security and good employees Nice work environment with realistic challenges

GROWTH

Good funding for ems, leading in positive trials for trying new methods of treating patients

The staff that keep it running, and the involved Commissioners who try to be engaged and active in order to make informed decisions.

They have a mission statement - this keeps all of us on the same page in regards to what we are expected as employees.

Good benefits (except health insurance) flexibility

Communications & transparency. Value for programs and services delivered to residents. Forward thinking departments that strive to be the best in their fields.

The employees

Communication

Employee oriented, structure, longevity workers

providing for the elderly and foster children

I think the departments work well together, and are always willing to help each other out. strong upper management.

great customer service for the community.

Helping those in need

Great place to work.

Cooperative Extension

value employees. Never stop giving to your employees, for they will never stop giving to you.

Leadership, accountability

Communication, creativity

Management Involvement; Long Term Planning; Succession; Budget; Communications; Training

Opportunities

Safe environment to work

Low turnover in administration

Community oriented collaboration

Customer Service

the library system and all that it provides the citizens

the many programs that it offers our citizens

Employees and Customer Service

ONLINE INPUT - STRENGTHS:

The tight knit community

employee training opportunities cost of living raise competitive salaries

Everyone's willingness/desire to do what is best for citizens.

The employees.

providing health services through our clinic and our wellness programs. I like that we provide parks and recreation for our citizens including our senior citizens.

financial status

Vision, leadership and compassion.

Employee's strive to provide excellent Citizen / customer service Current Board of Commissioners work to provide balanced spending between funding schools and other services Collaboration with other municipalities

Staying on top of current issues

It is beginning to involve the Latino community in some of its projects.

ONLINE INPUT – AREAS FOR IMPROVEMENT:

DSS- child abuse

Schools are still over crowded. Teachers are leaving in droves due to their pay in comparison to surrounding counties. Both my wife and I left CCS to teach in a neighboring county. My wife taught 4 days of the week and makes more money then she would teaching 5 in CCS.

More for seniors.. more .places to exercise at no charge..places to eat at no charge

Construction department efficiency

Cycling

Parks..public transportation

Schools, parks

Good job providing programs and services for a wide variety of needs. However, there seems to be a lack of services, or at least, less restrictive services for men in need. It may just be ignorance on my part but i am unaware of any services for single, elder or special needs (physical limitations) men.

More law enforcement officers

Not really sure what they provide

ems

Have more activities for the community to be involved in.

Partnering with NCDOT to make our roads safer. Also cleaning up in-road-debris.

Kids programs

More activities

Education

Animal Shelter, Sheriff's Office and Courthouse to have adequate funding for officers and equipment.

Love to see a crack down on loud motor vehicles especially these little cars with the loud mufflers or no mufflers at all and put up no jake brakes for all trucks in the city limits and inforce these laws. Limit housing until we get the infrastructure to take care of the traffic. Live off Poplar Tent and its stop and go in morning's and evening's but I see new construction of condo's, apartment's, housing, and business's going up everywhere with no new roads to take care of the traffic this creates.

Personal training and stress massage for employees

Satisfied with current services

Re Zoning and Environmental Awareness and Security

Don't know of any

Attracting business.

Would like to see more funding to volunteer fire departments to help with the growth that they have approved and brought in.

Stop building new developments without first improving the infrastructure! There are too many new residential areas being developed in areas where the roads and schools cannot handle the added population.

Kids programs and expansion of parks

If any of these programs cause a rise in taxes then I dont need them. Get the water and sewer costs down. Roads are too narrow as many towns or cities keep adding residential homes left and right.

Active living, programs for veterans, homeless

More benefits for 911 telecommunicators

Make sure kids and homeless are feed

More communication on parks and rec activities

fitness, more fitness equipment would be nice

Community event Health insurance Pay

Health and wellness being implemented as a necessity.

Development

Trash/recycling Police Water Roads

ONLINE INPUT – AREAS FOR IMPROVEMENT:

Better communication between law enforcers and civilians. Adequate training to improve performance and knowledge of laws in law enforcement.

bussing, large waste pick up

Planning and zoning

Little league sports

Summertime programs for youth. Sports, meals, community outreach

DSS

Law Enforcement Officers! We need more! And first responders all need to be paid for their services!

Street lights at all road intersections.

More police officers

Animal Control being able to enforce barking dog laws and smelly dog lots. Also, needs a puppy mill ordinance so that a female dog owner can't have more than one female having puppies at or about the same time. The puppies learn their barking skills from the older dogs and all the puppies barking at the same time as the adults is quite a bit of noise. When neighbors call KPD or Animal Control we're told there is nothing they can do about the barking. Same goes for the smelly dog lots. Nothing can be done.

After school programs Assistance for lower class Better food in schools

Public safety. The Sheriffs Department and Fire Departments are not meeting the same standards as surrounding municipalities such as Concord, Charlotte, etc. The fire service is way behind in standards.

The Sheriffs Department still police like it's the 1980s. I expect that the Sheriffs Department could and should be data-driven and strategic in their law enforcement.

Transportation

Active living and parks

More Health and wellness programs

Recovery coaching to inmates to help them overcome and learn new way of recovery. So they when they get out they will have had some recovery coaching and a recovery coach available. To help get the streets cleaned up and save lives.

City council and pay raise for sheriffs dept

Friendlier people when dealing with public

Resources for homeless, opioid addiction, juvenile rehab instead of having to commit them or lock them up, community programs that are actually out in the communities so the ones who would truly appreciate it are able to get to them, better assistance for shut ins, options for elderly with mental illness with no family.

Mass transit

Education, traffic control

I would like to see the representatives both from state and federal at town hall meetings

affordable housing

I can't think of ideas to improve

They should all be improved, starting with the IT department that is unreliable and seems uneducated.

They don't seem to be able to fix issues in a timely manner, and they typically don't know how to fix the issue or make an attempt that doesn't work. Start with IT and move from there into the departments for health and safety, such as the health department, sheriff's department, or the social services department.

BETTER TRAINING AND BENEFITS

More patrol officers

Public transit- it's fine to have buses go to outlying neighborhoods, but pointless until there are sidewalks to get safely to bus stops

More money for schools as a result of growth

ONLINE INPUT – AREAS FOR IMPROVEMENT:

I would like to see improved pay and benefits for Sheriff's Office.

sheriff's office , ems, fire dept more funding r all

Smaller classroom sizes & more support for teachers - ie. teacher aids in the classrooms - More consideration for building new schools as the housing opportunities continue to grow Community center located nearer to the Concord Mills Mall end of Concord

MORE SERVICES FOR RETIRED EMPLOYEES

Better insurance

public safety

public safety

understanding what each department does for the citizens.

Public Safety

Continue to improve services and resources for seniors and the aging.

Shorten handgun permit application process.

Clerk's office in particular

Road repair has been great and hope it continues. I do wish we had safe bike lanes on our roads but I know that would be too much to ask.

Water quality & management

Zoning for grocery in Midland

glad there's a library in Midland

Medicaid to become more seamless. Have someone who can answer questions as to how Medicare Medicaid and social security are related

Roads

I would like government to be proactive in supporting the small elementary schools in the city of Concord. Citizens in center city and historic downtown Concord have paid taxes for DECADES, and their schools have received minimal maintenance and are endangered of being eliminated. There is great positive outcome from having the CHOICE of smaller schools. Parents want this option. They do not want their children "lost" in huge elementary schools. I suggest citizens living in the "growth" areas accept that they are the ones that should be affected by redistricting and fill Royal Oaks Elementary School. It's time for tax dollars of 28025 to be honored by spending them on smaller central city schools. It is the will of the people.

Recycling Availability

Be more inclusive and diverse. Programs for non-English speakers seniors.

Better security and traffic control In terms of expanding roads

Kids programs and recreation facilities

SENIOR CITIZENS PROGRAMS

spending of monies that affect schools and our downtown.

Mental health

More healthy restaurant options.

Sewer to the 24/27 midland area,

Police in underserved areas

trash pick up improvements

Greenways and being more mindful of residential and commercial development with regards to where, who and what. Mostly referring to Harrisburg.

Parks and rec

None thus far.

ONLINE INPUT – AREAS FOR IMPROVEMENT:

Helping Midland constructively-planning for the boom that is starting in this area. With the hospital at 24/27 and the 50 & over community just down the street. We need to manage it not it manage us at the last minute.

Human services to be more specifically defined for the public to understand and have access too.
all of them

Water and streets

Public transportation, busses in cities like Midland.

police presents in certain areas

Midland forgotten. Even Information is seldom provided us about is offered.

More libraries, police stations

Our commissioners. They are not visible to the community and the people's voice is ignored

I think everyone should be made aware of being more "green."

Grant funding for Non Profits serving diverse Communities; address Mental Health and support programs that benefit Latino/Hispanic families.

DSS, Food Stamp program and affordable housing

Public Transportation

a park in eastern area along with recreation activities organizes by the Rec dept; library support throughout

Parks and greenways... not that they are currently bad...

All. Public transit, tax valuation appeals, public works and facilities.

social services

program that reach all areas not just Concord or Kannapolis

focus more attention on the eastern part instead of major emphasis on Kannapolis area

Housing for the homeless. If you drive by Union Street in Concord you will see several homeless people on any given night. Not to mention, we have chronically homeless individuals. We are a small city and should be able to prevent this issue. No person should be sleeping on the street. You need to make this a priority while the issue is manageable. I strongly urge you to start a task force to tackle this issue head on. We also need to tackle poverty. If you drive through Concord you will see very large disparities between the wealthy and poor. We need to provide adequate housing as well as economic opportunities for everyone in Concord, not just those from privileged backgrounds.

Road repair. The roads are up kept by the dot. But the Dot is not being held responsible enough for fixing problems areas.

Continued investment in schools and libraries

More parks in eastern part and better funding to assist with staffing for rural fire departments.

Stop building so many empty buildings and apartment homes and complexes. You have taken away so much natural area, it's impossible to enjoy nature anymore. Leave the Phillip Morris open pasture like it is on Hwy 29. It's the ONLY part that makes you feel and remember our History

Planning and zoning is a mess. More apartment buildings are being built than there are services/roads/schools to accommodate the number of people using. Parks need to be improved and expanded along with roads widened/more lanes added to accommodate all the increased traffic. Schools need to find a way to retain teachers and increase access to music and art programs while keeping to a high standard of education/knowledge.acquisition. Adding to the bike/walking trails throughout.

parks and rec

Senior citizen resources

Take steps to schools with low Carolina School Hub rankings. Add libraries so all residents can easily reach one and enlarge some of the existing libraries, like the Mt. Pleasant branch.

keeping growth limited. We are growing too fast

ONLINE INPUT – AREAS FOR IMPROVEMENT:

School System

When services run so smoothly, it is hard to think of what's missing...there are no obvious gaps that come to mind

Library

Infrastructure such as getting the roads maintained.

More programs for elderly

Parks in Eastern side as well as transportation/traffic improvements.

Library services to aid for more areas dedicated to quiet study in library facilities.

Outreach. Giving departments opportunities outside of simply passing out info.

Communication between departments and updated (working) technology.

The school system could improve the way they deal with bullying and behavioral issues. The programs to help kids in school who struggle with disabilities and mental illness.

I would say more improvement is needed in communicating what the various departments are doing. I talk to residents all the time that are not aware of the services and resources offered. We offer so many great things, but people don't know about them. More social media presence would be a good start. I would also say that the technology infrastructure needs to be improved both on the staff side, as well as for the community. It can be very frustrating for the public when they are unable to be served due to technology issues. It can leave a bad impression toward everything we do, and makes people think we are behind the times.

Services for Children and Families (libraries and schools)

Senior Center

Easy access to government technology. It is very difficult to get information.

Schools

Road maintenance and repair. Awareness and help services to the needy, elderly and homeless. To adequately prepare a plan of action for bullying and security for the schools.

Permitting (especially for water/septic services) is extremely slow and seems to be very disorganized.

A weight loss program for its police and sheriffs departments. To actually implement standards and maintain them throughout their tenure. Most are basically pathetic fat asses.

Continued neighborhood safety programs. Work on solving traffic congestion

Squad 410. That money needs to be reallocated to all of the fire depts. The squad was a good idea but they get dispatched to a lot of calls and look on paper like it's helping a lot but it's not really. They are either cancelled prior to arriving or arrive to late in the call to be of any help. That budget would be enough to put another person on each fire truck. Because think about it, if Odell has a call and the squad is on it too by the time they get there it's all over. Or if northeast fd has a call squad 410 has to drive past two more fire depts to get to the call, if the closest fd was sent it would be more of a benefit instead of squad 410 coming from 20 + minutes away.

Mental health support, GPS locating devices not just radio frequency devices for elderly, autistic children that may run or wander

Parks and rec

Youth activities

I think the proposed HUBB stop will be a great asset in meeting the needs of more of citizens.

Active Living and Parks, Rural Fire District staff funding

The building permit and inspections need to be more resident friendly and not geared to contractors and professionals.

Traffic control, more police visibility to help deter crime & enforce current laws.

Roads

Crime prevention

More help for the elderly

ONLINE INPUT – AREAS FOR IMPROVEMENT:

More allotment of funds to aide the seniors: HCCBG and the Housing & Development Schools

Services for senior adults and information on how to access them

Veterans Issues

Permitting. It is taking businesses too long to get approvals throughout the construction process.

More in-home services and adult day care funding for the elderly and disabled adults to enable them to remain home and not enter a long term care facility.

Communication

More Parks,

Equal support for other areas of the county that have been somewhat forgotten. Not everything should stay focused on Concord and Harrisburg.

Student success, teacher support, education, schools

Schools---Law enforcement

More community outreach

I know they are working in all of these areas already as much as they can, but schools, transportation and housing are always issues.

Tourism taxes more evenly distributed. Better code enforcement

More parks and outside recreational opportunities.

Would like to add programs. have national events here

Social Services Recreation Services Services to help Low Income Citizens and Veterans

Public utilities

More school facility funding and higher teacher supplements.

Parks Department - expand facilities and services - more passive parks and facilities Planning

Department - less regulations - help solve community issues Fire Service - need more volunteers or create county-wide district Youth Athletics

Sidewalks, public transportation

- transportation for those in need; better coordinated between agencies and municipalities

There needs to be an increase in mental health resources and a better understanding of mental health issues affecting the community.

Great job with its programs, there is always room for growth, but I am pleased with the services.

Outreach to community members who may have a limited english proficiency.

Health Services to meet the growing drug problem.

Community outreach: go to schools, churches, centers and educate our citizens on what programs we offer. It's surprising how many do not know the purpose of our programs or have false information.

Transportation

At this time, I think all are great.

Keep up the support for our Veterans

a better way to eliminate fraud in all programs offered

Not program per say, but more communication among departments.

As an employee one area that needs improvement is technological resources. Staff is unable to operate as efficiently as possible due to slow systems. Many times there are system changes that affect us yet there is no communication as to what the changes are how it will affect us and how to utilize the changes made.

More parks and senior centers Welfare regulations

Parks

Housing

More robust and active training program - soft skills, new supervisor, computer, etc.

ONLINE INPUT – AREAS FOR IMPROVEMENT:

I feel like different departments have no idea what other departments do, and since we frequently need to work together -- and there are lots of areas where we could work together and aren't currently -- we should really try to understand each other's day to day workflow. An example would be - while helping me with a ticket, an IT employee asked me whether there was an email among the 15 unread in my inbox that I needed to answer. Answering email inquiries and using email to coordinate with other staff is HUGE in our department, maybe not elsewhere, so it sort of took me aback that he thought I wouldn't need to reply to all 15. I know that supervisor boot camp has departments sort of presenting about what they do to other supervisors, but I feel like it would be great to know more about what each one does. It would certainly help spark ideas about how we could work together efficiently and innovatively on problems we are already tackling.

The Health Center is great! Other programs in place for better health are good. the time to use them isn't there. While the thought is good, most people won't rush to get to them to have to rush back because the stress to be back causes you to lose the benefit gained from participation

Conservation awareness. Recycling improvement and yard waste enforcement

Knonos is still a work in progress and sometimes confusing. I would like to be able to reserve a room with less steps than what we have to now.

Hand sanitizer by public elevator/stairwells in all buildings

Reply time to emails and telephone calls to various departments

improved library services for the rapidly growing West Cabarrus area. website improvements to create a better user experience for residents (I know the website was revised recently, but I get frequent feedback from the public that they can't find the information they are looking for.) I would also like to see improvement/increased resources in IT services for departments and employees. That is not a directly public-facing service, but it affects everyone's else's interactions with the public. I've worked for multiple other government entities within NC, as well as a private non-profit. The amount of productive staff time I see lost here as a result of routine work processes being stopped or severely slowed by recurring IT issues is more than I've experienced elsewhere.

I live in another county and from my interactions in my department and with other departments here, I think Cabarrus offers excellent services to all citizens. The parks and rec are amazing, the library staff are so creative. Veterans affairs and services for aging and disabled citizens are great. My interactions with school staff have been great. I have limited experience with law enforcement, EMS and tax offices but any training they have provided has been great. IT is responsive and we have so many resources . Management is supportive of staff.

Services to low income seniors - especially as it relates to affordable housing, transportation. We needs services to help elderly who have little to no family support.

Accessibility to locations needs to improve. I know they will be doing the huddle site that hopefully will be easier for folks further out like in Harrisburg or Mt Pleasant be able to access services and things.

Another thing that would help with that would be DHS having more than one fax line. My customers complain a lot about there faxes not showing sent due to line being busy; I usually advise to fax after hours if possible but an additional line would help with that. I also would like them to consider covering things for weight loss such as the surgeries. A lot of the time it is as simple as purchasing the rider for our plan. I work for DHS and from what I can see over half our staff is obese.

expand library services; more schools; road improvement

Health Insurance - PPO and or more options

veterans services and homelessness

All programs related to children, senior citizens and veterans. Programs/assistance for first responders to help them connect with all demographics.

Work environment

Senior living and activities.

ONLINE INPUT – AREAS FOR IMPROVEMENT:

Insurance for employees

move trainings to more web based

Wrap around services for all individuals, even those without children, and families in our community.

Longevity incentives

Departments that serve other departments - it, Finance, hr, IAM - dont seem interested in the needs and growth of the departments they serve. Red tape, bureaucracy, territorialism, and inability to listen to our needs makes us feel stifled, unable to move forward or grow and change or fulfill our mission.

Pay raises

Schools

A better understanding of a patient refusing transport. What is that line? If they truly need it, but refuse. If ETOH on board, they need transport, but answers all Q.

I'm satisfied with the level of services.

Skilled Nursing and Assisted Living facility availability.

Transportation to Senior Centers and LunchPlus Clubs

Employee Safety in the field. Protocol to debrief with employees who have experienced traumatic events.

Planning--just seems that growth in some areas does not take into account all the infrastructure needs of the area.

The delivery of Medicaid benefits- NCFASST system difficulties make it difficult for the line staff to meet required goals. As NCFASST is not progressing in its development the only option I can see is to add staff to work the cases which take much longer and require constant system work arounds to deliver the services our clients need.

customer service

Health insurance

FNC and FNS staff support. More positions.

Housing. More affordable housing for families.

Transportation

I believe that all areas could be improved

I feel since I work at the sheriffs department, we don't get a lot of what is going on with the government office.

1. Better dental and eye insurances for employees 2. Throughout the neighborhoods more policing of trash, furniture, tall grass and etc., clean up. 3. Affordable Housing please especially for families. It can be apartments or homes 4. More food pantries and more friendly finding in locations 5. Health care for citizens without insurances. Make it so each citizens can take one physical a year including dental, eyes and breast health. 6. Affordable Health Care for the citizens 7. Help the homeless that are sleeping on the benches whether they have mental help or not. Help them please!

Technology

I'd love to see additional classes offered for fitness- YOGA especially. She's excellent.

Benefits for employees.

Housing is a concern and we do not have a housing program

COMMUNICATION FROM ALL PROGRAMS TO WORK TOGETHER

to allow current health insurance to pay for some procedures that is considered plastic surgery when it is not. Look at tax discounts for employees who live & work in the here (i.e. property tax, etc.) or more pay increase to compensate when increases taxes

I feel that the need for bereavement pay should be addressed. This is a very important need!

Knowledge of all we have to offer citizens. They don't know!

Child Welfare Division

insurance

ONLINE INPUT – AREAS FOR IMPROVEMENT:

Health insurance. I can't afford my doctor or medications anymore.

housing for elderly

Additional funding for the Sheriff's Office to add officers, and programs that will benefit the citizens.

HEALTH INSURANCE,DENTAL,EYE CARE

improve the website so it is easier to find items of interest

transportation for the elderly

Community participation

educational opportunities within departments

Drinkable water from the water fountains (Filtered water) Gym - needs bench press

WELLNESS AND EMPLOYEE BENEFITS

Would like less of the "good old boy" system and more professional/objective handling of employee treatment

Quality of life measures that affect all citizens, and things that helps maintain some charm and character. Arts, parks, libraries, entertainment venues, support for small businesses, etc.

The library has been improving since I started with the County - I would like to see the children's programs continue to grow & expand working with the schools.

health insurance salary (not comparable to other counties and nothing done to address workers making more than supervisors or supervisors making more than PM's)

At this point I can't think of one. Keep up the good job.

More education to citizens about recycling. Compostable item pickup for all citizens to prevent food waste from entering the landfill. More education to citizens on soil conservation. Greater emphasis on greenways and mixed use neighborhoods.

Benefits for employees (other counties get a multitude of restaurant discounts for their employees), informing the public through public sessions to teach them about various activities (tax bills mailed, when they can pay and how, etc)--like an information session

schools employment

I would like to see parks and rec more involved with local rec league sports. I live in Mount Pleasant and we pay \$90 per kid for baseball/softball. The fields are in bad shape, not maintained, lack of seating, concessions, trash cans, bathrooms etc.

To continue to give great customer services to the community.

help with improvements to homes with poor conditions

I want Laser tag back at Employee Appreciation.

Strengthen zoning laws to limit growth so it's done using "smart growth" techniques.

I can't think of any at the current moment.

All. Services no matter how good they are all need improvements

Health & Wellness - mental health

IT; Wifi Access at outlying areas of government;

A park in Mt. Pleasant

housing assistance for the elderly

medicaid

I would like for us to be better stewards of Tax Payer money.

better facilities and money for the library system since the provide so many different services to the people living here

Schools, supplies , and do away with common core math

Recycling

employee wellness

better communication about the services offered affordable housing

I cannot think of anything specific

ONLINE INPUT – AREAS FOR IMPROVEMENT:

We should put a lot of effort into stamping out homelessness, we make sure no child goes hungry, and we should welcome diversity.

Trail system

Eliminate duplication and increase sharing of services between departments and with other municipalities. Create more public private sector partnerships in providing services.

Access to Mental Health programs and services for all ages.

Transportation for pre-kindergarden children

A better approach to the whole community in general in terms of courses, events and services and recycling in general.

ONLINE INPUT – CRITICAL NEEDS:

Funding for training on sexual assault and the abusers. Funding for more prosecutors and more judges
Improve education. Keep the hometown feel by slowing both residential and commercial development.
We don't want to become Huntersville/North Mecklenburg area.

Over population... we need Mello Roos districts in this state!! Stop all the building for 1 year

Controlled growth in MP

Taxes, funding for road improvement, immigration

Tax rate

Growth

Pay. There's absolutely no excuse for a full-time employee, who has over a decade of service, to qualify for welfare. Specifically "career" positions. The pay "package" means very little if the bring-home pay doesn't pay the bills.

Increased pay for law enforcement

More money for public safety

more ems units

Population

I would say income for the employees. Cost of living is on the rise since we are growing which means housing is more expensive as well as other things. To comfortably live, we would need to speak on raises for the employees.

Growth. People are moving from Charlotte due to cheaper housing. We need to plan for this.

The constant redistricting of schools, 3 different schools in 3 yrs is a little much and we've been in same house for 15 yrs

medical insurance employee retention salary

Higher salary for deputies

The quality of education and public transportation, and acquisition and utilization of resources to combat winter weather (especially in Mount Pleasant) should be focused on in order to improve the living standards of residents. Public schools, especially high schools, are incredibly important for the growth of the young population and many schools are poorly managed and receive very little funding.

The accessibility of the public transportation system is mediocre at best and does not reach its full potential. Winter weather resources such as road salt and snow plows are used when the weather is not very severe and often results in a lack of those resources during more severe weather later in the winter. This also impacts the education of students since areas such as Mount Pleasant often have snow on the ground longer than other areas, causing all students throughout to miss school and thus miss out on the education that they could be benefitting from. The planning and budgeting for all of these things should be better managed in order to allow these things to improve for the good of the public.

The continuous high rate of population growth, sex and child trafficking, street gangs, opioid crisis.

Roads into and out of the city to accommodate the traffic of all the new construction.

Employee benefits and pay

School system growth and infrastructure

1. Growing more Trees 2. Building more Schools 3. NO MORE APARTMENTS

Population and traffic

Infrastructure, roads, utilities.

The staffing and wasteful spending on the squad 410 program. This program provides very minimal assistance to departments that really need it and let's not forget the danger it puts many others in by them driving across the county to respond to a call.

Widen some of the more crowded roads, and put a hold on new residential building allowances without new schools and roads being in place.

STOP the building of apartments and build more schools.

ONLINE INPUT – CRITICAL NEEDS:

Schools. My daughter attends JM Fries because it is STEM. Love that program. But lack of busing because it overlaps with Hickory Ridge Middle sucks. Spend two hours out of our day sitting and waiting in carlines to drop off or pick up kids. Why dont we have bus passes for kids? To help identify those that ride the buses and certain routes. I worry about sending my daughter to any high school because of the drug problems and teachers not passionate about being a teacher of kids but focus only on testing.

Homeless, veterans.

Realizing that a general plan that benefit 8hr employees does not benefit all employees

Quit trying to make us Charlotte!!!

Increase of residents and what that does to traffic, zonings, crime and expansion in general pay raises to telecommunicators, more opportunities for civilian employees.

Sheriff's pay and health insurance Recruitment Keeping employees

Salaries and benefits.

Overcrowded areas

Growth and congestion and soaring housing/rental prices outpacing income increases - becoming too congested and unaffordable

No news or public communication was brought up if the water problem that could possibly cause cancer was fixed. This is something that happened in 2018 and was said that it would be fixed in 6 months.

The teachers pay

traffic,schools

Growth is too fast and it is hard to keep up with schools and roads

Infrastructure

Increasing Traffic

Overdoses

DSS

Pay for law Enforcement and other first responders!

Employee compensation/insurance

Defeating organized crime

Growth, public safety

Puppy mills, barking dogs, smelly dog lots.

Crime

School system

Law enforcement. Move from reactive policing to proactive. Quit being Mayberry cops and start getting in front of issues before crime increases.

Traffic congestion

Slow growth

Nee mor wata

Traffic. Stop allowing all the housing development until infrastructure can handle it, it is already miles behind. Water run off due to all the developments is a major issue, causing flooding when there should not be flooding. STOP looking for \$\$\$\$\$, fix what we have

Limiting neighborhood development without proper schools, roads, etc in place

Substance abuse coaches to inmates, while in there

Our officers need pay raises to help their families

Illegal immigration Road improvements illegal

Opioid addiction, situations with no effective outcome or resources like elders living alone with mental illness, disabled adults who have no place to go, juveniles who need intensive therapy instead of jail or commitments. Resources that actually will commit to helping those in crisis. Better equipment and

working equipment for emergency services personnel

Growth vs road capacity vs schools

ONLINE INPUT – CRITICAL NEEDS:

To much growth going on

The traffic and bringing jobs

public services that inline with growth

Just serve the people fairly and justly.

Growth, school overcrowding, and traffic

Staffing priorities within departments, especially those within the sheriff's department. It seems they hire for positions that are not required by law before filling the critical positions that are required, such as detention and civil. step in and control the hiring of employees to reflect the requirements by law before filling positions that are not critical. Second is the fact that employees already working need to be considered for promotions before hiring outside the departments. The sheriff's department seems to hire people as deputies from the street instead of promoting officers that are currently waiting to become a deputy. No one seems to listen to the employees that are being ignored.

TRAINING

County-wide municipal water service

Limit and control development

Voting equality

Schools, roads, public safety

Increased need for more Officers. Increased pay for those Officers to retain them.

more funding for the previous mentioned departments and better insurance for employees

Building new schools and adequate funding to care for all students (especially as autism and students with emotional challenges continue to increase at such a high rate)

BETTER THINGS FOR RETIRED EMPLOYEES

Pay for ccso employees

Better benefits for the employees

traffic and the and the diverting diamonds

Salary of staff so we don't lose employees to other careers or agencies.

Continuing to keep the crime rate low and improving Emergency Medical Response and Fire response to the Citizens

Merge bus services between Concord/Kannapolis and Cabarrus. Continue to develop senior services. As our population continues to grow, develop and fund a forward plan for our Schools.

Slowing growth

For us to have so much potential growth available, the majority of roadways look terrible. Doesn't appear that the county cares about the impression it makes to visitors or potential businesses which may locate here. Roadway landscaping is not kept up or doesn't exist at all.

Growth, keeping taxes low

Infrastructure issues

Jobs, you need to figure out how to attract more high paying jobs, so I don't have to drive to Charlotte.

Warehouse jobs are low paying and will be automated in a short 10-15 years. Look ahead and attract real development and jobs.

Growth, infrastructure, schools!!

Amount of housing projects being built in Midland

make sure growth not too fast to overtake infrastructure and resources

Clean up website and make it more user friendly

More roads with all the building going on.

Support smaller elementary schools. Build them, people will come. Folks from ALL over the US seek this option for their children. 800 seats available at Royal Oaks Elementary School to address the growth of in 28027 area. Keep the current 400 seats at Beverly Hills Elementary School. Have a true redistricting study that includes ALL schools. I would appreciate not having data skewed.

ONLINE INPUT – CRITICAL NEEDS:

Aging Infrastructure

Public transportation Affordable housing Education

Expanding roads and proving solar powered street light in very communities and control where street lights are missing to provide extra security

schools, traffic and infrastructure

GROWTH AND HOW TO LEVEL IT OUT.

schools (control the absurdity that CCS has been pushing...that is beyone crazy and unethical!!!!)

Concord Downtown cannot compete with City of Concord.. why not work together?

Mental health, drug addiction, recovery centers and places that can take persons for these issues instead of jail

More healthy food options to accommodate all diets.

Over population, Control Growth, Traffic management roads

What I mentioned in last question

Commercial development along 24/27.. No more self storage places.

I live right inside Midland, and would love to see some of the same conveniences that those in Mint Hill are afforded, especially retail and restaurants along 24/27.

Growth and assistance for people addicted to drugs and alcohol.

Mental health, substance use and crime; as they often are intertwined.

getting sewer all over midland

Water and street maintenance

Minimize growth, public transportation, senior services, keep taxes low

more set down resturants and inside amusements

Senior citizens services.

Growth

Schools-overcrowded along with roads. Stop the growth and let everything catch up

Keeping a commitment to our environment. Safe and clean water.

Transportation Mental Health Education and Economic Development Housing Homelessness

jobs, homelessness and affordable housing

Population Growth Affordable Housing Crisis

Library support for existing municipality branches Build a park in east

Smart Development so as not to lose its "small town" rural appeal

Growth Traffic Crappy schools

Inclusion of the growing immigrant community Education Mental health schools

expansion of schools in Midland area; add more services such as bus service and park/library activities to this end

1. Homelessness on Union Street. 2. Poverty in Concord. 3. Health Disparities between the wealthy and poor (goes back to poverty) 4. Add pedestrian lights in the walkable areas in Concord with car traffic (e.g., the streets in Concord by the Court House).

The wasteful spending of a duplicate fire service. The volunteer departments should be allocated the million dollar a year budget spending to keep a pickup truck in service with most of the time 2 people.

The county is being lied to by it's own employees with hidden agendas. Split the money up among the remaining volunteer departments and the citizens will gain 10 fold the amount of coverage they are getting by this "manpower unit" and do so by getting it done faster.

8 million new apartments

Funding for schools Keeping up with population growth

Schools, parks, public safety.

ONLINE INPUT – CRITICAL NEEDS:

SLOW the GROWTH. We are packed in like sardines in a can.

Keeping schools at a high level. Widening roads. Increasing the number of parks and size of current parks. Not building so many apartment complexes - instead focus on smaller homes that are affordable for first time home buyers.

growth, infrastructure, parks and rec

Catching the supply up with the demand as more people move here Especially with resources for people who need it most like seniors and youth.

Raising school standards and improving the quality of education for students.

1) Limiting Growth. It seems out of control. 2) Population Density. 3) Limit multi-person housing

Lower our property taxes on new purchases such as vehicles, houses, personal water crafts, motorcycles.

Over crowding in schools

Homelessness Library access to the growing population Infrastructure for the incredible growth we are experiencing

SLOWING residential growth, while slowly, reasonably, and responsibly increasing business growth. We don't have the infrastructure to support much more population, but residents do not want a property tax increase (via either a rate increase or revaluation increase) to fund more roads and schools. Focus on preserving the rural areas, the green space that is already there rather than focusing on creating green space.

Affordable housing. Updated water and sewer systems. Improvements to Highway 601 and highway 3

More structure in our school systems and more punishments for drug users

Parks in East as well as transportation/traffic improvements

Diversity in employment across departments.

Technology and communication. Between different departments there is a clear barrier where often times we do not cross paths at all and it makes it hard to communicate when we end up having to since we're not always familiar with who to contact.

Appropriate sized schools, affordable homes, and accessible services to serve the massive population growth.

to address mental illness and treatment issues. They should also address people with other kinds of disabilities. I also think the area of illegal immigration needs more work.

- Affordable housing -- many people are struggling to buy homes or make rent, which could negatively affect our tax base in the future - Providing services to the Western part -- I live in the West Cabarrus area and hear my neighbors complain all the time that it is very difficult for them to access certain services (parks, libraries, senior centers, etc.). Many are paying to access these services in Mecklenburg. growing SO FAST; will infrastructure be there to keep up with this? Some roads areas already seem to be overcrowded/poorly planned/not ready for this crush of people. Are we growing Smarter or just Faster? roadways and school

Upgrade technology services. Treat all municipalities equally. Less emphasis on the western part.

Wake up "sleepy" downtown Concord.

Stop the growing population of people and the development of farm land.

School safety and security. Maintenance of historic buildings and markers.

Growth that cannot be supported by our community and infrastructure. Keeping big shopping centers and apartment buildings from being erected will help.

Keep the town of Harrisburg from continuing to do stupid shit!

Teachers respect and pay! Protecting and rewarding our policemen, firefighters etc These are our Local Hero's they deserve complete admiration.

ONLINE INPUT – CRITICAL NEEDS:

Mental health support, support social needs children with childcare. Elderly services are up and running fabulous. Why can't we start uoung though? Helping families with autistic children locate services quickly for early intervention.

Growth and infrastructure

Uncontrolled growth

Affordable Housing is a must. This is so crucial to citizens.

Funding for school construction and better coordination with municipalities to pace growth with school capacity

improve roads and intersections. Not being able to go straight at intersections is not only a waste of time but dangerous when making U turns on highways

Growth, infrastructure, crime.

Road, school funding

No jobs, doing absolutely nothing to attract companies here.

It is getting too crowded, we are like a mini Charlotte. Do not let developers build so many homes.

Schools and roads are packed now.

Transportation; Housing; Mental Health

Classroom sizes are too large. Need more schools.

Transportation to all parts, setting up satellite places for DSS

Keep taxes as low as possible so seniors can afford to keep their properties and take care of themselves.

There are now more senior adults than children being born. Who will take care of the many people that need it?

schools. affordable housing for the elderly

Veterans Issues

Schools. We need more of them. Obviously funding is the issue. Maybe we look at requiring new homebuilder communities to impose a new house tax that goes straight to new schools. Do the same for apartment builders bc the tax base doesn't cover the amount of students they add to our system.

The significant growth of the aging population in the coming years and preparing for the challenges for the long term supports and services for them. Acknowledge and plan for the changing age profile as the demand for services for the older residents will increase.

Construction or lack thereof. Infrastructure... and to be working with education people in regard to new homes/schools

Unknown

Low taxes,

Transportation and roadways for the growth. parks and outdoor spaces as well as the continued over growth of many schools.

Student success, teacher support, education, schools

Schools--- Infrastructure, roads, utilities to support the intense growth.

Road safety

Schools - equality of resources from school to school. Transportation and Housing - more resources for economically disadvantaged. These are the needs the issue is primarily growth in population and economic stability for citizens.

School crowding and additional law-enforcement

School system improvements/aide.

Improvement in lowering pharmacutal prices, Transportation

School Facilities Low/Moderate Income Housing Transportation Government Personnel Diversity

1.traffic 2. Homeless population 3. Drug use & abuse

School facilities

ONLINE INPUT – CRITICAL NEEDS:

Growth Management Mental Health and Substance Abuse Affordable workforce housing Workforce development - high school and community college Economic Development Solid Waste Disposal Transportation

Food deserts, access to care, Opioids

- growth; how can we begin to control growth (residential)? - growth; how can we help to recruit businesses with higher wages and attractive benefits? - cost of schools: county and schools appear to be disjointed in their efforts to stay on top of growth and maintenance

Growth while keeping the quality of life. I think the community needs to be more walkable. You should be able to go to the movies, shops, and restaurants without getting into your car to go to each place.

Having an area similar to Birkdale Village would be an asset I think we need to focus on bringing the younger (workforce ready) population back once they graduate college. Make this a place they want to be, and I believe they don't like to drive everywhere.

Growth

Programs availability to all community members, ways to reach out to those in need who do not have the ability to reach out to resources or help.

Drugs issues

keeping up with the growth of our community and the services (from all related departments) that will be required to maintain this growth. Our neighboring county has a city that was named top five for population growth for census.

Growth, access

Affordable housing and better recycling efforts.

Ever increasing population

population growth and infrastructure to handle it

Customer Service.

More focus on the 'little guy'. Cabarrus is growing at such a rate that it does not have adequate resources or finances to support the growth.

Land acquisition for future development Connectivity for Greenways Transportation

Growth of new areas and supplying sponsored facilities

Growth, Roads and Schools

Supervision

population growth, DHS building; transportation

growth - the population has increased but we don't have service points in some of the areas where many of these people are moving to (example - no library in West Cabarrus even though there are many families out there asking for one). Homelessness - we have more and more residents experiencing homelessness and I feel most of the resources for these folks are provided only through religious

organizations. We need to acknowledge this community and ask how we can better serve them, not try and pretend that we can't see them/they aren't there. More one-stop shop options - I feel like the HUBB is an excellent idea but there's always more we can do. I'm sure there are other areas that would benefit from a one stop shop center where they could access staff they need to meet with (example

DHS, library, etc.) Early Childhood education/care - there just aren't enough day care and preschool options for the number of kids. Future success can be determined by those early years and it's important to have lots of options for parents at all income levels so that kids can all have a good start

DHS employees have heavy case loads and it is very stressful to meet timelines and maintain quality work due to high employee turnover rate

roads

roads

Security - Our current deputy is never in plain sight.

space needs

public education concentration population i.e. less house developments causing more needed schools

ONLINE INPUT – CRITICAL NEEDS:

managing growth intelligently keeping up with rapidly changing technology recruiting and retaining a skilled workforce (particularly if the economy continues to expand & housing costs rise faster than wages. I have already seen co-workers struggle to find local housing they can afford)

Growth and being able to maintain and expand on services and keep costs under control.

Affordable housing and transportation

Overall health of certain agencies, again DHS has a high percentage of obesity and are extremely stressful positions.

adjusting for growth in schools, public services, roads

buildings more staff more affordable housing

Better pay/more competitive pay for Emergency Services (EMS, Sheriff's Office)

soaring cost of living

Infrastructure for the rapidly increasing population. Attracting and retaining quality educators and making sure they have the resources they need.

Employee moral

rapidly growing and the infrastructure needs to be significantly improved in order to keep up with the increased traffic demands.

growth with services to meet the needs this growth creates.

Health Insurance Salaries Office Space at DHS

Increase and wider available for transportation via bus so individuals can get to work at more locations.

Wrap around services for all individuals and families in our community. Review pay for employees to stay current and retain staff.

Growth of population and services offered to public, staffing needs

Improve infrastructure and quality of life.

Stop wasting money on parks and put it where it will benefit the most people.

Social Service and mental health funding

Allowing more training time on equipment to allow a fluid use of said equipment for better patient care.

I can't speak for other departments, but, in my opinion, my department (EMS) is doing nothing in the area of employee retention. We do well to attract young candidates, hire, and train them. When they become experienced and an asset, they leave; either for another EMS agency or another career field. I do not believe we have a "work environment" problem, I just don't believe that we offer any incentive for people to stay; nothing to make them think twice before they quit. We're spending a lot of money to assess, hire, train, and clothe people, just to have them walk away, and we repeat the process over again. If we had something of a retention or longevity program to entice people to stay, then I believe that money would be saved in the long run, as well as fielding more experienced paramedics who will be more of an asset to the people.

Infrastructure and roadways

Baby Boomers turning 65

Medicaid Transformation Families 1st Prevention Act Improve employee insurance coverage

Growth in Harrisburg seems to not always take into account the already overcrowded schools, roads and library.

More staff to combat the NCFASST related delays and issues in delivering benefits timely and accurately.

When factoring in the growth rate it is a problem that grows daily. Over development- there have been so many apartment communities added with no road development to handle the new residents.

Increased pay for employees. Grown considerably, and it only appears upper management benefits on the pay scale, more people to provide services for more money coming in and very little pay increases.

Employee retention and health insurance

Pay increase, more office supply's and better technology system

HOUSING. There is a need for more affordable housing for families.

ONLINE INPUT – CRITICAL NEEDS:

Transportation

Cultural and others differences trying to ensure that everyone's culture is represented
communication

1. Traffic signals where needed 2. Restaurants 3. Wages up for adults to support their family 4. Jobs other than retail 5. Affordable Housing 6. Help the homeless people, get help for them especially with mental health people. 7. No veteran should be living on the streets without help they need. 8. Community Development should help more widows and low income working citizens and not the lazy citizens. 9. Affordable Insurance 10. Health facilities make it more noticeable/locations so citizens can go when sick, please. Other than emails and newspaper, make it visual.

Schools growth of parks and roads

issues with IT in general. Lots of malfunctions with software.

growth and employees

housing

COMMUNICATION OR DETAILED PROCESSING OF CASE(S)

protection for employees that work with the public. pay raises for all teachers (full & subs). high turnover at DHS

Being able to retain employees long term.

Overcrowding and running out of resources.

Retention in Child Welfare, management, vacation accrual, Inclement Weather policy regarding vacation time

affordable insurance

Health insurance.

affordable housing, but build the infrastructure first.

Growing population, increased crime, and stagnant law enforcement employee numbers.

POPULATION GROWING

cutting out unnecessary expenditures, lowering taxes, etc.

economic development, mental health, homelessness

Retention of current employees and look at hiring even if this requires a change in how long an employee has to work before eligibility of half or full coverage of retirement insurance, and making salaries compatible with other agencies

keeping salaries up to retain our employees

Cola Health insurance

GROWTH AND EMPLOYEE BENEFITS.

Need better distribution of EMS; some areas need less than they have some need more; also fix dispatch AVL system

Funding. The major needs seem to be well known at this point, but there needs to be a serious discussion as to how we are going to keep up with demand, INCLUDING looking at increasing tax rates.

Growth of population will be leading to the need for more schools. Bringing in diversified businesses.

health insurance salary/being more equitable and comparable to other counties

Senior services, maintenance of residents safety, and quality of life programs and services such as parks, libraries and senior centers.

The large amounts of neighborhoods that are being created without infrastructure such as sidewalks/greenways/and grocery stores. The amount of clearcutting allowed without regards to the sediment entering the waterways or the requirement to substantially replace the amount of fauna that was removed. Along with this, the amount of money being spent on new school projects seems excessive, I would like to see a closer scrutiny of the construction budgets.

everything involved with the tremendous growth. With the growing tax base schools and emergency services HAVE to be addressed.

ONLINE INPUT – CRITICAL NEEDS:

I don't know of any critical issues to address
roads schools employee incentives

The growth has put a serious strain on our school system and the cost to build new schools has reached prices that seem incredibly inflated. better plan on how to control the growth and get creative with school spending.

To take care of the elderly and veteran's of the community.

Addiction, mental health

growth and infrastructure to handle mass growth. Especially as Charlotte keeps expanding.

Jobs, traffic, smart growth, education (including cooperative extension)

Citizens want to feel supported by their local government. With the current federal government, we don't feel that support. But that's where local governments can come in to help.

Trainers. Having the correct people to do training to make sure they understand and have the means to do their job

Consistency in how problems are addressed

Land Purchase for Parks; Fleet Management; Updating Existing Buildings;

Mt. Pleasant Library needs expansion

diversity diversity diversity

housing needs assistance for the elderly

population increase

Management needs to understand that Employees are their best asset. Employees have good ideas.

We need to be better stewards of Funds. We need to address Mental Illness. Training of Citizens and Employees to better serve.

safety, libraries, growth, infrastructure

Monitor and control growth, keep it with what our infrastructure can support

School Growth and how to pay for schools without issuing more debt.

employee training employee accountability

security measures at dhs

Growth (housing), Education, Road maintenance and how to accommodate the additional cars and people because of the growth

Growth needs to be addressed, can our water, roads, schools and our housing sustain the estimated doubling of our population in 10 years.

Growing schools and other needs do to growing population. Also needs of aging population.

Growth management Economic Development Funding for Schools and services Transportation Waste Management

controlled growth, access to mental health services

The Education

Access roads, places for recreation and sports, improvements in downtown Concord and parking.

ONLINE INPUT – RECOMMENDED PRIORITIES:

Education and strategic land development to maintain a healthy growth.

Transportation

Plans for better roads

Lowering taxes

Parks..transpiration

Our insurance plan. Obviously we are being pushed to the non-copay plan because it benefits the county. However, one night in the hospital and that measly benefit is gone. I tried that plan one year and lost my shirt. One night in the hospital cost me over 3k out of pocket, which was nearly a 10th of my bring home pay FOR THE YEAR.

Additional law enforcement and opioid programs

public safety and teachers

widen branchview dr from 49/601 to Kannapolis pkwy, widen 601/warren c coleman from 49/601 to Cabarrus av

Population issues

I believe it would be a great idea to focus on lunch plans for schools. No child should feel as though they don't have enough money to be fed.

Advertising what services are offered.

Law enforcement and schools

Improving accessibility to transportation and resources for the homeless, and quality of transportation and education throughout the CCS system.

Recruiting and retaining the best employees to address the critical issues.

A true pay scale that lets the employee earn a fare wage

Growth management. School crowding, and transportation concerns

NO MORE APARTMENTS OR REZONING IN CHRISTENBURY NEIGHBORHOOD CLOSE TO COX MILL SCHOOL ZONE

Use of fUnds

Improving infrastructure to accommodate growth.

Schools and expansion

Improving roads and improve schools

I think a better community outreach along with the small business community.

Benefits for telecommunicators. They are the first person who you talk to if you have an emergency.

Try can keep it small

More transparent communication, increase in residents and how that will impact many aspects of government

Employees being retained

Taking care of employees physically, mentally, emotionally and financially.

Road changes

Growth and affordability

Adequate and effective training of governmental officials.

traffic, infastructure

Better roads

Infrastructure

Helping kids get out of situations with mothers who have drug problems

To overall serve and better the community, we need to see better relationships between the citizens and law enforcement. The generation upon us has no respect for police anymore because police are not able to police. There need to be stricter guidelines on police authority.

Retention and recruitment of quality employees Including and understanding all department needs

Strong law enforcement.

ONLINE INPUT – RECOMMENDED PRIORITIES:

Growth

Have public meetings about what your plans are.

School system

Fire and law enforcement modernization.

Traffic congestion

Preserving what we do well and not over burdening our schools, roads and services

Mor wata

Traffic

Middle school in south east

Mental health, certified coaches for addicts.

Helping our communities

Illegal immigration. Cap on housing

Opioids, child abuse awareness, elder abuse, common property crime prevention, assistance which is actually available to the ones who need it and translations for the Hispanic community,

Growth/population

Control spending, stop the out of control growth

Let's citizens get more involved

prepare for housing growth

Clean water. Good roads. Get rid of fishing license.

Traffic issues

Provided more competitive pay to ensure that employees that are applying meet high standards and will increase the productivity. By providing competitive pay, we will not only attract better candidates for employment in every department, but also be able to retain employees that might decide to look elsewhere for better opportunities and advancement.

HAVING PERSONS WHO CAN TRAIN

Getting municipal water to the parts that don't have it

Maintain agricultural strength and safe communities

Roads, bridges and infrastructure upkeep and maintenance- fill a pothole before you replace another perfectly readable road sign for one in fancy, unreadable script.

Schools, roads, public safety

I believe that Law Enforcement needs to be a top priority.

better insurance for employees and improve in the services listed above

Continued planning for parks and building & linking greenways within our community as housing continues to grow

MORE SERVICES AND PROGRAMS FOR EMPLOYEES

Making employees a priority

public safety

ensuring safety of citizens, providing better fire,law and ems services

keeping up with the growth in all areas

Keeping the crime rate low and providing better law enforcement services.

Services and Education for a growing population.

More police

Smart growth in improving roads and moving traffic on secondary roads, landscaping main thoroughfares.

Small Business growth

Don't know

Jobs, keeping Cabarrus clean, it's very trashy around here.

Growth plan with schools, parks, transportation

ONLINE INPUT – RECOMMENDED PRIORITIES:

upkeep of roads zoning

bury power lines, sidewalks, keep acreage areas to keep country feel

Infrastructure

More roads.

Insist that Schools staff be true to their Mission Statement and Governing Principles (policies are the primary means by which the board expresses its vision). Their integrity and ethics are questionable.

Also, their expectation of professional ethics and personal standards include being sensitive and responsive to the rights of the public. They have NOT been respectful to the public or other professional relationships. SMALL ELEMENTARY SCHOOLS ARE GREATLY DESIRED BY CITIZENS OF THE 28025 AREA CODE.

Schools

Better roads

Transportation, we are growing and the need for a better transportation systems able to connect with cities around will improve it's economy

Security and safety on roads and homes

minimizing taxes and making more affordable

LAND MANEGEMENT AND GROWTH

A friggin plan!!! Work with the cities and towns and figure out what is needed... stop pulling stuff out of your armpits!!! Fire CCS Lowder ASAP... he is corrupt!

Mental health and social issues

To take into consideration the needs of the citizens

Making sure our services that are in place can keep up with the continued grow. (water,utilities, traffic control and increase law enforcement

Parks and expansion of law enforcement.

traffic

Harrisburg needs a big picture plan for what it wants for the "Town" to look like. Still looks like a highway with stores off the side. Maybe use Mint Hill or Mathews as examples.

Community safety Traffic volume

CC has an opportunity to make Midland a high end suburb of Mecklenburg, especially as affluent families search for cheaper taxes.

Growth I Midland.... I know there are plans to expand weather & sewer down 24/27 from 601. This is much needed for growth. Also when developers build the city needs to get them to widen roads and/or turn lanes to handle additional traffic. I think they already have to do sidewalks. Good infrastructure is so important to growth.

Early detection, prevention and treatment at the middle and high school levels on mental health and substance use. You can't end with DARE in 5th grade.

sewer plan and traffic on 24-27 intersections

More law enforcement

Bus service for cities other than Concord.

more for seniors

Better communications with us.

Growth and how to handle it

Stop the neighborhood building. Schools can't keep up and NC does not attract teachers

Bringing in green industries. We can be a leader.

Education Transportation Mental Health

jobs and affordable housing

Plan equitable growth and support in all areas

Economic growth and planned smart development

ONLINE INPUT – RECOMMENDED PRIORITIES:

Increase Job opportunities access to Mental Health Services Integration of the immigrant community schools

school expansion; improved traffic corridors; hold developers accountable for maintaining roads and common areas

1. Tackling homelessness in Concord while it is still manageable. 2. Preventing homelessness by providing services to those about to experience homelessness. 3. Providing adequate and affordable housing to those from less privileged backgrounds.

I agree with growth and growth is a good thing in reason. But sometimes you should start to limit the over development.

Growth of the city

Partnerships with municipalities Funding for schools, public health Funding transit plan Economic development

Working with the Towns and Cities for growth management.

Clean up the median areas especially at Poplar Tent and George Liles intersection. They are an eye sore

Maintaining current qualities of lifestyle - which means fewer apartments and more communities that are meant for first time home buyers. Keeping nature intact by adding parkland to existing parks and creating new parks/bike/walking paths. Maintain high education standards and find a better way to retain teachers, while also funding music and art programs in addition to the programs the schools currently have.

parks and rec...more parks, AQUATIC Center

Expansion of resources and programs

Better schools.

limiting growth

Keep high density living away from residents who own large lots or farmland.

Small neighbor hoods

Infrastructure upgrades and improvements Access to internet as readily available throughout as water and waste management

Business growth Low taxes for residents and businesses Insuring we don't become more of an extension of Mecklenburg.

Maintaining all school buildings. Updating all water and sewer systems.

Parks in East as well as transportation/traffic improvements

Library Facilities

More diversity. Not everything is white and Christian. There are other cultures that could be celebrated in combination with the holidays like Christmas.

Focus on education: schools and THE LIBRARIES!

The priorities should be mental illness, illegal immigration, and schools.

Planning BIG for the future, and by that, I mean looking at the BIG picture (developments, cities, neighborhoods, schools, etc. with greenways, sidewalks, diversity of housing for all needs, and looking at sustainability and the environment in the long run).

School and Transportation

Prioritize the municipalities The smaller towns are being neglected. There is more than Concord Mills and the Speedway. Have you forgotten that Reed Gold Mine is a historical site.

Stop building new houses and developments

1. School security and safety. 2. Homelessness and elderly care and services. 3. Determination to help farmers. 4. Crisis/terrorist training for both police, EMS, firemen and the public to have an action plan. 5. Road work without killing the citizens with taxes for it. 6. Plan to maintain and preserve historic buildings and markers. 7. Graveyard maintain and security for aged cemeteries that have all but been forgotten.

ONLINE INPUT – RECOMMENDED PRIORITIES:

Remaining a family-centered community.

Economic development.

Teachers, Local protection services staff (police, firefighters,etc) They are not compensated for all they do and the impact they have

Dissolving squad 410 and using that money to split equally between all the fire depts

Mental health support and awareness, helping families with special needs children not just the elderly

More parks and greenways

Growth Infrastructure improvements Continued support for our schools

Affordable Housing.

East Cabarrus District Park, Rural Fire District staff funding, funding and coordination with school board and municipalities for school construction

Roads

Roads and school funding

Get more jobs here. Not more warehouses that will be automated so no jobs.

Making sure our kids have a good ratio of teachers to students

How to make transportation more available to the senior and disabled individuals

More schools

Transportation

Not allow overgrowth beyond what services can be provided (infrastructure, affordable housing, transportation)

stop enabling the community

Veterans Issues

Inclusiveness - race, geography, sexuality, etc.

Infrastructure (updating the) Population growth and services

What are the vision, goals and objectives?

Quality of life

support and progress for the underserved areas like the east. The growth is moving that way. Parks, fields and resources need to be addressed.

Student success, teacher support, education, schools

A zoning plan to facilitate proper growth plans

More money to small business

Growth in population as it impacts schools, transportation and other areas. Poverty levels in our community and the needs of this population.

Public safety, increasing the fire tracks. And the immediate need for schools in the Harrisburg area as well as Cox Mill

Continued support of parks and recreation systems and quality of life planning.

School facilities, Teacher pay, Housing needs and Transportation

Traffic

Mental Health/Substance Abuse Capital planning for county and schools Public Safety Human Services

Chronic disease prevention,

recruitment of the best employees - addressing growth; let's be smart about it - transportation

Bringing new employers, have a work ready workforce, being a walkable community, supporting growth, and make our education system the best in the State.

Growth opportunities in schools and local communities

Bilingual services availability in all agencies. More bilingual staff with the ability to connect community members to other area resources, etc. Communication is not easily available in other languages.

Schools, Housing, mental health

Schools, infrastructure, employee positions, taxes (unfortunate as a resident of Cabarrus but a necessity)

ONLINE INPUT – RECOMMENDED PRIORITIES:

growth, access, infrastructure

Affordable housing.

Infrastructure for future growth

Infrastructure, transportation and education

Efficiency

Slowing the growth until there is a sufficient plan in place to handle the growth without the longtime residents suffering.

Future of Baby Boomer explosion and how to serve them. Getting a handle on school spending

Travel infrastructure, healthy lifestyles

Make the plan more accessible before enacting.

Safety of employees at DHS

innovation, strengthen employee engagement

We need more service points and more one-stop shop type centers for residents to access the government services they want and need. It costs money to build these things, but I think that the pay off for the community would be so, so worth it. I think if we have to raise taxes to make these service points a reality, it's worth it. So a priority would be raising money to build capital improvements throughout the community. Addressing the needs of underserved communities such as homeless folks, parents in need of childcare options so that they can work and their kids get a good start, folks for whom English is a second language, and more is a big priority. We need to hear from these communities and respond to their needs. It seems like our population growth isn't slowing, so planning for future growth -- even in areas where it isn't there yet -- would be great. Thinking about areas where we may soon wish we had service points, for example, and writing into plans that we may eventually want to establish not just HUBB centers or offices in areas currently begging for them, but in future, as yet unidentified parts of the county as well.

I am impressed with well-rounded strategic plans for both employees and residents.

Growth and the streets that support them.

Better security

need to know what the strategic plan is

population control roads educational opportunities

Growing intelligently so that we can maintain consistent levels of quality service to an expanding population Sustain and maintain what we already do at appropriate levels while we grow. (i.e. we can't pay for the growth by diverting the funds needed to maintain what we already have -- we need to keep up maintenance and strategic investment in infrastructure, salaries, etc. to make sure we are in a healthy and sustainable position for the future.)

Maintaining the services provided at the same or improved levels. Partnering public and private organizations to maximize funding sources. Continuing with the community/hometown values while growing in diversity.

Services and supports for seniors

Keep up with population growth

housing and mental health HOT WATER and PAPER TOWELS in all buildings

Raising Emergency Service pay to be competitive with other "like" counties. Raising taxes to provide better service and increase workers pay to a reasonable level. Quit wasting money on signage , "the blue signs", that you see every 50.

not penalizing taxpayers with higher fees and taxes

Educating the public as to how they can help and what thewe can do to help them. Many people do not know what services are out there. Educating all employees as to what services are provided so we can better serve the taxpayers. It would be helpful to know exactly what services are offered, where services are offered and contact information in each department so we can help people connect with the

ONLINE INPUT – RECOMMENDED PRIORITIES:

appropriate authority. What services are offered in the municipalities? If it's not something we offer, is there somebody who does?

Making work place more workable

Infrastructure repairs and development. More single family housing and less apartments.

Management of traffic as growth continues; creative management of funding to meet the needs growth creates

While focusing on the citizens; consider additionally focusing on the employees.

Strengthen assist to the community. Anticipate continued growth of the community and be proactive in preparation.

New positions at DSS and Sheriff office for the population growth, more recreational activities for children

Provide or pursue funding to address our growing homeless population. Improve and focus on affordable housing options - this is affecting CABCO staff!

Build A NEW feet maint. building.

Balanced budget

More training time

Attraction of businesses and industry that can offer stable employment; expanding the tax base and offering gainful employment to citizens.

Housing for elderly and low income residents.

Funding for Senior Centers

Development and implementation of the HUBB and services to support a better community for those who live in and work here.

Would love to see the Harrisburg Library expanded to accommodate this fast-growing community.

Would like to see approval of all the new single family homes be met with equal growth in schools, library, etc.

Info structure development, increasing staff to manage the economic benefits and growth through DHS Growth control, and take better care of employees..

Employee involvement

Pay increase

Creating a committee to review the high cost of renting in the area and to create plans to lower rates

Education

Your management team, should be a wide range of all represented in the community

better insurance

Strategic to get better paying jobs Affordable Housing Affordable Health Insurance and facilities Traffic Infrastructure to handle the immense growth of the last 10 years

community should be #1

continued growth for employees is important. Keep the employees happy and they will provide better service to the community

focus on developing programs that reach all populations

SAME INFORMATION FOR ALL TO FOLLOW NOT INDIVIDUAL WORK PROCESS

establish a position that reviews the turnovers & addresses the findings & start holding management accountable for the turnovers. stop approving new positions when cannot keep current workers

Take care of your employees and they will take care of the citizens

Slowing growth to keep a place people want to live and that doesn't have to keep building schools.

Allowing employees to accrue more vacation time as they stay with the agency, better health benefits money

Health insurance.

ONLINE INPUT – RECOMMENDED PRIORITIES:

keeping the "hometown feel". Not overbuilding neighborhoods. Work on mass transportation systems. Paying police more and backing them.

Law Enforcement funding.

HEALTH INSURANCE

improved maintenance of school facilities so they do not deteriorate and necessitate replacement due to neglect (example: royal oaks elementary)

economic health, citizen health, hiring top-notch employees

Hiring and retention

retaining employees

Salary studies to keep employees here rather than loosing them to Mecklenburg/Charlotte

INCREASE VACATION AND NOT HAVING EMPLOYEES USE OWN TIME TO COVER UNFORSEEN OFFICE CLOSURE INCLUDING WEATHER RELATED.

Keep up the good work with parks and public events

Funding strategies for the future that enable a high quality of life for all citizens, maintain competitive staffing measures in departments, and provide for facility needs.

Address building affordable housing, expanding services for senior citizens, plan for updating and building schools that will prepare the youth to be productive citizens (college & vocational opportunities)

health insurance salary housing resources

Senior services and smart residential growth and preservation of green space.

1.recycling 2. Land use with an eye towards retaining the natural areas and farmland that make this appealing. 3. Greenways in collaboration with city greenways enabling alternate methods of transportation. 4. Getting a handle on new school construction

Schools and emergency services.

Educating the public more-not everyone uses social media or watches tv or reads the paper-sometimes you have to go where the people are

roads need to be able to handle population growth employee incentives for longevity

Control the increased growth, better financial planning for schools.

To serve our community with the best service we can give them.

taking care of people

Just dealing with growth, etc.

Attracting jobs to the area but growing using smart growth instead of just paving over all of our farms!

Work to keep traffic flowing so we don't become a mini Charlotte.

I would say the priorities should always be the people we serve.

Growth

Hiring the right management and training them to address issues within the department to match what department heads and HR outlines

Citizen and Employee Input; Look at trends in other similar areas; budget control for tax purpose; take care of current employees to retain

Schools and libraries

diversify diversity diversify

housing preserving local history

Better Budgeting Recruit Business Support Seniors Improve Employee Insurance to assist with recruiting the right people for the right positions

the library system

Keep bringing good jobs to the area,

How to manage growth

ONLINE INPUT – RECOMMENDED PRIORITIES:

notifying prior to an event, not after or during. for example, the strategic planning meetings for the public. I would have attended if I had known in advance and what it was for.

inclement weather policy - using vacation or comp time for closures

Children and education

Taking care of our employees, making sure our schools are equal and fair to those in poor communities and they are in the richer neighborhoods. Taking care of the veterans in the area.

Balancing needs of population growth. Emphasis should be on effective and efficient schools which are not innovative enough. School system seems to be more reactive instead of proactive, hence the condition of schools and the overcrowding.

Create a livable and distinguished community Focus on community and civic engagement Target desirable economic development

Services for all ages.

Prepare the community to protect public safety. Provide different services of high quality to the community. Improve the quality of life and jobs in general.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Approval of Regular Meeting Agenda

SUBJECT:

BOC - Approval of Regular Meeting Agenda

BRIEF SUMMARY:

The proposed agenda for the July 29, 2019 regular Board of Commissioners' meeting is attached.

REQUESTED ACTION:

Motion to approve the agenda for the July 29, 2019 regular meeting, including the public hearing.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Proposed July 29, 2019 Regular Meeting Agenda

CABARRUS COUNTY



BOARD OF COMMISSIONERS REGULAR MEETING

**July 29, 2019
6:30 PM**

MISSION STATEMENT

THROUGH VISIONARY LEADERSHIP AND GOOD STEWARDSHIP, WE WILL ADMINISTER STATE REQUIREMENTS, ENSURE PUBLIC SAFETY, DETERMINE COUNTY NEEDS, AND PROVIDE SERVICES THAT CONTINUALLY ENHANCE QUALITY OF LIFE

CALL TO ORDER BY THE CHAIRMAN

PRESENTATION OF COLORS

INVOCATION

Pastor Doug Falls, StoneBridge Church Community

A. APPROVAL OR CORRECTIONS OF MINUTES

1. Approval or Correction of Meeting Minutes

B. APPROVAL OF THE AGENDA

C. RECOGNITIONS AND PRESENTATIONS

1. Boards and Committees - Recognition of Member Services

D. INFORMAL PUBLIC COMMENTS

E. OLD BUSINESS

F. CONSENT AGENDA

(Items listed under consent are generally of a routine nature. The Board may take action to approve/disapprove all items in a single vote. Any item may be withheld from a general action, to be discussed and voted upon separately at the discretion of the Board.)

1. Active Living and Parks - FY20 Matching Incentive Grant Applicant Requests
2. Appointments - Cabarrus County Planning and Zoning Commission
3. Appointments - Public Health Authority of Cabarrus County
4. BOC - Designation of Voting Delegate for NCACC 112th Annual Conference

5. County Manager - Electric Easement at Hickory Ridge Elementary School
6. County Manager - Purchase of Property for a New Middle School
7. County Manager - Stormwater Agreement at Odell Elementary School
8. DHS - Energy Program Outreach Plan
9. Finance - Approval of Project Ordinances and Budget Amendment Related to CIP Funded Projects in the FY20 General Fund Budget
10. Finance - Approval of Project Ordinances and Budget Amendment Related to FY20 One-Time Funding For Two Cent Tax Increase
11. Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulance
12. Kannapolis City Schools - Kannapolis Middle School Construction Update
13. Planning and Development - 2020-2021 Proposed HOME Program Project
14. Planning and Development - Fee Study Presentation and Discussion
15. Register of Deeds - Refund of Excise Tax to Norwood, Armstrong, and Stokes, PLLC
16. Sheriff's Office - Declare K-9 "Geri" Surplus Property
17. Tax Administration - Collector's Annual Settlement and Order Authorizing Collection of 2019 Taxes
18. Tax Administration - Refund and Release Reports - June 2019

G. NEW BUSINESS

1. Economic Development Investment - Project Wavy - Public Hearing 6:30 p.m.

H. REPORTS

1. BOC - Receive Updates From Commission Members who Serve as Liaisons to Municipalities or on Various Boards/Committees
2. BOC - Request for Applications for County Boards/Committees
3. County Manager - Monthly Building Activity Reports
4. County Manager - Monthly New Development Report
5. EDC - June 2019 Monthly Summary Report
6. Finance - Monthly Financial Update

I. GENERAL COMMENTS BY BOARD MEMBERS

J. WATER AND SEWER DISTRICT OF CABARRUS COUNTY

K. CLOSED SESSION

L. ADJOURN

Scheduled Meetings

August 5	Work Session	4:00 p.m.	Multipurpose Room
August 14	Cabarrus Summit	4:00 p.m.	TBD
August 19	Regular Meeting	6:30 p.m.	BOC Meeting Room
September 2	Work Session	4:00 p.m.	Multipurpose Room

September 16

Regular Meeting

6:30 p.m.

BOC Meeting Room

Mission: Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs, and provide services that continually enhance quality of life.

Vision: Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive, and our community prospers.

**Cabarrus County Television Broadcast Schedule
Cabarrus County Board of Commissioners' Meetings**

The most recent Commissioners' meeting is broadcast at the following days and times. Agenda work sessions begin airing after the 1st Monday of the month and are broadcast for two weeks up until the regular meeting. Then the regular meeting begins airing live the 3rd Monday of each month and is broadcast up until the next agenda work session.

Sunday - Saturday	1:00 P.M.
Sunday - Tuesday	6:30 P.M.
Thursday & Friday	6:30 P.M.

In accordance with ADA regulations, anyone who needs an accommodation to participate in the meeting should notify the ADA Coordinator at 704-920-2100 at least forty-eight (48) hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**July 1, 2019
4:00 PM**

AGENDA CATEGORY:

Closed Session

SUBJECT:

Closed Session - Pending Litigation and Economic Development

BRIEF SUMMARY:

A closed session is needed to discuss matters related to pending litigation and economic development as authorized by NCGS 143-318.11(a)(3) and (4).

REQUESTED ACTION:

Motion to go into closed session to discuss matters related to pending litigation and economic development as authorized by NCGS 143-318.11(a)(3) and (4).

EXPECTED LENGTH OF PRESENTATION:

30 Minutes

SUBMITTED BY:

Mike Downs, County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:
