

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

- 1. CALL TO ORDER - CHAIRMAN**
- 2. APPROVAL OF WORK SESSION AGENDA - CHAIRMAN**
 - 2.1. BOC - Changes to the Agenda
- 3. DISCUSSION ITEMS - NO ACTION**
 - 3.1. Planning and Development - Census 2020 Presentation
 - 3.2. Active Living and Parks Department – FY18-19 Annual Report
 - 3.3. BOC - Strategic Plan Draft Review
 - 3.4. Cabarrus Arena and Events Center - Presentation of Annual Report
 - 3.5. County Manager - Update on Project for Synthetic Turf Playing Fields
 - 3.6. Infrastructure and Asset Management - Human Services Center Lease Renewal
 - 3.7. Innovation and Technology - Innovation Report
- 4. DISCUSSION ITEMS FOR ACTION**
 - 4.1. BOC - Appointments to Boards and Committees
 - 4.2. BOC - Resolution Amending the Board of Commissioners' 2019 Meeting Schedule
 - 4.3. County Manager - Purchase of Right-of-Way for Road Improvements at West Cabarrus High School
 - 4.4. Human Resources - Personnel Ordinance Changes
 - 4.5. Infrastructure and Asset Management - Bid Award for Trucks and Vans
 - 4.6. Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulances
 - 4.7. Library - MOU with the City of Concord
 - 4.8. Recycling / Waste Reduction - Replacement of Roll Off Truck
 - 4.9. Sheriff's Office - Approval of Inmate Housing Contract with Beaufort County
 - 4.10. Sheriff's Office - Jail Housing and Annex Renovations and Repairs
 - 4.11. Tax Administration - Adoption of Schedule of Values, Standards and Rules
 - 4.12. Tax Administration - Write Off of 2009 Real and Personal Property Taxes
- 5. APPROVAL OF REGULAR MEETING AGENDA**

5.1. BOC - Approval of Regular Meeting Agenda

6. CLOSED SESSION

6.1. Closed Session - Pending Litigation and Economic Development

7. ADJOURN

In accordance with ADA regulations, anyone in need of an accommodation to participate in the meeting should notify the ADA coordinator at 704-920-2100 at least 48 hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Approval of Work Session Agenda - Chairman

SUBJECT:

BOC - Changes to the Agenda

BRIEF SUMMARY:

A list of changes to the agenda is attached.

REQUESTED ACTION:

Motion to approve the agenda as amended.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Changes to the Agenda



**CABARRUS COUNTY BOARD OF COMMISSIONERS
CHANGES TO THE AGENDA
OCTOBER 7, 2019**

ADDITIONS:

Discussion Items for Action

- 4.2 BOC – Resolution Amending the Board of Commissioners’ 2019 Meeting Schedule**

REMOVED:

Discussion Items for Action

- 4.1 CCS – Hickory Ridge Elementary School Road Improvement Funding Request**

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Planning and Development - Census 2020 Presentation

BRIEF SUMMARY:

Mr. Peter Sabo and Ms. Lawanda Blair-Foster, both residents of Cabarrus County, are the local Partnership Specialists assigned to Cabarrus County and will be making a presentation on Census 2020.

REQUESTED ACTION:

Presentation only. No action required.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Susie Morris, AICP, CFM, CZO
Planning and Zoning Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Statistics
- ▣ Presentation

	Cabarrus County	Concord	Kannapolis	Harrisburg	United States
Population estimates, July 1, 2018, (V2018)					
People	211,342	94,130	49,761	16,075	327,167,434
Population					
Population estimates, July 1, 2018, (V2018)	211,342	94,130	49,761	16,075	327,167,434
Population estimates base, April 1, 2010, (V2018)	178,087	79,317	42,607	13,343	308,758,105
Population, percent change - April 1, 2010 (estimates base) to July 1, 2018, (V2018)	18.70%	18.70%	16.80%	20.50%	6.00%
Population, Census, April 1, 2010	178,011	79,066	42,625	11,526	308,745,538
Age and Sex					
Persons under 5 years, percent	6.50%	7.40%	7.00%	3.70%	6.10%
Persons under 18 years, percent	25.70%	27.20%	26.30%	30.00%	22.40%
Persons 65 years and over, percent	13.20%	11.60%	13.30%	9.90%	16.00%
Female persons, percent	51.30%	51.80%	51.80%	52.30%	50.80%
Race and Hispanic Origin					
White alone, percent	73.40%	67.00%	67.00%	68.80%	76.50%
Black or African American alone, percent(a)	19.00%	20.80%	21.90%	18.30%	13.40%
American Indian and Alaska Native alone, percent(a)	0.70%	0.30%	0.30%	0.50%	1.30%
Asian alone, percent(a)	4.40%	4.30%	1.60%	7.60%	5.90%
Native Hawaiian and Other Pacific Islander alone, percent(a)	0.10%	0.00%	0.10%	0.00%	0.20%
Two or More Races, percent	2.40%	2.30%	2.40%	2.80%	2.70%
Hispanic or Latino, percent(b)	10.80%	12.50%	13.80%	3.40%	18.30%
White alone, not Hispanic or Latino, percent	64.60%	61.20%	60.60%	66.70%	60.40%
Population Characteristics					
Veterans, 2013-2017	11,932	4,813	2,707	800	18,939,219
Foreign born persons, percent, 2013-2017	8.00%	10.50%	8.30%	9.60%	13.40%
Housing					
Housing units, July 1, 2018, (V2018)	80,873	X	X	X	138,537,078
Owner-occupied housing unit rate, 2013-2017	70.80%	65.80%	58.60%	87.30%	63.80%
Median value of owner-occupied housing units, 2013-2017	\$180,300	\$179,200	\$130,300	\$254,100	\$193,500
Median selected monthly owner costs -with a mortgage, 2013-2017	\$1,358	\$1,410	\$1,096	\$1,673	\$1,515
Median selected monthly owner costs -without a mortgage, 2013-2017	\$396	\$407	\$386	\$479	\$474
Median gross rent, 2013-2017	\$856	\$858	\$848	\$1,401	\$982
Building permits, 2018	2,021	X	X	X	1,328,827
Families & Living Arrangements					
Households, 2013-2017	70,598	31,355	16,768	4,753	118,825,921
Persons per household, 2013-2017	2.76	2.76	2.75	3.11	2.63
Living in same house 1 year ago, percent of persons age 1 year+, 2013-2017	86.50%	84.10%	86.70%	88.90%	85.40%
Language other than English spoken at home, percent of persons age 5 years+, 2013-2017	12.30%	15.80%	13.90%	13.60%	21.30%
Computer and Internet Use					
Households with a computer, percent, 2013-2017	91.10%	90.20%	88.30%	96.90%	87.20%
Households with a broadband Internet subscription, percent, 2013-2017	85.40%	83.70%	80.40%	94.70%	78.10%
Education					
High school graduate or higher, percent of persons age 25 years+, 2013-2017	89.10%	88.90%	84.30%	95.40%	87.30%
Bachelor's degree or higher, percent of persons age 25 years+, 2013-2017	30.00%	34.20%	21.40%	46.70%	30.90%
Health					
With a disability, under age 65 years, percent, 2013-2017	6.70%	6.10%	7.90%	5.30%	8.70%
Persons without health insurance, under age 65 years, percent	10.40%	11.00%	15.00%	3.50%	10.20%
Economy					
In civilian labor force, total, percent of population age 16 years+, 2013-2017	67.90%	70.10%	67.80%	68.20%	63.00%
In civilian labor force, female, percent of population age 16 years+, 2013-2017	62.40%	64.90%	61.00%	59.60%	58.20%
Total accommodation and food services sales, 2012 (\$1,000)(c)	427,974	337,124	D	28,793	708,138,598
Total health care and social assistance receipts/revenue, 2012 (\$1,000)(c)	568,063	408,997	107,837	53,218	2,040,441,203
Total manufacturers shipments, 2012 (\$1,000)(c)	1,757,916	1,352,492	101,522	218,037	5,696,729,632
Total merchant wholesaler sales, 2012 (\$1,000)(c)	1,600,273	1,285,300	118,127	121,779	5,208,023,478
Total retail sales, 2012 (\$1,000)(c)	2,920,274	2,228,273	398,052	144,896	4,219,821,871
Total retail sales per capita, 2012(c)	\$15,828	\$27,180	\$9,092	\$12,102	\$13,443
Transportation					
Mean travel time to work (minutes), workers age 16 years+, 2013-2017	27.8	27.4	26.1	29.2	26.4
Income & Poverty					
Median household income (in 2017 dollars), 2013-2017	\$60,716	\$60,238	\$49,637	\$90,872	\$57,652
Per capita income in past 12 months (in 2017 dollars), 2013-2017	\$29,143	\$29,604	\$24,993	\$33,723	\$31,177
Persons in poverty, percent	11.10%	11.90%	16.10%	6.10%	12.30%
Businesses					
Total employer establishments, 2016	4,234	X	X	X	7,757,807
Total employment, 2016	61,850	X	X	X	126,752,238
Total annual payroll, 2016 (\$1,000)	2,349,538	X	X	X	6,435,142,055
Total employment, percent change, 2015-2016	2.30%	X	X	X	2.10%
Total nonemployer establishments, 2017	15,755	X	X	X	25,701,671
All firms, 2012	15,965	7,790	3,126	937	27,626,360
Men-owned firms, 2012	8,643	3,953	1,394	531	14,844,597
Women-owned firms, 2012	5,371	2,800	1,361	293	9,878,397
Minority-owned firms, 2012	2,829	1,680	714	227	7,952,386
Nonminority-owned firms, 2012	12,516	5,708	2,243	659	18,987,918
Veteran-owned firms, 2012	2,247	1,210	316	136	2,521,682
Nonveteran-owned firms, 2012	12,965	6,086	2,616	729	24,070,685
Geography					
Population per square mile, 2010	492.1	1,311.90	1,334.60	1,273.50	87.4
Land area in square miles, 2010	361.75	60.27	31.94	9.05	3,531,905.43
FIPS Code	37025	"3714100"	"3735200"	"3729800"	0
	Cabarrus County	Concord	Kannapolis	Harrisburg	United States

Cabarrus County Board of
Commissioners Meeting

October 7th, 2019

Presented
by

Peter Sabo

And

LaWanda Blair-Foster
NC Partnership Specialist
U.S. Census Bureau
Atlanta Regional Office



CABARRUS COUNTY

America Thrives Here



United States
**Census
2020**

U.S. Department of Commerce
Economics and Statistics Administration
U.S. CENSUS BUREAU
[census.gov](https://www.census.gov)

*The goal of Census 2020 is to
count everyone once,
only once and in the right
place.*

EVERYONE COUNTS!

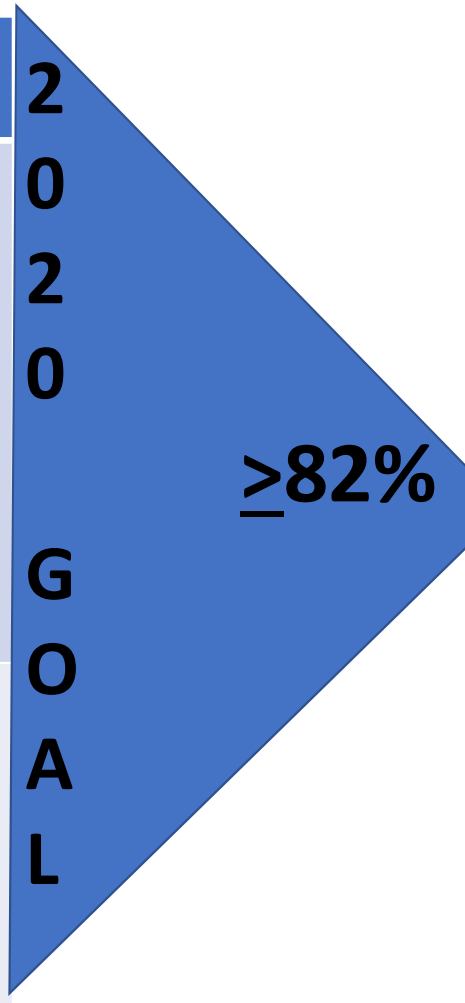
Impact to Your Community

Why We Ask You to Allocate Resources to the 2020 Census

- Political Representation
 - Census is constitutionally mandated for re-apportionment of Congress
 - Census results are used for Redistricting at national, state, and local levels.
- Money/Economic Impact
 - Over \$675 Billion/year is distributed to state and local governments using Census numbers (Over \$4 Trillion over the decade).

NC RESPONSE RATE

STATE/COUNTY	2000	2010
NORTH CAROLINA	69%	76%
Cabarrus County	78%	78%
Union County	76%	81%
Rowan County	73%	76%
Stanly County	73%	77%
Mecklenburg County	75%	75%



Target Populations

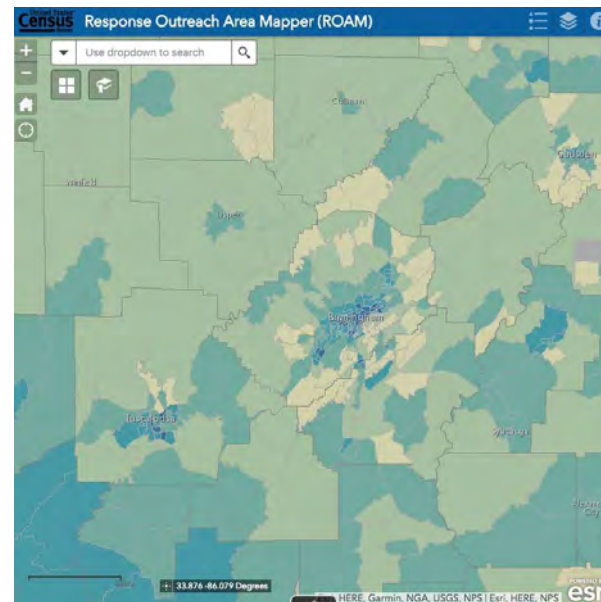
- Children 5yrs and under
- Veterans
- People with disabilities
- Homeless
- People living in rural America
- Low income and underserved
- Senior citizens
- Migrant farm workers
- Foreign Born - Immigrants
- Persons with limited English proficiency
- Renters



Explore the Response Outreach Area Mapper Web Application

<https://www.census.gov/roam>

- The U.S. Census Bureau has released the Response Outreach Area Mapper (ROAM) web application.
- An interactive map to identify areas that typically have low response rates for censuses and surveys.
- Community planners and local officials can use the ROAM to plan, focus and allocate resources for the 2020 Census.
- Provides tract-level data.



Low Response Score by 2014 Census Tract

Predicted Mail Non-Response Rate (%)

30.0 to 57.8

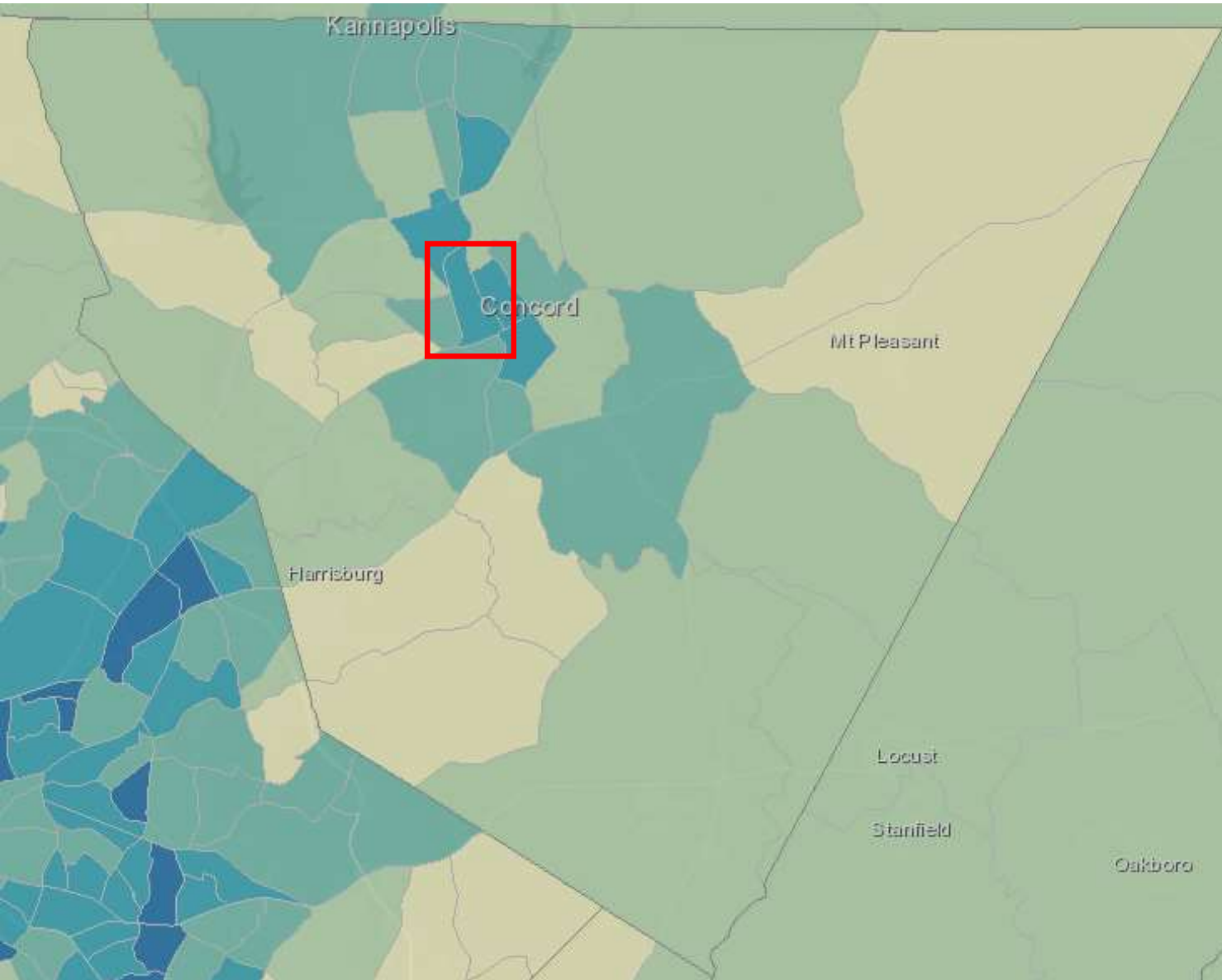
25.0 to 29.9

20.0 to 24.9

16.0 to 19.9

0.0 to 15.9

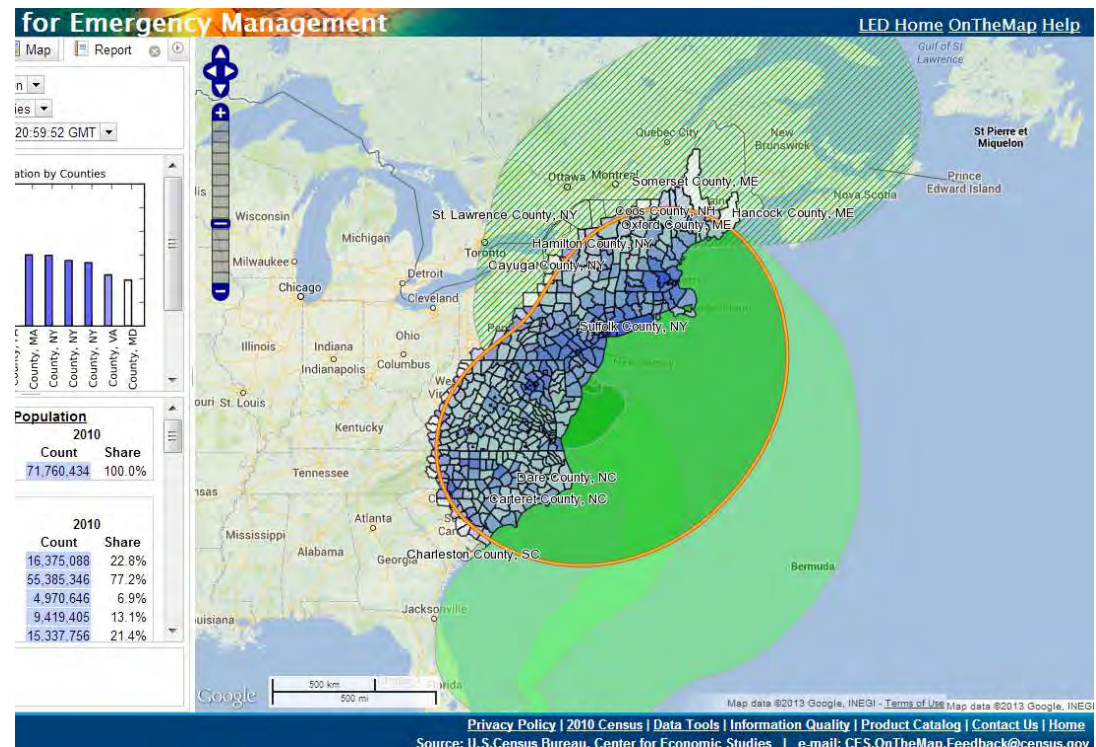
Not calculated



Census Tract 419.01
Cabarrus County, North Carolina
Low Response Score (%): 28.1
 2012-2016 ACS 5-year estimates
 Total Population: 2,329
 Median Household Income (\$): 37,098
 Population Under 5 (%): 8.33
 Population 18-24 (%): 15.20
 Population 65 and Over (%): 7.90
 Below Poverty Level (%): 23.36
 Not High School Graduate (%): 42.30
 Non-Hispanic, Black (%): 26.62
 Non-Hispanic, White (%): 27.35
 Hispanic (%): 43.37
 American Indian or Alaska Native (%): 0.56
 Asian (%): 0.00
 Native Hawaiian or Other Pacific Islander (%): 0.00
 Some Other Race (%): 0.00
 Foreign Born (%): 26.49
 No One in Household Age 14+ Speaks English "Very Well" (%): 5.58
 Population 5+ Who Speak English Less Than "Very Well" and Speak Spanish (%): 25.57
 Population 5+ Who Speak English Less Than "Very Well" and Speak Russian (%): 0.00
 Population 5+ Who Speak English Less Than "Very Well" and Speak Chinese (%): 0.00
 Population 5+ Who Speak English Less Than "Very Well" and Speak Korean (%): 0.00
 Population 5+ Who Speak English Less Than "Very Well" and Speak Vietnamese (%): 0.00
 Population 5+ Who Speak English Less Than "Very Well" and Speak Tagalog (%): 0.00
 Population 5+ Who Speak English Less Than "Very Well" and Speak Arabic (%): 0.00
 Total Housing Units: 712
 Total Occupied Housing Units: 645
 Renter Occupied Housing Units (%): 48.06
 Family Occupied Housing Units with Related Children Under 6 (%): 35.85
 Population 1+ Who Moved From Another Residence Within the Last Year (%): 9.77
 Vacant Housing Units (%): 9.41
 Multi-Unit (10+) Housing (%): 1.54

Census Data Are Used In Many Ways

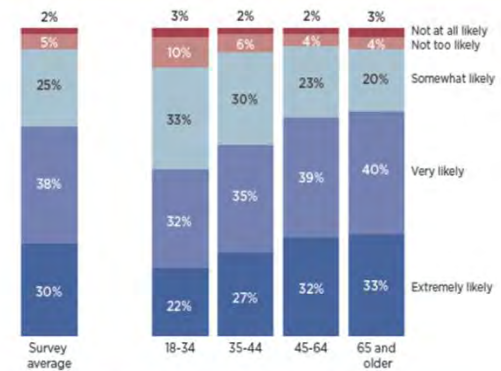
- Forecasting of future transportation needs
- Determining areas eligible for housing assistance and rehabilitation loans
- Assisting tribal, federal, state and local governments in planning, and implementing programs and services in:
 - Education
 - Healthcare
 - Transportation
 - Social Services
 - Emergency response



2020 Census New Initiatives

- Allowing people to respond anytime, anywhere, via **phone or internet**. Tests have shown internet self-response is the most cost effective and accurate way. Residents can also complete the Census using the form.
- The Census Bureau is eliminating paper and incorporating the use of handheld data collection devices.

How Likely Would You Be to Fill Out the Census Form?



Note: All estimates were rounded so that the sum of estimates equals 100 percent.

United States
Census
2020

U.S. Department of Commerce
Economics and Statistics Administration
U.S. CENSUS BUREAU
census.gov

Source: 2020 Census Barriers, Attitudes, and Motivators Study (CBAMS)
Public Use Microdata Sample

The goal of the 2020 Census is to count everyone once, only once and in the right place.

Privacy and Confidentiality

- Under Title 13, U.S. Code, all Census Bureau employees swear a lifetime oath to protect respondent data. It is a felony for any Census Bureau employee to disclose any confidential census information during or after employment, and the penalty for wrongful disclosure is up to 5 years imprisonment and/or a fine of \$250,000.
- We protect information by taking precautions in how we collect, analyze and disseminate information. The Census Bureau has strong program to protect information as they collect, process and store it in secure IT systems.
- The Census Bureau encrypts information, limits access, and actively monitors systems to make sure information stays secure.



North Carolina 2020 Complete Count Commission

- Created by Governor Roy Cooper, who appointed Secretary of the NC Department of Administration, Machel Sanders to be the chairperson
- Comprised of citizens, elected officials, and business leaders across all racial, ethnic and social spectrums



- They meet on a monthly basis
- Tasked with increasing participation in the Census statewide
- The main goal is to coordinate resources and advocate efforts to accurately count those who have been historically undercounted

Overview of Complete Count Committees (CCCs)

- Ultimately, the success of the 2020 Census depends on everyone's participation. One way to ensure success is by forming a Complete Count Committee.
- State and local governments, businesses and community leaders form Complete Count Committees to encourage participation in their community. They develop an outreach plan tailored to the unique characteristics of their community. Then they work together to implement the plan.
- Their focus is to encourage individuals in their community to self respond online, on the phone or by mail (if they received a questionnaire by mail)



Prepare for 2020 Census, Now!

- Host or join a Complete Count Committee and partner with other trusted voices and influential leaders in your area who are committed to increasing census participation. Allocate funding for this public education and outreach campaign.
- Raise awareness by including census information in speeches, newsletters, social media posts, podcasts, email blast, utility bills, bulletin boards, signs, bill boards, mailings, and add census links on web sites.
- Issue a proclamation announcing your CCC signaling the start of the public education and outreach campaign.
- U. S. Census Bureau will have a national education, marketing and advertising campaign.
- Help recruit census workers when jobs become available.



How the Census Bureau Will Support You?

- We will provide staff from our regional offices to work directly with each Complete Count Committee.
- We will provide information, assist you in forming committees and subcommittees, and participate in local events and activities.
- We will provide a guide for 2020 Census Complete Count Committees. In the meantime, you can refer to a Complete Count Committee [guide](#) and [other information available online](#) from the 2010 Census for historical reference. Keep a big change in mind though: we'll primarily ask people to respond to the 2020 Census online (not by mail).
- As the 2020 Census gets closer, the Census Bureau will also launch a robust communications campaign. We'll use advertisements, conduct outreach. You can leverage our efforts in your own community through your Complete Count Committee.



2020census.gov/jobs

1-855-JOB-2020
(1-855-562-2020)

Federal Relay Service: (800) 877-8339 TTY / ASCII
www.gsa.gov/fedrelay

The Federal Relay Service (FedRelay) provides telecommunications services to allow individuals who are deaf, hard of hearing, and/or have speech disabilities to conduct official business with and within the federal government.

The U.S. Census Bureau is an Equal Opportunity Employer.



**Thank you for your time
and support of the 2020 Census!**

Contact Information

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atlanta.rcc.partnership@census.gov

Atlanta Geography 470-889-6550 atlanta.geography@census.gov



Peter Sabo, Partnership Specialist 678-642-3234
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LaWanda Blair-Foster, Partnership Specialist 678-662-1825
Lawanda.y.blair.foster@2020census.gov

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Active Living and Parks Department – FY18-19 Annual Report

BRIEF SUMMARY:

The annual report highlights the Active Living and Parks Department activities, attendance, programs, and accomplishments.

REQUESTED ACTION:

No action required.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Londa Strong, Active Living and Parks Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Report



CABARRUS COUNTY
Active Living & Parks



2018–2019 ANNUAL REPORT



Nearly 1 million people discovered education, outdoors and fitness through Cabarrus County Active Living and Parks in 2019



Greetings,

Every year since 1985, Americans have celebrated national Park and Recreation Month during the month of July to recognize the importance of parks and recreation in establishing and maintaining the quality of life, contributing to the physical, economic and environmental well-being of communities. In 2009 the U.S. House of Representatives passed an official resolution for Park and Recreation Month. This was made possible through the efforts of the National Recreation and Park Association.

Cabarrus County Commissioners adopted a Resolution declaring July as Park and Recreation Month. The 2018 theme was “A Lifetime of Discovery” and Cabarrus didn’t fall short of programming efforts.

We incorporated discovery at our summer day camp, Discovery Day Camp, and in several classes/events at the various parks. Pioneer Days let participants discover what it was like to be a pioneer, and learn basic skills of campfire cooking and shelter building. A very popular event was the Creek Stomp where participants discovered what lives in streams. In other classes, participants discovered how to build butterfly, bat and bird houses. The seniors also participated and discovered some new areas in the county on their Scavenger Hunt.

Cabarrus County is very fortunate to have support from the Board of County Commissioners, management, staff and the public.

There were close to 1 million participants who discovered classes, events, parks and centers. Along the way, they may also have discovered how much they enjoy the outdoors, fitness, organized activities or themselves.

Get out to one of your parks or senior centers today and enjoy a “Lifetime of Discovery” right here in your backyard!

With warmest regards,

A handwritten signature in black ink that reads "Londa A. Strong". The signature is written in a cursive style with a long, sweeping tail on the letter 'g'.

Londa Strong
Director, Cabarrus County Active Living and Parks

FULL-TIME ACTIVE LIVING AND PARKS STAFF

Londa Strong, Director

Byron Haigler, Assistant Director

Perry Gabriel, Sr. Program Manager, Frank Liske Park

Joshua Coffman, Program Manager,
Camp T.N. Spencer and Vietnam Veterans Park

Alex Beck, Program Manager, Rob Wallace Park

Susan Donaldson, Event Manager

Jon Poole, Program Supervisor

Shannon Unger, Program Supervisor

Teresa Kiser, Program Coordinator, Senior Center, Concord

Katie Plummer, Program Coordinator, Senior Center, Mt. Pleasant

Michael Dorsey, Wellness Coordinator

Luke Robinson, Senior Park Ranger

Matthew Carlson, Senior Park Ranger

Kyle McKeel, Senior Park Ranger

Priscilla McWaters, Program Specialist

Allison Creswell, Administrative Specialist

Meghan Kabat-Newcomer, Administrative Associate



CABARRUS COUNTY BOARD OF COMMISSIONERS

Steve Morris, Chair

Diane Honeycutt, Vice Chair

Blake Kiger

Liz Poole

Lynn Shue

COUNTY MANAGEMENT

Mike Downs,
County Manager

Jonathan Marshall,
Deputy County Manager

Rodney Harris,
Deputy County Manager

ACTIVE LIVING AND PARKS COMMISSION

Robin Phillips, Chair

Megan Baumgardner, Vice Chair

Patsy Brown

Kevin Clark

Chris Furr

Charles Grimsley

Holly Grimsley

Mike Kirby

Earnest Morrissey

Sara Newell

Michael Specht

SENIOR CENTER ADVISORY COUNCIL

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Elizabeth Bennett

Sherman Childers

Bobby Connor

Thomas Dixon

Ted Drain

Norvel Johnson

Tom Kurzel

Ida Mills

Earnest Morrissey

Robin Phillips

Annette Swick

Ronnie Tucker

Ella Walters

Mary Watts

FISCAL YEAR 2019 HIGHLIGHTS

BY THE NUMBERS



SENIOR CENTERS

71,677: Participants (5,497 more than Fiscal Year 2018)

\$139,342: Value of volunteer hours

4 / 940 / 80 / 850: Consecutive years Cabarrus hosted the annual NC Senior Games State Finals Pickleball Tournament / players from across North Carolina / volunteers / support hours

650 / 80: Participants / vendors at the Senior Health and Wellness Expo

85 / 6: Participants / vendors at the “Fall into Health Fest”

60: Participants at the “Aloha Spirit Festival – Carolina Style”

24: Cabarrus Senior Games participants competing in the 2019 National Senior Games in Albuquerque, NM (three gold and three bronze medal winners)

3rd Place: Area Agency on Aging Award for Older Americans Month activities and events

PARKS

950,000: Participants in programs and events and those who utilized Cabarrus County park facilities (increase of 19,051 from FY18)

\$5.63: Cost per capita for Cabarrus County parks (2013 NC state cost per capita average: \$65.54; 2016 national average: \$76.44. This means the operating budget for Cabarrus County parks is 8.5% of the NC state average and 7.3% of the national average spent per capita.)

1,300+: Volunteer hours at Cabarrus County park facilities—a value of over \$31,382

319,739 / 14,366 / 4,658 / 704: Facebook reach / post clicks / reactions / comments / new followers

\$500: Grant from Concord Civic Garden Club to enhance park habitats

10: New teams participating in adult softball

Rob Wallace Park

100: Tree saplings planted to replace those lost through beaver damage

9: Holes in the newly constructed disc golf course (18 tee pads), where the BBQ and Baskets Tournament was hosted

3: New elements at the park’s natural play area

3: New fishing platform areas

Frank Liske Park

1,800: Trout stocked in partnership with North Carolina Wildlife Commission

36: Softball / baseball weekend tournaments

30: Adult softball program participation (fall season)

24: Championship cross country races

Vietnam Veterans Park

4: Cross country meets

Camp T.N. Spencer Park

200: Species of plants and animals identified by staff and volunteers

174: Monarch butterflies raised and released

150: Average weekly campers in eight-week Boys and Girls Club summer camp

100: Pioneer Day participants

40: Certified North Carolina Hunters through the Hunter Education Course



PROGRAM IMPROVEMENTS

Concord Senior Center (CSC); Mt. Pleasant Senior Center (MPSC); Frank Liske Park (FLP); Vietnam Veterans Park (VVP)

- Added LED sign to enhance visibility for programs, facilities and events (CSC)
- Purchased new durable chairs (CSC)
- Implemented MySeniorCenter program software to track participants (MPSC)
- Developed the Senior Center Ambassador Program to aid in promoting programs, events and service information (CSC, MPSC)
- Improved conservation area at front entrance (FLP)
- Increased healthy concessions product offerings from 13% in 2013 to 64% in 2018. Product sales increased from 24% in 2013 to 52% in 2018. Total Revenue increased from 52% in 2013 to 64% in 2018. (FLP)
- Installed PA systems in vehicles to assist with relaying information to park patrons on weather warnings and other emergencies (FLP)
- Installed large-screen TV/projector in upper level of the barn (FLP)
- Added a custom concrete climbing boulder to the natural play area (VVP)

SERVICE PROJECTS

- *Jonah Hill*, Trail Life Freedom Award, Camp T.N. Spencer Park: Installed two orienteering courses
- *A.J. Miller*, Eagle Scout Project, Camp T.N. Spencer Park: Designed/constructed a pedestrian bridge
- *Samuel Webb*, Eagle Scout Project, Camp T.N. Spencer Park: Created two greenhouse flowerbeds
- *Evan Suchanosf*, Eagle Scout Project, Frank Liske Park: Expanded one bio-retention swale

PARTNERSHIPS

- Department of Human Services (DHS): Seniors Health Insurance Information Program (SHIIP) open enrollment program access
- American Association of Retired Persons (AARP): Title V job training and tax preparation services
- Area Agency on Aging: Provide evidence-based health promotion programs (10 sessions in FY19)
- Veterans Services Office: Hosted the Annual Veterans Breakfast and Annual Luncheon at Concord Senior Center
- NC Senior Games: Hosted the two-day NC Senior Games Local Coordinator's Association Conference and the Silver Arts workshop for more than 80 staff and volunteers
- Communications and Outreach: Collaborated to continue Outlook (monthly), Session Guide (eight/year) and Journeys (three/year) publications and information distribution on Active Calendar and Facebook
- ITS: Creation of a Biodiversity Map
- Identified many species of wildlife in "Charlotte Metro" as participants in the Global City Nature Challenge. The program was in partnership with the City of Concord, Three Rivers Land Trust, City of Belmont, City of Salisbury, Town of Dallas, Gaston County Park and Rec, Iredell County Park and Rec, Cabarrus County Schools, Cabarrus County Soil and Water and many others.
- Surveyed species with the assistance of two interns from Catawba College for species surveying
- iFLY: Introduced first indoor skydiving events with more than 80 participants

Employee Highlights

Byron Haigler received a \$500 grant to participate in and then successfully completed Supervisors Management School, a National Program sponsored by National Recreation and Park Association (NRPA)

Katie Plummer attended the Ann Johnson Institute for Senior Center Management and completed five of the six program modules (three-year certification)

Perry Gabriel completed Cabarrus County's Supervisors Boot Camp

Service recognitions: *Joshua Coffman* (10 years), *Alex Beck* (5 years)

Alex Beck and *Shannon Unger* presented at the North Carolina Recreation and Park Association's State Conference

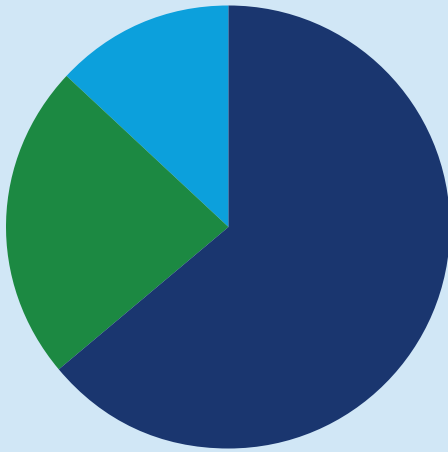
Susan Donaldson presented at the NC Senior Games Local Coordinator's Association Conference

Joshua Coffman attended the Marketing Summit in Cary, NC

Michael Dorsey participated in the "Healthier Lunchrooms Movement," which assessed/scored school cafeteria's health status based on evidence-based programs

ATTENDANCE REPORT FISCAL YEAR 2018–2019

FISCAL YEAR 2018–2019 PARK ATTENDANCE BY DISTRICT



- South
- North
- East

SOUTH DISTRICT: FRANK LISKE PARK

Attendance total	602,695
Number of vehicles	241,078
Facility reservation attendance.....	51,551

NORTH DISTRICT: VIETNAM VETERANS PARK AND CAMP T.N. SPENCER PARK

Attendance total	219,565
Number of vehicles	87,826
Facility reservation attendance.....	22,718

EAST DISTRICT: ROB WALLACE PARK

Attendance total	120,968
Number of vehicles	48,387
Facility reservation attendance.....	3,600

PROGRAMS

Park programs	306
Park program participants	15,052
Senior Center programs.....	3,775
Senior Center program participants.....	82,379

SENIOR CENTERS

Concord attendance total	71,677
Mt. Pleasant attendance total	10,702

VOLUNTEER HOURS

Senior Centers	5,644
Parks.....	1,008
Estimated value provided to Cabarrus County	\$164,238

Park attendance totals based on national guidelines of 2.5 people per vehicle.

FINANCIAL REPORT FISCAL YEAR 2017–2018

PARKS

Revenues

Fees and charges—operations	\$ 405,949
Grants (Garden)	500
Total	\$ 406,449

Expenditures

Park operations	\$ 1,568,312
Matching grants (Thread Trail)	39,052
Total	\$ 1,607,364

Net costs	\$ 1,200,915
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SENIOR CENTERS

Revenues

Grants	\$ 63,152
Program fees	166,102
Total	\$ 229,254

Expenditures

Operations	\$ 674,694
------------	------------

Net costs	\$ 445,441
-----------	------------

Total expenditures (actual)	\$ 2,282,058
-----------------------------	--------------

Total revenue	\$ 635,703
---------------	------------

Total expenditures (net)	\$ 1,646,355
--------------------------	--------------

Total Budget Fiscal Year 2018–2019	\$ 2,442,961
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2017 POPULATION: 206,872

PER CAPITA COSTS

(excluding matching grants)

Cabarrus County per capita cost
gross expenditures
\$10.84


Cabarrus County per capita cost
net expenditures
\$7.77

Average per capita cost
North Carolina (2013)
\$65.54

Average per capita cost
National (2016)
\$76.44



 www.cabarruscounty.us/alp

 704-920-3484

 @CabarrusCountyActiveLivingandParks

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

BOC - Strategic Plan Draft Review

BRIEF SUMMARY:

Following the Cabarrus Board of Commissioners five strategic priorities identified at the July 29th called meeting, county staff created five work teams to develop goals and objectives for each strategic priority. These goals and objectives have been reviewed by department leadership as well as county management.

The first draft of the 2020 Cabarrus County Strategic plan is ready for Board of Commissioner review and input.

REQUESTED ACTION:

Receive report and provide input.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Robert Furr, County Extension Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Draft Strategic Plan

Cabarrus County Government Strategic Plan

Vision:

Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive and our community prospers.

Mission:

Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs and provide services to continually enhance quality of life.

Strategic Priority: Healthy & Safe Community

Goal 1: Cabarrus County residents will have a safe community to live, work and recreate.

Objective 1: Use proactive law enforcement tools and methods to maintain order.

Objective 2: Work with public safety, governmental and non-governmental agencies, to provide quality service and seek opportunities to work collaboratively to improve customer service and efficiency.

Objective 3: Build community relationships that encourage collaboration, communication, trust and understanding.

Objective 4: Manage cost of public safety services while preserving and improving service quality.

Goal 2: Sustain a culture where safety is a shared priority for residents, businesses, employees and visitors.

Objective 1: Promote public safety and emergency preparedness by educating stakeholders on the capabilities and functions of governmental services.

Objective 2: Develop resiliency in our community to withstand and recover from events detrimental to public health and safety.

Objective 3: Modernize, advance and deliver exceptional and trusted public safety services.

Goal 3: Improve the physical and mental circumstances of residents by connecting them to community resources that quality of life.

Objective 1: Partner with community organizations and municipalities to provide affordable housing, emergency housing, address homelessness and food insecurity.

Objective 2: Promote and educate accessibility and availability of household hazardous waste services.

Objective 3: Connect veterans with necessary resources and services.

Objective 4: Enhance accessibility of services and programs for people with disabilities.

Goal 4: Promote and engage quality of life initiatives to foster a healthy and safe community.

Objective 1: Collaborate with community members to assess and evaluate mental and physical wellness.

Objective 2: Provide opportunities and access for physical activity and nutrition education.

Objective 3: Actively partner and recruit behavioral health services and resources specific to our community.

Objective 4: Strengthen outreach, communication and education to residents about access to health benefits and services.

Objective 5: Ensure early education of youth and parents about mental health, substance abuse and risky behaviors to redirect to better healthy life-balance and wellness choices.

Strategic Priority: Culture & Recreation

Goal 1: Create a community that recognizes the basic human need for physical and mental development.

Objective 1: Support and initiate positive methods of expression across diverse communities.

Objective 2: Foster collaboration and partnerships to increase awareness of personal growth opportunities that support lifelong learning.

Objective 3: Support and initiate arts opportunities that reach diverse communities.

Goal 2: Facilitate recreational opportunities that promote wellness in Cabarrus County.

Objective 1: Address safety as a priority for programming and facilities.

Objective 2: Ensure programming is inclusive of all people, all abilities and all skill levels.

Objective 3: Collaborate with partners to identify community wellness needs and ways to address them.

Objective 4: Be a premier provider of recreational programming.

Goal 3: Enhance policies, facilities and land to foster diverse cultural and recreational opportunities.

Objective 1: Develop a land acquisition plan and determine priorities within that plan.

Objective 2: Create an amenities and facilities master plan that incorporates community partner assets.

Objective 3: Facilitate strategic partnerships that maximize community resources to accommodate programming demands.

Objective 4: Establish a sustainable and reliable funding plan for maintenance and expansion of facilities.

Strategic Priority: Sustainable Growth and Development

Goal 1: Administer ordinances compliant with the North Carolina law.

Objective 1: Provide community education on zoning and ordinance differences between the county and municipalities.

Objective 2: Monitor and respond to legislative changes that affect county ordinances.

Objective 3: Maintain community property values, safety and aesthetics through proactive enforcement of county ordinances.

Goal 2: Promote responsible and strategic county-wide growth.

Objective 1: Collaborate with municipalities on long-term plans for infrastructure and growth.

Objective 2: Encourage growth in or near municipal limits, where utilities are available, and follow the Cabarrus County Schools' construction design guidelines.

Objective 3: Facilitate collaboration between jurisdictions on land use planning and development.

Objective 4: Provide economical solid waste disposal solutions for the future.

Objective 5: Minimize environmental impacts of growth and development.

Goal 4: Promote, support and address sustainable open space, forestry practices and farming.

Objective 1: Advocate for agriculture through public awareness.

Objective 2: Encourage participation of landowners in Present Use Value taxation, open space, and viable agriculture uses of land.

Objective 3: Become a role model for sustainability by using native plants, keeping open spaces and wise use of natural resources.

Strategic Priority: A Thriving Economy

Goal 1: Promote, grow and sustain a diverse economic base through collaborative community partnerships.

Objective 1: Promote government, education and community incentives for competitive recruitment.

Objective 2: Recruit businesses that offer competitive wages.

Objective 3: Create public awareness and understanding of economic development.

Goal 2: Invest in opportunities that promote self-sufficiency and empowerment to our current and future workforce.

Objective 1: Ensure and improve access to apprenticeships and training programs. ?

Objective 2: Provide transportation to career technical education for high school students.

Objective 3: Attract businesses / employers that support skilled labor, On the Job Training, and post-secondary education

Objective 4: Prioritize and improve socio-economic supports and quality of life measures through community partnerships.

Strategic Priority: Transparent and Accountable Government

Goal 1: Ensure a, engaged and accountable workforce to provide exceptional service.

Objective 1: Recruit and retain service-minded, innovative, and technically skilled employees.

Objective 2: Ensure our workforce is diverse, inclusive and reflective of the community.

Objective 3: Offer competitive compensation and benefits to allow employees to thrive.

Objective 4: Provide development opportunities to enhance current skill sets, leadership development and succession planning.

Objective 5: Increase opportunities for employee engagement and community involvement.

Goal 2: Perform financial analysis, forecasting and reporting to ensure efficient and effective stewardship of funds.

Objective 1: Establish, evaluate and follow policies and procedures to safeguard county assets.

Objective 2: Utilize fair and equitable methods to assess property values.

Objective 3: Budget utilizing best practices to optimize resources and meet immediate and long-term needs.

Objective 4: Communicate, inform and educate internal and external stakeholders on the allocation of resources.

Goal 3: Ensure longevity of current and future County assets.

Objective 1: Improve forecasting of large total cost of ownership expenditures for county owned facilities and equipment.

Objective 2: Evaluate current operating expense strategies per square foot.

Objective 3: Employ new techniques and strategies to increase efficiency of facility operations.

Objective 4: Promote collaboration with stakeholders and management to better understand vision, direction and priorities.

Objective 5: Strengthen relationships with partners and customers to better understand needs and expectations.

Goal 4: Create opportunities for people to see value in the work of County government.

Objective 1: Facilitate interactions with respect and professionalism.

Objective 2: Educate the community on ways to participate in services, programs and events.

Objective 3: Motivate the community to participate in the governmental process.

Objective 4: Distribute information that is clear, relevant and timely.

Goal 5: Develop creative technological solutions to support county services.

Objective 1: Facilitate data driven decision making using dashboards and targeted measurements.

Objective 2: Utilize collaborate technology and shared services.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Cabarrus Arena and Events Center - Presentation of Annual Report

BRIEF SUMMARY:

The Cabarrus Arena and Events Center will submit an annual report for FY2019 that includes venue financial performance, event statistics, and updates on major initiatives to enhance venue performance.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kenny Robinson, Cabarrus Arena and Events Center, General Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Report

ANNUAL REPORT FISCAL YEAR 2019

CABARRUS ARENA

& EVENTS CENTER



EXECUTIVE SUMMARY

The fiscal year ending June 30, 2019 was a record setting year for Cabarrus Arena & Events Center. Cabarrus County has entrusted SMG to manage the venue for the last fourteen years and both partners have reason to celebrate the continued success of the relationship. The effort put into attracting new clients, building outstanding relationships with event promoters, providing excellent guest experiences, and building on the venue's unique role in the community is producing record breaking results.

As you will learn from the following pages, every key performance indicator for the last year was either recording setting or very near the best in the facility's seventeen year history. Notable accomplishments for the year include:

- Gross Revenue was at an all-time high and increased 8% over the previous year
- 201 events were held at the venue; an increase of 18% over FY2018's record setting year
- 81 midweek events was in increase of 25% over last year's all-time high
- Food & Beverage sales increased 23% from the previous year and was 15% higher than any year in Cabarrus Arena & Events Center's history

Each of Cabarrus Arena & Events Center's major departments was successful when challenged with refining the venue's approach to interacting with clients, guests, and other stakeholders. Whether the involvement was developing new services, improving facility infrastructure, becoming better stewards of resources, implementing a targeted marketing plan, or providing excellent service to our guests and clients – they were successful. Along with its partners in the Cabarrus County government and the community, Cabarrus Arena & Events Center continues to effectively attract new events, maintain excellent relationships with existing clients, and provide outstanding guest experiences.

I hope you find the following pages informative and gain a sense of how remarkable the year was. SMG and Cabarrus County have a long-held reputation at Cabarrus Arena & Events Center of providing outstanding service at a reasonable cost. This excellent reputation contributed to a record-setting fiscal year 2019 and is reason to expect continued success.



KENNY ROBINSON
General Manager



ABOUT SMG

THE INDUSTRY'S GOLD STANDARD IN VENUE MANAGEMENT

SMG has been in the business of providing operations and management services to stadiums, arenas, convention and conference centers, theaters and performing arts centers, recreation and equestrian facilities and other specialized facilities for more than 40 years.

SMG has a defined management philosophy and style that has led to our industry leading position.

No other private facility management company can match the depth and range of our capabilities. Our proprietary programs, well-established management systems, and talented employees ensure that all SMG-managed facilities are professionally and efficiently operated. SMG provides a full range of facility management, operations, marketing, and event booking services, as well as pre-development, pre-opening, and operations consulting. Our broad range of management services can be customized to meet each client's unique needs.

We understand contracting with government agencies - most of our clients are cities, states, counties or special purpose districts.

Our operational best practices program is the cornerstone of the operational excellence that SMG is known for throughout the country. Developed through years of experience and industry knowledge, SMG has documented operating procedures and systems that enable our SMG Team to achieve the highest quality operating standards. Through our corporate office and field personnel, SMG provides management services and areas of expertise to each of our clients.



*Worldwide Entertainment and
Conference Venue Management*

FY 2109

EVENTS

JULY

Concord Gun & Knife Show
Private 75th Birthday Party
Life Touch Photography Senior Portraits
City of Concord Parks & Recreation Meeting
CVB Destination Training
US Grappling
Private Wedding Reception
Intergalactic Bead Show
Tar Heel Kids Consignment Sale
Cabarrus County Summit Meeting
Cabarrus County Transportation Training
Private Wedding Reception
Private Wedding Ceremony & Reception

AUGUST

SafeWaze Training
Cabarrus County Transportation Training
City of Concord Parks & Recreation Meeting
Carolina Bridal Fair
Private Wedding Reception
Cabarrus Shrine Club Car Show
City of Concord Parks & Recreation Meeting
Cabarrus County Fair Board Meeting
Speedway Classic Summer Dog Show
EMS State Medical Assistance Training
Private Wedding Reception
Wine Fest Charlotte
Private Wedding Reception
Private Wedding Ceremony & Reception
PWX Wrestling
NC DOT Health Fair
Repticon Exotic Animal & Reptile Show
Sneakers & Clothing Trade Show
Concrete Field Training Business Meeting
Cabarrus High School STEM Program

SEPTEMBER

Cabarrus County Fair
Concrete Field Training Business Meeting
Tom Mack Classic Car Auction
Concord Gun & Knife Show
Thompson Square Concert
Indian Garba
Private Wedding Ceremony

OCTOBER

Concrete Batch Training
Hino Dealer Training Certification
NCNA Coin Convention
International Brazilian Jiu Jitsu Competition
Private Wedding Ceremony & Reception
New Waves Church 50th Anniversary
Cabarrus County Employee Appreciation
City of Concord Parks & Recreation Meeting
Chamber of Commerce Business Meeting
Cabarrus County Education Foundation
City of Concord Parks & Recreation Meeting
Shrine Circus
Movie in the Woods
Cabarrus County Schools College Fair
Christmas Made in the South
PWX Wrestling
Peak Building Materials Auction
Everything But The Holiday Meal
Extraordinary Women Conference
StarCity Games
Private 40th Birthday Party
Private Wedding Ceremony & Reception
Dogwood Section IFT Food Expo



NOVEMBER

Gary Allen Concert
Carolina Fire Control Meeting
EMS Training Meeting
North American Grappling Association
Bully Breed Coalition Nationals
ASEA Super Saturday
Private Wedding Ceremony
Hot Tub Swim & Spa Expo
Kansas City BBQ
Cheersport Cheerleading Competition
Concord Gun & Knife Show
Speedway Classic Fall Dog Show
NC Construction Career Days
Boy Scouts Orientation Dinner
Private Wedding Reception
Private Wedding Ceremony & Reception
Facilities Maintenance Expo
Intergalactic Bead Show
Private Family Reunion
NC State University Tax School Meeting
Private Retirement Party
Chartered Financial Analyst Institute Testing
NCSU Tax School Meeting

DECEMBER

Charlotte Racers Expo
NC Assemblies of God Youth Convention
Private Retirement Party
Chartered Financial Analyst Institute Testing
Soul Saving Crusades
Multi-County MUNIS Training
Private Christmas Party
Repticon: Exotic Animal & Reptile Show
Grappling Industries Tournament
Leadership Cabarrus Lunch & Tour
Cabarrus Summit Meeting
Cabarrus County Schools Christmas Party
EMS Driver Training
Sheriff's Department Retiree Breakfast
Mardi Gras Cheer
Bullington Construction Co. Christmas Party
County Manager Breakfast
Senior Center Christmas Party

JANUARY

Athletic Championship Cheer Competition
Concord Gun & Knife Show
Tom Mack Classic Car Auctions
Ring of Honor Wrestling
Carolina Bridal Fair
PWX Wrestling
Home & Landscape Show
Barbizon Modeling Search

FEBRUARY

Encore Cheer Competition
Hurricane Coasters Antique Bicycle Show
Hot Tub Swim & Spa Expo
EMS Training
NC Army National Guard Training
NC DOT Batch Classes
City of Concord Parks & Recreation Meeting
Carolina Alpaca Celebration
PWX Wrestling
Spirit Solutions Cheerleading Competition
Tough Man Contest
Repticon
Cabarrus County Extension Brunch
Tarheel Kids Consignment Sale

MARCH

Concord Gun & Knife Show
Casting Crowns Concert
NorthEast Foundation Gala
Concrete Field Training Business Meeting
Charlotte Hamfest
NC AAU Wrestling
Epic Brands Cheer Competition
Senior Health & Wellness Expo
Health & Fitness Expo
City of Concord Leadership Meeting
Private Vow Renewal
Cabarrus Economic Development Corp.
Showstopper Dance Competition
Private Birthday Party
Speedway Classic Spring Dog Show



APRIL

Newbreed Grappling Tournament
Spring Girl's Day Out
Edwin McCain Concert
ASEA Super Saturday
Boy Scouts of America Banquet
Special Olympics Spring Games
Concrete Supply Company Mixer Rodeo
Spring Herb & Plant Festival
NC DOT Equipment Rodeo
Sheriff's Department K9 Certification
Mustang Owner's Museum Celebration
Concrete Field Training Business Meeting
Jehovah's Witness Assembly
Private Wedding Ceremony & Reception
NC DOT Batch Classes
Peak Building Material Auctions
Private Wedding Ceremony
Ring of Honor Wrestling
Private Sweet Sixteen

MAY

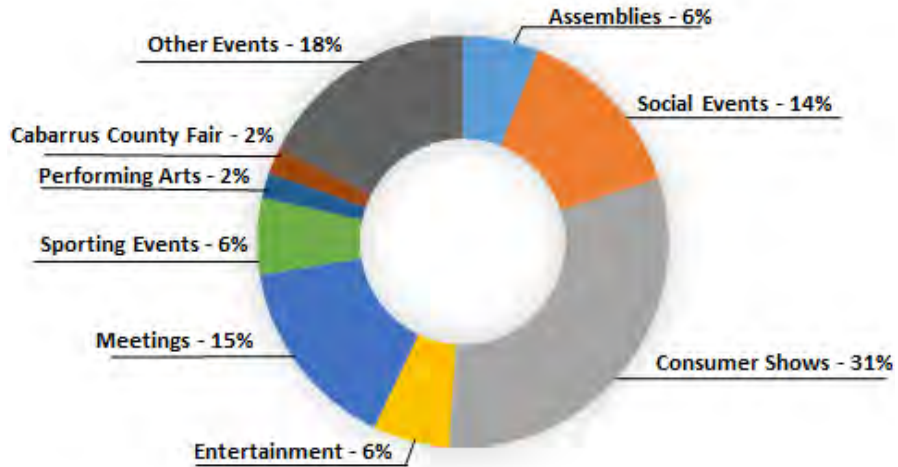
Starpower Talent Showcase
Cabarrus County Transportation Training
PWX Wrestling
Rowan-Cabarrus C.C. Graduation
Carolina Collision Conference
Wine Fest
Salisbury Kennel Club Dog Show

JUNE

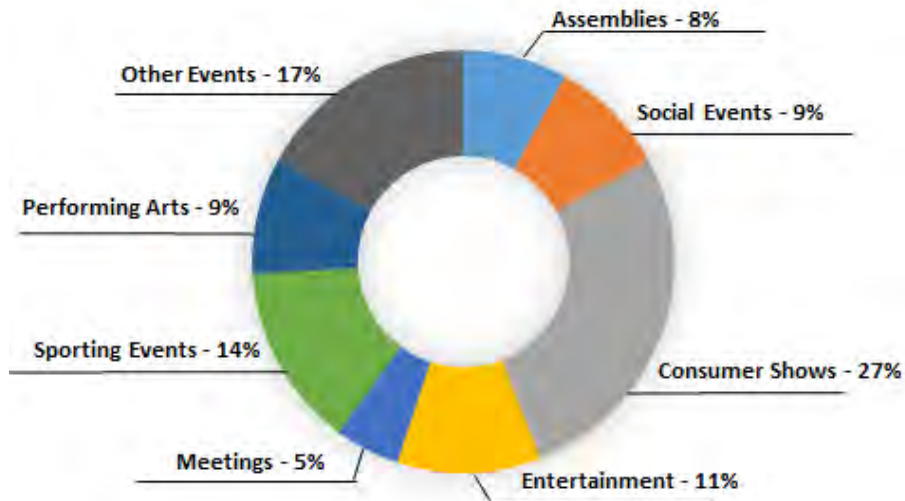
Private Wedding Ceremony & Reception
Eid al-Fitr Celebration
Union County Graduations
Concrete Field Training Business Meeting
Cabarrus County Schools Graduations
City of Concord Parks & Recreation Meeting
Carolina Coin & Stamp Show
Youth Leadership Program
Oddities & Curiosities Expo
Private Wedding Ceremony



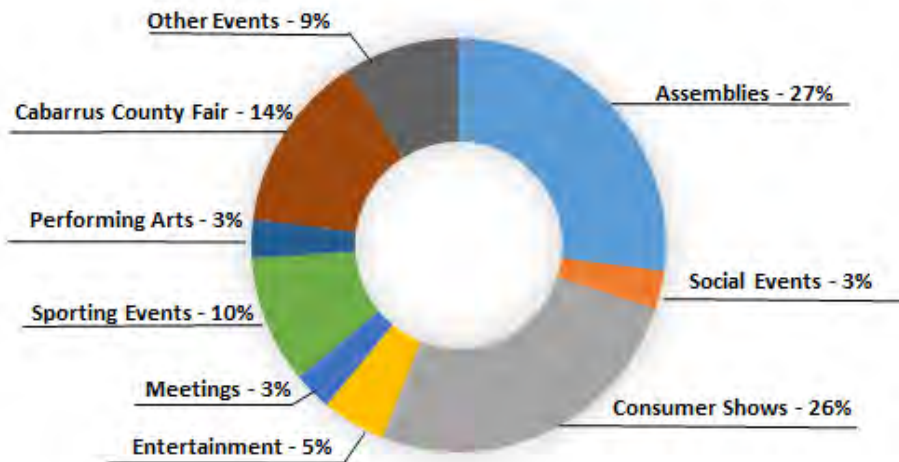
EVENT DAYS BY EVENT TYPE



NET INCOME BY EVENT TYPE



ATTENDANCE BY EVENT TYPE

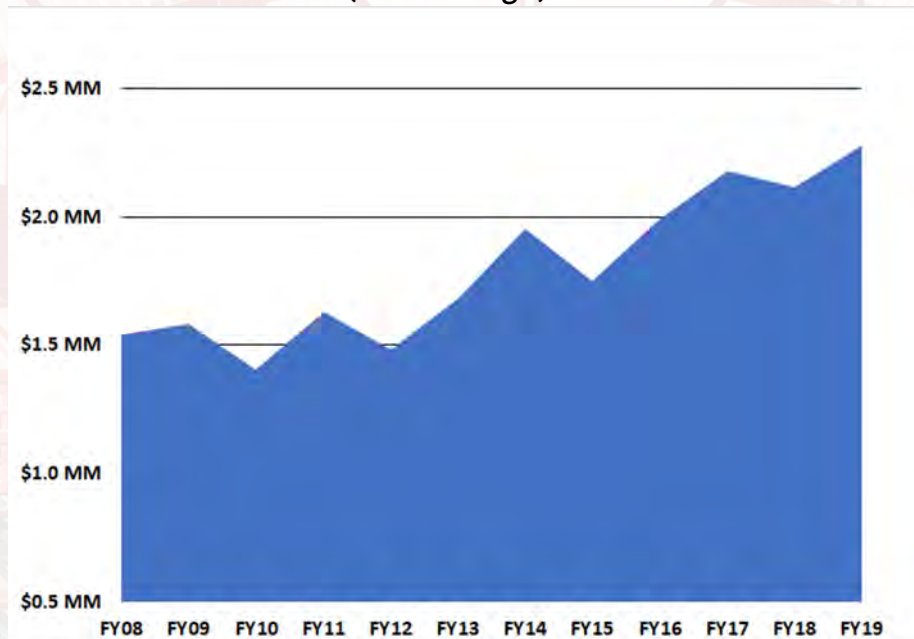


FINANCE & ADMINISTRATION

ADJUSTED GROSS REVENUE

\$2,275,270

(Record High)



Rental Revenue

\$594,024

(Record High)

Service Revenue

\$611,888

Parking Revenue

\$216,139

(Record High)

Non-Event Revenue

\$43,585

(Record High)

Other Event Income

\$35,357

Net Income

(\$473,166)

Operating Expenses

\$2,748,437

FOOD & BEVERAGE

Total Concessions & Catering

Revenue

\$766,072

(Record High)

OUR EMPLOYEES

Number of Employees

112

Total Hours Worked

62,000

Work Related Injuries

0

COMMUNITY OUTREACH

SMG's approach to managing Cabarrus Arena & Events Center is to ensure that the venue is considered a community asset and operated as a civic trust. There are many ways to measure financial performance and other indicators of success for the venue, but the goodwill generated and community support the venue promotes is harder to quantify. In fiscal year 2019, Cabarrus Arena & Events Center implemented a fee structure to provide consistent discounts for charities and non-profit groups that promote the greater good of our community. This discount program, along with other initiatives mentioned below, are some of the ways Cabarrus Arena & Events Center has supported our community over the last year.

- Extending \$785,000 in fee discounts to charities, governmental, and educational organizations that hosted events at the venue.
- Invited twenty non-profit organizations to participate in fundraising opportunities by working as an extension of venue staff during events. These groups raised over \$14,000 in fiscal year 2019 through their work at Cabarrus Arena & Events Center. The total raised through this program since inception is over \$700,000.
- Participated in Cabarrus County Schools' OCS Work Program to support fifteen high school students in achieving their graduation requirements. These students worked at Cabarrus Arena & Events Center each school day to build vocational skills that will support them following graduation.
- Partnered with local non-profit organizations to provide on-the-job training and assessment for at least ten persons with various disabilities.
- Made concentrated efforts to ensure that at least ten percent of all positions were filled by persons with disabilities.

SOME ORGANIZATIONS WE HELPED IN 2019 . . .

A.L. Brown High School Band	Legacy Dance Company
American Red Cross	Miss Cabarrus County Scholarship Program
Cabarrus County Convention & Visitors Bureau	Mt. Pleasant High School Band
Cabarrus County Government	Mt. Pleasant United Methodist Church
Cabarrus County Schools	N.C. Cooperative Extension
Cabarrus Economic Development Corporation	N.C. Department of Transportation
Cabarrus Regional Chamber of Commerce	N.C. State University
City of Concord	NorthEast Foundation
Concord High School Band	Northwest Cabarrus High School Band
Cox Mill High School Band	Partners for Parks
Dance Productions	River Rock Church
Grace Lutheran Church	Rowan-Cabarrus Community College
Hickory Ridge High School Band	St. John's Lutheran Church
J.M. Robinson High School Band	Stanly Community College Multi-Cultural Club
	Town of Harrisburg
	Union County Schools
	Wilmon Cousar Project Bridge

SALES & MARKETING

In fiscal year 2019, the Sales & Marketing Department began seeing the benefits of its strategy to communicate the venue’s message to potential clients and guests. Many of the strategies implemented in late FY2018 will extend into FY2020. Although personnel were at times diverted to cover event management needs, the work of the department continued and good progress was made toward achieving its goals.

Marketing highlights included engaging a Concord-based marketing and design firm to complete a brand refresh for rollout in early FY2020, starting a campaign to increase midweek event activity, marketing the venue’s excellent reputation for food and beverage service, re-establishing a social media presence, renewed engagement with community partners, and increased participation in community events. The effectiveness of these efforts is reflected by the 25% increase in midweek events over FY2018 and all-time high numbers of business meetings and social events at the venue.



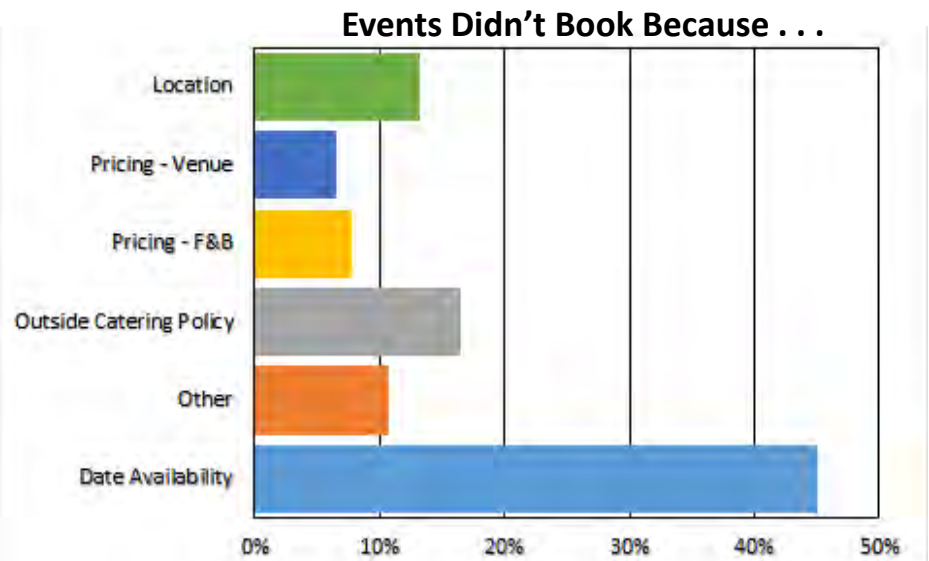
RACHAEL KOCKEN
Sales & Marketing Manager

Event sales activity during the year was record-setting. More than 1,500 sales inquiries were answered by the sales staff – a 38% increase over the previous year. The department implemented a simplified pricing structure that raised rental fees to current market rates and is easier for clients to understand. Along with the rental fee increase, a system of evaluating all billable service rates on a regular schedule was implemented.

Cabarrus Arena & Events Center co-promoted a concert for the first time ever in 2019. This approach is attractive to event promoters because they can share financial risk with the venue and allows the venue to attract events not otherwise available. This co-promotion was financially successful and created a new relationship with a concert promoter that had never worked with the venue. In addition to co-promotion, Cabarrus Arena & Events Center and a community partner began work on a self-promoted event to take place in October 2019. This proof-of-concept event is being used by Cabarrus Arena & Events Center to learn how to promote a successful event in-house with the intention of introducing other self-promoted events as a new revenue generator.

The efforts provided by the Sales & Marketing Department over the last twelve months saw a substantial increase in event activity and revenue. These consistent strategies will continue to be used and expanded to communicate the venue’s message to guests and potential clients.

- 
14,748 Direct Email Subscribers
- 
563 Instagram Fans
An increase of 50%
- 
6,295 Facebook Fans
An increase of 79%



OUR CLIENTS SAY...

"Thanks for the great service. It was beyond expectations."

"The event would not have been successful without all of you."

"I wish all my venues were the quality of Cabarrus Arena."

"Great venue and the service we received was excellent."

"Thank you for making our event effortless."

"The greatest team...one of the best ever."

"The staff is so awesome! So pleasant to deal with."

"You treated us like royalty."

EVENT MANAGEMENT & FACILITY OPERATIONS

Event Management and Facility Operations departments share a common goal of ensuring that clients and guests enjoy their time at Cabarrus Arena & Events Center. These departments were successful in their efforts to provide a clean and safe facility that accommodates the needs of event promoters as well as guests. Success in these areas is often unnoticed by those visiting the venue.

The Event Management department coordinated event activities for a venue record of 201 individual events spread over 401 event days in fiscal year 2019. Working with their peers in Facility Operations, the Event Management team managed equipment setup, traffic control, parking, security, guest admission, hospitality, and cleaning for the nearly 300,000 guests that visited Cabarrus Arena & Events Center. Client surveys, guest surveys, and other measurements testify to the outstanding service Cabarrus Arena & Events Center’s event staff provides.

The Facility Operations department, along with its partners from Cabarrus County’s Infrastructure and Asset Management department, continued their excellent work maintaining the facility at a level that leads many first-time clients to comment on the exceptional cleanliness and upkeep that is often lacking at similar venues. In addition to routine maintenance, several large-scale projects were completed that allows Cabarrus Arena & Events Center to better serve its clients and guests. The Cabarrus Rooms were refreshed by removing wallpaper and updating the color palette, new ceramic tile and stall partitions were installed in the arena locker rooms, water-intrusion problems were resolved in arena mechanical rooms, and a new oven was installed in the main kitchen.

An important aspect of Event Management and Facility Operations is the development and implementation of safety and security programs at the venue. For several years, all employees have received at least fifteen hours of safety training annually that cover nearly forty topics related to occupational safety and health. In fiscal year 2019, Cabarrus Arena & Events Center began revising and testing a comprehensive Safety & Emergency Management Plan. Familiarization exercises with all primary emergency management agencies continue to aid the venue in identifying safety risks, mitigating those risks, responding to emergencies, and resuming operations when emergency situations have ended.

The past year was another example of how the Event Management and Facility Operations departments contribute to the success of Cabarrus Arena & Events Center. Client and guest comments indicate that the venue is well-maintained and its staff is successful in providing excellent service to its visitors and events. These comments are a testament to the behind the scenes work of the Event Management and Facility Operations departments.



JENNIFER KOLPASKY
Event Services Manager



DWIGHT WORKMAN
Operations Manager

**“Staff was very
accommodating,
friendly, and
professional”**

OUR GUESTS SAY...

"This place is kind and courteous, with great prices!" - Robert L.

"Local and great events here."
- Cory D.

"Great place, tons of space, events galore nestled into a beautiful country setting!" - Erica B.

"Did a wonderful job hosting this year's 2019 Cabarrus County Special Olympics." - Kim B.

"Best traffic control in and out of venue ever!"
- Rob H.

"Awesome place, had so much fun."
- Jacob T.

"Great place, friendly staff, clean restrooms and fast service!"
- Valerie S.

"Great people and well organized"
- Devin L.

SAVOR...

SAVOR...Cabarrus, catering by SMG is the exclusive, full-service food and beverage provider for Cabarrus Arena & Events Center. It's mission is to bring a first-class selection of great food and spectacular service to our patrons.

The renewed sense of purpose, focus on providing outstanding service at a reasonable cost, reliance on corporate resources, and the continued concentration on efficiency throughout the year allowed SAVOR...Cabarrus to reverse the decline in catered events seen over the last several years. Fiscal year 2019 was the most successful year ever for Savor...Cabarrus. Total sales for the year was \$766,000 – a 23% increase of FY2018 and \$100,000 more than any year in its history.

Fiscal year 2019 was also one of tremendous change within SAVOR...Cabarrus. The departure of a long-serving Executive Chef and dramatic increase in the number of events stimulated the department's staff to accelerate their professional development, leverage the strength of SMG's network of culinary resources, explore new product offerings, enhance guest service, and improve client relationships.

The talents of our culinary team, the service offered by our catering staff, and helpfulness of our event staff continue to be the centerpiece of our food and beverage operation. These efforts are being rewarded as the venue has seen increased interest in catered events and has secured several high-profile events historically hosted by other venues in the area.



MATTHEW BLAKE
Food & Beverage Manager

“Best culinary team in Cabarrus County.”





CABARRUS COUNTY
America Thrives Here



4751 NC Highway 49 North | Concord, NC 28025

(704) 920-3976 | www.cabarrusarena.com

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

October 7, 2019
4:00 PM

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

County Manager - Update on Project for Synthetic Turf Playing Fields

BRIEF SUMMARY:

The Convention and Visitors' Bureau (CVB) presented the outline of a project for the installation of synthetic turf fields at two high schools along with the eventual construction of two additional synthetic turf fields. Representatives from the CVB, Cabarrus County and Cabarrus County Schools met to discuss the project. That discussion included proposed locations, timetables, and procurement methods. Staff would like to present some options to the Board of Commissioners for consideration.

REQUESTED ACTION:

Discussion and input

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Michael K. Downs, County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Infrastructure and Asset Management - Human Services Center Lease Renewal

BRIEF SUMMARY:

The owner of the Human Services Center building, Hughes Investments, Inc., has reached out to the Cabarrus County Area Manager of Operations to discuss the building lease renewal. The current renewal expires on May 31, 2022. The owner would like extend the lease term to May 31, 2029, accompanied with a CPI adjustment in 2022. There has not been a Consumer Price Index (CPI) adjustment since 2012. The owner has discussed with the county, large ticket improvement/repair items such as the patio surface, parking lot, and parking lot lights. All of those items have been discussed with between the County and the owner in the past.

REQUESTED ACTION:

Receive input from Board of Commissioners specifically dealing with the term of the lease extension and if they are in favor of a May 31, 2029 expiration prior to the county negotiating terms of a lease extension with Hughes Investments, Inc.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

October 7, 2019
4:00 PM

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Innovation and Technology - Innovation Report

BRIEF SUMMARY:

October is National Cybersecurity Awareness Month, a collaborative effort between government and industry to ensure every American has the resources they need to stay safe and secure online while increasing the resilience of the Nation against cyber threats.



REQUESTED ACTION:

Receive report.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Todd Shanley, CIO

BUDGET AMENDMENT REQUIRED:

No

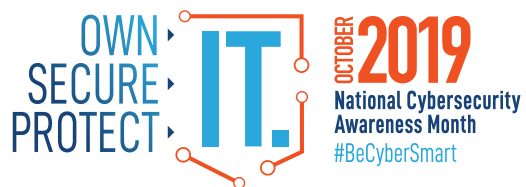
COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- NCSAM 2019 Poster

CONNECT WITH CONFIDENCE

HELPFUL HINTS TO KEEP YOU CYBER SAFE



OWN IT.

- Only use sites that begin with <https://> when shopping or banking online.
- Understand the personal information you knowingly (or unknowingly) put on social media.
- Don't respond or click on links from people or organizations you don't recognize.
- Never share your personal information if you're unsure who's asking.

SECURE IT.

- Apply multi-factor authentication to your accounts ASAP!
- Always lock your personal or work laptop or mobile device when unattended in a public place.
- Use the longest password possible and be creative.
- Check your app permissions frequently.

PROTECT IT.

- Look for the "green lock" icon when online, it signifies a secure connection.
- Use your personal hotspot in public places, they're more secure than free WIFI.
- Make sure you're using the latest security software, web browser, and operating system.
- Secure your WIFI network and digital devices by changing the factory set password and username.



For more information about connecting with confidence visit: <https://niccs.us-cert.gov/national-cybersecurity-awareness-month-2019>



CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Appointments to Boards and Committees

BRIEF SUMMARY:

The following appointments to Boards and Committees are recommended for October:

Appointments - Adult Care Home Community Advisory Committee

Jack Boyer's term on the Adult Care Home Community Advisory Committee ended August 31st. He would like to serve another term. Mr. Boyer has served on this Board since 2009. An exception to the "length of service" provision of the Appointment Policy will be needed for him.

Diane Carlson's term on the Adult Care Advisory Committee ends October 31st. Ms. Carlson is also interested in serving another term.

Representative recommendations are Jack Boyer and Diane Carlson.

Appointments - Juvenile Crime Prevention Council

An application has been received from Beth Street to serve on the Juvenile Crime Prevention Council (JCPC). The JCPC voted to recommend Ms. Street to fill the vacant "District Attorney/Designee" position at its September meeting. A letter of recommendation regarding this request is included in the agenda.

Representative recommendation is Beth Street.

Appointments - Public Health Authority of Cabarrus County

An application has been received for the Public Health Authority of Cabarrus County from Dr. Kimberly Dehler. She previously served as the Cabarrus Health Alliance Dental Director and

is now in private practice in Cabarrus County. Dr. Dehler is eligible to fill the Practicing Dentist position on the Authority. A letter of recommendation is included in the agenda. Dr. Dehler resides in Mecklenburg County. An exception to the residency provision of the Appointment Policy will be needed for her.

Representative recommendation is Dr. Kimberly Dehler.

Cabarrus County Youth Commission

The Youth Commission would like to recommend the following students to be appointed to the Cabarrus County Youth Commission for two-year terms ending June 30, 2021:

- Zackary Brown – Northwest High School
- Jeffrey Greene – Central Cabarrus High School
- Taylor Hanson – Central Cabarrus High School
- Abigail Bringle – A.L. Brown High School
- Erica Carl – A.L Brown High School
- Stephanie Crim – Concord High School
- Grace Pfister – Concord High School
- Brandon Lozano – Hickory Ridge High School
- Kayla Anderson – At-Large Representative: Early College High School

Representative recommendations are Zackary Brown, Jeffrey Greene, Taylor Hanson, Abigail Bringle, Erica Carl, Stephanie Crim, Grace Pfister, Brandon Lozano and Kayla Anderson.

REQUESTED ACTION:

Provide information.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Resolution Amending the Board of Commissioners' 2019 Meeting Schedule

BRIEF SUMMARY:

The Cabarrus County Board of Commissioners will be holding a special work meeting on October 21, 2019 at 4:30 p.m. in the Multipurpose Room of the Governmental Center to work on their strategic plan.

The Cabarrus County Board of Commissioners and Cabarrus County Schools Board of Education would like to hold a joint meeting. Tuesday, October 29, 2019 has been selected for this meeting to be held at 6:00 p.m. in the Multipurpose Room at the Governmental Center.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to adopt the resolution.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Resolution



Resolution Amending the Cabarrus County Board of Commissioners' 2019 Meeting Schedule

WHEREAS, on December 17, 2018, the Cabarrus County Board of Commissioners adopted a meeting schedule for calendar year 2019, which sets forth the dates, times and locations of various official county meetings;

WHEREAS, the Board desires to hold a joint meeting with the Cabarrus County Board of Education;

NOW, THEREFORE BE IT RESOLVED that the Cabarrus County Board of Commissioners hereby amends its 2019 Meeting Schedule as follows:

1. The Cabarrus County Board of Commissioners will be holding a special work meeting on October 21, 2019 at 4:30 p.m. in the Multipurpose Room of the Governmental Center to work on their strategic plan.
2. The Board of Commissioners will hold a joint meeting with the Cabarrus County Board of Education at 6:00 p.m. on October 29, 2019 in the Multipurpose Room at the Governmental Center in Concord, North Carolina.

ADOPTED this 7th day of August 2019.

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

ATTEST:

Lauren Linker, Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

October 7, 2019
4:00 PM

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - Purchase of Right-of-Way for Road Improvements at West Cabarrus High School

BRIEF SUMMARY:

The County real estate representatives, working with County and Cabarrus County Schools staff, have negotiated the purchase of right-of-way on Weddington Road for the required roadway improvements at West Cabarrus High School. Those roadway improvements were part of the original construction contract for the school but are being re-bid separately due to unfavorable pricing. The required right-of-way will not be affected as part of the re-bid process. The total cost of the right-of-way is \$90,244.95.

REQUESTED ACTION:

Motion to approve the purchase of right-of-way for West Cabarrus High School Roadway improvements; and the related budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Jonathan B. Marshall, Deputy County Manager

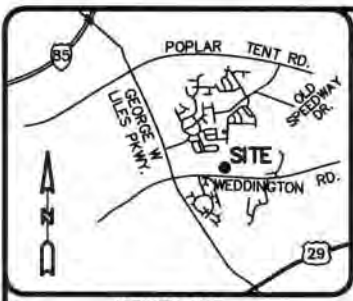
BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Right-of-way maps
- ▣ Budget Amendment



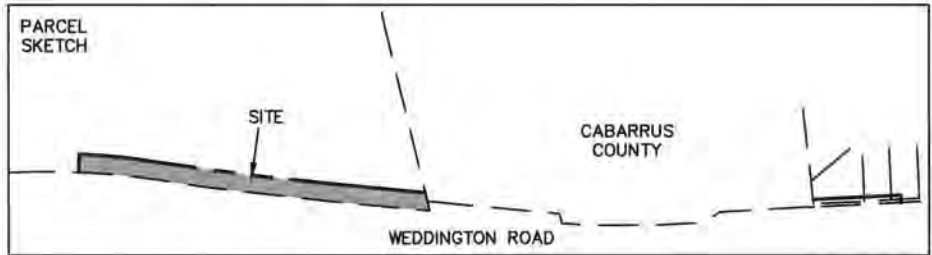
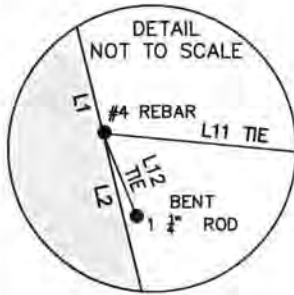
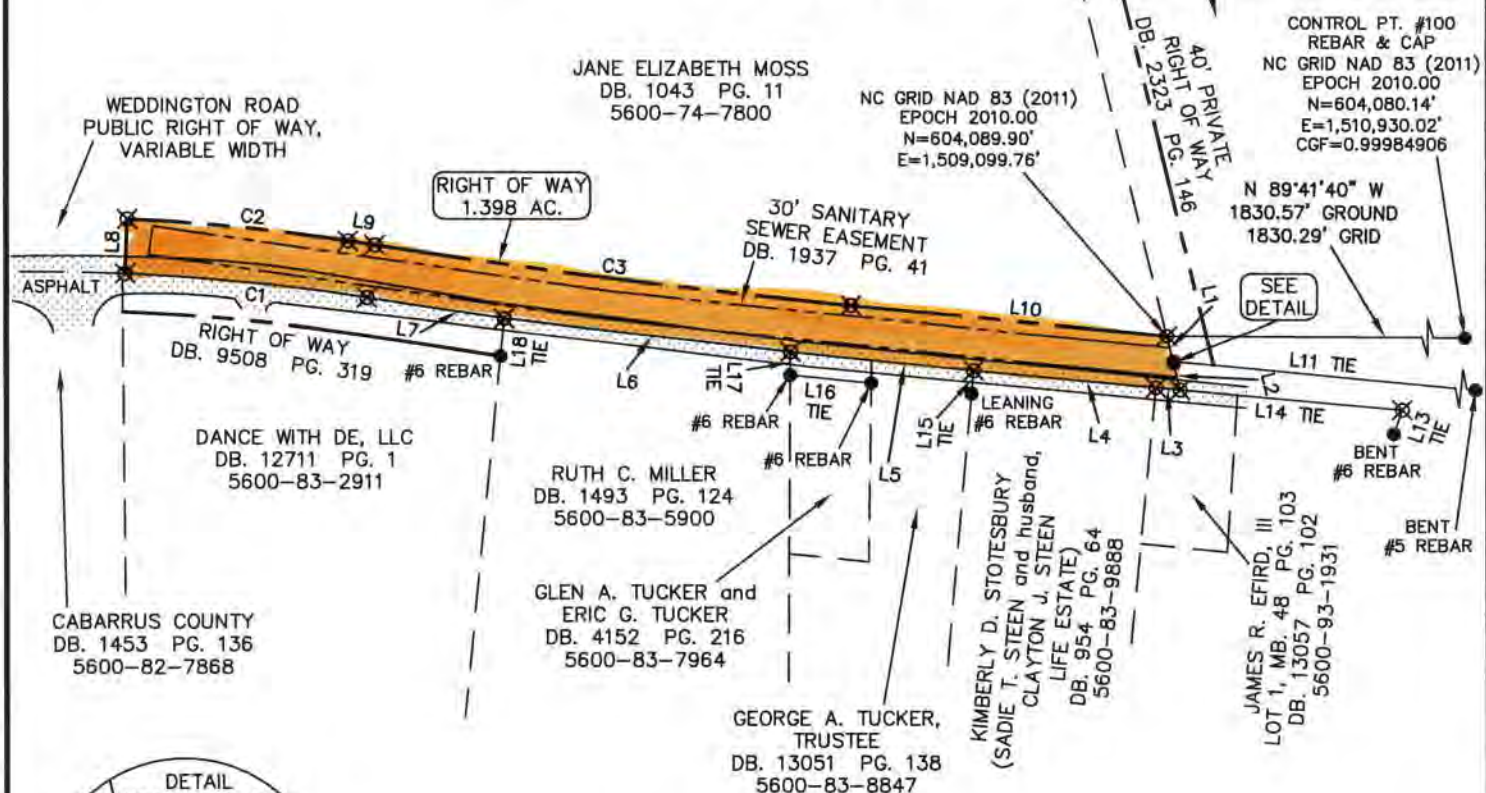
VICINITY MAP
NOT TO SCALE

LEGEND

- EXISTING CORNER AS DESCRIBED
- ⊗ NO POINT SET
- TIE LINE
- BOUNDARY BY DEED OR PLAT
- RIGHT OF WAY
- EASEMENT

LINE TABLE		
LINE	LENGTH	BEARING
L1	27.68'	S 13°37'27" E
L2	30.87'	S 13°37'27" E
L3	25.27'	N 84°48'07" W
L4	190.21'	N 84°39'12" W
L5	191.55'	N 84°06'05" W
L6	299.70'	N 83°17'03" W
L7	144.43'	N 81°15'22" W
L8	56.71'	N 02°22'42" E
L9	28.29'	S 81°13'51" E
L10	329.69'	S 84°25'42" E
L11 TIE	413.44'	N 84°31'51" W
L12 TIE	2.33'	N 21°59'34" W
L13 TIE	26.85'	N 19°06'19" E
L14 TIE	231.61'	N 84°48'07" W
L15 TIE	24.03'	N 05°08'42" E
L16 TIE	84.65'	N 84°22'16" W
L17 TIE	24.50'	N 00°25'06" E
L18 TIE	40.06'	N 05°38'35" E

CURVE TABLE				
CURVE	LENGTH	RADIUS	BEARING	CHORD
C1	252.44'	2285.00'	N 84°25'15" W	252.31'
C2	230.34'	2069.22'	S 84°25'34" E	230.22'
C3	499.20'	8945.00'	S 82°49'46" E	499.13'



NOTES:

1. TRAVERSE ADJUSTED BY THE LEAST SQUARES ADJUSTMENT METHOD.
2. ALL DISTANCES ARE HORIZONTAL GROUND DISTANCES UNLESS OTHERWISE NOTED.
3. AREAS DETERMINED BY COORDINATE COMPUTATIONS.
4. NO UNDERGROUND UTILITIES WERE LOCATED WITH THIS SURVEY. BEFORE DOING ANY DIGGING CALL NC ONE-CALL (1-800-632-4949).
5. NC GRID NAD 83 (2011) EPOCH 2010.00 BASIS OF BEARING DERIVED FROM NCGS NETWORK RTK BETWEEN 02-28-2019 AND 03-01-2019 (HORIZONTAL POSITIONAL ACCURACY = 0.07') USING GEOID MODEL GEOID12B. PROJECT LOCALIZED HOLDING CONTROL PT. #100 (N=604,080.14', E=1,510,930.02'), AND USING A COMBINED GRID FACTOR OF 0.99984906. UNITS ARE US SURVEY FEET.

REFERENCES:

1. ALL DEEDS AND MAPS SHOWN HEREON.
2. MAP FOR CABARRUS COUNTY SCHOOLS BY ESP ASSOCIATES, P.A.; DATED 03-15-2017.
3. MAP TITLED "MINOR SUBDIVISION PLAT OF MICHAELFORD MANOR SUBDIVISION" BY A.N. JAMES SURVEYING AND MAPPING, INC.; LAST REVISED 01-31-2006; MB. 48 PG. 103.
4. MAP TITLED "MINOR SUBDIVISION PLAT OF A PORTION OF EDNA S. BARR PROPERTY" BY MEDLIN SURVEYING CO.; DATED 03-28-2007; MB. 52 PG. 28.
5. MAP TITLED "EXCEPTION PLAT A PORTION OF THE EDNA S. BARR ESTATE" BY MEDLIN SURVEYING CO.; LAST REVISED 12-15-2011; MB. 61 PG. 17.

I, DAVID L. HAYWOOD, JR., CERTIFY THAT THIS MAP WAS DRAWN UNDER MY SUPERVISION FROM AN ACTUAL SURVEY PERFORMED UNDER MY SUPERVISION (DEED RECORDED IN DB. 1043 PG. 11); THAT THE BOUNDARIES NOT SURVEYED ARE SHOWN AS BROKEN LINES PLOTTED FROM INFORMATION FOUND IN DEEDS AS SHOWN; THAT THE RATIO OF PRECISION AS CALCULATED IS 1:16,100; AND THAT THIS MAP MEETS THE REQUIREMENTS OF THE STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA (21 NCAC 56.1600).

WITNESS MY HAND AND OFFICIAL SEAL THIS 28th DAY OF MARCH, 2019
PRELIMINARY PLAT
NOT FOR RECORDATION,
CONVEYANCES OR SALES
 PROFESSIONAL LAND SURVEYOR LICENSE NO. L-4822

RIGHT OF WAY _____ SURVEY _____

PROPERTY OF: JANE ELIZABETH MOSS

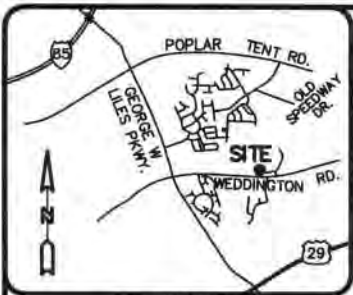
CITY OF CONCORD, NUMBER 2 TOWNSHIP, CABARRUS CO., NC

SURVEY FOR: CABARRUS COUNTY SCHOOLS

SCALE: 1 IN. = 200 FT. DATE: MARCH 27, 20 19

CESI
 Civil - Geotechnical - Surveying
 45 SPRING STREET SW CONCORD (704) 786-5404
 CONCORD, NC 28025 FAX (704) 786-7454
 N.C. FIRM LICENSE NO. C-0263

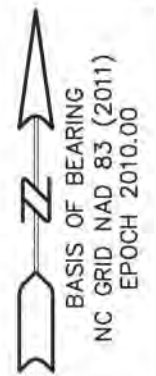
JOB NO.: 190085.000



VICINITY MAP
NOT TO SCALE

LEGEND

- EXISTING CORNER AS DESCRIBED
- ⊗ NO POINT SET
- TIE LINE
- - - BOUNDARY BY DEED OR PLAT
- - - RIGHT OF WAY

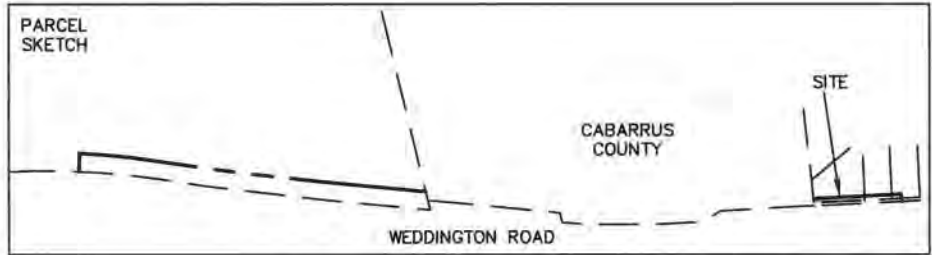
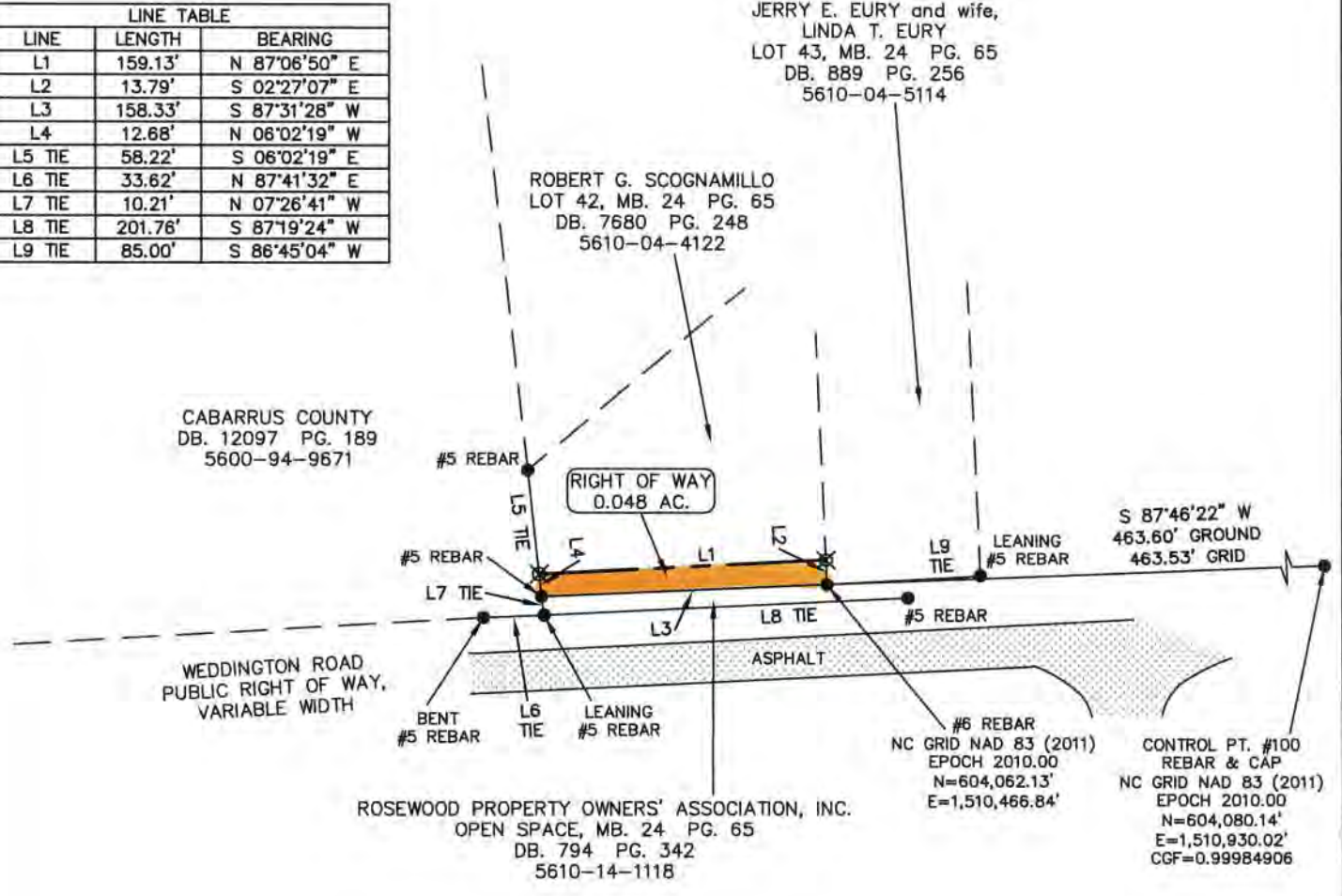


LINE	LENGTH	BEARING
L1	159.13'	N 87°06'50" E
L2	13.79'	S 02°27'07" E
L3	158.33'	S 87°31'28" W
L4	12.68'	N 06°02'19" W
L5 TIE	58.22'	S 06°02'19" E
L6 TIE	33.62'	N 87°41'32" E
L7 TIE	10.21'	N 07°26'41" W
L8 TIE	201.76'	S 87°19'24" W
L9 TIE	85.00'	S 86°45'04" W

JERRY E. EURY and wife,
LINDA T. EURY
LOT 43, MB. 24 PG. 65
DB. 889 PG. 256
5610-04-5114

ROBERT G. SCOGNAMILLO
LOT 42, MB. 24 PG. 65
DB. 7680 PG. 248
5610-04-4122

CABARRUS COUNTY
DB. 12097 PG. 189
5600-94-9671



NOTES:

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2. ALL DISTANCES ARE HORIZONTAL GROUND DISTANCES UNLESS OTHERWISE NOTED.
3. AREAS DETERMINED BY COORDINATE COMPUTATIONS.
4. NO UNDERGROUND UTILITIES WERE LOCATED WITH THIS SURVEY. BEFORE DOING ANY DIGGING CALL NC ONE-CALL. (1-800-632-4949).
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3. MAP TITLED "REVISED FINAL SUBDIVISION PLAT ROSEWOOD SUBDIVISION" BY CONCORD ENGINEERING & SURVEYING, INC.; DATED DEC. 8, 1989; JOB NO.: 89-11-29; MB. 24 PG. 65.

I, DAVID L. HAYWOOD, JR., CERTIFY THAT THIS MAP WAS DRAWN UNDER MY SUPERVISION FROM AN ACTUAL SURVEY PERFORMED UNDER MY SUPERVISION (DEED RECORDED IN DB. 7680 PG. 248, MAP RECORDED IN MB. 24 PG. 65); THAT THE BOUNDARIES NOT SURVEYED ARE SHOWN AS BROKEN LINES PLOTTED FROM INFORMATION FOUND IN DEEDS AS SHOWN; THAT THE RATIO OF PRECISION AS CALCULATED IS 1:16,100; AND THAT THIS MAP MEETS THE REQUIREMENTS OF THE STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA (21 NCAC 56.1600).

WITNESS MY HAND AND OFFICIAL SEAL THIS 28th DAY OF MARCH, 2019

**PRELIMINARY PLAT
NOT FOR RECORDATION,
CONVEYANCES OR SALES**

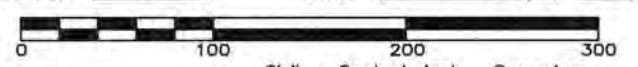
PROFESSIONAL LAND SURVEYOR LICENSE NO. L-4822

RIGHT OF WAY _____ SURVEY
PROPERTY OF: ROBERT G. SCOGNAMILLO

CITY OF CONCORD, NUMBER 2 TOWNSHIP, CABARRUS CO., NC

SURVEY FOR: CABARRUS COUNTY SCHOOLS

SCALE: 1 IN. = 100 FT. DATE: MARCH 27, 20 19

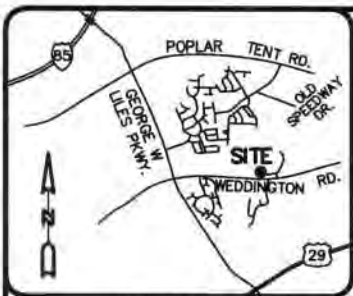


CESI

Civil - Geotechnical - Surveying
45 SPRING STREET SW CONCORD (704) 786-5404
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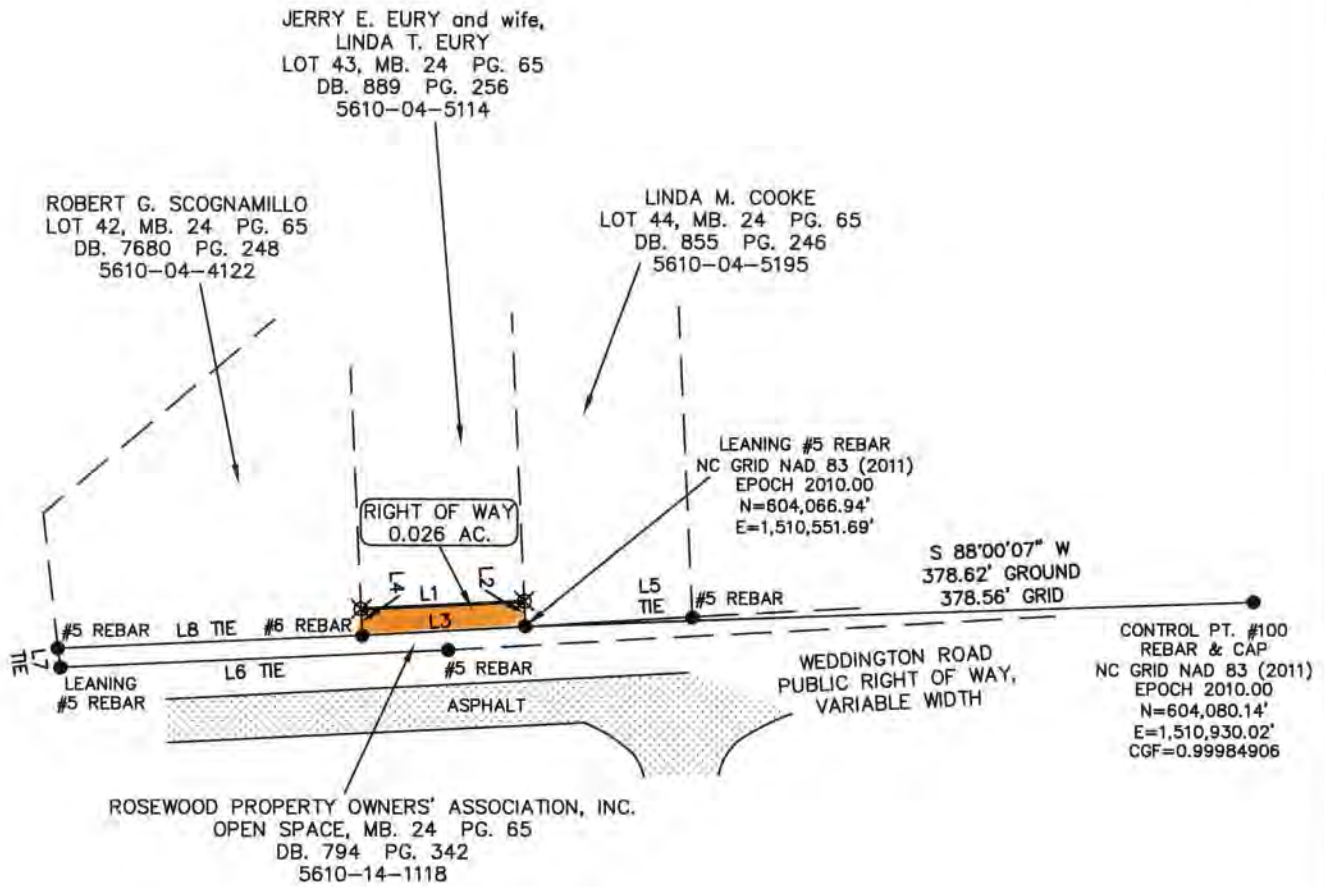
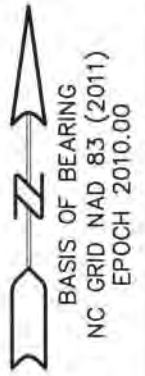
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ACAD FILE: 190085-000.dwg

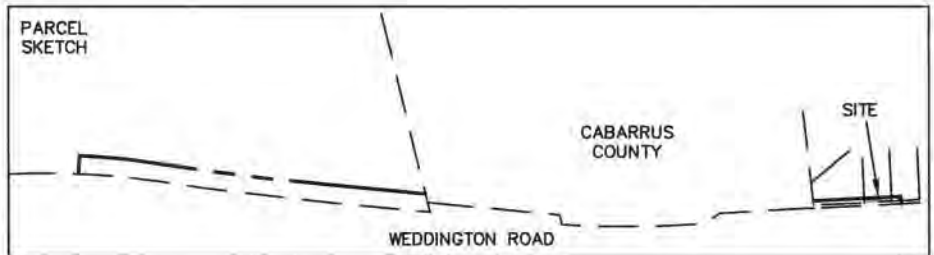


LEGEND

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- TIE LINE
- BOUNDARY BY DEED OR PLAT
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I, DAVID L. HAYWOOD, JR., CERTIFY THAT THIS MAP WAS DRAWN UNDER MY SUPERVISION FROM AN ACTUAL SURVEY PERFORMED UNDER MY SUPERVISION (DEED RECORDED IN DB. 889 PG. 256, MAP RECORDED IN MB. 24 PG. 65); THAT THE BOUNDARIES NOT SURVEYED ARE SHOWN AS BROKEN LINES PLOTTED FROM INFORMATION FOUND IN DEEDS AS SHOWN; THAT THE RATIO OF PRECISION AS CALCULATED IS 1:18,100; AND THAT THIS MAP MEETS THE REQUIREMENTS OF THE STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA (21 NCAC 58.1600).

WITNESS MY HAND AND OFFICIAL SEAL THIS 28th DAY OF MARCH, 2019

**PRELIMINARY PLAT
NOT FOR RECORDATION,
CONVEYANCES OR SALES**

PROFESSIONAL LAND SURVEYOR

LICENSE NO. L-4822

RIGHT OF WAY _____ SURVEY

PROPERTY OF: JERRY E. EURY and wife, LINDA T. EURY

CITY OF CONCORD, NUMBER 2 TOWNSHIP, CABARRUS CO., NC

SURVEY FOR: CABARRUS COUNTY SCHOOLS

SCALE: 1 IN. = 100 FT. DATE: MARCH 27, 20 19



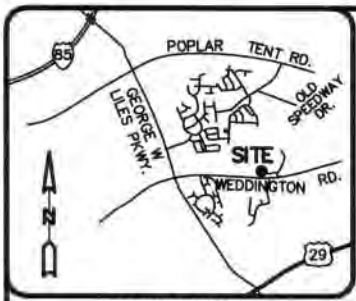
CESI

Civil - Geotechnical - Surveying
45 SPRING STREET SW CONCORD (704) 786-5404
CONCORD, NC 28025 FAX (704) 786-7454
N.C. FIRM LICENSE NO. C-0263

© CESI 2019

JOB NO.: 190085.000

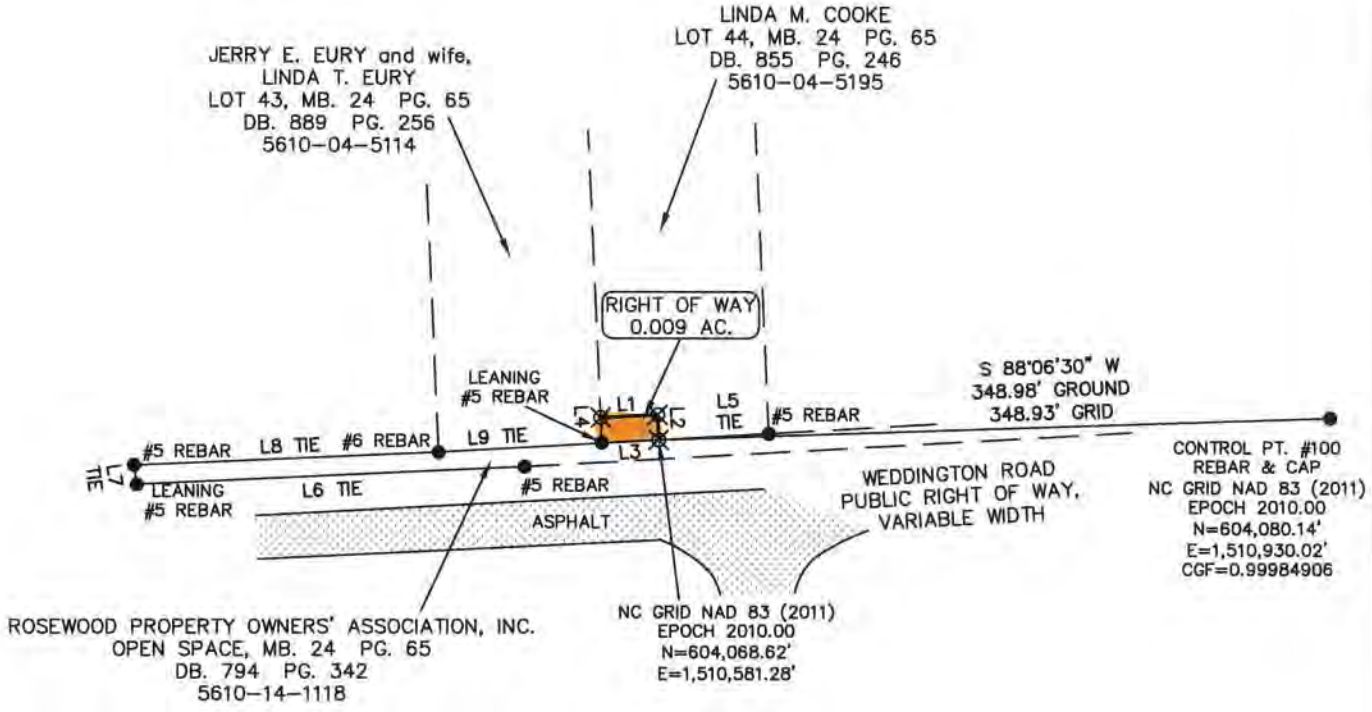
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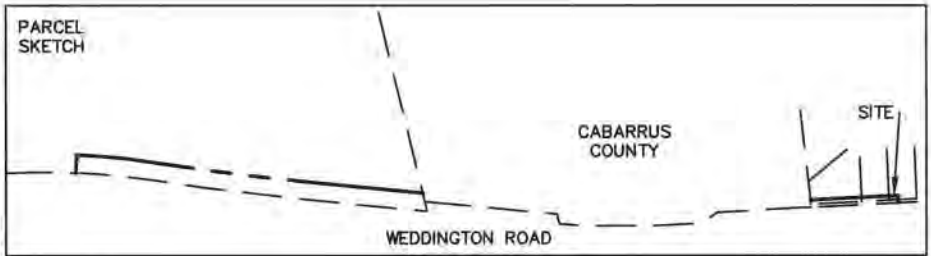
VICINITY MAP
NOT TO SCALE

LEGEND

- EXISTING CORNER AS DESCRIBED
- ⊗ NO POINT SET
- TIE LINE
- BOUNDARY BY DEED OR PLAT
- RIGHT OF WAY



LINE TABLE		
LINE	LENGTH	BEARING
L1	29.69'	N 87°06'50" E
L2	13.07'	S 02°12'52" E
L3	29.64'	S 86°45'04" W
L4	13.26'	N 02°27'07" W
L5 TIE	57.37'	S 86°45'04" W
L6 TIE	201.76'	S 87°19'24" W
L7 TIE	10.21'	N 07°26'41" W
L8 TIE	158.33'	N 87°31'28" E
L9 TIE	85.00'	N 86°45'04" E



NOTES:

1. TRAVERSE ADJUSTED BY THE LEAST SQUARES ADJUSTMENT METHOD.
2. ALL DISTANCES ARE HORIZONTAL GROUND DISTANCES UNLESS OTHERWISE NOTED.
3. AREAS DETERMINED BY COORDINATE COMPUTATIONS.
4. NO UNDERGROUND UTILITIES WERE LOCATED WITH THIS SURVEY. BEFORE DOING ANY DIGGING CALL NC ONE-CALL. (1-800-632-4949).
5. NC GRID NAD 83 (2011) EPOCH 2010.00 BASIS OF BEARING DERIVED FROM NCGS NETWORK RTK BETWEEN 02-28-2019 AND 03-01-2019 (HORIZONTAL POSITIONAL ACCURACY = 0.07") USING GEOID MODEL GEOID12B. PROJECT LOCALIZED HOLDING CONTROL PT. #100 (N=604,080.14', E=1,510,930.02'), AND USING A COMBINED GRID FACTOR OF 0.99984906. UNITS ARE US SURVEY FEET.

REFERENCES:

1. ALL DEEDS AND MAPS SHOWN HEREON.
2. MAP FOR CABARRUS COUNTY SCHOOLS BY ESP ASSOCIATES, P.A.; DATED 03-15-2017.
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WITNESS MY HAND AND OFFICIAL SEAL THIS 28th DAY OF MARCH, 2019

**PRELIMINARY PLAT
NOT FOR RECORDATION,
CONVEYANCES OR SALES**

PROFESSIONAL LAND SURVEYOR

LICENSE NO. L-4822

RIGHT OF WAY SURVEY

PROPERTY OF: LINDA M. COOKE

CITY OF CONCORD, NUMBER 2 TOWNSHIP, CABARRUS CO., NC

SURVEY FOR: CABARRUS COUNTY SCHOOLS

SCALE: 1 IN. = 100 FT. DATE: MARCH 27, 20 19



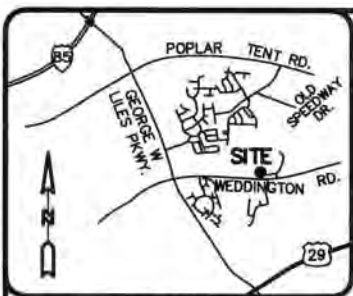
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N.C. FIRM LICENSE NO. C-0263

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JOB NO.: 190085.000

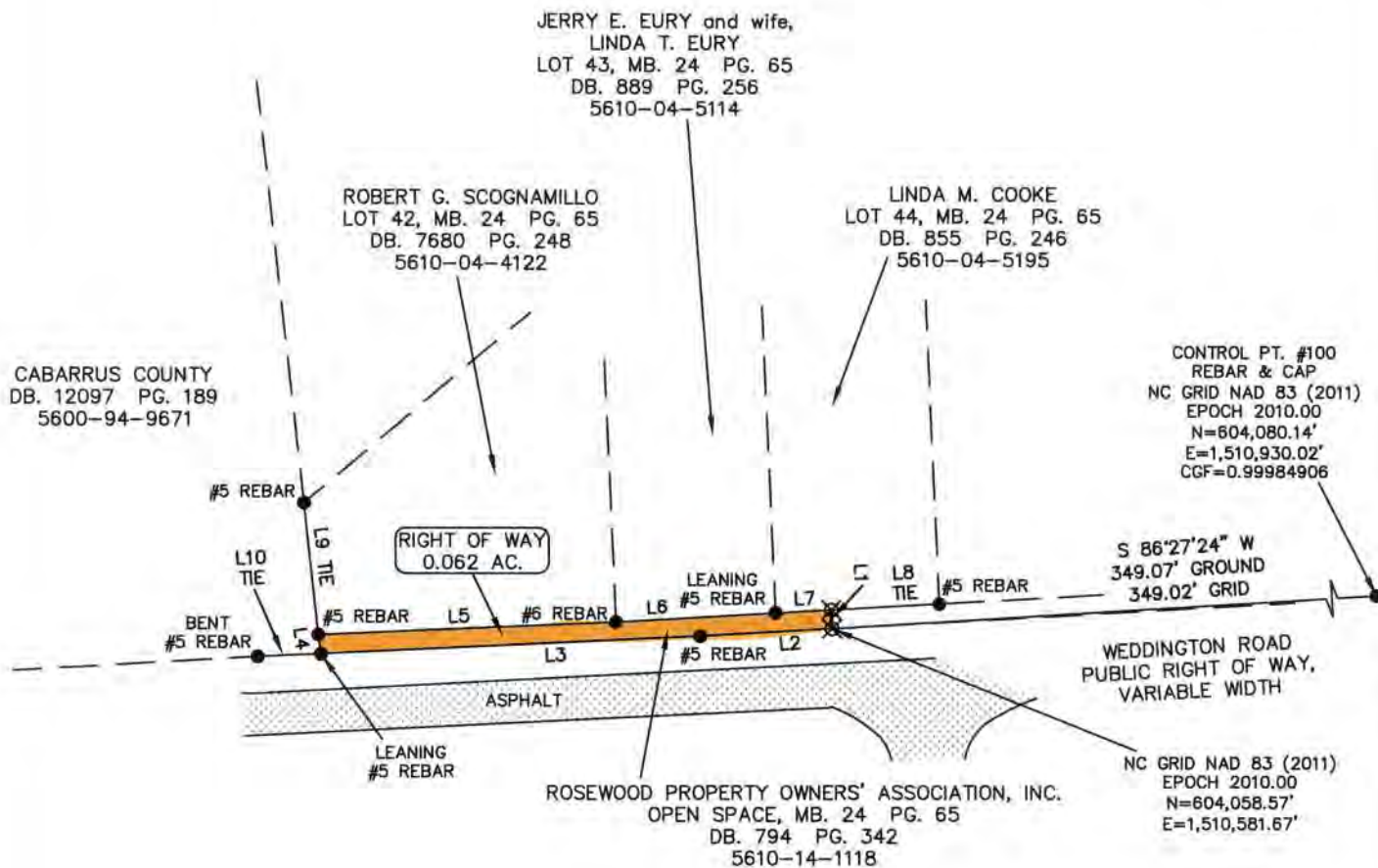
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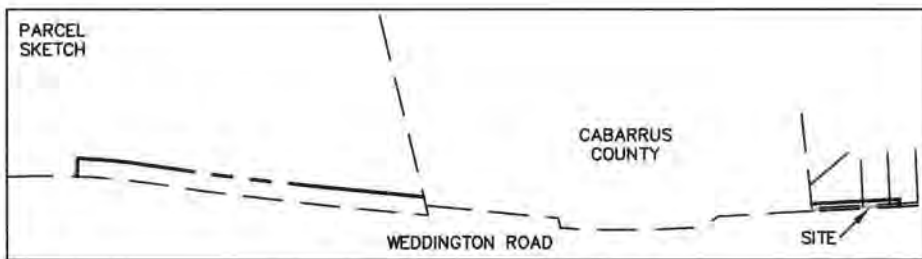
VICINITY MAP
NOT TO SCALE

LEGEND

- EXISTING CORNER AS DESCRIBED
- ⊗ NO POINT SET
- TIE LINE
- BOUNDARY BY DEED OR PLAT
- - - RIGHT OF WAY



LINE TABLE		
LINE	LENGTH	BEARING
L1	10.06'	S 02°12'52" E
L2	70.29'	S 86°45'04" W
L3	201.76'	S 87°19'24" W
L4	10.21'	N 07°26'41" W
L5	158.33'	N 87°31'28" E
L6	85.00'	N 86°45'04" E
L7	29.64'	N 86°45'04" E
L8 TIE	57.37'	S 86°45'04" W
L9 TIE	70.90'	S 06°02'19" E
L10 TIE	33.62'	N 87°41'32" E



NOTES:

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WITNESS MY HAND AND OFFICIAL SEAL THIS 28th DAY OF MARCH, 2019

PRELIMINARY PLAT
NOT FOR RECORDATION,
CONVEYANCES OR SALES

PROFESSIONAL LAND SURVEYOR

LICENSE NO. L-4822

RIGHT OF WAY SURVEY
PROPERTY OF: ROSEWOOD PROPERTY OWNERS' ASSOCIATION, INC.
CITY OF CONCORD, NUMBER 2 TOWNSHIP, CABARRUS CO., NC
SURVEY FOR: CABARRUS COUNTY SCHOOLS

SCALE: 1 IN. = 100 FT. DATE: MARCH 27, 2019



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JOB NO.: 190085.000

ACAD FILE: 190085-000.dwg

Budget Revision/Amendment Request

Date: 10/21/2019

Amount: 5,902.95

Dept. Head: Susan Fearrington, (prepared by Sarah Chesley)

Department: Limited Obligation Bonds 2017 Fund

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Additional funds are needed for a West Cabarrus High School right of way. Funding will come from the Administration Fee line item.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
369	9	7344-9801	Land Acquisition	4,712,145.26	5,902.95		4,718,048.21
369	9	7344-9485	Administration Fees	80,000.00		5,902.95	74,097.05

Budget Officer

- Approved
- Denied

County Manager

- Approved
- Denied

Board of Commissioners

- Approved
- Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Human Resources - Personnel Ordinance Changes

BRIEF SUMMARY:

Several changes to Personnel Ordinance are being proposed to address new schedule and benefit accrual requirements to support Fire Services going to a 24 hour schedule. A brief update on the squad will be provided by Emergency Management.

REQUESTED ACTION:

Motion to approve the recommended Personnel Ordinance changes.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Lundee Covington, Human Resources Director
Bobby Smith, Emergency Management Director
Steve Langer, Fire Marshal

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

▫ Personnel Changes

Article V. Conditions of Employment

Section 1. Workweek

Office hours for all County departments unless otherwise noted are 8:00 AM until 5:00 PM, Monday through Friday. However, when the activities of a particular department require another schedule to meet work needs, the County Manager may authorize a deviation from the normal schedule.

Employees will report to work as scheduled and on time.

The pay week generally runs from 8:00 a.m. Friday through 5:00 p.m. the following Thursday unless another schedule has been approved. Cabarrus County follows requirements of Wage and Hour Law as determined by NC and the Federal Government including the [Fair Labor Standards Act](#) (FLSA).

Employees in positions determined to be exempt under the FLSA shall work the number of hours necessary to assure the satisfactory performance of their duties.

Law enforcement personnel require a work period to accommodate a 24 hour, 14-day work schedule. Shifts rotate am/pm for most positions with the exception of 8:00 a.m. – 5:00 p.m. administrative personnel. There are two schedules for Sheriff Office employees. The first schedule is an 8 hour shift, 80 hours per pay cycle (2,080 annual hours). The second schedule is a 12 hour shift, 84 hours per pay cycle (2,184 annual hours). For law enforcement personnel overtime is paid after 86 hours per pay cycle as allowed by section 207(k) of the FLSA. Hours worked from 80 to 86 hours per pay cycle will be paid at the regular hourly rate.

EMS shifts are fixed a.m. or p.m. EMS field personnel work 12 hour shifts with 36 hours during week 1 and 48 hours during week 2 in order to provide coverage 24 hours daily.

Fire Services employees work 24 hour shifts or 212 hours per 28 day cycle for 2,756 annual hours. They follow the FLSA approved schedule for firefighters including a 24 hour off (Kelly day) every third cycle.

Schedule changes can be made at the discretion of the department. Advance notice will be given as practical. Other workweek schedules may be authorized by the County Manager in keeping with the Fair Labor Standards Act and County needs.

Article VI. Leaves of Absence

Section 2. Holiday - When Work Required

With the exception of EMS, law enforcement and fire services personnel, employees who are required to perform work on regularly scheduled holidays shall record the actual hours worked.

EMS, Sheriff and Fire Services personnel are scheduled to work holidays to provide necessary coverage. For that reason, holidays hours are advanced to 12 and 24 hour employees in lieu of the actual holiday based on 12 holidays per year:

Sheriff (12 hour shifts, 7K exemption)	84 hours	100 hours per year
Sheriff – Civilian Telecommunicators	80 hours	96 hours per year
EMS	80 hours	96 hours per year
Fire Services	96/116 hours	144 hours per year

Advanced holiday hours are normally provided in January as accrued holiday leave to be used throughout the calendar year and do not carry over from year to year. Employees receiving accrued holiday leave who separate from employment during the calendar year are credited with holiday leave for holidays during period of employment only. Holiday leave taken for holidays not yet available must be reimbursed; it shall be deducted from the employee's final compensation or collected from him or her if not available from his or her final compensation.

Computations: 6 holidays x 24 hours = 144

Section 4. Vacation Leave – Manner of Accrual

The anniversary date of employment shall be used for determining earned vacation leave. Any employee working the basic workweek shall earn vacation leave at the following rates in Schedule A or B if applicable.

The County Manager may establish a vacation leave earning rate, consistent with this schedule, for a new employee when in the best interest of the County for recruitment of an experienced individual.

Vacation leave credited to regular and probationary employees scheduled to work at least 1000 hours during the calendar year but fewer hours than the basic work week shall be determined in accordance with the formula set forth in Section 14 of this Article.

Schedule A is for all persons hired or rehired on July 1, 1997, or thereafter; and those in full time County employment immediately prior to that date who voluntarily chose to change from Schedule B in order to receive retiree health and life insurance benefits. See Article IX., Section 3 for retiree benefits information.

Employees earning more vacation leave than listed on Schedule A for their years of service will have their vacation leave accrual rate remain at the then current level until or when advancement in seniority entitles them to earn an increased amount of leave. The exception - employees earning more than twenty days of vacation leave a year will as of, July 1, 1997, and thereafter, earn at a rate of twenty days a year.

Schedule A – Employees Scheduled 80 hours per pay period

Schedule A Table 1	Hired after 7/1/1997		
Vacation – 80 hour schedule			
Years of Continuous Cabarrus County Service	Units Per Hour	Per Pay Period	Annual
Less than 5	0.0385	3.080	80.08
5 but less than 10	0.0500	4.000	104.00
10 but less than 15	0.0577	4.616	120.02
15 but less than 20	0.0654	5.232	136.03
20 years or more	0.0769	6.152	159.95

Schedule A – Employees Scheduled 84 hours per pay period

Schedule A Table 25	Hired after 7/1/1997		
Vacation – 84 hour schedule			
Years of Continuous Cabarrus County Service	Units Per Hour	Per Pay Period	Annual
Less than 5	0.0385	3.2340	84.084
5 but less than 10	0.0500	4.2000	109.200
10 but less than 15	0.0577	4.8468	126.017
15 but less than 20	0.0654	5.4936	142.834
20 years or more	0.0769	6.4596	167.950

Schedule A –Employees Scheduled 96/116 average of 106 hours per pay period

Schedule A Table 27		Hired after 7/1/1997		
Vacation – 24 hour schedule (96/116 for 106 average)				
Years of Continuous Cabarrus County Service	Units Per Hour	Per Pay Period	Annual	
Less than 5	0.0385	4.081	106.11	
5 but less than 10	0.0500	5.300	137.80	
10 but less than 15	0.0577	6.116	159.02	
15 but less than 20	0.0654	6.932	180.23	
20 years or more	0.0769	8.151	211.93	

Example 106 / 13 cycles / 212 hours = .0385 per hour at 5 years.

Section 5. Vacation Leave - Maximum Accrual

Vacation leave may be accrued without any applicable maximum until December 31 of each calendar year. At the end of each benefit year on December 31, any County employee with accrued vacation leave in excess of 240 hours (252 hours for law enforcement officers working a 12-hour shift schedule, 318 for fire fighters working 24 hour shift schedule) shall have the excess vacation leave converted to sick leave. Converted sick leave shall be used in the same manner as accrued sick leave and may be used for authorized sick leave purposes. Like regular sick leave, any unused converted sick leave may be counted toward creditable service at retirement as regulated by the North Carolina Local Governmental Employees’ Retirement System or Law Enforcement Officers’ Benefit and Retirement Fund.

New maximum accrual 212 + 106 = 318 (average for 6 weeks)

Section 8. Sick Leave - Manner of Accrual

Each regular and probationary employee scheduled to work at least 1,000 hours during the calendar year will earn sick leave. Sick leave is accrued at the rate of .0462 per scheduled hour worked, 80 or 84 hours per pay period. Fire fighters receive the same accrual rate based on their scheduled hours 96 or 116.

Elected Officials serving in full time positions will be granted sick leave according to the following schedule:

Years of Continuous Cabarrus County Service	Hours Earned Bi-Weekly	Leave Earned Yearly
Less than 5 years	4 hours	104 hours
5 but less than 10 years	6 hours	156 hours
10 but less than 15 years	8 hours	208 hours
15 but less than 20 years	10 hours	260 hours
20 years or more	12 hours	312 hours

Sick leave credited to regular and probationary employees scheduled to work at least 1,000 hours during the calendar year but fewer hours than the basic work week shall be determined in accordance with the formula set forth in Section 14 of this Article.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Bid Award for Trucks and Vans

BRIEF SUMMARY:

A formal bid for six trucks and one van was advertised on August 19, 2019. A total of one dealership submitted a bid for the various vehicles on August 28, 2019. It is recommended to purchase all seven vehicles from Hilbish Ford for a total cost of \$235,578.42. All bids received are within the total amount budgeted in the vehicle budget and include tax and tags.

REQUESTED ACTION:

Motion to approve the bid award and authorize the County Manager to execute the purchasing agreement between Cabarrus County and Hilbish Ford, subject to revision by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Michael Miller, Infrastructure and Asset Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Hilbish Proposal
- ▣ Advertisement

CABARRUS COUNTY
COUNTY MANAGER'S OFFICE
65 CHURCH STREET, S.
PO BOX 707
CONCORD, NORTH CAROLINA 28026-0707
(704) 920-2888

Date: August 19, 2019
Subject: Invitation to bid on the following apparatus, supplies, materials, equipment and/or services for

"FY2020 Cabarrus County Vehicles"

This letter extends an invitation for the submission of a bid to supply Cabarrus County with apparatus, supplies, materials, equipment and/or services as indicated above. Sealed bids for the above will be received at the office of the Cabarrus County Purchasing Agent, County Manager's Office, Cabarrus County Government Center, 2nd floor, 65 Church Street, S., Concord, North Carolina, up to **2:00 PM, August 28, 2019**, at which time they will be opened and publicly read. The public opening and reading will take place in the Board of Commissioners' Chambers, Governmental Center, 2nd Floor, 65 Church Street, S., Concord, NC **no later than 2:00 PM**, according to the clock on the Commissioner's Chamber room wall. Two (2) copies of your proposal response should be submitted in a sealed opaque envelope plainly marked with the description as follows: "**FY2020 Cabarrus County Vehicles**". Cabarrus County reserves the right to reject any and all bids and to waive minor formalities.

Instructions for the preparation and submission of a bid are contained in the attached packet. Please note that specific forms for submission of a bid are required. Bids must be typed or printed in ink. If you do not desire to offer a bid, please return this package and so indicate by a signature in the space provided on the Bid Response Form, included in this Invitation to Bid document. Otherwise, your name may be removed from our list of potential bidders to whom invitations to bid are forwarded.

The County Manager's Office, in writing, as an addendum shall issue any approved changes to the conditions and specifications as presented in this invitation to bid to this document. When an addendum is issued, the bid opening date may be extended at the discretion of Cabarrus County. **Any bid submitted which does not acknowledge receipt of an issued addendum will not be considered.** This receipt can be noted in the space provided on the Bid Response Form included in this Invitation to Bid document.

Invitation to Bid

Page 2

Cabarrus County has an equal opportunity purchasing policy and seeks to ensure that all segments of the business community have access to supplying the goods and services needed by County programs. Cabarrus County encourages utilization of minority and women-owned business enterprises in our procurement activities. Cabarrus County provides equal opportunity for all businesses and does not discriminate against any bidder regardless of race, color, religion, age, sex, national origin or disability. A Minority Business Enterprise (MBE) is defined as a business, owned (51% minimum) and controlled by a person of African-American (BBE), Asian-American (ABE), Native-American (NBE), or Hispanic (HBE) descent. A Woman-Owned Business is one owned (51% minimum) and controlled by a non-minority woman (WBE).

A response from your firm to this invitation to bid would be appreciated. Questions should be directed to me at (704) 920-2888 or tcnunn@cabarruscounty.us.

Sincerely,

Thomas Nunn

Contract and Risk Coordinator

cc: File

INSTRUCTIONS TO BIDDERS

1.1 Purpose: The purpose of this document is to provide general and specific information for use by vendors in submitting a bid to supply Cabarrus County with apparatus, supplies, material and equipment, and/or services as listed above. Section 143-129, et, governs some bids. Seq. of the North Carolina General Statutes.

1.2 Definitions:

(A) Bidder: The term bidder is used to encompass the party seeking to have or having a contract with Cabarrus County.

(B) County: This term is defined as Cabarrus County local government.

1.3 How to Prepare Bid Responses: All bid proposals shall be:

(A) Prepared and submitted on the forms enclosed herewith, unless otherwise prescribed.

(B) Submit two (2) copies of your proposal response.

(C) Typewritten or completed in ink, signed by the bidder or the bidding firms Authorized representative, with all erasures or corrections initialed and dated by the bidder's authorized representative signing of the Bid Response Form.

(D) Prior to completion of the bid forms and submittal of a bid, bidders are encouraged to carefully review all provisions contained in this Invitation to Bid document along with any attachments and addendums issued.

(E) Each bid constitutes an offer and may not be withdrawn except as provided herein. Bid prices are to remain firm for the period stated in the Invitation to Bid specifications.

1.4 How to Submit Bid Responses: All bid responses shall be:

(A) Submitted in a sealed opaque envelope with the following information written on the outside of that envelope.

(1) The bidders company name

(2) Identification of the equipment, supply and/or service for which the bid is submitted as indicated at the top of the cover letter to the Invitation to bid document.

(B) Mailed or delivered to the address shown below for receipt by the County on or before time specified in cover letter.

Mailing Address:

Cabarrus County – County Manager's Office

Attn: Tom Nunn

PO Box 707

Concord, NC 28026-0707

Hand Delivery Address:

Cabarrus County – County Manager’s Office Attn: Tom Nunn

Cabarrus County Government Center, 2nd Floor

65 Church Street, SE Concord, NC 28025

(C) Bids not received by the time and date specified in the first paragraph of the letter of invitation will not be opened or considered, unless the delay is a result of the negligence of the County, its agents, or assigns.

1.5 How to Submit an Objection: Objections from bidders to the invitation to bid and/or these specifications should be brought to the attention of the County Purchasing Agent in the following manner.

(A) When a pre-bid conference is scheduled, bidders should present their objection at that time, in writing.

(B) When a pre-bid conference is not scheduled, bidders should object in writing at least five (5) days prior to the opening of the bid.

(C) The objection contemplated must pertain both to form and substance of the Invitation to Bid document. Failure to object in accordance with the above procedure shall constitute a waiver on the part of the bidder to protest the solicitation.

1.6 Failure to Bid: If a bidder does not desire to offer a bid, bidder should return the Invitation to Bid package and indicate such response by a signature in the space provided on the Bid Response Form. If possible, a reason for not offering a bid should be indicated and whether the bidder desires their company's name be retained or removed from the County list for vendors to receive future Invitation to Bid documents.

1.7 Errors in Bids: Bidders or their authorized representatives are expected to fully inform themselves as to the conditions, requirements and specifications before submitting bids. Failure to do so will be at the bidders own risk.

1.8 Standards for Acceptance of Bid for Award Contract: The County reserves the right to reject any or all bids and to waive any irregularities or technicalities in bids received whenever such rejection or waiver is in the best interest of the County. The award shall be made to the lowest responsible bidder taking into consideration, quality, performance and the time specified in the proposals for the performance of the contract. Where the contract is for a service, the award may be made to the responsible bidder or bidders that best meet the needs and interests of the County.

1.9 Compliance with Laws: The bidder shall obtain and maintain all licenses, permits, liability insurance, workers compensation insurance and comply with any and all other standards or regulations required by federal, state or County statute, ordinances and rules during the performance of any contract between

the bidder and the County. Any such requirement specifically set forth in any contract document between the bidder and the County shall be supplementary to this section and not in substitution thereof.

1.10 CONTRACT INSTRUCTIONS (*FOR SUCCESSFUL BIDDER ONLY*)

Upon notification of award, contractor and Cabarrus County must execute a contract. Proper execution will expedite processing of the contracts. Listed below are procedures for completing a contract.

- 1 Signed by President or Vice President
- 2 Attested by Secretary
- 3 Affix corporate seal on Contract
- 4 If the contract is executed by persons other than the President of Vice President and Secretary of the Company, authorization for such signatures as designated by the Board of Directors will be required and attached to the contract.
- 5 Furnish all required Insurance Certificates called for.
- 6 Furnish all bonds as called for.

Please return all copies of the contract to the following address:

CONTRACT REFERENCE:

FY2020 Cabarrus County Vehicles (this contract will take the form of a Purchase Order)

Cabarrus County – County Manager’s Office

Attn: Tom Nunn

65 Church Street, S., PO Box 707

Concord, NC 28026-0707

A fully executed copy can be returned to you for your records.

GENERAL CONDITIONS

2.1 Specifications: Any obvious error or omission in specifications shall not inure to the benefit of the bidder but shall put the bidder on notice to inquire of the County representative about the error or omission. The intent of this Invitation to Bid is to solicit bids on common commercially available items rather than restrictive specifications. Any manufacturer's reference used in describing an item is merely descriptive, and not restrictive unless otherwise noted, and is used only to indicate type and quality of material. Offers' are required to state exactly what they intend to furnish. The term "Or Equal", if used, identifies a commercially produced item which has all the essential performance characteristics of the Brand Name stated in the item description. Bids/proposals submitted on an OR EQUAL item must identify the Brand Name and Model Number offered. Offered material must be new and unused unless otherwise specified in the solicitation. Remanufactured or reconditioned does not qualify as new.

2.2 Delivery Point: Unless otherwise stated, all items shall be quoted and delivered

F.O.B. destination (i.e. at a specific Cabarrus County address), and delivery cost and charges (if any) shall be included in bid price.

2.3 Delivery Time: When delivery time is requested in invitation documents, time shall be of the essence; therefore, the bid shall include the delivery date. In some instances, the County may specify only a maximum number of days for delivery.

2.4 Preparation for Delivery:

(A) **Packing:** Packing shall be in accordance with acceptable commercial practices for domestic shipments, unless otherwise stated in the Invitation to Bid or as revised and included in writing in the contract with the County or on the purchase order. The bidder shall make shipments using the minimum number of containers consistent with the requirements of safe transit, available mode of transportation routing. It shall be the bidder's responsibilities to determine the packing is done adequately to assure all the materials arrive at the correct destination in an undamaged condition ready for their intended use.

(B) **Marking:** All cartons shall be clearly identified with the name of the County department making the purchase. Packing lists must be affixed to each carton showing their contents or included inside the carton. If more than one carton is shipped, each carton is to be numbered giving the number of that carton in relation to the total number of cartons shipped in response to the order, i.e. 1 of 4, 2 of 4, etc.

(C) **Shipping:** The bidder shall follow shipping instructions as stated in the Invitation to Bid, on the purchase order or as written in the contract.

2.5 Multiple/Alternate Bids: No bidder shall submit more than one bid unless requested by the County in the Invitation to Bid. Any multiple bids must be brought to the County representative's attention in writing at least five (5) days prior to the opening of the bid.

2.6 Contract types:

(A) **Definite Quantity:** A definite quantity contract is a fixed-price contract that provides for delivery of a specified quantity of supplies or services either at specified times or when ordered.

(B) **Indefinite Quantity:** An indefinite quantity contract is a contract for an indefinite amount of supplies or services to be furnished at specified times, or as ordered, that establishes unit prices of a fixed-price type. Generally, an approximate quantity or the best information available as to quantity is stated in the Invitation to Bid. The contract may provide a minimum quantity the County is obligated to order and may also provide for a maximum quantity provision that limits the County obligation to order.

Note: This is an INDEFINITE Quantity contract.

2.7 Prices to be Firm: Bidder warrants the bid price(s), terms and conditions quoted in their bid shall be firm for acceptance by the County for a minimum period of one hundred twenty (120) days from the bid receipt deadline. Please include the highway use tax (3%) and \$6.00 fee for permanent license plate.

2.8 Description of Material: Proposals for materials, supplies, vehicles, and/or equipment must be accompanied by accurate descriptions of the exact materials, supplies, vehicles, and/or equipment on which a bid(s) is made. When specified in the Invitation to Bid, copies of detailed factory specifications, ratings, technical data, etc. may be required for submittal along with the bidder's response package.

2.9 Completeness: All information required by Request for Bid must be completed and submitted to constitute a proper bid.

2.10 Quality: All components used to manufacture or construct any supplies, materials or equipment covered in this Invitation to Bid shall be new (unless otherwise specified), the latest model, of the best quality and highest grade workmanship. Vehicles and/or equipment shall be equipped with such necessary equipment complying with the North Carolina law, but not including licensing. Materials must comply with all applicable Federal and State OSHA requirements in affect at the time this Invitation to Bid is issued.

2.11 Acceptance of Goods/Services: Goods delivered under this Invitation to Bid shall remain the property of the successful bidder until a physical inspection and actual usage of this material and/or services is made and therefore accepted to the satisfaction of the County. **IN THE EVENT THE GOODS SUPPLIED TO THE COUNTY ARE FOUND TO BE**

DEFECTIVE OR DO NOT CONFORM TO SPECIFICATIONS, THE COUNTY RESERVES THE RIGHT TO CANCEL THE ORDER AND RETURN THE PRODUCT TO THE SUCCESSFUL BIDDER AT THE SUCCESSFUL BIDDERS EXPENSE INVOKING THE PROVISIONS OF SECTION 2.14. One failed sample from each order would be considered representative of the entire order and the entire order would be returned. In the event the services rendered do not conform to the specifications in the Invitation to Bid, the County reserves the right to cancel the written notice to the successful bidder.

2.12 Plant and Facility Inspection: The County may require the bidder to make their plant and/or facilities available for inspection or may require the bidder to provide additional information concerning

their ability to perform in compliance with the requirements of this Invitation to Bid. Failure to comply with this requirement may be cause for rejection of the bidder's response.

2.13 Guarantee: Unless otherwise specified by the County, the bidder unconditionally guarantees the materials and workmanship on all material and/or services. If, within the guarantee period any defects occur due to faulty material and/or services, the bidder at their expense, shall repair or adjust the condition, or replace the material and/or services to the complete satisfaction of the County. These repairs, replacements or adjustments shall be made only at such time as will be designated by the County to ensure the least impact to the operation of County business.

2.14 NO PUBLICITY OR STATEMENTS TO THE PRESS: No advertising, sales promotion or other materials of the Consultant or its agents or representatives may identify or reference this Agreement or the County in any manner absent the County's prior written consent. As a condition of entering into this Agreement, the Bidder further agrees to refrain from the following absent the County's prior written approval: (i) making any statement to the media regarding the subject matter of this Agreement or the County's position on any issue relating to this Agreement; or (ii) making any statement to the media on any issue which is in the County's judgment likely to cause the Bidder or County staff to be viewed as anything other than neutral with respect to the subject matter of this Agreement, or cast doubt on the competence or integrity of the Bidder. Failure to comply with this Section by the Bidder shall constitute a material breach and, without limiting any other remedies the County may have, shall entitle the County to terminate this Agreement for default.

2.15 Brand Name: If and whenever brand names, makes, names of manufacturers, trade names, bidder catalogs or model numbers are stated, they are for the purpose of establishing a grade or quality of material. The County may accept any approved equal as defined in Section 2.16.

2.16 OR EQUAL Interpretation: It is the bidder's responsibility to prove to the County that each bid item is equal to the grade or quality of material specified.

2.17 Default Provision: The contract resulting from this Invitation to Bid may be canceled or annulled by the County in whole or in part by written notice of default to the bidder upon nonperformance or violation of contract terms. Goods and/or services may then be purchased on the open market and, the defaulting successful bidder (or his surety) shall be liable to the County for costs to the County in excess of the defaulted contract prices. The successful bidder shall continue their performance under this contract to the extent any part is not terminated under the provisions of this clause.

2.18 Patent Indemnity: Except as otherwise provided, the successful bidder agrees to indemnify the County and its officers, agents and employees against liability, including costs and expenses for infringement upon any letters patent of the United States arising out of the performance of the contract resulting from this Invitation to Bid or out of the use or disposal by or for the account of the County supplies furnished or construction work performed hereunder

2.19 Certification of Independent Price Determination: By submission of this bid, the bidder certifies, and in the case of a joint bid each party thereto certifies as to its own organization, that in connection with this procurement:

- (1) The prices in this bid have been arrived at independently, without consultation, communication, or agreement, for the purpose of restricting competition, as to any matter relating to such prices with any other bidder or with any competitor; and

(2) Unless otherwise required by law, the bidder has not knowingly disclosed the prices, which have been quoted in this bid directly or indirectly to any other bidder or to any competition prior to the opening of the bid.

(3) No attempt has been made or will be made by the bidder to induce any other person or firm to submit or not to submit a bid for the purpose of restricting competition.

2.20 Award of Contract: A contract, if awarded, shall be awarded to the lowest responsible bidder taking into consideration quality, performance and the execution time specified in the Invitation to Bid. The County alone shall make such determination.

2.21 Qualified Bidder: A Qualified Bidder is defined for purposes of this Invitation to Bid as a party who meets, or by the bid opening deadline can meet, all requirements for licensing, insurance and service contained within this Invitation to Bid.

2.22 Compliance with Specifications-Terms and Conditions: The Invitation to Bid, Legal Advertisement, General Conditions and Instructions to Bidders, Specifications, Special Conditions, Bidder's proposal, Addendum and/or any other pertinent document forms constitute a response to this Invitation to Bid and by reference are made a part hereof.

2.23 Signed Bid: The signed bid shall be considered an offer on the part of the bidder.

It shall be deemed accepted upon approval by the Board of Commissioners of Cabarrus County, the County Manager or their designee. In case of default on the part of the bidder after such acceptance, the County may take such action, as it deems appropriate including legal action for damages.

2.24 Notice to Proceed: The successful bidder shall not commence work under this Invitation to Bid until duly notified by receipt of an executed contract from the County. If the successful bidder does commence work prior to receiving official notification, that action is taken at the successful bidder's risk.

SPECIAL CONDITIONS

3.1 Price Change: Preference shall be given to the bidder submitting the lowest price meeting specifications as their bid. Should it be found to be in the best interest of the County to accept a bid with an escalation clause, the following shall apply:

4.1a The bid price shall be initially accepted for a specific contract term. Upon written receipt from bidder to the County of documented materials and labor price increases impacting bidder's cost for such items, the County may approve an escalation in the bid price for a revised specific contract term. If the bidder is submitting an escalation clause in their bid, it shall be so indicated with specifics of the clause, on the detailed price proposal page in the detailed specifications in the Invitation to Bid.

4.1b This written request to support any proposed increases must be submitted to the County Manager's Office representative not less than sixty (60) days prior to the effective date of any such requested price increase.

4.1c Any adjustment allowed shall consist of bona fide material/service cost increases, which may be passed on to the consumer.

4.1d No adjustment shall be made to compensate a bidder for inefficiency in operation or for additional profit.

3.2 Bid Bonds: If the total price of apparatus, supplies, material or equipment is \$100,000 or more, the bidder may be required to post a bid bond, cash, cashier's check, or certified check drawn on a bank or trust company insured by the Federal Deposit Insurance Corporation and made payable to the County in the amount of not less than 5% of the bid price.

NOTE: A Bid bond IS NOT required for this bid.

3.3 Performance/Payment Bonds: Each bidder may be required to post a payment/ performance bond, governmental securities, certified check or money order payable to the County in the amount of 100% of the bid price if awarded the contract. Such bond(s) are due prior to contract execution as a guarantee of the faithful performance of the terms of the contract and payment of all sums due for labor and materials per the contract. Such bonds will also guarantee quality performance of services and timely payment of invoices to subcontractors.

Whenever a bond is provided, a surety authorized to do business in the State of North Carolina and approved by the County shall execute it.

Note: A performance/payment bond IS NOT required for this bid.

3.4 Design and/or Manufacturer Requirement: Goods/materials are required to meet standards as indicated in the Invitation to Bid detailed specifications.

3.5 Warranty Requirements: At a minimum, the manufacturer's standard warranty shall be included in the bid price. Any extended warranty requirement shall be requested in the Invitation to Bid detailed specifications.

3.6 Terms of Contract: Contract will be based on the Cabarrus County standard Purchase Order form.

3.7 Contract Type:

(A) Definite Quantity

 X (B) Indefinite Quantity

3.8 County Award Criteria: It is understood by the Bidder that the County reserves the right to reject any and all proposals; to make awards on any or all items according to the best interest of the County to waive formalities, technicalities and inequalities, to recover and offer again the Invitation to Bid.

3.9 TRADE SECRETS: This Invitation to Bid and all proposer responses are considered public information, except for trade secrets specifically identified in writing by the Proposer, which will be handled according to State Statute or other laws. Any section of the Proposer's response package that is deemed to be a trade secret by the Proposer shall be submitted in a separate envelope clearly marked "TRADE SECRET INFORMATION-DO NOT DISCLOSE."

BID RESPONSE PACKAGE

BID RESPONSE FORM

FROM: Name of Bidder: HILBISH MOTOR COMPANY
Street Address: 2600 S CANNON BLVD
KANNAPOLIS NC 28083
Phone #: (704) 938-3121
Fed Tax ID #: 56-06-60637

THE UNDERSIGNED PROPOSES TO FURNISH THE FOLLOWING ITEMS IN STRICT CONFORMANCE TO THE BID SPECIFICATIONS AND BID INVITATION ISSUED BY CABARRUS COUNTY FOR THIS BID. ANY EXCEPTIONS ARE CLEARLY MARKED IN THE ATTACHED COPY OF THE BID SPECIFICATIONS.

<u>ITEM</u>	<u>DESCRIPTION</u>	<u>PRICE</u>
-------------	--------------------	--------------

SEE ATTACHMENT "A - D"

Estimated Time for Delivery APPROX 120 DAYS
(after receipt of order)

CONFIRM RECEIPT OF ANY ADDENDA ISSUED FOR THIS BID:

<u>ADDENDUM #</u>	<u>DATE</u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>

I certify this bid complies with the General Specifications and conditions issued by the County except as clearly marked in the attached copy.

(Please print name) TIM VAUGHN
(Authorized Signature) 
(Please print title) VICE PRESIDENT
(Date) 8-22-19

BID RESPONSE PACKAGE

BID CHECK LIST

Bid Check List: Confirm by placing a check mark in the space provided that as the bidder the information listed below has been reviewed and complied with in the submission of a response to this Invitation to Bid.

(A) N/A Bid bond provided, if required. (See Section 3.2)

(B) XX Addendum's acknowledged. Please contact the County Manager's Office representative to verify the number of addendum's issued.

Addendum Receipt:

The following confirms receipt of any and all addenda issued for this Invitation to Bid:

Addendum # Date Issued

(C) XX Bid document has been signed by authorized bidder official

(D) XX Bid package has been properly labeled per the instructions. (See Section 1.4)

(E) XX Bid Response Package including Forms and any related specification Check-off lists.

The signature below certifies the bid response complies with the requirements of this Invitation to Bid and that the above items A through E have been verified as complete.

8-22-19

Date

Timothy F. Vaughn

Printed/Typed Name



Signature

BID DOCUMENT CERTIFICATION

FY2020 Cabarrus County Vehicles

The undersigned hereby certifies the bidder has read the terms of this bid document, and is authorized to bind the company to the information herein set forth.

Date: 8-22-19

HILBISH MOTOR COMPANY

Name of Company

TIM VAUGHN- VICE PRESIDENT

Printed Name and Title



Signature

Exhibit "A" Quantity: 1
Cabarrus County Specs for 10,000# GVWR Truck
Cab/Chassis with Service Body
Please reference Knapheide Quote JS00000612-1
Contact Jatana Glann 704.564.1779 for more information
PRICE QUOTE SHEET FY 2020
-
Cab/Chassis with Service Body
10,000 GVWR 4WD Truck
168" Wheelbase SRW
Super Cab (1 ½)
Vinyl Seat 40/20/40
V8 Diesel Engine
6 Speed Automatic Transmission 10 SPEED
Trailer Tow Package
Trailer Hitch
4 Wheel Disc Brakes
Brake Controller
Telescopic Trailer Towing Mirrors
A/C
AM/FM Stereo
Tinted windows
Power Locks
Power Windows
Running Boards
Key Fob
Heated Mirrors
Sync or Blue Tooth Voice Activated Hands-Free Calling
Back-up Camera
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$48,682.90+ 1460.49+ 6.00 = 50,149.39
QUANTITY: 1

CNGP530

VEHICLE ORDER CONFIRMATION

A

08/20/19 14:30:30

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Dealer: F21656

2020 F-SERIES SD

Page: 1 of 1

Order No: 1000 Priority: L3 Ord FIN: QC794 Order Type: 5B Price Level: 015

Ord PEP: 630A Cust/Flt Name: CABARRUS COUN PO Number:

RETAIL

RETAIL

X3F F350 4X4S/CCCSR \$40385
.168" WHEELBASE

18B PLAT RUNNING BD \$445
11500# GVWR PKG

Z1 OXFORD WHITE

425 50 STATE EMISS NC

A VNYL 40/20/40

JOB #1 BUILD

S MEDIUM EARTH GR

52B BRAKE CONTROLLR 270

630A PEF EQUIP PKG

62R TRANS PTO PROV NC

.XL TRIM

872 RR CAM & PREP K 415

572 .AIR CONDITIONER NC

SP DLR ACCT ADJ

.AMFM/MP3/CLK

SP FLT ACCT CR

09T 6.7L V8 DIESEL 10495

FUEL CHARGE

44G 10-SPD AUTOMATC NC

B4A NET INV FLT OPT NC

TCH .LT275/65BSWAS18 NC

DEST AND DELIV 1595

X37 3.73 REG AXLE NC

TOTAL BASE AND OPTIONS 54520

00L PWR EQUIP GROUP 915

TOTAL 54520

TELE TT MIR-PWR

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1=Help

F2=Return to Order

F3/F12=Veh Ord Menu

4=Submit

F5=Add to Library

S099 - PRESS F4 TO SUBMIT

QC00989



Knapheide Truck Equipment - Midsouth
 3572 Fieldstone Trace
 P.O. Box 318
 Midland NC 28107
 Phone: 704-888-3130
 Fax: 704-888-3528
 charlotte.knapheide.com

QUOTATION

Quote ID: JS00000750

Page 1 of 2

Customer: HILBISH MOTOR CO
 2600 S CANNON BLVD
 KANNAPOLIS NC 28083

Quote Number: JS00000750
 Quote Date: 8/20/2019
 Quote valid until: 9/19/2019

Contact: BILL OVERCASH
 Phone: 800-849-0233
 Fax: 1-704-938-3125

By: Prepared jstevens
 Salesperson: JATANA GLANN
 PO#:

Enduser:

Make: FORD	Model: F-350	Year: 2019	Single/Dual: SRW
Cab Type: EXTENDED	Wheelbase: 164.0	Cab-to-Axle: 56.0	VIN: CUSTOMER TO PROVIDE

QTY	PART NUMBER	DESCRIPTION	UNIT PRICE	AMOUNT
1		MODEL 696J SERVICE BODY PAINTED WHITE 8' SERVICE BODY FITS 56CA SRW CHASSIS	\$5,263.00	\$5,263.00
1	MUNI MLS	MASTER LOCK SYSTEM	\$422.00	\$422.00
		BUMPER		
1	KNAP 26057802	BUMPER AY UB GG78 STEP 17 FORD		
		HITCH		
1	BUYE 3034789	HITCH UNIV FIT SRVC BD W/ NOTC DY W/44in AND Pre-Notched	\$245.00	\$245.00
		7-PIN TRAILER PLUG		
1	POLL 12-703	7 POLE METAL TRAILER PLUG	\$90.00	\$90.00
		SPRAY LINERS		
1	SPRAYLINE BUMPER	SPRAYLINE BUMPER	\$140.00	\$140.00
		SPRAY LINERS		
1	SPRAYLINE CARGO 8'	SPRAYLINE CARGO AREA ON 8' SERVICE BODY (FLOOR, COMPARTMENT BACKS, INSIDE OF BULKHEAD, TAILGATE)	\$695.00	\$695.00
1	KNAP 20118570	FORD FACTORY RR VIEW CAM FORD MOUNT KIT	\$77.00	\$77.00

Quote Total: \$6,932.00
 Discount: \$0.00

Total Due(Sales tax not included): \$6,932.00

The following options may be added:

QUANTITY	DESCRIPTION	PRICE EACH	AMOUNT	ADD TO QUO
				Yes / No

Exhibit "B" Quantity: 1
Cabarrus County Specs for 9000# GVWR - 2 WD VAN
Please reference Muffler Masters Quote #0026495 for HVAC Kit
Contact Muffler Masters 704.938.1146 for more information
PRICE QUOTE SHEET FY 2020
9000# GVWR 2WD VAN
148" Wheelbase
Vinyl Seats - Manual
V6 Gas Engine
6 Speed Automatic Transmission
A/C
AM/FM Stereo
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
Sync or Blue Tooth Voice Activated Hands-Free Calling
60/.40 Hinged Passenger Side Cargo Doors N/A
Fixed Glass Rear Door
Weather guard HVAC Kit 600-8214L
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$35,343.99+ 1000.32+ 6.00= 36,350.31
QUANTITY: 1

B

CNGP530

VEHICLE ORDER CONFIRMATION

08/20/19 14:38:43

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Dealer: F21656

2020 TRANSIT NA

Page: 1 of 1

Order No: 1000 Priority: L1 Ord FIN: QC794 Order Type: 5B Price Level: 015

Ord Code: 101A Cust/Flt Name: CABARRUS COUN PO Number:

RETAIL

RETAIL

R1C	MR CARGO RWD	\$37885	20B	9070# GVWR	NC
	148" WHEELBASE		425	50 STATE EMISS	NC
YZ	OXFORD WHITE		68H	RUN BRDS	310
V	VINYL		98F	FLEX FUEL CAPBL	NC
K	PALAZZO GRAY			SP FLT ACCT CR	
101A	PREF EQUIP PKG			FUEL CHARGE	
	.XL TRIM			DEST AND DELIV	1495
57B	.MANUAL A/C	NC	TOTAL	BASE AND OPTIONS	39765
998	3.5L PFDI V6		TOTAL		39765
44U	.10-SPEED TRANS		*THIS IS NOT AN INVOICE*		
TC8	.235/65R16C BSW				
X73	3.73 NON-LS	NC			
	JOB #1 ORDER				
	FRT LICENSE BKT	NC			
17A	FXD REAR GLASS	75			

F1=Help

F2=Return to Order

F3/F12=Veh Ord Menu

F4=Submit

F5=Add to Library

S099 - PRESS F4 TO SUBMIT

QC00989

Exhibit "C" Quantity: 4
Cabarrus County Specs for 6500# GVWR Truck
PRICE QUOTE SHEET FY 2020
6500 GVWR - 4WD Truck
145" Wheelbase
6 1/2' Bed
Super Cab (1 ½)
Vinyl Seats 40/20/40
V6 Gas Engine
6-Speed Automatic Transmission
4-Wheel Disc Brakes
AC
AM/FM Stereo
Tinted Window
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
SYNC or Bluetooth Voice Activated Hands-Free Calling
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$ 26,269.40+ 788.08+ 6.00= 27063.48
QUANTITY: 4

CNGP530

VEHICLE ORDER CONFIRMATION

08/20/19 14:48:20

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Dealer: F21656

Page: 1 of 1

2020 F-150

Order No: 1000 Priority: L2 Ord FIN: QC794 Order Type: 5B Price Level: 015

Ord PEP: 101A Cust/Flt Name: CABARRUS COUN PO Number:

RETAIL

RETAIL

X1E F150 4X4 S/C \$36010

6500# GVWR

145" WHEELBASE

FRT LICENSE BKT NC

YZ OXFORD WHITE

18B BLK PLAT BDS 250

A VINYL 40/20/40 NC

SYNC

G MED EARTH GRAY

FLEX FUEL

101A EQUIP GRP 2480

SP FLT ACCT CR

.XL SERIES

FUEL CHARGE

.POWER EQUIP GRP

DEST AND DELIV 1595

.FORDPASS CONNCT

TOTAL BASE AND OPTIONS 40335

.CRUISE CONTROL

XL MID DISCOUNT (750)

.17"SILVER STEEL

TOTAL 39585

99B 3.3L V6 PFDI

THIS IS NOT AN INVOICE

446 ELEC 6-SPD AUTO

.265/70R-17

X26 3.73 REG AXLE NC

F1=Help

F2=Return to Order

F3/F12=Veh Ord Menu

F4=Submit

F5=Add to Library

S099 - PRESS F4 TO SUBMIT

QC00989

Exhibit "D" Quantity: 1
Cabarrus County Specs for 9,900# GVWR Truck
PRICE QUOTE SHEET FY 2020
9,900 GVWR - 4WD Truck
160" Wheelbase
Crew Cab - 4 Door
6 ¾' Bed
Vinyl Seats 40/20/40
V8 Diesel Engine
6-Speed Automatic Transmission
Trailer Tow Package
Trailer Hitch
4 Wheel Disc Brakes
Brake Controller
Telescopic Trailer Towing Mirrors
AC
AM/FM Stereo
Tinted Windows
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
Heated Mirrors
SYNC or Bluetooth Voice Activated Hands-Free Calling
Spray-In Bedliner
Exterior Color - White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$39,629.90+ 1188.90+ 6.00= 40,824.80
QUANTITY: 1

CNGP530

VEHICLE ORDER CONFIRMATION

08/20/19 15:01:20

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Dealer: F21656

2020 F-SERIES SD

Page: 1 of 2

Order No: 1000 Priority: L3 Ord FIN: QC794 Order Type: 5B Price Level: 015

Ord PEP: 600A Cust/Flt Name: CABARRUS COUN PO Number:

RETAIL

RETAIL

W2B F250 4X4 CREW/C \$40095

TRAILER TOW PKG

160" WHEELBASE

18B PLAT RUNNING BD 445

Z1 OXFORD WHITE

10000# GVWR PKG

A VNYL 40/20/40

425 50 STATE EMISS NC

S MEDIUM EARTH GR

512 SPARE TIRE/WHL2 NC

600A PREF EQUIP PKG

52B BRAKE CONTRLLR 270

.XL TRIM

TELE TT MIR-PWR

572 .AIR CONDITIONER NC

JACK

.AMFM/MP3/CLK

9T 6.7L V8 DIESEL 10495

TOTAL BASE AND OPTIONS 54620

44G 10-SPD AUTOMATC NC

TOTAL 54620

D8 .LT245 BSW AS 17

THIS IS NOT AN INVOICE

31 3.31 REG AXLE NC

* MORE ORDER INFO NEXT PAGE *

0L PWR EQUIP GROUP 1125

JOB #1 BUILD

F8=Next

1=Help

F2=Return to Order

F3/F12=Veh Ord Menu

4=Submit

F5=Add to Library

S06 - MORE DATA IS AVAILABLE.

QC00909

CNGP530

VEHICLE ORDER CONFIRMATION

08/20/19 15:02:30

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Dealer: F21656

2020 F-SERIES SD

Page: 2 of 2

Order No: 1000 Priority: L3 Ord FIN: QC794 Order Type: 5B Price Level: 015

Ord PEP: 600A Cust/Flt Name: CABARRUS COUN PO Number:

RETAIL

RETAIL

85S TOUGH BED \$595

SP DLR ACCT ADJ

SP FLT ACCT CR

FUEL CHARGE

84A NET INV FLT OPT NC

DEST AND DELIV 1595

TOTAL BASE AND OPTIONS 54620

TOTAL 54620

THIS IS NOT AN INVOICE

F1=Help

F2=Return to Order

F7=Prev

F4=Submit

F5=Add to Library

F3/F12=Veh Ord Menu

S099 - PRESS F4 TO SUBMIT

QC00989

CABARRUS COUNTY
COUNTY MANAGER'S OFFICE
65 CHURCH STREET, S.
PO BOX 707
CONCORD, NORTH CAROLINA 28026-0707
(704) 920-2888

Date: August 19, 2019

Subject: Invitation to bid on the following apparatus, supplies, materials, equipment and/or services for

"FY2020 Cabarrus County Vehicles"

This letter extends an invitation for the submission of a bid to supply Cabarrus County with apparatus, supplies, materials, equipment and/or services as indicated above. Sealed bids for the above will be received at the office of the Cabarrus County Purchasing Agent, County Manager's Office, Cabarrus County Government Center, 2nd floor, 65 Church Street, S., Concord, North Carolina, up to **2:00 PM, August 28, 2019**, at which time they will be opened and publicly read. The public opening and reading will take place in the Board of Commissioners' Chambers, Governmental Center, 2nd Floor, 65 Church Street, S., Concord, NC **no later than 2:00 PM**, according to the clock on the Commissioner's Chamber room wall. Two (2) copies of your proposal response should be submitted in a sealed opaque envelope plainly marked with the description as follows: "**FY2020 Cabarrus County Vehicles**". Cabarrus County reserves the right to reject any and all bids and to waive minor formalities.

Instructions for the preparation and submission of a bid are contained in the attached packet. Please note that specific forms for submission of a bid are required. Bids must be typed or printed in ink. If you do not desire to offer a bid, please return this package and so indicate by a signature in the space provided on the Bid Response Form, included in this Invitation to Bid document. Otherwise, your name may be removed from our list of potential bidders to whom invitations to bid are forwarded.

The County Manager's Office, in writing, as an addendum shall issue any approved changes to the conditions and specifications as presented in this invitation to bid to this document. When an addendum is issued, the bid opening date may be extended at the discretion of Cabarrus County. **Any bid submitted which does not acknowledge receipt of an issued addendum will not be considered.** This receipt can be noted in the space provided on the Bid Response Form included in this Invitation to Bid document.

Invitation to Bid

Page 2

Cabarrus County has an equal opportunity purchasing policy and seeks to ensure that all segments of the business community have access to supplying the goods and services needed by County programs. Cabarrus County encourages utilization of minority and women-owned business enterprises in our procurement activities. Cabarrus County provides equal opportunity for all businesses and does not discriminate against any bidder regardless of race, color, religion, age, sex, national origin or disability. A Minority Business Enterprise (MBE) is defined as a business, owned (51% minimum) and controlled by a person of African-American (BBE), Asian-American (ABE), Native-American (NBE), or Hispanic (HBE) descent. A Woman-Owned Business is one owned (51% minimum) and controlled by a non-minority woman (WBE).

A response from your firm to this invitation to bid would be appreciated. Questions should be directed to me at (704) 920-2888 or tcnunn@cabarruscounty.us.

Sincerely,

Thomas Nunn

Contract and Risk Coordinator

cc: File

INSTRUCTIONS TO BIDDERS

1.1 Purpose: The purpose of this document is to provide general and specific information for use by vendors in submitting a bid to supply Cabarrus County with apparatus, supplies, material and equipment, and/or services as listed above. Section 143-129, et, governs some bids. Seq. of the North Carolina General Statutes.

1.2 Definitions:

(A) Bidder: The term bidder is used to encompass the party seeking to have or having a contract with Cabarrus County.

(B) County: This term is defined as Cabarrus County local government.

1.3 How to Prepare Bid Responses: All bid proposals shall be:

(A) Prepared and submitted on the forms enclosed herewith, unless otherwise prescribed.

(B) Submit two (2) copies of your proposal response.

(C) Typewritten or completed in ink, signed by the bidder or the bidding firms Authorized representative, with all erasures or corrections initialed and dated by the bidder's authorized representative signing of the Bid Response Form.

(D) Prior to completion of the bid forms and submittal of a bid, bidders are encouraged to carefully review all provisions contained in this Invitation to Bid document along with any attachments and addendums issued.

(E) Each bid constitutes an offer and may not be withdrawn except as provided herein. Bid prices are to remain firm for the period stated in the Invitation to Bid specifications.

1.4 How to Submit Bid Responses: All bid responses shall be:

(A) Submitted in a sealed opaque envelope with the following information written on the outside of that envelope.

(1) The bidders company name

(2) Identification of the equipment, supply and/or service for which the bid is submitted as indicated at the top of the cover letter to the Invitation to bid document.

(B) Mailed or delivered to the address shown below for receipt by the County on or before time specified in cover letter.

Mailing Address:

Cabarrus County – County Manager’s Office

Attn: Tom Nunn

PO Box 707

Concord, NC 28026-0707

Hand Delivery Address:

Cabarrus County – County Manager’s Office Attn: Tom Nunn

Cabarrus County Government Center, 2nd Floor

65 Church Street, SE Concord, NC 28025

(C) Bids not received by the time and date specified in the first paragraph of the letter of invitation will not be opened or considered, unless the delay is a result of the negligence of the County, its agents, or assigns.

1.5 How to Submit an Objection: Objections from bidders to the invitation to bid and/or these specifications should be brought to the attention of the County Purchasing Agent in the following manner.

(A) When a pre-bid conference is scheduled, bidders should present their objection at that time, in writing.

(B) When a pre-bid conference is not scheduled, bidders should object in writing at least five (5) days prior to the opening of the bid.

(C) The objection contemplated must pertain both to form and substance of the Invitation to Bid document. Failure to object in accordance with the above procedure shall constitute a waiver on the part of the bidder to protest the solicitation.

1.6 Failure to Bid: If a bidder does not desire to offer a bid, bidder should return the Invitation to Bid package and indicate such response by a signature in the space provided on the Bid Response Form. If possible, a reason for not offering a bid should be indicated and whether the bidder desires their company's name be retained or removed from the County list for vendors to receive future Invitation to Bid documents.

1.7 Errors in Bids: Bidders or their authorized representatives are expected to fully inform themselves as to the conditions, requirements and specifications before submitting bids. Failure to do so will be at the bidders own risk.

1.8 Standards for Acceptance of Bid for Award Contract: The County reserves the right to reject any or all bids and to waive any irregularities or technicalities in bids received whenever such rejection or waiver is in the best interest of the County. The award shall be made to the lowest responsible bidder taking into consideration, quality, performance and the time specified in the proposals for the performance of the contract. Where the contract is for a service, the award may be made to the responsible bidder or bidders that best meet the needs and interests of the County.

1.9 Compliance with Laws: The bidder shall obtain and maintain all licenses, permits, liability insurance, workers compensation insurance and comply with any and all other standards or regulations required by federal, state or County statute, ordinances and rules during the performance of any contract between

the bidder and the County. Any such requirement specifically set forth in any contract document between the bidder and the County shall be supplementary to this section and not in substitution thereof.

1.10 CONTRACT INSTRUCTIONS (*FOR SUCCESSFUL BIDDER ONLY*)

Upon notification of award, contractor and Cabarrus County must execute a contract. Proper execution will expedite processing of the contracts. Listed below are procedures for completing a contract.

- 1 Signed by President or Vice President
- 2 Attested by Secretary
- 3 Affix corporate seal on Contract
- 4 If the contract is executed by persons other than the President of Vice President and Secretary of the Company, authorization for such signatures as designated by the Board of Directors will be required and attached to the contract.
- 5 Furnish all required Insurance Certificates called for.
- 6 Furnish all bonds as called for.

Please return all copies of the contract to the following address:

CONTRACT REFERENCE:

FY2020 Cabarrus County Vehicles (this contract will take the form of a Purchase Order)

Cabarrus County – County Manager’s Office

Attn: Tom Nunn

65 Church Street, S., PO Box 707

Concord, NC 28026-0707

A fully executed copy can be returned to you for your records.

GENERAL CONDITIONS

2.1 Specifications: Any obvious error or omission in specifications shall not inure to the benefit of the bidder but shall put the bidder on notice to inquire of the County representative about the error or omission. The intent of this Invitation to Bid is to solicit bids on common commercially available items rather than restrictive specifications. Any manufacturer's reference used in describing an item is merely descriptive, and not restrictive unless otherwise noted, and is used only to indicate type and quality of material. Offers' are required to state exactly what they intend to furnish. The term "Or Equal", if used, identifies a commercially produced item which has all the essential performance characteristics of the Brand Name stated in the item description. Bids/proposals submitted on an OR EQUAL item must identify the Brand Name and Model Number offered. Offered material must be new and unused unless otherwise specified in the solicitation. Remanufactured or reconditioned does not qualify as new.

2.2 Delivery Point: Unless otherwise stated, all items shall be quoted and delivered

F.O.B. destination (i.e. at a specific Cabarrus County address), and delivery cost and charges (if any) shall be included in bid price.

2.3 Delivery Time: When delivery time is requested in invitation documents, time shall be of the essence; therefore, the bid shall include the delivery date. In some instances, the County may specify only a maximum number of days for delivery.

2.4 Preparation for Delivery:

(A) **Packing:** Packing shall be in accordance with acceptable commercial practices for domestic shipments, unless otherwise stated in the Invitation to Bid or as revised and included in writing in the contract with the County or on the purchase order. The bidder shall make shipments using the minimum number of containers consistent with the requirements of safe transit, available mode of transportation routing. It shall be the bidder's responsibilities to determine the packing is done adequately to assure all the materials arrive at the correct destination in an undamaged condition ready for their intended use.

(B) **Marking:** All cartons shall be clearly identified with the name of the County department making the purchase. Packing lists must be affixed to each carton showing their contents or included inside the carton. If more than one carton is shipped, each carton is to be numbered giving the number of that carton in relation to the total number of cartons shipped in response to the order, i.e. 1 of 4, 2 of 4, etc.

(C) **Shipping:** The bidder shall follow shipping instructions as stated in the Invitation to Bid, on the purchase order or as written in the contract.

2.5 Multiple/Alternate Bids: No bidder shall submit more than one bid unless requested by the County in the Invitation to Bid. Any multiple bids must be brought to the County representative's attention in writing at least five (5) days prior to the opening of the bid.

2.6 Contract types:

(A) **Definite Quantity:** A definite quantity contract is a fixed-price contract that provides for delivery of a specified quantity of supplies or services either at specified times or when ordered.

(B) **Indefinite Quantity:** An indefinite quantity contract is a contract for an indefinite amount of supplies or services to be furnished at specified times, or as ordered, that establishes unit prices of a fixed-price type. Generally, an approximate quantity or the best information available as to quantity is stated in the Invitation to Bid. The contract may provide a minimum quantity the County is obligated to order and may also provide for a maximum quantity provision that limits the County obligation to order.

Note: This is an INDEFINITE Quantity contract.

2.7 Prices to be Firm: Bidder warrants the bid price(s), terms and conditions quoted in their bid shall be firm for acceptance by the County for a minimum period of one hundred twenty (120) days from the bid receipt deadline. Please include the highway use tax (3%) and \$6.00 fee for permanent license plate.

2.8 Description of Material: Proposals for materials, supplies, vehicles, and/or equipment must be accompanied by accurate descriptions of the exact materials, supplies, vehicles, and/or equipment on which a bid(s) is made. When specified in the Invitation to Bid, copies of detailed factory specifications, ratings, technical data, etc. may be required for submittal along with the bidder's response package.

2.9 Completeness: All information required by Request for Bid must be completed and submitted to constitute a proper bid.

2.10 Quality: All components used to manufacture or construct any supplies, materials or equipment covered in this Invitation to Bid shall be new (unless otherwise specified), the latest model, of the best quality and highest grade workmanship. Vehicles and/or equipment shall be equipped with such necessary equipment complying with the North Carolina law, but not including licensing. Materials must comply with all applicable Federal and State OSHA requirements in affect at the time this Invitation to Bid is issued.

2.11 Acceptance of Goods/Services: Goods delivered under this Invitation to Bid shall remain the property of the successful bidder until a physical inspection and actual usage of this material and/or services is made and therefore accepted to the satisfaction of the County. IN THE EVENT THE GOODS SUPPLIED TO THE COUNTY ARE FOUND TO BE

DEFECTIVE OR DO NOT CONFORM TO SPECIFICATIONS, THE COUNTY RESERVES THE RIGHT TO CANCEL THE ORDER AND RETURN THE PRODUCT TO THE SUCCESSFUL BIDDER AT THE SUCCESSFUL BIDDERS EXPENSE INVOKING THE PROVISIONS OF SECTION 2.14. One failed sample from each order would be considered representative of the entire order and the entire order would be returned. In the event the services rendered do not conform to the specifications in the Invitation to Bid, the County reserves the right to cancel the written notice to the successful bidder.

2.12 Plant and Facility Inspection: The County may require the bidder to make their plant and/or facilities available for inspection or may require the bidder to provide additional information concerning

their ability to perform in compliance with the requirements of this Invitation to Bid. Failure to comply with this requirement may be cause for rejection of the bidder's response.

2.13 Guarantee: Unless otherwise specified by the County, the bidder unconditionally guarantees the materials and workmanship on all material and/or services. If, within the guarantee period any defects occur due to faulty material and/or services, the bidder at their expense, shall repair or adjust the condition, or replace the material and/or services to the complete satisfaction of the County. These repairs, replacements or adjustments shall be made only at such time as will be designated by the County to ensure the least impact to the operation of County business.

2.14 NO PUBLICITY OR STATEMENTS TO THE PRESS: No advertising, sales promotion or other materials of the Consultant or its agents or representatives may identify or reference this Agreement or the County in any manner absent the County's prior written consent. As a condition of entering into this Agreement, the Bidder further agrees to refrain from the following absent the County's prior written approval: (i) making any statement to the media regarding the subject matter of this Agreement or the County's position on any issue relating to this Agreement; or (ii) making any statement to the media on any issue which is in the County's judgment likely to cause the Bidder or County staff to be viewed as anything other than neutral with respect to the subject matter of this Agreement, or cast doubt on the competence or integrity of the Bidder. Failure to comply with this Section by the Bidder shall constitute a material breach and, without limiting any other remedies the County may have, shall entitle the County to terminate this Agreement for default.

2.15 Brand Name: If and whenever brand names, makes, names of manufacturers, trade names, bidder catalogs or model numbers are stated, they are for the purpose of establishing a grade or quality of material. The County may accept any approved equal as defined in Section 2.16.

2.16 OR EQUAL Interpretation: It is the bidder's responsibility to prove to the County that each bid item is equal to the grade or quality of material specified.

2.17 Default Provision: The contract resulting from this Invitation to Bid may be canceled or annulled by the County in whole or in part by written notice of default to the bidder upon nonperformance or violation of contract terms. Goods and/or services may then be purchased on the open market and, the defaulting successful bidder (or his surety) shall be liable to the County for costs to the County in excess of the defaulted contract prices. The successful bidder shall continue their performance under this contract to the extent any part is not terminated under the provisions of this clause.

2.18 Patent Indemnity: Except as otherwise provided, the successful bidder agrees to indemnify the County and its officers, agents and employees against liability, including costs and expenses for infringement upon any letters patent of the United States arising out of the performance of the contract resulting from this Invitation to Bid or out of the use or disposal by or for the account of the County supplies furnished or construction work performed hereunder

2.19 Certification of Independent Price Determination: By submission of this bid, the bidder certifies, and in the case of a joint bid each party thereto certifies as to its own organization, that in connection with this procurement:

- (1) The prices in this bid have been arrived at independently, without consultation, communication, or agreement, for the purpose of restricting competition, as to any matter relating to such prices with any other bidder or with any competitor; and

(2) Unless otherwise required by law, the bidder has not knowingly disclosed the prices, which have been quoted in this bid directly or indirectly to any other bidder or to any competition prior to the opening of the bid.

(3) No attempt has been made or will be made by the bidder to induce any other person or firm to submit or not to submit a bid for the purpose of restricting competition.

2.20 Award of Contract: A contract, if awarded, shall be awarded to the lowest responsible bidder taking into consideration quality, performance and the execution time specified in the Invitation to Bid. The County alone shall make such determination.

2.21 Qualified Bidder: A Qualified Bidder is defined for purposes of this Invitation to Bid as a party who meets, or by the bid opening deadline can meet, all requirements for licensing, insurance and service contained within this Invitation to Bid.

2.22 Compliance with Specifications-Terms and Conditions: The Invitation to Bid, Legal Advertisement, General Conditions and Instructions to Bidders, Specifications, Special Conditions, Bidder's proposal, Addendum and/or any other pertinent document forms constitute a response to this Invitation to Bid and by reference are made a part hereof.

2.23 Signed Bid: The signed bid shall be considered an offer on the part of the bidder.

It shall be deemed accepted upon approval by the Board of Commissioners of Cabarrus County, the County Manager or their designee. In case of default on the part of the bidder after such acceptance, the County may take such action, as it deems appropriate including legal action for damages.

2.24 Notice to Proceed: The successful bidder shall not commence work under this Invitation to Bid until duly notified by receipt of an executed contract from the County. If the successful bidder does commence work prior to receiving official notification, that action is taken at the successful bidder's risk.

SPECIAL CONDITIONS

3.1 Price Change: Preference shall be given to the bidder submitting the lowest price meeting specifications as their bid. Should it be found to be in the best interest of the County to accept a bid with an escalation clause, the following shall apply:

4.1a The bid price shall be initially accepted for a specific contract term. Upon written receipt from bidder to the County of documented materials and labor price increases impacting bidder's cost for such items, the County may approve an escalation in the bid price for a revised specific contract term. If the bidder is submitting an escalation clause in their bid, it shall be so indicated with specifics of the clause, on the detailed price proposal page in the detailed specifications in the Invitation to Bid.

4.1b This written request to support any proposed increases must be submitted to the County Manager's Office representative not less than sixty (60) days prior to the effective date of any such requested price increase.

4.1c Any adjustment allowed shall consist of bona fide material/service cost increases, which may be passed on to the consumer.

4.1d No adjustment shall be made to compensate a bidder for inefficiency in operation or for additional profit.

3.2 Bid Bonds: If the total price of apparatus, supplies, material or equipment is \$100,000 or more, the bidder may be required to post a bid bond, cash, cashier's check, or certified check drawn on a bank or trust company insured by the Federal Deposit Insurance Corporation and made payable to the County in the amount of not less than 5% of the bid price.

NOTE: A Bid bond IS NOT required for this bid.

3.3 Performance/Payment Bonds: Each bidder may be required to post a payment/ performance bond, governmental securities, certified check or money order payable to the County in the amount of 100% of the bid price if awarded the contract. Such bond(s) are due prior to contract execution as a guarantee of the faithful performance of the terms of the contract and payment of all sums due for labor and materials per the contract. Such bonds will also guarantee quality performance of services and timely payment of invoices to subcontractors.

Whenever a bond is provided, a surety authorized to do business in the State of North Carolina and approved by the County shall execute it.

Note: A performance/payment bond IS NOT required for this bid.

3.4 Design and/or Manufacturer Requirement: Goods/materials are required to meet standards as indicated in the Invitation to Bid detailed specifications.

3.5 Warranty Requirements: At a minimum, the manufacturer's standard warranty shall be included in the bid price. Any extended warranty requirement shall be requested in the Invitation to Bid detailed specifications.

3.6 Terms of Contract: Contract will be based on the Cabarrus County standard Purchase Order form.

3.7 Contract Type:

(A) Definite Quantity

 X (B) Indefinite Quantity

3.8 County Award Criteria: It is understood by the Bidder that the County reserves the right to reject any and all proposals; to make awards on any or all items according to the best interest of the County to waive formalities, technicalities and inequalities, to recover and offer again the Invitation to Bid.

3.9 TRADE SECRETS: This Invitation to Bid and all proposer responses are considered public information, except for trade secrets specifically identified in writing by the Proposer, which will be handled according to State Statute or other laws. Any section of the Proposer's response package that is deemed to be a trade secret by the Proposer shall be submitted in a separate envelope clearly marked "TRADE SECRET INFORMATION-DO NOT DISCLOSE."

BID RESPONSE PACKAGE

BID RESPONSE FORM

FROM: Name of Bidder: _____
Street Address: _____

Phone #: () _____
Fed Tax ID #: _____

THE UNDERSIGNED PROPOSES TO FURNISH THE FOLLOWING ITEMS IN STRICT CONFORMANCE TO THE BID SPECIFICATIONS AND BID INVITATION ISSUED BY CABARRUS COUNTY FOR THIS BID. ANY EXCEPTIONS ARE CLEARLY MARKED IN THE ATTACHED COPY OF THE BID SPECIFICATIONS.

<u>ITEM</u>	<u>DESCRIPTION</u>	<u>PRICE</u>
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SEE ATTACHMENT "A - D"

Estimated Time for Delivery _____
(after receipt of order)

CONFIRM RECEIPT OF ANY ADDENDA ISSUED FOR THIS BID:

<u>ADDENDUM #</u>	<u>DATE</u>
_____	_____
_____	_____

I certify this bid complies with the General Specifications and conditions issued by the County except as clearly marked in the attached copy.

(Please print name) _____

(Authorized Signature) _____

(Please print title) _____

(Date) _____

BID RESPONSE PACKAGE

BID CHECK LIST

Bid Check List: Confirm by placing a check mark in the space provided that as the bidder the information listed below has been reviewed and complied with in the submission of a response to this Invitation to Bid.

(A) N/A Bid bond provided, if required. (See Section 3.2)

(B) _____ Addendum's acknowledged. Please contact the County Manager's Office representative to verify the number of addendum's issued.

Addendum Receipt:

The following confirms receipt of any and all addenda issued for this Invitation to Bid:

Addendum # Date Issued

(C) _____ Bid document has been signed by authorized bidder official

(D) _____ Bid package has been properly labeled per the instructions. (See Section 1.4)

(E) _____ Bid Response Package including Forms and any related specification Check-off lists.

The signature below certifies the bid response complies with the requirements of this Invitation to Bid and that the above items A through E have been verified as complete.

Date	Printed/Typed Name	Signature
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BID DOCUMENT CERTIFICATION

FY2020 Cabarrus County Vehicles

The undersigned hereby certifies the bidder has read the terms of this bid document, and is authorized to bind the company to the information herein set forth.

Date: _____

Name of Company

Printed Name and Title

Signature

Exhibit "A" Quantity: 1
Cabarrus County Specs for 10,000# GVWR Truck
Cab/Chassis with Service Body
Please reference Knapheide Quote JS00000612-1
Contact Jatana Glann 704.564.1779 for more information
PRICE QUOTE SHEET FY 2020
-
Cab/Chassis with Service Body
10,000 GVWR 4WD Truck
168" Wheelbase SRW
Super Cab (1 ½)
Vinyl Seat 40/20/40
V8 Diesel Engine
6 Speed Automatic Transmission
Trailer Tow Package
Trailer Hitch
4 Wheel Disc Brakes
Brake Controller
Telescopic Trailer Towing Mirrors
A/C
AM/FM Stereo
Tinted windows
Power Locks
Power Windows
Running Boards
Key Fob
Heated Mirrors
Sync or Blue Tooth Voice Activated Hands-Free Calling
Back-up Camera
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$ _____
QUANTITY: 1

Exhibit "B" Quantity: 1
Cabarrus County Specs for 9000# GVWR - 2 WD VAN
Please reference Muffler Masters Quote #0026495 for HVAC Kit
Contact Muffler Masters 704.938.1146 for more information
PRICE QUOTE SHEET FY 2020
9000# GVWR 2WD VAN
148" Wheelbase
Vinyl Seats - Manual
V6 Gas Engine
6 Speed Automatic Transmission
A/C
AM/FM Stereo
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
Sync or Blue Tooth Voice Activated Hands-Free Calling
60/.40 Hinged Passenger Side Cargo Doors
Fixed Glass Rear Door
Weather guard HVAC Kit
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$ _____
QUANTITY: 1

Exhibit "C" Quantity: 4
Cabarrus County Specs for 6500# GVWR Truck
PRICE QUOTE SHEET FY 2020
6500 GVWR - 4WD Truck
145" Wheelbase
6 1/2' Bed
Super Cab (1 ½)
Vinyl Seats 40/20/40
V6 Gas Engine
6-Speed Automatic Transmission
4-Wheel Disc Brakes
AC
AM/FM Stereo
Tinted Window
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
SYNC or Bluetooth Voice Activated Hands-Free Calling
Exterior Color – White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$ _____
QUANTITY: 4

Exhibit "D" Quantity: 1
Cabarrus County Specs for 9,900# GVWR Truck
PRICE QUOTE SHEET FY 2020
9,900 GVWR - 4WD Truck
160" Wheelbase
Crew Cab - 4 Door
6 ¾' Bed
Vinyl Seats 40/20/40
V8 Diesel Engine
6-Speed Automatic Transmission
Trailer Tow Package
Trailer Hitch
4 Wheel Disc Brakes
Brake Controller
Telescopic Trailer Towing Mirrors
AC
AM/FM Stereo
Tinted Windows
Power Door Locks
Power Windows
Running Boards
Key Fob/Keyless Entry
Heated Mirrors
SYNC or Bluetooth Voice Activated Hands-Free Calling
Spray-In Bedliner
Exterior Color - White
Please include tax/tag in pricing
OR EQUIVALENT
QUOTED PRICE \$ _____
QUANTITY: 1

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulances

BRIEF SUMMARY:

An offer of \$1,000 has been received from joinETA.com for the purchase of County Asset 8357, a 2014 Chevrolet ambulance (VIN: 1GB6G5CL1E1108867). A second offer of \$1,000 has been received from joinETA.com for the purchase County Asset 8358, another 2014 Chevrolet ambulance (VIN: 1GB6G5CL6E1108279). Both of these ambulances were replaced with new units in FY19 and have been taken off of the road. Neither of these ambulances will run reliably at this time.

If the purchase goes through, joinETA.com plans to utilize the ambulance bodies and scrap the actual chasis from these two vehicles. JoinETA is a provider of non-emergent medical transportation. In order to accept this offer to purchase it is required to go through the standard upset bid process.

REQUESTED ACTION:

Motion to conditionally accept the initial bid from joinETA.com of \$1,000 for each ambulance and commence the upset bid process.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Michael Miller, Infrastructure and Asset Management Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Offer to Purchase



September 13,2019

**Cabarrus County EMS
31 Willowbrook Road
Concord, NC 28025**

2219 Bleckley Court
Charlotte, NC 28270



Dear Jimmy,

Thank you for taking the time to show the two (2) nonfunctioning Ambulance you no longer have use for. Please know that we only have use for the Modules but are willing to get rid of the chassis. Our offer is as follows;

**1GB6G5CL1E1108867 - \$ 1,000.00
1GB6G5CL6E1108279 - \$ 1,000.00**



joinETA.com
Marketplace.



Sincerely,

**Eric Vogl Sr.
President of Sales
joinETA.COM
joinETAmarketplace.com
joinETA.com, LLC**

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

October 7, 2019
4:00 PM

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Library - MOU with the City of Concord

BRIEF SUMMARY:

The City of Concord has agreed to allow the library system to place a book locker in Fire Station #9 to provide remote library services to residents in western Cabarrus. This proposed memorandum of understanding outlines the responsibilities of each party, to be approved by both parties before implementing the book lockers.

REQUESTED ACTION:

Motion to approve the Memorandum of Agreement between Cabarrus County and the City of Concord.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Emery Ortiz, Library Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

▫ Memorandum of Understanding for Book Locker Placement in Fire Station #9

MEMORANDUM OF AGREEMENT BETWEEN THE CITY OF CONCORD AND THE CABARRUS COUNTY PUBLIC LIBRARY SYSTEM: REMOTE BOOK LOCKER PLACEMENT IN FIRE STATION #9

This Memorandum of Agreement (this "Agreement") is made and entered into this 10th day of October, 2019 between The City of Concord (known as "Concord") and the Cabarrus County Public Library system, a department of Cabarrus County Government (known as the library system or "CCPL").

Background.

In order to serve the residents of the western areas of Concord, along with other County residents at large, a remote book locker system will be located in Fire Station #9; a collaboration between Concord and CCPL to provide library services.

By placing the book locker system in this location, nearby residents will be able to pick up reserved items and return items at a convenient location. The book locker system will operate on the City of Concord's internet network, and available during the hours of operation of the fire station's Community Room: 7am to 11pm 7 days per week.

Both Concord and CCPL understand that such services shall be provided at no cost to Concord, beyond the normal expenses associated with maintaining the community room (utilities, internet, etc). The term of this Agreement is from the date first written above, and shall be renewed automatically each year thereafter unless either party notifies the other in writing within thirty (30) days of a proposed cancellation date.

Agreement.

For and in consideration of the mutual promises set forth in this Agreement, the parties do mutually agree as follows:

Obligations of Library System.

In connection with this Agreement, CCPL agrees to the following:

1. Purchase and maintain all software, hardware, and equipment related to the book locker system.
2. Designate staff to deliver holds and pick up returned items from the location, on a schedule that is adequate to meet demand.
3. Provide informational brochures and supplemental materials to assist in the awareness, education, and access of the book locker system.

Obligations of the City of Concord.

In connection with this Agreement, the City of Concord agrees to the following:

1. Support implementation of the book locker system, allowing access to the network and utilities needed to provide service.
2. Provide Cabarrus County Public Library with up to date information related to the project, such as maintenance needs, issues, or concerns arising from the book locker system.
3. Allow the display and distribution of supporting materials, including materials advertising Firestation #9 as the book locker location.

Confidentiality.

No individual information shall be accessible by non-Cabarrus County Public Library staff, in accordance with all privacy and confidentiality laws.

General Provisions.

1. Project Coordinator. X shall serve as the Project Coordinator on behalf of the City of Concord. The Project Coordinator shall be the city’s representative and primary point of contact in connection with the activities and obligations outlined under this Agreement.
2. Library Supervisor. Meredith Reardon, System Services Manager, is designated as the authorized supervisor for the library system and CCPL’s obligations under this Agreement.
3. Expenses. Any expenses related to the provision of services incurred by CCPL shall be the sole responsibility of the library system.
4. Termination for Convenience. In addition to all of the other rights which Concord or the library system may have to cancel this Agreement, both parties shall have the right, without assigning any reason therefore, to terminate any work under this Agreement, in whole or in part, at any time at its complete discretion by providing thirty (30) days’ notice in writing.
5. Governing Law and Venue. This Agreement shall be interpreted and construed in accordance with and governed by the laws of the State of North Carolina.

IN WITNESS HEREOF, the parties hereto have caused this Agreement to be executed as of the day and year first above written.

CITY OF CONCORD

By: _____

Name: _____

Title: _____

CABARRUS COUNTY PUBLIC LIBRARY

Approved by the Cabarrus County Board of Commissioners 10/21/2019

By: Emery Ortiz

Name: Emery Ortiz

Title: Library Director

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

October 7, 2019
4:00 PM

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Recycling / Waste Reduction - Replacement of Roll Off Truck

BRIEF SUMMARY:

The Recycling / Waste Reduction Department is requesting approval to purchase a 2020 Mack Roll Off Truck. The purchase of a roll off truck is included in the FY2020 Capital Improvement Funds. The roll off truck is being purchased under NC DOT Statewide Term Contract 070E - 35,000 & 50,000 - 70,000 GVWR Cab and Chassis Trucks.

REQUESTED ACTION:

Motion to authorize the purchase of one (1) roll off truck with hoist and tarp from Transource, Inc. utilizing the above referenced contract; and approve the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kevin Grant, Sustainability Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Roll Off Truck Quote and Specs
- ▢ NC DOT Statewide Term Contract
- ▢ Budget Amendment

9/11/19
Cabarrus County
4441 Irish Potato Rd
Concord NC 28025

Transource is pleased to offer Cabarrus County the following from State contract 070E.
On the following truck at **\$161,000.00** and price includes all extended warranty. Delivery
On this truck is around 120 days.

2020 Mack Rolloff Truck

425HP Engine
Mdrive Mack heavy duty Automatic Transmission
Engine Brake
Double Frame
18,000 Front Axle
44K Rears
SS44, Camelback Suspension
Stainless Bumper
11R22.5 Tires and Steel Wheel
273" Wheelbase
Galbreath 60,000lb outside rail hoist
Pioneer rack and pinion tarp
5year 250,000 mile engine and aftertreatment warranty Included

No Taxes Included

See full spec sheet attached

Thank you for this opportunity to serve the County Of Cabarrus.

Transource Inc.
Jeremy Almond
8700 Triad Drive
Greensboro, NC 27235
704-985-0578

Regards,
Jeremy Almond

MACK



DATE

7/25/2019

QUOTE INFORMATION

BLAN2019000667C551

GRANITE 64FR MACK SPEC

Qty: 1

PREPARED BY

TRANSOURCE INC

8700 TRIAD DR

COLFAX

NC 272359440

PREPARED FOR

Thank you for giving us this opportunity to provide a quote.

This proposal contains the complete specification and performance details of the Mack model configured for your application. Every proposed spec from Mack is prepared with lowest total cost of ownership and highest return on investment as the key objectives for our customers.

This reflects Mack's focus on application excellence to deliver uptime and fuel economy, reduced maintenance, driver satisfaction, productivity and high resale value. The enclosed spec and recommendations have been carefully designed to meet all these objectives.

Beyond the technical specifications contained in this proposal, it's important to remember that each Mack truck is backed by Mack Connect, the industry's leading uptime and productivity solution, plus a coast-to-coast network of dealer service locations. I think that after reviewing this proposal you will realize why Mack is "The American Truck You Can Count On."

I look forward to meeting with you and to discuss any questions you might have regarding this proposal.

Yours sincerely

JEREMY ALMOND

TRANSOURCE INC

**PRICELIST
DATE**

20180803

QUOTATION

BLAN2019000667C551

DATE

7/25/2019

PAGE

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CUSTOMER NAME

DEALER NAME

TRANSOURCE INC

MACK



TECHNICAL SPECIFICATION

GRANITE 64FR MACK SPEC

APPLICATION PACKAGES	DESCRIPTION
GRANITE AF CONFIG. PKG.	PK7 1745: CTO; RH BB, 25L DEF, LH SINGLE SLEEVED FUEL TANK, INBOARD AIR

CUSTOMER/VEHICLE INFO	DESCRIPTION
S CHASSIS (BASE MODEL)	GRANITE 64FR MACKSPEC
S ASSEMBLY PLANT	Made in Macungie, PA USA
S PRICE BOOK LEVEL	2020A Pricebook
S PRODUCTION ORDER PLANNING (CA)	PRODUCTION ORDER PLANNING, SHORT TO MEDIUM LEAD TIME
S CUSTOMER FLEET SIZE	DEALER FLEET WITH LESS THAN 25 VEHICLES IN OWN FLEET OF ANY VEHICLE BRAND
S TYPE OF SERVICE	COMMERCIAL
S WARRANTY REGISTRATION LOCATION	US - WARRANTY REGISTRATION LOCATION
S INITIAL REGISTRATION LOCATION	ALL 50 STATES, CARB ENGINE EMISSION (US17)
S LANGUAGE-PUBS/DECAL/SIGNS	ENGLISH
S ROAD CONDITION	WELL MAINTAINED SURFACED ROADS >95% DRIVING DISTANCE
VEHICLE USE & BODY/TRAILER TYPE	ROLL-OFF TRUCK
GROSS COMBINATION WEIGHT	80,000 LB (36 TONNES) GROSS COMBINATION WEIGHT
S BRAKE REGULATION	BRAKE REGULATION, STOPPING DISTANCE 94M (310FT)
TOPOGRAPHY	GRADES <3% GREATER THAN 98% OF DRIVING DISTANCE MAX GRADE 8%
S AMBIENT TEMP UPPER LIMIT (GTA)	AMBIENT TEMPERATURE HOT. WARMER THAN 104 F (40 C) ALLOWED UP TO 25 HOURS PER YEAR
S TERRAIN GRADE	ON-OFF HIGHWAY, STARTING GRADES<18%
LOADING SURFACE	GRAVEL LOADING AND / OR UNLOADING SURFACE
S VEHICLE VOCATION	CONSTRUCTION SERVICE
SALES PROMOTION	RAPID QUOTE MANAGEMENT PROGRAM - US

ENGINE/TRANSMISSIONS	DESCRIPTION
ENGINE PACKAGE, COMBUSTION	MP7-425M MACK 425HP @ 1500-1800 RPM (PEAK) 2100 RPM (GOV) 1560 LB-FT, US'17
TRANSMISSION	MACK TMD12AFO-HD mDRIVE HD 12 SP-(OVERDRIVE)
S ENGINE GOVERNOR TYPE	ENGINE GOVERNOR TYPE MIN-MAX

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MACK® TECHNICAL SPECIFICATION (cont.)

EXHAUST/EMISSIONS		DESCRIPTION
S	CARB 2008 IDLE REGULATION	IDLE EMISSION CERTIFICATION, CARB (WITH DECAL LOCATED ON LOWER LH CORNER / DRIVER DOOR)
S	DPF DIESEL PARTICULATE FILTER	CLEARTECH ONE BOX E.A.T.S. RH SIDE UNDER CAB US17
	DPF COVER	DPF COVER STAINLESS STEEL, POLISHED
S	DEF TANK	6.6 GALLON (25 L) 22" INTEGRAL TO LH FUEL TANK
S	AD-BLUE TANK VENTILATION FILTER	WITHOUT DEF TANK VENTILATION FILTER
	EXHAUST	SINGLE VERTICAL RIGHT SIDE CAB MOUNTED, LOWER VENTURI DIFFUSER, TURNED END
	EXHAUST STACK HEIGHT	9' 6" FROM GROUND
	EXHAUST SYSTEM MATERIAL FINISH	SINGLE, BRIGHT FINISH HEAT SHIELD, STACK AND SCR COVER (IF EQUIPPED)
S	EMISSION ON BOARD DIAG CONTROL	EMISSION OBD, DISPLAY ONLY, USA2018

ENGINE EQUIPMENT		DESCRIPTION
S	AIR CLEANER	11" x 30" (279 mm x 762 mm) UNDER HOOD SINGLE ELEMENT DRY TYPE W/AIR INTAKE FROM BOTH SIDES OF HOOD
S	AIR INTAKE SOURCE	W/O INSIDE/OUTSIDE AIR INTAKE
S	BUG SCREEN	BLACK ALUMINUM MOUNTED BEHIND GRILLE, WITHOUT WINTER FRONT COVER
S	AIR COMPRESSOR	MERITOR/WABCO 318 (18.7 CFM)
S	ALTERNATOR	DELCO 12V 130A (24SI) BRUSH-TYPE
S	BATTERIES	(3) MACK 12V 650/1950 CCA THREADED STUD TYPE
	BATTERY BOX - MOUNTING	RH RAIL BEHIND SCR
	BATTERY BOX COVER	POLISHED ALUMINUM
	BATTERY DISCONNECT SWITCH	FLAMING RIVER BIG SWITCH WIRED TO POSITIVE SIDE
	STARTER MOTOR	MITSUBISHI ELECTRIC 105P PLANETARY GEAR REDUCTION STARTER
S	COMBUSTION ENGINE BRAKE	MACK MP7 POWERLEASH
S	ENGINE BRAKE LIGHTING (CA)	VEHICLE AND TRAILER (IF APPLICABLE) STOP LAMPS ACTIVATE UPON SERVICE BRAKE APPLICATION ONLY(3899000)
S	FAN DRIVE	BEHR FAN AND ELECTRONIC MODULATING VISCOUS FAN DRIVE
	COOLANT PROTECTION	ETHYLENE GLYCOL FULLY FORMULATED COOLANT (50/50 MIX DYED PINK) TO -34DEG, W/ FILTER
	HOSES - RADIATOR/HEATER	SILICONE RADIATOR AND HEATER HOSES
S	FUEL-WATER SEPARATOR	MACK W/MANUAL DRAIN VALVE (INTEGRAL W/PRIMARY FUEL FILTER)
S	OIL PAN	OIL PAN

CLUTCH/TRANS EQUIPMENT		DESCRIPTION
S	GEAR SHIFTER	MACK mDRIVE-PREMIUM SHIFTER
S	CLUTCH	ZF/SACHS SINGLE PLATE 17" (430MM) ORGANIC MATERIAL
	DRIVELINE - MAIN	SPICER SPL250XL "EXTENDED LUBE SERIES"
	DRIVELINE - INTERAXLE	SPICER SPL170XL "LIFE SERIES"
	PROPELLR SHAFT MAIN, UNVSL JNT	UNIVERSAL JOINT HALF-ROUND TYPE
S	PROP SHAFT INTERAXL UNIV JOINT	HALF-ROUND UNIVERSAL JOINT
S	TRANSMISSION OUTPUT TORQUE	TRANSMISSION OUTPUT TORQUE BASIC
S	BELL HOUSING	ALUMINUM
S	LUBRICANTS, TRANSMISSION	75W - 90 (SYNTHETIC LUBRICANT)
S	TRANSMISSION OIL COOLER	MACK mDRIVE TRANSMISSION OIL COOLER MOUNTED LH SIDE OIL TO WATER COOLER
S	HILL START ASSIST	GRADE GRIPPER

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FRONT AXLE EQUIPMENT		DESCRIPTION
S	FRONT AXLE	18000# (8200 KG) MACK FXL18 (WIDE PIVOT CENTER) STRAIGHT SPINDLE/UNITIZED BEARINGS
S	SPRINGS - FRONT	MACK TAPERLEAF 18000# (8200 KG) GROUND LOAD RATING
S	FRONT AXLE BRAKES	MERITOR "S" CAM TYPE 16.5" x 6" Q+
	BRAKE LINING MATERIAL FRONT	ABEX 931-162 (MERITOR R301)(FRT.AXLE 18,000 MAX)
S	BRAKE, FRONT	CAST IRON
	FRONT AXLE BRAKE DUST SHIELD	DUST SHIELDS FOR FRONT AXLE
	FRONT BRAKE ADJ. MANUFACTURE	MERITOR - AUTOMATIC
S	FRONT BRAKE CHAMBER MFG.	FRONT BRAKE CHAMBER MANUFACTURER, MGM
S	FRONT BRAKE CHAMBER SIZE	FRONT BRAKE CHAMBER 24SQ INCHES (SERVICE)
S	HUB MATERIAL, FRONT	FERROUS
S	SHOCK ABSORBER, FRONT	DOUBLE ACTING TYPE
S	STEERING	SHEPPARD SD110
S	LUBRICANTS, FRONT AXLE	PETROLEUM/SYNTHETIC (50/50) OIL FRONT AXLE

REAR AXLE EQUIPMENT		DESCRIPTION
	REAR AXLES - TANDEM	44000# (20000kg) MACK S440 FABRICATED STEEL HOUSING
S	CARRIER - REAR AXLE	CRDP150/151 AVAILABLE WITH OPTIONAL DRIVER CONTROLLED INTERWHEEL DIFFERENTIAL LOCKS, SEE 254 SYMBOL
	REAR AXLE RATIO	3.79 RATIO
	REAR SUSPENSION - TANDEM	SS440 MACK MULTILEAF (CAMELBACK) 44000# - EXTRA THICK SPRING THICKNESS
S	REAR SUSP. BEAM BUSHINGS	BRONZE
S	BOGIE SPREAD, REAR	50" AXLE SPACING (BOGIE WHEELBASE)
	REAR SPRING INSULATOR MAT'L	URETHANE SHOCK INSULATORS, HEAVY DUTY, HIGHLY RECOMMENDED W/SS582 & SS652 REAR SUSP
	TRANSVERSE TORQUE RODS, R SUSP	TRANSVERSE TORQUE ROD (REAR AXLE ONLY)
S	BRAKES - REAR	MERITOR "S" CAM 16.5"x7" Q+ (Total for QTY = 2)
	BRAKE LINING MATERIAL DRIVE	ABEX 931-162 (MERITOR R301) (REAR EACH AXLE 23,000LBS MAX)
S	BRAKE, DRIVE, REAR	CAST IRON
	REAR BRAKE ADJ MANUFACTURE	MERITOR - AUTOMATIC
	DRIVE AXLE BRAKE DUST SHIELD	DUST SHIELDS FOR REAR AXLE
S	REAR BRAKE CHAMBER SIZE	REAR SPRING BRAKE CHAMBERS 30/30 TYPE
S	REAR BRAKE CHAMBER	MGM TR-T; TAMPER-RESISTANT BRAKE CHAMBERS (Total for QTY = 2)
S	HUB MATERIAL, DRIVE	IRON PRESET REAR HUB W/INTEGRATED SPINDLE NUT
S	POWER DIVIDER LOCKOUT	POWER DIVIDER LOCKOUT, W/BUZZER & LIGHT
S	LUBRICANTS, REAR AXLE(S)	FACTORY OPTION LUBE - REAR AXLE
S	ABS SENSOR & MODULATOR	4S/4M SYSTEM REAR WHEEL END SENSORS
S	ANTILOCK BRAKE SYSTEM	BENDIX WITH TRACTION CONTROL
S	BRAKE VALVE VERSION	BENDIX SWITCHES AND VALVES WHERE POSSIBLE

FRAME EQUIPMENT/FUEL TANKS		DESCRIPTION
	WHEELBASE	273"
	AF (OVERHANG)	115"
	FRAME RAILS	STEEL - 300MM X 90MM X 9.5MM -- (11.81" X 3.54" X 0.37")
	FRAME INNER LINER	FRAME REINFORCEMENT - INSIDE, 5MM STEEL, FULL LENGTH OF MAIN RAIL
S	FRONT FRAME EXT. (BOLTED ON)	6" BOLT ON FRAME EXTENSION
S	FRONT FRAME LENGTH	FRONT FRAME LENGTH 725MM

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FRAME EQUIPMENT/FUEL TANKS		DESCRIPTION
S	CROSSMEMBERS	BOC AND INTERMEDIATE(S) STEEL HD BACK-TO-BACK CHANNEL
	AUX CROSSM. IN REAR OVERHANG	STEEL SINGLE CHANNEL (1)
S	REAR CROSSMEMBER OPTIONS	FURNISH STANDARD STEEL CLOSING REAR CROSSMEMBER
S	REAR FRAME TREATMENT	WITHOUT TAPERED FRAME RAIL ENDS
S	MUDFLAP, FRONT AXLE	BLACK POLYARMOUR (NO NAME TO APPEAR ON FLAP) (NOT ANTI-SPRAY TYPE)
	FRONT BUMPER	EXTENDED-SWEPT BACK-STEEL BRIGHT FINISH
	CAB GUARD, FRONT	PLATE TYPE BRIGHT FINISH
S	TOWING DEVICE, FRONT	HOOKS
S	FUEL LEVEL SENDER UNIT, LIQUID	BASIC FUEL LEVEL SENDER MOUNTED ON L.H TANK
	FUEL TANK - LH	111 GALLON (420 L) 22" ALUMINUM, SLEEVED D-SHAPED
S	FUEL TANK - RH	W/O RH FUEL TANK
S	FUEL HOSES, LIQUID	BRAIDED HOSE
	FUEL LINE OPTIONS, LIQUID	W/O FUEL LINE OPTION
S	FUEL TANK CAP	NON-LOCKABLE FUEL TANK CAP
S	CAB INSTEP VERSION	STANDARD 2 STEP CAB ACCESS
	STEPS (BRIGHT) - FUEL TANK	STANDARD FINISH STEPS AND BRIGHT FINISH STRAPS
S	FUEL FILL SYSTEM, LIQUID	W/O FAST FILL FUEL SYSTEM OPTION

AIR/BRAKE		DESCRIPTION
S	AIR DRYER - MANUFACTURER	WABCO 1200P W/TURBO CUT OFF VALVE, W/COALESCING OIL FILTER, HEATED
	AIRTANK DRAIN VALVE	MANUAL DRAIN VALVES, WITH LANYARDS ON ALL TANKS
	AIRTANK MATERIAL	ALUMINUM, POLISHED
	RELOCATE AIR RESERVOIRS	UNDER BATTERY BOX, REMAINING BETWEEN FRAME RAILS
	PARKING BRAKE VALVE	TWO (2) VALVE DUAL BRAKE SYSTEM - TRAILER SUPPLY AND TRACTOR-TRAILER PARK

ELECTRICAL		DESCRIPTION
	BACK-UP ALARM	ECCO BACK-UP ALARM 575 CONSTANT SOUND LEVEL 107 dB
	DASH MOUNTED SWITCHES	TWO (2) EXTRA DASH MOUNTED ILLUMINATED SWITCHES
S	MARKER/DIRECTIONAL SIGNAL	W/O MARKER/DIR SIGNAL OPTION
S	ROOF MARKER LIGHT	(5) TRUCKLITE LED CHROME BULLET TYPE LAMPS
S	DAYTIME RUNNING LIGHTS	PARK BRAKE AND ENGINE RUNNING ACTIVATED
S	TAIL LAMPS	INCANDESCENT TAIL LAMPS

TRAILER CONNECTIONS		DESCRIPTION
	TRAILER GLAD HAND COUPLINGS	GLAD HAND COUPLINGS - NORTH AMERICAN STD
	TRAILER BRAKE VALVE	HAND CONTROL VALVE FOR TRAILER OR REAR SERVICE BRAKES - DUAL FUNCTION
CA	TRAILER CONNECTION POSITION	TRAILER AIR BRAKE CONNECTIONS, END OF FRAME
	TRAILER ELECTRICAL RECEPT	SINGLE 7 PINS STD SAE TYPE, END OF FRAME

PTO		DESCRIPTION
	PTO - REAR MOUNTED	PTO PUMP PROVISIONS FOR DIN 5462 W/DASH MTD SWITCH.
	HYDRAULIC PUMP	F1-101R PARKER PUMP/REAR OF mDRIVE TRANSMISSION
S	PTO TRANS NEUTRAL CONTRL CHECK	W/O NEUTRAL CONTROL
S	BODY BUILDER INTERFACE	BODY LINK III W/CAB PASS-THRU

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CAB INTERIOR (A THRU G)		DESCRIPTION
S	GAUGES - UNIT OF MEASURE	U.S. UNITS (PREDOMINANT)
	GAUGE - PACKAGE, SECONDARY	2ND GA PKG W/ENG OIL TEMP,TRANS OIL TEMP,PYRO,AIR RESTRICT
	GAUGE - TRANSMISSION OIL TEMP	TRANSMISSION OIL TEMP GAUGE
	GAUGE - EXHAUST PYROMETER	EXHAUST PYROMETER GAUGE
	GAUGE - REAR AXLE OIL TEMP	REAR AXLE OIL TEMP GAUGE IN DID (DRIVER INFORMATION DISPLAY)
	AIR RESTRICTION INDICATOR	GRADUATED LOCK-UP TYPE (W/MEMORY) DASH MOUNTED HOLDS READING AFTER ENGINE SHUTDOWN
	AUXILIARY PNEUMATIC OUTLET CAB	AUX. INCAB PNEUMATIC LINE CLEANOUT
S	AIR CONDITIONING/HEATER	BLEND AIR HVAC W/"ATC" TEMP REGULATION
S	DOME LAMP, INTERIOR	(4) DOME LAMPS - DOOR AND SWITCH ACTIVATED
	DASH INDICATOR - LAMP BODY OUT OF POS	DASH MTD, INDICATOR BODY/HOIST UP "BODYBUILDER LAMP"
	FIRE EXTINGUISHER	5LB (ABC RATED/AMEREX) MOUNTED BETWEEN LH SEAT BASE AND DOOR WITH VALVE AIMED REARWARD
S	FLOOR COVERING	POLYURETHANE FLOOR MAT

CAB INTERIOR (H THRU R)		DESCRIPTION
S	INSTMNT CLUSTER LANGUAGE	DEFAULT: ENGLISH, SPANISH, FRENCH
S	DOOR OPENING OPTIONS	W/O ELECTRONIC KEYLESS ENTRY
S	AUDIO ACCOMMODATION	PREMIUM STEREO, AM/FM, CD-PLAYER, MP3, WEATHER BAND, BLUETOOTH
S	ANTENNA - RADIO	RADIO ANTENNA, CAB MOUNTED BEHIND LH DOOR
	ANTENNA - CB RADIO	48" ANTENNA LEFT SIDE MIRROR MOUNTED
S	POWER LEADS	POWER LEADS (5-WAY BINDING POSTS FOR CB RADIO) IN HEADER CONSOLE
S	AUDIO SPEAKER LOCATION	SPEAKER LOCATION, IN DOORS, MIDDLE HIGH SIDE PANEL
S	COM.RADIO PREP KIT (CB)	CB RADIO MOUNTING REINFORCEMENT IN HEADER CONSOLE
S	AUXILIARY REAR WINDOW	REAR WINDOW (FIXED TYPE)
S	REAR WALL STORAGE COMPARTMENT	STORAGE POUCH REAR
	REFLECTOR KIT	EMERGENCY REFLECTOR KIT MOUNTED PARALLEL & CENTERED AGAINST BOC

CAB INTERIOR (S THRU Z)		DESCRIPTION
	INTERIOR TRIM LEVELS	STANDARD PACKAGE, SIERRA TAN (Package 11B)
S	SEAT - DRIVER'S	MACK-AIR, HIGH BACK, 1 CHAMBER AIR LUMBAR
	SEAT COVERING - DRIVER'S	DRIVER'S SEAT - SIERRA TAN VINYL
	SEAT - PASSENGER'S	MACK-FIXED, HIGH BACK, W/ STORAGE BOX
	SEAT COVERING - PASSENGER'S	PASSENGER'S SEAT - SIERRA TAN VINYL
	SEAT ARMREST	INBOARD MOUNTED ARM REST, DRIVER'S SEAT ONLY
S	SEAT BELT(S)	LAP & SHOULDER (BOTH SEATS) CAB MOUNTED SHOULDER BELT ADJUSTMENT (NOT AVAIL W/EXTENDED RIDER SEAT)
S	IGNITION TYPE	KEY TYPE
	STEERING WHEEL	2 SPOKE URETHANE GRIP, SATIN ALUMINUM SPOKES, WITH SWITCHES
S	SUN VISOR - INTERIOR, FRONT	SUN VISOR - BOTH SIDES
S	WINDSHIELD TYPE	2-PIECE WINDSHIELD
S	CAB GLASS	TINTED WINDSHIELD & SIDE WINDOWS & REAR WINDOW (IF EQUIPPED)
S	WASHER RESERVOIR POSITION	W/O WINDSHIELD WASHER OPTION
S	WINDSHIELD WIPERS	2 SPEED ELECTRIC MOTOR W/INTERMITTENT FEATURE

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CAB EXTERIOR		DESCRIPTION
	AIR INTAKE GRILLE, FINISH GRILLE	BRIGHT FINISH GRILLE
	GRILLE	BRIGHT FINISH BARS W/BRIGHT FINISH SURROUND GRILL MOUNTED
S	DOOR WINDOW FRONT	AUX. WIN. DOOR ON RIGHT SIDE NON STG WHL POS. DEPEND
	GRAB HANDLES	BF EXTERIOR CAB GRAB HANDLES, BLACK GRAB HANDLE RH INTERIOR WINDSHIELD POST
S	REAR CAB SUSPENSION	REAR CAB SUSPENSION, AIR
	HOOD LATCH FINISH	BRIGHT FINISH HOOD LATCHES
	HORN - AIR	(2) MACK RECTANGULAR SINGLE TRUMPET (ONE EACH SIDE OF CAB ROOF)
S	HORN - ELECTRICAL	SINGLE TONE
	MIRRORS - EXTERIOR	AERODYNAMIC MOTO MIRROR PACKAGE; RH/LH MOTORIZED & HEATED
S	MIRRORS - CONVEX TYPE CAB DOORS	BRIGHT FINISH, LH & RH, 8" DIAMETER CONVEX
	SUN VISOR - EXTERIOR	SUN VISOR, EXTERIOR, FIBERGLASS (PAINTED)

WHEELS & TIRES		DESCRIPTION
	GHG STEER TIRE CATEGORY (PAWS)	BASIC ROLLING RESISTANCE, POOR FUEL ECONOMY
	TIRES BRAND/TYPE - FRONT	315/80R22.5 L GOODYEAR ENDURANCE WHA (20400 lbs) (Total for QTY = 2)
	WHEELS - FRONT	22.5x9.00 ALCOA ULTRA ONE ALUM DISC 10-HP; 11.25" BC, 5.96"INSET (Total for QTY = 2)
S	WHEEL FINISHING, FRONT	MACHINE CLEAN BUFFED-ALL WHEELS (Total for QTY = 2)
S	FRONT AXLE TIRE & WHEEL QUANTITY	TWO FRONT TIRES & WHEELS
	GHG DRIVE TIRE CATEGORY (PAWS)	LOW ROLLING RESISTANCE, BETTER FUEL ECONOMY
	TIRES BRAND/TYPE - REAR	11R22.5 G GOODYEAR ENDURANCE LHD (23360 lbs) (DRIVE ONLY) (Total for QTY = 8)
	WHEELS - REAR	22.5x8.25 HAYES LEMMERZ STEEL DISC 10-HOLE HUB PILOTED, FIVE HAND HOLES (11 1/4"/286 mm BC) (Total for QTY = 8)
S	REAR AXLE TIRE & WHEEL QUANTITY	EIGHT REAR AXLE TIRES & WHEELS
S	DRIVE WHEEL STUDS	DRIVE WHEEL STUDS LONGER LENGTH

COMMUNICATION SYSTEMS		DESCRIPTION
	CO-PILOT - DISPLAY FEATURES ACCESS LEVEL	DISPLAY FEATURES ACCESS, FULL DRIVER ACCESS
S	TELEMATIC GATEWAY	TELEMATICS GATEWAY, 4G/LTE AND WLAN SYSTEM WITH DIAGNOSTIC SERVICES

ENGINE ELECTRONICS		DESCRIPTION
S	OIL PRESSURE, ENGINE SHUTDOWN	OIL PRESSURE, ENGINE SHUTDOWN
S	COOLANT TEMP, ENGINE SHUTDOWN	COOLANT TEMP, ENGINE SHUTDOWN
S	ENGINE PROTECTION SYSTEM	ENGINE PROTECTION (SHUTDOWN)
S	ENGINE IDLE CONTROL	IDLE CONTROL, 650 RPM
S	SMART IDLE ELEVATED IDLE RPM TIME	INCREASE 10 MINUTE MAXIMUM TIME
S	ENGINE IDLE SHUTDOWN TIME	IDLE SHUTDOWN TIME 10 MIN.
S	IDLE S/D WARNING TIME	30 SEC IDLE S/D WARNING TIME
S	IDLE S/D IF WARM-UP TEMP	38C DEG (100F), WARM UP TEMP DELAY
S	IDLE S/D WARM-UP TIMER	5 MIN. WARM UP TIME DELAY
S	IDLE S/D IF PTO ACTIVE	ENGINE IDLE SHUTDOWN TIME OVERRIDDEN IF PTO ACTIVE
S	IDLE S/D OVERRIDE %ENGINE LOAD	IDLE SHUTDOWN OVERRIDE UPTO 20% ENGINE LOAD THRESHOLD
S	AMBIENT TEMP MIN TRESHOLD	AMBIENT TEMP MIN TRESHOLD, 16 DEG C, (60 DEG F)
S	AMBIENT TEMP MAX TRESHOLD	AMBIENT TEMP MAX TRESHOLD, 27 DEG C, (80 DEG F)

PRICELIST DATE	QUOTATION	DATE	PAGE	CUSTOMER NAME	DEALER NAME
20180803	BLAN2019000667C551	7/25/2019	8 of 11		TRANSOURCE INC

ENGINE ELECTRONICS		DESCRIPTION
S	EL HD THROTTLE,MAX ROAD SPEED	ELECTRONIC HAND THROTTLE, MAX ROAD SPEED, 16 KM/H (10 MPH)
	EL HAND THROTTLE,MAX ENG SPEED	ELECTRONIC HAND THROTTLE, MAX ENGINE SPEED, 2100 RPM
S	EL HAND THROTTLE,MIN ENG SPEED	ELECTRONIC HAND THROTTLE, MIN ENGINE SPEED, 700 RPM
S	EL HD THROTTLE,SPEED RAMP RATE	ELECTRONIC HAND THROTTLE, SPEED RAMP RATE, 100 RPM/SEC
	EHT HOLD TO NEAREST RPM	ELECTRONIC HAND THROTTLE HOLD TO NEAREST 50RPM
	EHT ACCEL BUMP-UP RPM	ELECTRONIC HAND THROTTLE ACCEL "BUMP-UP" 50RPM
	EHT DECEL BUMP-DOWN RPM	ELECTRONIC HAND THROTTLE DECEL "BUMP-DOWN" 50RPM

TRANSMISSION ELECTRONICS		DESCRIPTION
	TRANS SHIFT MODE POINTS	MACK mDRIVE- ENHANCED CONSTRUCTION MODE- AUTO RETURN (premium)
S	TRANSMISSION KICK-DOWN MODE	MACKCELLERATOR ENABLE
	TRANSMISSION PROTECTION	TRANS. PROTECTION, ENGINE SHUT DOWN (HIGH TEMP.)
S	TRANSMISSION ELECTRONICS PACKAGE	W/O ELEC TRANS PACKAGE OPTION (all non-Allison transmissions)
S	TRANSMISSION ELECTRONIC SHIFTING PROPERTIES	W/O TRANSMISSION ELECTRONIC SHIFTING PROPERTIES

VEHICLE ELECTRONICS		DESCRIPTION
S	CRUISE CONTROL	CRUISE CONTROL
S	CRUISE CONTROL, MAX SPEED	MAX CRUISE, 105 KPH (65 MPH)
S	CRUISE CONTROL MIN SPEED	MIN CRUISE, 32 KPH (20 MPH)
S	CRUISE RESUME WITH CLUTCH	CRUISE RESUME WITH CLUTCH
S	ENG BRK ENGAGE IN CRUISE	ENG BRK ENGAGE IN CRUISE, 3 MPH, ABOVE SET SPEED
	PEDAL RSL SETTING	105 KM/H PEDAL ROAD SPEED LIMITER (65MPH)
S	ROAD SPEED LIMITER SETTING	105 KM/H ROAD SPEED LIMITER(65 MPH)
	PDLO ENGAGE VLS FEATURE	ENABLE POWER DIVIDER LOCK OUT (PDLO) ROAD SPEED LIMIT
	PDLO ENGAGED VLS	POWER DIVIDER LOCK OUT (PDLO) ROAD SPEED LIMIT 40KM/H (25MPH)
S	DETECTION SPEED SENSR TMRNG	DETECTION OF SPEED SENSOR TAMPERING, ENABLE
S	ENG TORQUE LIMIT,SPEED SENSOR	ENG TORQUE LIMITED TO 50%, IF SPEED SENSOR TAMPER DETECTED
S	DR PERFORMANCE PARAMETERS	WITHOUT DRIVER PERFORMANCE PARAMETERS
S	DRIVER ID FUNCTION	DRIVER ID FUNCTION, DISABLED
S	ENGINE OVERSPEED,ALL COND, LOG	ENGINE OVERSPEED, ALL CONDITIONS, TIME LOG IF ABOVE 2200 RPM
S	ENGINE OVERSPEED,FUELED, LOG	ENGINE OVERSPEED, FUELED, TIME LOG IF ABOVE 2100 RPM
S	VEHICLE OVERSPEED,ALL COND,LOG	VEHICLE OVERSPEED,ALL COND, TIME LOG IF ABOVE 75MPH (121KM/H)
S	VEHICLE OVERSPEED, FUELED, LOG	VEHICLE OVERSPEED, FUELED, TIME LOG IF ABOVE 70MPH (113KM/H)
S	ENGINE IDLE DELAY TO LOG	ENGINE IDLE DELAY TO START LOG, 2 MIN
S	PERIODIC TRIP LOG DAY OF MONTH	PERIODIC TRIP LOG, DAY 1 OF THE MONTH
S	PRE-TRIP DIAGNOSTIC INSPECTION	PRE-TRIP DIAGNOSTICS INSPECTION, BASIC

PTO ELECTRONICS		DESCRIPTION
S	TRANS PTO1 SPLITTER RANGE	PTO1 FOR SPLITTER RANGE - KEYPAD REMOTE CONTROLLED
S	TRANS PTO2 SPLITTER RANGE	PTO2 FOR SPLITTER RANGE - KEYPAD REMOTE CONTROLLED
S	PTO1 SINGLE SPEED CONTROL RPM.	PTO 1ST, SINGLE SPEED SETTING, 1000 RPM
S	PTO 1ST, MAX ROAD SPEED	1ST PTO, MAX ROAD SPEED, 10 MPH (16 KPH)
S	PTO 1ST, SPEED RAMP RATE	PTO 1ST, SPEED RAMP RATE 100 RPM/SEC
S	PTO 1ST, MAX ENGINE SPEED	PTO 1ST, MAX ENGINE SPEED, 2100 RPM

PRICELIST DATE	QUOTATION	DATE	PAGE	CUSTOMER NAME	DEALER NAME
20180803	BLAN2019000667C551	7/25/2019	9 of 11		TRANSOURCE INC

PTO ELECTRONICS		DESCRIPTION
S	PTO 1ST, ROAD SPEED LIMIT	PTO 1ST, ROAD SPEED LIMIT, 97 KMH (60 MPH)
S	PTO 1ST, MINIMUM ENGINE SPEED	PTO 1ST, MINIMUM ENGINE SPEED, 600 RPM
	PTO1 HOLD TO NEAREST RPM	PTO1 HOLD TO NEAREST 50RPM
	PTO1 ACCEL BUMP-UP RPM	PTO1 ACCEL "BUMP-UP" 50RPM
	PTO1 DECEL BUMP-DOWN RPM	PTO1 DECEL "BUMP-DOWN" 50RPM
S	PTO 2ND, SINGLE SPEED SETTING	PTO2 SINGLE SPEED SETTING, 1000 RPM
S	PTO 2ND, MAX ROAD SPEED	2ND PTO, MAX ROAD SPEED, 10 MPH (16 KPH)
S	PTO 2ND, SPEED RAMP RATE	PTO 2ND, SPEED RAMP RATE 100 RPM/SEC
S	PTO 2ND, MAX ENGINE SPEED	PTO 2ND, MAX ENGINE SPEED, 2100 RPM
S	PTO 2ND, ROAD SPEED LIMIT	PTO 2ND, ROAD SPEED LIMIT, 97 KMH (60 MPH)
S	PTO 2ND, MINIMUM ENGINE SPEED	PTO 2ND, MINIMUM ENGINE SPEED, 600 RPM
	PTO2 HOLD TO NEAREST RPM	PTO2 HOLD TO NEAREST 50RPM
	PTO2 ACCEL BUMP-UP RPM	PTO2 ACCEL "BUMP-UP" 50RPM
	PTO2 DECEL BUMP-DOWN RPM	PTO2 DECEL "BUMP-DOWN" 50RPM

PAINT	DESCRIPTION	
S	NO THIRD TRUCK COLOR PROVIDED; NO COLOR	
S	PAINT DESIGN	SINGLE COLOR
S	PAINT TYPE	SOLID PAINT
S	PAINT COLOR - FIRST COLOR	MACK WHITE; P9188
S	PAINT COLOR - SECOND COLOR	NO SECOND TRUCK COLOR PROVIDED; NO COLOR
S	PAINT - CAB PAINT SYSTEM	PAINT - CAB, URETHANE CLEAR COAT
S	CAB COLOR	SAME AS FIRST COLOR - CAB
S	HOOD COLOR	SAME AS FIRST COLOR - HOOD
	SUN VISOR COLOR	SAME AS FIRST COLOR - SUN VISOR
S	ROOF FAIRING COLOR	WITHOUT ROOF FAIRING
S	CHASSIS RUNNING GEAR	MACK BLACK (URETHANE)
	BUMPER	W/O OPTIONAL BUMPER PAINT
S	FUEL TANK - ***NO INVENTED VARIANTS ALLOWED in the FUEL TANK PAINT FAMILY***	W/O OPTIONAL FUEL TANK PAINT
	FRONT WHEEL PAINT	WITHOUT SPECIAL PRE-FINISHED OPTION
	DRIVE WHEEL PAINT	PRE-FINISHED POWDER COAT WHITE
S	PAINTED DISC WHEELS, FRONT	WITHOUT PAINT
S	PAINTED DISC WHEELS, REAR	WITHOUT PAINT
S	SPOKE WHEELS-FRONT	WITHOUT OPTIONAL SPOKE WHEEL PAINT
S	SPOKE WHEELS-REAR	WITHOUT OPTIONAL SPOKE WHEEL PAINT
S	HUBS & DRUMS-FRONT	SAME AS CHASSIS RUNNING GEAR
S	HUBS & DRUMS-REAR	SAME AS CHASSIS RUNNING GEAR

CALCULATED CODES - KAX	DESCRIPTION	
S	PROPCALC SELECTION	YES, THE ORDER MUST BE CALCULATED

BASE WARRANTY & PURCHASED COVERAGES	DESCRIPTION
S	36 MONTHS: STANDARD mDRIVE HD TRANSMISSIONS HEAVY DUTY WARRANTY

PRICELIST DATE	QUOTATION	DATE	PAGE	CUSTOMER NAME	DEALER NAME
20180803	BLAN2019000667C551	7/25/2019	10 of 11		TRANSOURCE INC

BASE WARRANTY & PURCHASED COVERAGES		DESCRIPTION
S	VEHICLE WARRANTY TYPE	HEAVY DUTY WARRANTY CLASSIFICATION
S	BASIC CHASSIS COVERAGE	HEAVY DUTY STANDARD BASE COVERAGE 12 MONTHS/100,000 MILES (161,000 KM)
S	ENGINE WARRANTY	MACK MP7/MP8 BASE ENGINE COVERAGE 24 MONTHS / 250,000 MILES (402,000KM)
S	EMISSION COMPONENT COVERAGE	US and CANADA EQUIPPED VEHICLE EMISSION COMPONENTS COVERAGE 60 MONTHS/100,000 MILES (161,000 KM)
S	CARRIER & AXLE HOUSING WARRANTY	STANDARD MACK HEAVY DUTY COVERAGE 36 MONTHS / 350,000 (563,000 KM)
S	AIR CONDITIONING WARRANTY	AIR CONDITIONING STANDARD COVERAGE (Sealed System Only) 12 MONTHS UNLIMITED MILEAGE
S	CHASSIS TOWING WARRANTY	STANDARD NORMAL / HEAVY DUTY CHASSIS TOWING 90 DAYS OR 5,000 MILES
S	ENGINE TOWING WARRANTY	STANDARD MACK ENGINE TOWING COVERAGE 24 MONTHS/250,000 MILES (402,000 KM)
S	GUARDDOG CONNECT BUNDLE	24 MONTH - GUARDDOG CONNECT WITH MACK OTA (with ASIST and Mack OneCall)
S	PREMIUM MAINTENANCE - CHASSIS LUBE AND INSPECTION	W/O PREMIUM MAINTENANCE - CHASSIS LUBE AND INSPECTION COVERAGE

Z - TO BE DISCONTINUED - GOING OBSOLETE		DESCRIPTION
S	KEYED ALIKE CHASSIS	ALL CHASSIS KEYED AT RANDOM

ADDITIONAL ENGINEERING (Included)		DESCRIPTION
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CA





Statewide Term Contract

070E – 35,000 & 50,000-70,000 GVWR Cab & Chassis Trucks

Bid Number	201900174
Contract Name	35,000 & 50,000-70,000 GVWR Cab & Chassis Trucks
Effective Dates	July 17, 2019 through July 16, 2022
Awarded Vendors and Contacts	<p>35,000 GVWR Cab & Chassis Trucks Carolina Freightliner of Raleigh – Brian Rashid – (919) 231-2900 Fax – (919) 231-7274</p> <p>50,000-70,000 GVWR Cab & Chassis Trucks TranSource Inc. – Rob Shaw – (919) 782-8785 Fax – (919) 571-1197</p>
Contract Covers	<p>This contract is intended to cover the state's normal requirements for 35,000 GVWR cab & chassis trucks and 50,000-70,000 GVWR cab & chassis dump trucks.</p> <p>A 50,000-70,000 GVWR cab (conventional single or crew) and chassis straight truck will typically be used by NC DOT and other authorized users of this contract in a variety of construction and maintenance dump truck operations, including snow removal and other similar on/off road applications.</p> <p>Items and specifications</p>
Mandatory Contract	<p>This is a mandatory Statewide Term Contract for state agencies, departments, institutions, universities and community colleges, unless exempted by North Carolina General Statute. Additionally, non-mandatory entities, including schools and local government, that are allowed by general statute may use this contract.</p>
Special Note	<p>Ordering agencies are strongly encouraged to confirm specifications with the vendor prior to placing an order.</p>
Minimum Order	<p>The minimum order is one (1) unit.</p>
Equipment Demonstration	<p>Training is required upon delivery, and the successful vendor shall provide a qualified representative to provide instruction about proper operation, routine maintenance, safety and service.</p>
Transportation Charges (FOB Destination)	<p>The vendor will deliver, FOB destination, all items within 120 consecutive calendar days after receipt of a purchase order.</p>
Warranty	<p>Each unit is to be warranted bumper to bumper, for a minimum period of one (1) year from date accepted and made ready for operations, regardless of mileage. The warranty shall cover all parts, labor and delivery of parts. In addition, there shall be an extended warranty of one additional year or a total of 150,000 miles on the drive train (engine, transmission and rear axle). There shall be no reduction (prorating) of coverage resulting from age or mileage during the warranty period. In addition, any</p>

specific provisions in the manufacturer's standard warranty that exceed the above requirement become part of the warranty for this contract. Any periodic inspections, which may be required and performed by the vendor or his representative, shall be without charge to the owner.

Order Placement	Items and implements will be entered as non-catalog items on the requisition, entering 070E in the contract ID field.
Loaded into E-Procurement	No. Catalogs are not loaded in <u>E-Procurement</u> .
E-Procurement Help Desk	(888) 211-7440
Contract Administrator	<u>David O'Neal</u> – (919) 807-4534
Contract Addenda	

Budget Revision/Amendment Request

Date: 10/21/2019

Amount: \$ 180,000.00

Dept. Head: Susan Fearington (prepared by Sarah Chesley)

Department: Finance

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

To appropriate fund balance for a roll off truck for waste reduction/recycling. This purchase was part of the FY 20 CIP process to be purchased with white good funds. The excess white good funds rolled to fund balance at fiscal year end 19 and therefor fund balance has to be appropriated to purchase this vehicle in FY 20.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	4620-6901	Fund Balance Appropriated	21,494.81	180,000.00		201,494.81
001	9	4620-9863	Motor Vehicles	-	180,000.00		180,000.00

Budget Officer

Approved
 Denied

County Manager

Approved
 Denied

Board of Commissioners

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Sheriff's Office - Approval of Inmate Housing Contract with Beaufort County

BRIEF SUMMARY:

The Beaufort County Sheriff's Office is undergoing renovations to their detention center which required them to temporarily move inmates to other facilities. Cabarrus County currently has available space to house some of the inmates Beaufort County is required to move. The contract allows for a set daily payment per inmate to be paid to Cabarrus County (65.00) and also states that all ordinary and extraordinary medical costs are covered by Beaufort County.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure.

Motion to approve the Interlocal Agreement between Cabarrus County and Beaufort County.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Chief Deputy James Bailey

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Agreement



Sheriff Van W. Shaw

Interlocal Detention Center Agreement

This Interlocal Detention Center Agreement ("Agreement") is entered into effective September 3, 2019 by and between **Beaufort County, North Carolina**, a political subdivision of the state of North Carolina, with its principal place of business at 112 West 2nd Street, Washington N.C. 28112 ("Beaufort County") and **Cabarrus County, North Carolina** a political subdivision of the state of North Carolina, with its principal place of business at 65 Church Street South, PO Box 707, Concord, N.C. 28025 ("Cabarrus County").

Whereas, Beaufort County has a need to renovate their existing Detention Center, which would require a reduction of the inmate population; and

Whereas, Cabarrus County is not currently experiencing overcrowding of its inmate detention facilities and on occasion, has space available to house additional inmates; and

Whereas, Beaufort County has requested that Cabarrus County consider housing certain Beaufort County inmates and Cabarrus County has agreed to do so, all in accordance with the terms and conditions of this Agreement, and

Whereas, this Agreement is authorized pursuant to North Carolina General Statute Chapter 160A-460 et.seq.

Now therefore, in consideration of the premises and other good and valuable consideration, the parties hereto agree as follows:

1. **Housing Facilities.** Cabarrus County will provide inmate detention facilities for certain Beaufort County detainees and prisoners (hereafter, "Inmate(s)") in Cabarrus County's Detention Center ("Center") located at 30 Corban Avenue SE, Concord, N.C. and houses the inmates detained for pre-trial and sentenced inmates confined to Cabarrus County. Cabarrus County will provide the same standard of care with regard to surveillance, security, protection, health and wellness of inmates as is afforded Cabarrus County detainees and prisoners.
2. **Overcrowding of Center.** In the event the Center reaches maximum capacity, Cabarrus County shall not be required to accept any Inmates until such time as the Center has enough available space to accept additional inmates. The Detention Center presently has 473 beds available for use, although due to classification of inmates, the actual number is slightly lower. Because of this, Cabarrus County can require Beaufort County to pick up Inmates housed in the Center.

3. **Expenses.** As reimbursement of general room and board expenses, Beaufort County agrees to pay Cabarrus County the sum of sixty-five dollars (\$65.00) per day per Beaufort County inmate housed in the Center.

In addition to room and board expenses, Beaufort County will reimburse Cabarrus County for the cost

of ordinary and extraordinary medical costs and expenses attributable to any Inmate, including without limitation the following:

- a. Medical care provided to any inmate as a result of hospitalization
 - b. Ordinary expenses for Inmate medical care including all expenses for any illnesses as an outpatient or inpatient of the Center Infirmary.
 - c. The cost of replacing eyeglasses and dental prosthetic devices. Replacement will be made only if the inmate was using the damaged or lost eyeglasses or dental device at the time of commitment to the center, the eyeglasses or dental devices broken or lost while the inmate is incarcerated at the Center, and only upon prior approval of Cabarrus County.
 - d. The cost of any other out of pocket expense that occurs with a Beaufort County inmate.
4. **Limitation on Number of Inmates.** Beaufort County shall be permitted to house no more than Twenty (20) inmates in the Center at any given time without prior written consent of Cabarrus County Jail Captain.
 5. **Restrictions on Inmates Offenses/Medical Condition.** Inmates housed in the Center must be serving misdemeanor, civil sentences, pretrial, or sentenced confinement. In addition, Beaufort County will not transport any Inmate to the Center who has a known serious medical condition. Each inmate shall have a medical clearance form stating Inmate has been cleared medically by the medical staff of the Beaufort County Detention Center no later than their arrival to the Center.
 6. **Transportation of Inmates.** The Beaufort County Sheriff's Office shall be responsible for transporting any Beaufort County inmate to and from the Center.
 7. **Payment Terms.** Each month the Inmates are incarcerated at the Center, Cabarrus County shall invoice Beaufort County for all costs and expenses attributable to the Inmates by the fifteenth (15th) day of the following month. Beaufort County shall pay such invoice by the last day of each month.
 8. **Removal of Disruptive Inmates.** If in the opinion of the Cabarrus County Sheriff's Office, any Inmate becomes unduly disruptive or becomes such a disciplinary problem as to interfere with the orderly operation of the Center, the Cabarrus County Sheriff's Office will notify the Beaufort County Sheriff's Office and the Beaufort County Sheriff's Office will pick up the disruptive Inmate immediately.

9. **Term of Agreement.** The initial term of this Agreement shall be from September 4, 2019 through midnight, May 4, 2020. This Agreement may be renewed at the expiration of this agreement, by mutual written agreement of the parties hereto. However, in the event either party hereto deems it necessary to terminate this Agreement for whatever reason, this Agreement may be terminated at any time by either party upon thirty (30) days advance written notice to the other party at the address set forth in this Agreement.
10. **Amendments and Modifications.** This Agreement may only be modified in writing, signed by the parties hereto. However, Cabarrus County and Beaufort County agree that the Sheriff's Office of both counties may attach exhibits or supplements to this Agreement pertaining solely to specific procedures for the transport, acceptance and discharge of Inmates, provided the terms of such supplements or exhibits are not in contradiction to the terms and conditions of this Agreement.
11. **Paragraph Headings.** Paragraph headings in this Agreement are for convenience only and are not deemed a controlling part of this Agreement.

In Witness hereof, the parties hereto have executed this Agreement in duplicate originals, effective the date set forth above.

Cabarrus County, North Carolina

Mike Downs
County Manager

ATTEST: _____
Lauren Linker
Clerk to Board of Cabarrus County

Read and Agreed to:

Cabarrus County Sheriff's Office



Van Shaw, Cabarrus County Sheriff

This Agreement was presented to the Cabarrus County Board of Commissioners, ratified and approved at its meeting on the _____ day of _____, 2019.

Chairman, Cabarrus County Board of Commissioners

Beaufort County, North Carolina

Brian Alligood, Beaufort County Manager

Attest: _____
Katie Mosher
Clerk to the Board of Beaufort County

Read and Agreed to:

Beaufort County Sheriff's Office

Ernie Coleman, Beaufort County Sheriff

This Agreement was presented to the Beaufort County Board of Commissioners, ratified and approved at its meeting on the _____ day of _____, 2019.

Chairman, Beaufort County Board of Commissioners

This instrument has been preaudited in accordance with the local government budget and fiscal control act.

By: _____, Beaufort County Finance Director

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Sheriff's Office - Jail Housing and Annex Renovations and Repairs

BRIEF SUMMARY:

Renovations and repairs are needed to the Jail Housing Unit and Jail Annex in order to establish a legitimate Fire Plan that will comply with the requirements of the State Jail Inspector. Included in the maintenance of the facility will include: repairing non-working water lines for toilets, sinks and showers, fixing water leaks, removing chipping paint and repainting walls and ceilings. Other renovations will be necessary for security to include ITS upgrades and replacements and communication system improvements.

The funds to be utilized for these renovations are from the Detention Center housing inmates from Union County during February and March but were not received until June and July. Since they were received late in the fiscal year, a budget amendment appropriating fund balance will need to take place in order to fund these projects.

REQUESTED ACTION:

Motion to approve the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

James Bailey, Chief Deputy
Kristin Jones, Budget and Performance Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Budget Amendment

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: Renovations and repairs are needed to the Jail Housing Unit and Jail Annex in order to establish a legitimate Fire Plan that will comply with the requirements of the State Jail Inspector. Included in the maintenance of the facility will include: repairing non-working water lines for toilets, sinks and showers, fixing water leaks, removing chipping paint and repainting walls and ceilings. Other renovations will be necessary for security to include ITS upgrades and replacements and communication system improvements. The funds to be utilized for these renovations are from the Detention Center housing inmates from Union County during February and March but were not received until June and July. Since they were received late in the fiscal year, a budget amendment appropriating fund balance will need to take place in order to fund these projects.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	2130/6901	Fund Balance Appropriation	20,875.00	151,030.00		171,905.00
001	9	1952/9501/SODC	Building and Ground Maintenance-SODC	312,000.00	151,030.00		463,030.00

Budget Officer

Approved
 Denied

County Manager

Approved
 Denied

Board of Commissioners

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Tax Administration - Adoption of Schedule of Values, Standards and Rules

BRIEF SUMMARY:

In preparation for the 2020 Revaluation Project, the Board of Commissioners received the proposed Market Value and Present Use Value Schedules, Standards and Rules on September 4, 2019 and a public hearing was held on September 16, 2019. NCGS 105-317 requires the Board of Commissioners to next adopt the Schedules, Standards and Rules.

Upon adoption: 105-317(3) requires the Board to issue an order of adoption and provide notice for four consecutive weeks. The notice shall state:

- a. That the Schedules, Standards and Rules to be used in the next scheduled reappraisal of property in the county have been adopted and are open to examination; and
- b. That a property owner who asserts that the Schedules, Standards and Rules are invalid may except to the order and appeal within 30 days of the date the notice of adoption was first published.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure.

Motion to adopt the Cabarrus County 2020 Market Value Schedule, Standards and Rules.

Motion to adopt the Cabarrus County 2020 Present Use Value Schedule, Standards and Rules.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

David Thrift, Tax Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Memo regarding Scheudle of Values
- ▣ Notice of Adoption



Cabarrus County Tax Administration
David Thrift - Tax Administrator

September 4, 2019

MEMORANDUM

To: Cabarrus County Board of Commissioners
From: David Thrift, Tax Administrator
Re: Schedule of Values

In preparation for the completion of the 2020 Revaluation Project please find attached the proposed Market and Present Use Schedules of Values, Standards, and Rules for your consideration. NCGS 105- 317(c) governs the adoption of the Schedule of Values and the required procedure is as follows:

- 1) The Assessor must submit the proposed Schedules, Standards, and Rules to the Board of County Commissioners not less than 21 days before the meeting at which they will be considered for adoption.
- 2) Upon receipt of the proposed Schedules the Board shall publish a statement in the newspaper stating:
 - a) That the proposed Schedules to be used in the appraisal of real property in the County have been submitted and are available for public inspection in the County Assessor's Office.
 - b) The time and place of a public hearing on the proposed Schedules that shall be held by the Board of County Commissioners at least seven days before adopting the final Schedules.
- 3) When the Board approves the final Schedules, it shall issue an Order adopting them. Notice of this Order shall be published once a week for four successive weeks in the newspaper. The last publication being not less than seven days before the last day for challenging the schedules. The notice shall state:
 - a) That the Schedules, Standards, and Rules to be used in the next scheduled reappraisal of real property in the County have been adopted and are open to examination in the Office of the County Assessor; and
 - b) That a property owner who asserts that the Schedules, Standards, and Rules are invalid may except to the Order and appeal there from to the Property Tax Commission within 30 days of the date when the Notice of the Adoption Order was first published.



Cabarrus County Tax Administration

David Thrift - Tax Administrator

Schedule of Values Memo Page 2

Therefore, I recommend the following timetable for this process:

- 1) September 4, 2019 – Board of County Commissioners receives the proposed Schedule of Values from the County Assessor.
- 2) September 6, 2019 – Publish statement of receipt and announcement of public hearing in the newspaper.
- 3) September 16, 2019 – Public Hearing.
- 4) October 7, 2019 – Adopt Schedule of Values.
- 5) October 9, 2019 – First notice of adoption advertised in the newspaper.
- 6) October 16, 2019 – Second notice advertised.
- 7) October 23, 2019 – Third notice advertised.
- 8) October 30, 2019 – Final notice advertised.
- 9) November 8, 2019 – Final day in which an appeal to the Order adopting the Schedules may be filed with the Property Tax Commission.

I further request that the Board adopt the Market Value Schedule and the Present Use Schedule separately. In the event that one is challenged we can still move forward with the other.

A handwritten signature in black ink, appearing to read "D Thrift".

David Thrift
Tax Administrator

#

NOTICE OF
ADOPTION OF THE SCHEDULES, STANDARDS,
AND RULES FOR THE 2020 REAPPRAISAL

Notice is hereby given that on October 7, 2019 the Cabarrus County Board of Commissioners adopted the Market Value and Present-use Value Schedules, Standards and Rules to be used in the 2020 reappraisal of real property in Cabarrus County.

Notice is further given that a copy of said Market Value and Present-use Value Schedules, Standards and Rules may be viewed on the County's website: www.cabarruscounty.us under Tax Center or at the Office of the County Assessor, 65 Church Street SE, Concord, N.C. where they are available for public inspection Monday through Friday from 8:00 a.m. until 5:00 p.m.

Notice is further given that a property owner who asserts that the Schedules, Standards and Rules are invalid may except to the order and appeal there from to the Property Tax Commission within 30 days of the date when this notice of the order adopting Schedules, Standards and Rules was first published. The final date that these schedules may be appealed is November 8, 2019.

If reasonable accommodations are needed to view the Schedules, Standards and Rules, please contact the ADA Coordinator at 704-920-2100 at least 48 hours in advance of inspection.

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CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Tax Administration - Write Off of 2009 Real and Personal Property Taxes

BRIEF SUMMARY:

The Tax Collections office uses all available resources, due diligence and remedies authorized by NC General Statutes in attempt to collect all outstanding property taxes. However, the ten-year statute of limitations prevents the Tax Collector from using remedies to collect taxes that are more than ten years past due. NCGS 105-378a "USE OF REMEDIES BARRED" states that no county or municipality may maintain an action or procedure to enforce any remedy provided by law for the collection of taxes or the enforcement of any tax liens unless the action or procedure is instituted within ten years from the date the taxes became due.

REQUESTED ACTION:

Motion to approve the write-off of all outstanding 2009 real and personal property taxes as of September 1, 2009 for Cabarrus County and all municipal jurisdictions for which the county collects.

EXPECTED LENGTH OF PRESENTATION:

SUBMITTED BY:

David Thrift, Tax Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- 2009 Write off Real and Personal

Tax Year	Bill#	Amount	Name	Address1	City	St	Zip
2009	10099	33.83	A PALEZ JOSE DAVID	2573 MONROE CT	CONCORD	NC	28027
2009	10280	102.99	ABSHER SONIA	404 WILKERSON ST	KANNAPOLIS	NC	28081
2009	10285	431.95	ABT INC	259 MURDOCK ROAD	TROUTMAN	NC	28166
2009	10364	88.31	ADAME JAIME OLIVARES	903 ALMA AVE	KANNAPOLIS	NC	28081
2009	10375	29.67	ADAMS BOBBY	3209 LAKELAND ROAD	CONCORD	NC	28027
2009	11140	218.51	ALLEN ALBERT S	1958 SMOKEY PARK HWY	CANDLER	NC	287159382
2009	11865	125	ALVAREZ MARICELA MATA	2872 SHIELDS DR	CONCORD	NC	280272514
2009	11936	509.17	AMERICAN CLASSIC SIGNS &	ROBERT NOCIK 499 SHORT	CONCORD	NC	28027
2009	11996	892.04	AMERICAN STREET CLEANING	512 WATERVIEW DR NW	CONCORD	NC	28027
2009	12203	89.75	ANDERSON STEPHEN E	8550 LEE STREET	MT PLEASANT	NC	28124
2009	12484	24.36	APPECO LLC	C/O NICK DIFOGGIO III 715 ORPH	CONCORD	NC	280279644
2009	13475	193.66	AVIATOR PLACE LLC	8883 MAUNEY RD	MT PLEASANT	NC	281249094
2009	13487	188.39	AVILEZ JESUS	2412 LANCASTER ST	CONCORD	NC	28027
2009	13529	403.74	AZTLAN TIRE SERVICE	C/O HECTOR PEREZ 2107 LANI	KANNAPOLIS	NC	28083
2009	14658	14.4	BARNES MARTIN LUTHER III	266 UNION STREET N	CONCORD	NC	28025
2009	15428	735.99	BARTLEY-HALL HOUSING INC	7120 LAKE DRIVE	MATTHEWS	NC	28105
2009	16707	1474.98	BENTON EDNA ESTATE				
2009	16743	173.18	BENTON MOTOR COMPANY	803 OREGON STREET	KANNAPOLIS	NC	28083
2009	17096	11.48	BIERMAN MARK A	1191 THANET ST SW	CONCORD	NC	280257111
2009	17165	188.62	BIGGERS MARGARET M ESTAT	% JOANN B GRAY 2544 SCOT	KANNAPOLIS	NC	28083
2009	17294	11.85	BISHOP BRENTON J	13226 SUNFISH DR	HUDSON	FL	346677607
2009	18106	193.31	BLOUNT HUGH HOWELL III	1524 MARK DRIVE	CONCORD	NC	28025
2009	18119	54.19	BLUE GARLAND	5827 MILLER RD	KANNAPOLIS	NC	280818777
2009	18225	104.96	BLYTHE MICHAEL LEE	40142 NC 740 HWY	NEW LONDON	NC	281279678
2009	18760	11.14	BOSHMAN MARGIE	25 BELMONT ST	CARBONDALE	PA	184071636
2009	18817	13.68	BOST D L INC	412 S MAIN ST	MOCKSVILLE	NC	270282608
2009	18902	143.33	BOST INEZ MRS	1121 MANSTON PL SW	CONCORD	NC	280257131
2009	18903	107.87	BOST INEZ MRS	1121 MANSTON PL SW	CONCORD	NC	280257131
2009	19250	447.11	BOWEN RUSSELL	2661 SIDES RD	KANNAPOLIS	NC	280839269
2009	19279	72.73	BOWERS RALPH & MICHELLE	11912 SE 195TH LANE	DUNNELLON	FL	344318768
2009	19311	31.17	BOWLIN LILLIAN ALMA	813 KLONDALE AVE	KANNAPOLIS	NC	28081
2009	19443	9.53	BOYLE JOHN W & WIFE MARY	789 ROUTE 63	SPOFFORD	NH	34624007
2009	19516	497.05	BRADBURY DIST LLC	350 GEORGE W LILES PKWY	CONCORD	NC	28027
2009	19617	11.14	BRAFFORD BRIAN K	1070 BRAXTON LANE	CONCORD	NC	280256835
2009	19853	1006.3	BRECKNER INDUSTRIES INC	3400 BIGGERS ROAD	CONCORD	NC	28025
2009	20075	107.63	BRIGGS CALVIN	C/O JOANN FORD 4560 9TH S	ECORSE	MI	482291093
2009	20619	183.93	BROWN CONNIE	11316 HWY 49	MT PLEASANT	NC	28124
2009	21201	363.7	BRYCE PETERS FINANCIAL CO	2790 WRONDEL WAY	RENO	NV	895024359
2009	21250	23.7	BUCK & CO INC	318 EDDLEMAN ROAD	KANNAPOLIS	NC	28083
2009	21350	108.74	BUKOWSKI CONNIE TRUITT	189 MCKINNON AVE NE	CONCORD	NC	280253344
2009	21567	10.48	BURGESS LARRY D JR	1931 UNION CROSS RD	WINSTON SALEM	NC	271076448
2009	22416	449.69	C T SMITH PROPERTIES LLC	9825 BOWMAN BARRIER RD	MT PLEASANT	NC	28124
2009	22681	297.85	CALDWELL EMMETT W				
2009	22720	770.23	CALDWELL LUCENDA P ESTATE				
2009	23062	36.07	CAMPBELL RON & JUDITH	9918 STATE ROUTE 682	ATHENS	OH	457019105
2009	23480	15.1	CARLS TATTOO	98 ST. CHARLES AVENUE	CONCORD	NC	28025

2009	23495	31.51	CARLSON RICHARD M & BETT	5525 CARVING TREE DR	HARRISBURG	NC	280755018	
2009	23555	26.12	CAROL M GOODWIN	6331 WOODTHRUSH DR	CHARLOTTE	NC	280269998	
2009	23711	19.48	CAROLINA MACHINING SOLUT INC	1114 EDGEWOOD A	KANNAPOLIS	NC	28081	
2009	23950	439.38	CARPENTER WILLIAM ANDRE	925 OAK TRAIL CIR	CONCORD	NC	28025	
2009	23972	155.33	CARR FRANK W HEIRS					
2009	24148	120.62	CARS ETC	4143 FLOWE STORE ROAD	CONCORD	NC	28025	
2009	24286	1545.08	CARTER LORENE	C/O MATTIE CARTER ESTATE OF 67	CONCORD	NC	280257225	
2009	24492	40.86	CASTANEDA MA ESTHER HER	295 HATLEY CIRCLE NE APT 8	CONCORD	NC	280253477	
2009	24500	56.04	CASTELLANOS SAMUEL SANCI	8542 WOODFIELD DR	MYRTLE BEACH	SC	295887508	
2009	24745	40.73	CAUDILL SHANE	4713 HAHN SCOTT RD	MT PLEASANT	NC	28124	
2009	24833	165.25	CAUTHEN MARTHA JEAN	C/O BRIAN CAUTHEN	8924 MC	HARRISBURG	NC	28075
2009	24981	383.48	CENTERGROVE CLEANERS	605 CHINA GROVE RD	KANNAPOLIS	NC	280838851	
2009	25125	99.95	CHAMBERS ROBERT LEWIS	3104C CHAPWIN CIR NW	#C	CONCORD	NC	280279618
2009	25394	23.26	CHAVEZ JANE M	1423 TYLER ST	KANNAPOLIS	NC	0	
2009	25527	85.2	CHICAS JOHNNY	2921 WALSH DRIVE	CONCORD	NC	28027	
2009	25529	147.67	CHICAS YOBANY	1025 TROTTER WAY	PIGEON FORGE	TN	37863	
2009	25639	520.98	CHIMNEY DOCTOR INC	1715 COLFAX DR	CONCORD	NC	280259084	
2009	25726	49.82	CHRISTENBURY ANNIE RUTH	4412 PEBBLEBROOK CIRCLE	CONCORD	NC	28025	
2009	26050	311.87	CHRISTY TODD ANTHONY	520 E 20TH ST	KANNAPOLIS	NC	28083	
2009	26059	10.85	CHRYDEN ELECTRICS	1040 DUCHESS DR	MT. PLEASANT	NC	28124	
2009	26184	1815.46	CIRCUIT CITY STORES INC	PO BOX 5695	GLEN ALLEN	VA	230585695	
2009	26233	110.63	CITY TURF	1233 HWY 24/27 WEST	MIDLAND	NC	28107	
2009	26237	614.98	CJ'S GRILL	11850 HWY 601	MIDLAND	NC	28107	
2009	26284	755.33	CLARK ALBERT MRS	224 SULLIVAN ST APT C2	NEW YORK	NY	100121311	
2009	26308	9.96	CLARK COMPUTER SERVICES	583 GATSBY PLACE NW	CONCORD	NC	28027	
2009	26409	196.24	CLARK PEARLIE ESTATE OF	C/O TERRI CLARK	902 VIRGIN	KANNAPOLIS	NC	280836743
2009	26410	35.57	CLARK PEARLIE ESTATE OF	C/O TERRI CLARK	902 VIRGIN	KANNAPOLIS	NC	280836743
2009	26645	759.89	CLEGG SONJI S	350 CHESAPEAKE DR	SALISBURY	NC	281479062	
2009	26791	125.56	CLINE INVESTMENT CO	5403 SHOREVIEW DR	CONCORD	NC	280259417	
2009	26792	1848.04	CLINE INVESTMENT CO	5403 SHOREVIEW DR	CONCORD	NC	280259417	
2009	26793	140.45	CLINE INVESTMENT CO	5403 SHOREVIEW DR	CONCORD	NC	280259417	
2009	27124	755.33	COBLE SALLIE					
2009	27808	170.4	COMBS JAMES	3768 PATRICIA DR NW	CONCORD	NC	28027	
2009	28051	61.52	CONNELL JARED C	2306 LANE STREET	KANNAPOLIS	NC	28083	
2009	28441	132.89	COOK RALPH E	1236 MARK DRIVE	CONCORD	NC	28025	
2009	28550	434.57	COOLING SYSTEM INNOVATIO	7168 WEDDINGTON ROAD	SUITE	CONCORD	NC	28027
2009	28965	170.23	CORZINE CLYDE W ESTATE	2411 WINDINGBROOK DR	C/O TE	KANNAPOLIS	NC	280836496
2009	28987	18.92	COSMIC COLORS INC	2242 HOEY CHURCH ROAD	SHELBY	NC	28152	
2009	29054	65.48	COUCH SHANNON	1207 MARK DRIVE	CONCORD	NC	28025	
2009	29080	677.59	COUNTRY CLUB AUTOMOTIVE	1206 N CANNON BLVD	KANNAPOLIS	NC	280832831	
2009	29374	91.84	CRAFTED CABINETS	509 WINECOFF SCHOOL ROAD	CONCORD	NC	28027	
2009	29660	134.65	CREATIVE SCRAPBOOKING INC	250-E BRANCHVIEW DRIVE	CONCORD	NC	28025	
2009	30260	10.04	CRYSTAL TECHNOLOGY	1330 VILLAGE GREENE DRIVE	KANNAPOLIS	NC	28081	
2009	30484	98.89	CURRIE JEFFERY LEE	8185 TWIN HARBOR DR	MT GILEAD	NC	273069507	
2009	31027	248.93	DANNY'S PLACE INC	300 N CHURCH ST	CONCORD	NC	28025	
2009	31694	94.89	DDI METAL WORKS INC	1709 ANDOVER STREET	CONCORD	NC	28027	
2009	31852	59.03	DEATON E J HEIRS	C/O PO BOX 33	NEWELL	NC	281260033	

2009	31963	206.42	DEESE JEFF	40057 BARNHARDT RD	NEW LONDON	NC	281279576	
2009	32179	62.37	DEMARCUS MARVIN E	6380 PLEASANT GROVE CH RD	KANNAPOLIS	NC	28081	
2009	32186	89.19	DEMBOWSKI JAMES & WF TER	5587 STERLING LAKES CIR	APT 20 MASON	OH	450407835	
2009	32833	127.72	DL SIGMON INC	5971 BARRIER-GEORGEVILLE RD	CONCORD	NC	28025	
2009	32904	10.69	DOCKSIDE CONSULTING	4925 WHEAT DR	CONCORD	NC	28027	
2009	32946	129.26	DOLLAR EXPRESS PLUS	838 UNION STREET SOUTH	CONCORD	NC	280255868	
2009	33355	110.15	DRAGON PALACE CHINESE	RESTAURANT	76 SPRING S	CONCORD	NC	28025
2009	33629	185.25	DRY WILLIE MAE	% BOBBY N WELCH	1542 KIN	KANNAPOLIS	NC	28083
2009	34074	35.32	DUNSON DEREK A	2300 SOSSOMAN SPRINGS RD	MIDLAND	NC	28107	
2009	34458	10.63	EARLEY LINDA BEAVER	C/O DAVID M EARLEY	4810 MO CHINA GROVE	NC	28023	
2009	34459	19.88	EARLEY MERLE WAYNE	112 JOHN MICHAEL LN	SALISBURY	NC	281468602	
2009	34606	84.08	EASTERLING CARL D	C/O ANGELA EASTERLING	10433 CHARLOTTE	NC	28215	
2009	34776	76.11	EDMISTON AMANDA	PO BOX 561899	CHARLOTTE	NC	282561899	
2009	34809	165.31	EDWARDS ALAN HUGH	3061 HEGLAR RD	CONCORD	NC	28025	
2009	34968	33.59	EFIRD BRANDON CHAD	360 WINTERLOCKEN RD	SALISBURY	NC	281449461	
2009	35113	1794.87	ELDER DELORES	C/O MELISSA DRYE	1017 E 10T	KANNAPOLIS	NC	280832903
2009	35357	248.1	EMERALD TURF INC	703 CARSON COURT	KANNAPOLIS	NC	28083	
2009	35619	199.36	ERNST JAMES HOWARD	PO BOX 1424	MT PLEASANT	NC	281241424	
2009	35787	861.27	EUDY CURTIS RAY II	3525 EVA DR NW	CONCORD	NC	280275546	
2009	36353	40.71	FAGGART TIMOTHY L	3938 MCMILLAN ST	CHARLOTTE	NC	282051751	
2009	36707	108.74	FEDERAL HOME LOAN MORTG	5000 PLANO PKWY	CARROLLTON	TX	750104900	
2009	36911	175.85	FERNANDEZ JESUS ISRAEL	JIM 201 SMALL AVE NW	CONCORD	NC	280270775	
2009	37130	12.46	FINCHER MARTHA HUDGENS	C/O PO BOX 33	NEWELL	NC	281260033	
2009	37319	123.73	FIRE ANT MANAGEMENT	11650 BAYSTONE PLACE	CONCORD	NC	28025	
2009	37404	73.92	FIRST MARINER BANK	3301 BOSTON STREET	BALTIMORE	MD	21224	
2009	37662	550.1	FITNESS EQUIPMENT EXCHAN	PO BOX 7543	CHARLOTTE	NC	28241	
2009	37663	3135.47	FITNESS EQUIPMENT EXCHAN	PO BOX 7543	CHARLOTTE	NC	28241	
2009	37752	457.14	FLEET FINANCE & MORTGAGE	2 S SALISBURY ST	RALEIGH	NC	276012903	
2009	37785	31.56	FLEMMING DEMARION ANTHO	91 SPRING ST SW	CONCORD	NC	28025	
2009	37846	105.12	FLORES JOSE MORA	2501 MONROE CT	CONCORD	NC	28027	
2009	38021	90.41	FOGGIE WILLIAM	515 N EAST AVE	KANNAPOLIS	NC	280833553	
2009	38073	53.67	FOLEY LARRY E	750 GLADDEN PL NW	CONCORD	NC	280274730	
2009	38075	213.18	FOLEY LARRY E	750 GLADDEN PL NW	CONCORD	NC	280274730	
2009	38182	55.31	FORD GARY	5730 HWY 707	MYRTLE BEACH	SC	29588	
2009	38208	755.33	FORD LULA S	% FRANK HALL				
2009	38579	172.71	FOX ANGELA CAROL	8625 CANCUN WAY LOT 100	CHARLOTTE	NC	282275033	
2009	38996	60.71	FREEMAN LURLENE M	250 BRANCHVIEW DRIVE NE	CONCORD	NC	280253415	
2009	39116	11.04	FRESH CUT BARBER SHOP	76 CABARRUS AVE WEST	CONCORD	NC	28025	
2009	39378	5.99	FULLER JERRI	200 MARTHA CT	MT PLEASANT	NC	28124	
2009	39498	377.61	FURR & SON MASONRY INC	4860 BARRIER-GEORGEVILLE ROA	MT. PLEASANT	NC	28124	
2009	39922	888.53	G & G INVESTMENTS &	GREGORY FOXX	4972 RIVEF	HARRISBURG	NC	28075
2009	39948	49.13	GABRIEL JOSIE ESTATE	C/O MARY G WEAKS	558 S LIT	KANNAPOLIS	NC	28083
2009	40272	88.28	GAONA ENELFA	4954 JEROD COURT	CONCORD	NC	28025	
2009	40338	66.15	GARCIA RICARDO	2709 STECK AVE	AUSTIN	TX	787578141	
2009	40527	10.48	GARRIGAN THOMAS P	349 A HILLANDALE ST NE	CONCORD	NC	28025	
2009	40585	11.59	GARY'S HOME SERVICES INC	5842 TIMBER FALLS PLACE	CONCORD	NC	28027	
2009	40589	32.92	GASCOIGNE BRET ROBERT	4518 AMY LANE	CONCORD	NC	28027	

2009	41125	11.68	GIBSON RUBY VIRGINIA	305 N LITTLE TEXAS RD	KANNAPOLIS	NC	280836353
2009	41344	140.45	GINYARD CARRIE				0
2009	41430	37.25	GLEDHILL MICHAEL SCOTT	3186 MICHAELS CT	GREEN CV SPGS	FL	320437019
2009	41445	289.88	GLENGROVE HOMEOWNERS A	919 NORLAND RD	CHARLOTTE	NC	282056325
2009	41462	18.63	GLENN MICHAEL E	353 TRON AVE NW	VALDESE	NC	28690
2009	41651	326.61	GODLEY MOTORSPORTS	4918 ROZZELL ROAD	CHARLOTTE	NC	28216
2009	41658	109.81	GODWIN DOWANDA	4031 BEARWOOD AVE	CHARLOTTE	NC	282051331
2009	41822	80.93	GOLD NUGGET OF CABARRUS	C/O MS CINDY METTERS 201 RE. ROXBORO		NC	275735136
2009	41884	37.46	GOMEZ OSCAR	645 CONCORD PARKWAY #33	CONCORD	NC	28027
2009	42053	73.19	GOODMAN JAMES	3826 WEEJUNS DRIVE	CONCORD	NC	28025
2009	42185	105.01	GOODNIGHT RANDALL W	68 TODD DR NW	CONCORD	NC	280254472
2009	42728	11.32	GRAY GRADY EARL	2887 HIGHWAY 73 EAST	CONCORD	NC	28025
2009	42816	12.54	GRAY-MOORE INTERIORS	1524 CHARTWELL COURT	CONCORD	NC	28025
2009	42930	203.34	GREEN KARA D	11412 HWY 49 N	MT PLEASANT	NC	28124
2009	43001	173.66	GREEN TREE SERVICING LLC	1400 TURBINE DR STE 200	RAPID CITY	SD	57703
2009	43248	23.25	GREYSTONE/IVYDALE HMOWN	4365 NC HIGHWAY 49 S STE 500PMB	HARRISBURG	NC	280757589
2009	43341	165.63	GRIFFIN EVIE JEAN	160 WARREN C COLEMAN BLVD	CONCORD	NC	28027
2009	43510	30.56	GRIMES JAMES JR	403 WILKERSON ST	KANNAPOLIS	NC	28081
2009	43627	18.79	GROUND FLOOR HOMES INC	C/O CITADEL PROPERTY GROUP 94	CONCORD	NC	28027
2009	43792	11.48	GULLEDGE BRYAN SCOTT	1216 MARLWOOD CIR	CHARLOTTE	NC	282274063
2009	43916	51.13	GUZMAN HUGO	2837 FAIRBANKS DRIVE	CONCORD	NC	28027
2009	43932	109.98	GWYN GARY LEE	124 SLOOP ARTHUR DRIVE	CONCORD	NC	28025
2009	44170	94.18	HAGLER HOMER L & EVELYN	592 UNION CEMETERY RD SW	CONCORD	NC	280276950
2009	44319	119.39	HAIRE LISA P	5279 GARMON MILL ROAD	MIDLAND	NC	28107
2009	44652	36.26	HAMILTON FRANK HEIR	217 MALVERN DR SW	CONCORD	NC	280255333
2009	44675	32.65	HAMILTON OLLIE R	C/O LETITIA DENISE RAYFORD PO	CONWAY	AR	720330822
2009	44978	486.71	HANEY JOHN DANIEL III	1111 SKYVIEW DR	MT PLEASANT	NC	28124
2009	45110	79.13	HAPPY TONES MINISTRIES	113 EAST AVENUE SOUTH	KANNAPOLIS	NC	28083
2009	45403	17.3	HARMON R G WOJCIECHOWSK	1980 ODELL SCH RD	CONCORD	NC	28027
2009	45535	17.79	HARRINGTON JEFF	3044 FEATHER STREEET	CONCORD	NC	280255900
2009	45763	132.68	HARRIS SANDRA	P O BOX 328	HARRISBURG	NC	280750328
2009	46159	11.32	HARTSELL GEORGE A	11204 CRUSE RD	MT PLEASANT	NC	281248636
2009	46302	71.21	HARTSELL ROBERT GREEN JR	820 WATERBURY ROAD	MIDLAND	NC	28107
2009	46428	18.63	HARVEY TERRY W	85465 RADIO AVE	YULEE	FL	32097
2009	46773	38.01	HATLEY WILLIE HERRIN	6018 ASHLEY DR	CONCORD	NC	280257333
2009	47515	716.08	HELMS KENNETH B	533 PALMER RD	ROCKWELL	NC	28138
2009	47555	51.51	HELMS MICHAEL E	P O BOX 22	TIERRA AMARILLA	NM	875750022
2009	47912	345.2	HENSLEY THERESA	6880 FRANKFURT DRIVE	CONCORD	NC	28025
2009	48139	19.41	HERRIN JOAN MOTLEY	C/O RANDY HERRIN JR 5315 S 1	TAMPA	FL	336114458
2009	48366	131.11	HIGH BRUCE LEE	720 MARSHVILLE WATERPLANT RD	MARSHVILLE	NC	281037565
2009	48638	126.56	HILL OREN J	818 MCKENDREE RD	MOORESVILLE	NC	281176648
2009	48927	107.87	HINSON EMILY B				7449
2009	50008	27.38	HONEYCUTT ROBERT W	2002 LONG HOPE RD	MONROE	NC	281129083
2009	50089	38.05	HOOKS FRANKIE BARNARD	283 GREEN DRIVE SW	CONCORD	NC	280276363
2009	50109	192.61	HOOKS MICHAEL & AMBER	1209 COUNTRYVIEW	CONCORD	NC	28025
2009	50386	117.77	HORTON HARRY NELSON			NC	
2009	50387	117.77	HORTON HARRY NELSON			NC	

2009	50459	117.39	HOSTON GERALDINE	3832 GOLDENEYE DR	CONCORD	NC	28025
2009	50739	138.31	HOWELL PLUMBING REPAIR IN	6350 HWY 73 EAST	MT PLEASANT	NC	281249570
2009	50787	24.79	HOWIE CLAUDE MRS				
2009	50788	24.79	HOWIE CLAUDE MRS				
2009	50892	43.83	HUBBARD LOIS I				2177
2009	51543	17.89	HUNTLEY SHONDA ROGERS	32 SAINT MARY AVE NW	CONCORD	NC	280254528
2009	51740	64.97	HYATT JOHN DERRICK	2519 HAVEN STREET	KANNAPOLIS	NC	28083
2009	51826	289.82	IBIS RESTAURANT	PO BOX 464	CONCORD	NC	28025
2009	51899	20.23	INDEPENDENCE CUSTOM HOM	10937 DRY STONE RD	HUNTERSVILLE	NC	28074
2009	51910	242.4	INDUSTRIAL TIRES LIMITED (I	3324 BOGLE ROAD	CONCORD	NC	280272903
2009	51944	18.63	INGRAM JAMES LEMAR	306 VANCE AVE	KANNAPOLIS	NC	28081
2009	52196	622.16	ISENHOUR GEORGE RONNIE	344 HERITAGE AVE	TERRYTOWN	LA	700562718
2009	52288	117.39	ISIDOR FELICIANO	2833 WILKIE DRIVE	KANNAPOLIS	NC	280819390
2009	52291	476.2	ISLANDS BY DESIGN INC	1715 COLFAX DR	CONCORD	NC	280259084
2009	52473	172.32	J AND M FARMS INC	20976B BEAR CREEK CH RD	NEW LONDON	NC	281277780
2009	52496	392.46	J PS WHEEL ALIGNMENT INC	545 HONEYCUTT DR SE	CONCORD	NC	280257159
2009	52559	88.24	JACKSON DAVID BRIAN	8380 ROCKY RIVER ROAD	HARRISBURG	NC	28075
2009	52588	145.4	JACKSON IDELLA				0
2009	52843	18.63	JAMES JOHNNY LEE	2402 WOODSDALE DR	KANNAPOLIS	NC	28081
2009	52924	90.88	JARAMILLO LAZARO SOTO	1859 BERTIE AVENUE	KANNAPOLIS	NC	28081
2009	53980	27.99	JONES CASSIE	4972 NC HWY 24/27	MOUNT GILEAD	NC	27306
2009	54367	139.33	JORDAN DONALD W	2619 WYOMING DR	KANNAPOLIS	NC	280818583
2009	54368	18.63	JORDAN DONALD WAYNE &	2619 WYOMING DR	KANNAPOLIS	NC	280818583
2009	54480	16.03	JORDAN RICKY JAMES	3241 LAKELAND ROAD	CONCORD	NC	280278716
2009	54691	20.58	JULIAN CHRISTOPHER DALE	614 FAIRVIEW COURT	KANNAPOLIS	NC	28083
2009	55543	11.87	KELLY K MILES CONSTRUCTIC	4607 FALCON CHASE DRIVE	CONCORD	NC	280270435
2009	56644	70.06	KISER JAMES ALAN	925 WATSON DRIVE	CONCORD	NC	28025
2009	56770	419.02	KLEEN KUT	4411 VINCENT STREET	KANNAPOLIS	NC	28081
2009	57935	12.05	LAMBERT MYRTLE L	2734 S RIDGE AVE	CONCORD	NC	280252854
2009	58082	734.99	LAND AND HABITAT CONSERVATION				
2009	58582	402.89	LAVINER STANCIL AND GEORC	414 WILKERSON ST LOT 34	KANNAPOLIS	NC	28083
2009	58835	51.71	LEAIRD THOMAS EARL	1225 GENEVA DR LOT 39	CONCORD	NC	28025
2009	58905	220.83	LEDBETTER BUFORD B				
2009	60901	12.4	LONG JAMIE R	8439 MCCRORY LN	NASHVILLE	TN	372215905
2009	61048	64.75	LOPEZ ALEJANDRO	2813 FAIRBANKS DRIVE	CONCORD	NC	28027
2009	61066	226.06	LOPEZ GIULLERMO NAVA	3733 PATRICIA DRIVE	CONCORD	NC	28027
2009	61067	316.7	LOPEZ GREGORIO	6036 BALTIC AVE NW	CONCORD	NC	280272831
2009	61077	485.13	LOPEZ JUAN MENDOZA	113 WRENFIELD LANE	CONCORD	NC	28025
2009	61078	170.4	LOPEZ JUAN MENDOZA	3821 PATRICIA DR	CONCORD	NC	28027
2009	61363	90.6	LOVE STEPHANIE	3943 GROSSBEAK CIR	CONCORD	NC	280258953
2009	61462	179.2	LOWDER ALICE	2618 SHADY LANE AVE	CONCORD	NC	280274135
2009	61574	307.52	LOWE JOSEPHINE M	235 JAMIE DRIVE	STATESVILLE	NC	286772585
2009	61773	30.28	LUKIS INC	DBA UNIVERSI-TEE BUNGALOW	9: DAVIDSON	NC	28036
2009	62095	10.48	MABE LARRY E	340 WEAVER RD	CHINA GROVE	NC	280238716
2009	62724	57.69	MARIN DAVID JIMENEZ	286 EPWORTH ST NW	CONCORD	NC	28027
2009	62946	18.63	MARTIN BOBBY E	2902 LINKER AVE	CONCORD	NC	28027
2009	63146	74.74	MARTINEZ RAGELLION	2520 NO MANS AVE	CONCORD	NC	28027

2009	63169	884.64	MARTINS BATTERY SALVAGE INC				
2009	63349	187.02	MASTERSON MARY LOU	185 WILKINSON CT APT 138	CONCORD	NC	28025
2009	63416	15.74	MATRIX POWER INC	304 BETHPAGE ROAD	KANNAPOLIS	NC	280814813
2009	63558	184.94	MAULDIN PAULA JACKSON	2784 GOLF BALL CIRCLE	CONCORD	NC	28025
2009	63670	107.12	MAY RICHARD SHELTON	8437 TIMBERLAKE LN	TERRELL	NC	286828732
2009	64295	18.75	MCCORD ARLIN D	6244 CATALINA DR, UNIT 712	N MYRTLE BEACH SC		295828335
2009	64549	866.24	MCCULLAH WILLIAM	6732 LOG CABIN TRAIL	MIDLAND	NC	28107
2009	64660	18.93	MCDONALD CARRIE G RILEY	C/O RANDY PARKS 421 PARAI	HARRISBURG	NC	280758433
2009	65271	56.55	MCKINNEY RICHARD W	8347 ROCKY RIVER RD	HARRISBURG	NC	28075
2009	65430	13.17	MCLEOD DANNY W	3908 PINE RIDGE RD	SHAWNEE	OK	748041641
2009	65718	18.63	MCRORIE EDWARD L	3538 MELLOW DR	SALISBURY	NC	28144
2009	65956	42.6	MEDINA FRANCISCO HERRERA	2829 FAIRBANKS DR	CONCORD	NC	28027
2009	66046	26.48	MEDLIN ROBERT LEE	1217 ALLMAN ROAD EXT	MT PLEASANT	NC	281249589
2009	66259	233.57	MENDOZA MILAGROS LUZ	1407 MARK DR	CONCORD	NC	280258129
2009	66368	144.98	MERRILL ROBERT	4964 BUCKBOARD CIRCLE	CONCORD	NC	28025
2009	66694	27.38	MICKLER ANDREW DOUGLAS	7885 37TH STREET	VERO BEACH	FL	329661502
2009	66701	234.35	MID SOUTH INDUSTRIES INC	4330 4TH STREET CIR NW APT 4	HICKORY	NC	286019021
2009	66877	107.2	MILLER BETTY WINCHESTER	493 CARTER LOOP RD	ROCKWELL	NC	281386696
2009	67506	25.12	MIRAMON TERESA DEJESUS	645 CONOCRD PARKWAY #22	CONCORD	NC	28027
2009	67846	139.1	MOLINA MOISES	2430 LANCASTER STREET	CONCORD	NC	28027
2009	67942	76.11	MONTES JORGE	3852 GROUSE DRIVE	CONCORD	NC	28025
2009	68491	30.56	MORBAN NICODEMO DOMIREZ	209 CHURCH ST	LANDIS	NC	280881255
2009	68505	93.52	MOREHEAD DARE ENTERPRISE	6360 STARLIGHT DR.	CONCORD	NC	28027
2009	69692	171.59	MOTHER'S LOVE LLC	3630 RICHWOOD CIRCLE	KANNAPOLIS	NC	28081
2009	70057	33.26	MULLIS HUBERT B	MULLIS HUBERT B ESTATE OF 51 F	CONCORD	NC	28027
2009	70410	18.63	MURPHEY DANIEL P	1013 VALLET STREET	KANNAPOLIS	NC	28081
2009	70422	725.56	MURPHY EDWARD M JR	34 LEIGH ST APT 2129	HUNTINGTON	NY	117435235
2009	70479	393.86	MURRAY HAZEL	C/O ELIZA LOVE 88 YOUNG S	CONCORD	NC	280255271
2009	70502	27.66	MURRAY ROY A JR	59 E HILLTOP DR	SALUDA	NC	287736700
2009	70697	80.9	NAIRN RICHARD BROWN	3750 KLIBRECK DR	COLUMBUS	OH	432283729
2009	70821	123.55	NASH PAUL HARRISON	10830 HWY 601	MIDLAND	NC	28107
2009	70847	27.99	NATAREN MIGUEL ANGEL ABF	327 SMALL AVE	CONCORD	NC	28027
2009	70892	2.99	NAVA HELIBERTO	206 PRINCE ST	KANNAPOLIS	NC	280835160
2009	70924	444.43	NC STORE LLC	3250 WILSHIRE BLVD #1700	LOS ANGELES	CA	90010
2009	71162	25.91	NEIKIRK MALCOLM J	3871 TOWER RD	MAIDEN	NC	286509049
2009	72500	212.34	NOVA MARINE LLC	14611 MARGLEN DR	MIDLAND	NC	28107
2009	72644	11.39	O'DELL KAREN M	5505 CHINKAPIN LN	FORT WORTH	TX	762448801
2009	72674	227.06	O'NEAL THEDORUCKUS	1217 GENEVA DRIVE	CONCORD	NC	28025
2009	73005	84.21	ONE STOP CELLULAR INC	PO BOX 11688	DANVILLE	VA	245435029
2009	73054	112.51	ORELLANA ROSA ISELA	1319 TURFWOOD DRIVE	KANNAPOLIS	NC	280812174
2009	73083	56.51	ORTIZ AGUSTIN A	2701 PAMLICO PLACE	CONCORD	NC	28027
2009	73087	205.39	ORTIZ CAYETANO	1122 RANDAL CT	CONCORD	NC	28025
2009	73112	12.6	OS-EM RANCH INC	8450 COUNTY LINE ROAD	MT. PLEASANT	NC	28124
2009	73148	19.53	OSBORNE PEGGY G	10721 HARTSELL RD	MIDLAND	NC	28107
2009	73691	19.16	P & P MOTORS INC	4955 HWY 601 SOUTH	CONCORD	NC	28025
2009	73844	36.43	PAGE JEFFERY LYNN & CRYST	8010 UNIONVILLE BRIEF ROAD	MONROE	NC	28110
2009	73984	42.3	PALAEZ LUIS	280 CLINTWOOD DRIVE NW	CONCORD	NC	28027

2009	74002	71.55	PALMA INES LOPEZ	2919 LANCASTER ST	CONCORD	NC	28027	
2009	74012	30.32	PALMER CLAYTON CARL JR	1165 SIDNEY DR	SALISBURY	NC	281478238	
2009	74552	440.75	PARKERS CHAPEL A M E	578 OLD CHARLOTTE ROAD	CONCORD	NC	28025	
2009	74593	451.15	PARKS ERNEST HEIR	% LENA PARKS KIRK	608 HURC	KANNAPOLIS	NC	28083
2009	74603	30.54	PARKS HOME REPAIR AND	6007 CREEKVIEW CT		HARRISBURG	NC	28075
2009	74608	451.15	PARKS JAMES E	% LENA PARKS KIRK	608 HURC	KANNAPOLIS	NC	28083
2009	74693	46.26	PARRAL SAMUEL CHAVEZ	513 HARRIS ST NW	CONCORD	NC	280254458	
2009	74709	203.46	PARRISH HELEN MARIE	1924 MARLWOOD CIR		CHARLOTTE	NC	282274031
2009	75191	11.32	PAYNE WILLIAM LUTHER	6430 GOLD FISH ROAD	PO BOX	KANNAPOLIS	NC	280838114
2009	75210	160.27	PEACOCK CLAUDE E & HELEN	1625 EARNHARDT ROAD		SALISBURY	NC	28146
2009	75223	58.09	PEADE GARY F & BRENDA E M	C/O BRENDA MVENG	560 LAK	JOHNS CREEK	GA	300225673
2009	75656	147.67	PEREZ CESAR VENEGAS	2705 PAMLICO PLACE	CONCORD	NC	28027	
2009	75688	42.6	PEREZ RAMIRO REYNOSO	2848 FAIRBANKS DRIVE	CONCORD	NC	28027	
2009	75939	46.32	PETHEL GLORIA	2760 HEIDELBERG DRIVE	CONCORD	NC	28025	
2009	76422	26.48	PICKETT BUILDING SOLUTIONS	5697 GOLD HILL ROAD	CONCORD	NC	28025	
2009	76780	18.63	PITTMAN JAMES ROCKY	249 SHEPHERD RD		MOORESVILLE	NC	281159368
2009	76784	10.48	PITTMAN JIMMY LEE	8077 LONGBRIAR DR		KANNAPOLIS	NC	28081
2009	77204	1580.39	POINTE AT RIVERWALK HOME C/O TOM L SMALL		PO BOX 19	CONCORD	NC	280260191
2009	77205	355.96	POINTE AT RIVERWALK HOME C/O TOM L SMALL		PO BOX 19	CONCORD	NC	280260191
2009	77206	1049.94	POINTE AT RIVERWALK HOME C/O TOM L SMALL		PO BOX 19	CONCORD	NC	280260191
2009	77567	141.01	PORTER ROBIN JEANNETTE	201 FIR AVE		KANNAPOLIS	NC	28081
2009	77703	66.02	POTTS MARY F ESTATE	C/O VERLIVIA E AQUINO	404 HA'	WILSON	NC	278932786
2009	77941	11.48	PRESLEY JOHNNY RINGO	1636 HALIFAX RD		MT PLEASANT	NC	28124
2009	78072	46.49	PRICE FRANK DON JR	C/O SUZANNE PRICE	1078 ALPI	SALISBURY	NC	281468654
2009	78512	18.63	PUCKETT GEYNELL F	1421 OAKSHADE AVENUE		KANNAPOLIS	NC	28083
2009	78839	47.74	R & A MAINTENANCE	4158 AMARILLO DR	CONCORD	NC	28027	
2009	78854	11.3	R E B WELDING	1681 LEMMING DRIVE	CONCORD,	NC	28025	
2009	78855	20.7	R E C MOTORS	P.O. BOX 33		HARRISBURG	NC	28075
2009	78959	18.63	RAFFALDT DONNIE R JR	1086 OPEN ST		CHINA GROVE	NC	28023
2009	79105	33.72	RAMIREZ CECILIA	45 TOWER CIR	CONCORD	NC	28027	
2009	79148	32.93	RAMOS MARI BEL	272 EPWORTH ST	CONCORD	NC	28027	
2009	79208	12.22	RAMSEY WYMAN JR	3600 PARK RD		CHARLOTTE	NC	282094129
2009	79853	129.13	REID EUNICE	1009 BLUEBILL DR	CONCORD	NC	28025	
2009	80580	75.79	RICHARDSON BILLY RAY	116 CORBAN AVE SE	CONCORD	NC	28025	
2009	80969	16.05	RINEHARDT'S INTERIORS	PO BOX 887	CONCORD	NC	280260887	
2009	81263	97.54	RIVERA RAUL &	1052 MEADOWBROOK LANE	CONCORD	NC	28027	
2009	82039	164.64	RODGERS KATHERINE L	1409 CABOT DRIVE		PEARISBURG	VA	241341852
2009	82107	52.05	RODRIGUEZ JORGE L	521 CHESTNUT ST		ROCK HILL	SC	297305824
2009	82289	150.71	ROJOS MA CRISTINA	414 WINECOFF SCHOOL RD	LOT 1	CONCORD	NC	28027
2009	82327	54.38	ROLLINS WILLIAM TIMOTHY	C/O R MICHAEL ROLLINS	102 PO	SALISBURY	NC	28147
2009	82562	30.45	ROSEN EDWARD STEWART	PO BOX 1255		HARRISBURG	NC	280751255
2009	82890	40.6	ROYAL WAYNE EDWARD	716 GRANDVIEW DR	CONCORD	NC	28025	
2009	83033	165.25	RUCKER MARY HEIR					
2009	83158	44.94	RUMUALDO PATRICIA VALEN	2625 RAWHIDE CT #252	CONCORD	NC	280272953	
2009	83296	27.98	RUSSELL G GREGORY	6406 ROANOKE DRIVE	KANNAPOLIS	NC	28081	
2009	83746	213.51	SALGADO SERGIO MONJE	2706 LANCASTER ST	CONCORD	NC	28027	
2009	83801	10.02	SAM'S CLOTHIERS	51A BURGESS ROAD		HARRISONONBUR	VA	228019709

2009	83992	205.39	SANTIAGO ADRIAN MARTINEZ	3030 JESSICA LANE	CONCORD	NC	28025	
2009	84176	762.56	SAVEUR MONTIE LEE	157 WRENFIELD LANE	CONCORD	NC	28025	
2009	84190	11.14	SAWYER DONALD EUGENE	C/O PHYLLIS A FURR	3925 US 6	CONCORD	NC	28025
2009	84277	10.48	SCARBOROUGH JEFFERY L	139 STACYBROOK DRIVE SE	CONCORD	NC	28025	
2009	84774	78.84	SCOTT WILLIAM D	PO BOX 4353	PIKEVILLE	KY	415024353	
2009	85199	19.11	SELLERS DONALD E & DEANE	2501 BARR RD	CONCORD	NC	28025	
2009	85268	147.67	SELLERS STEPHEN B	4632 DELRAE CIR	CONCORD	NC	280270116	
2009	85363	83.03	SETTLEMYER DAVID E	2421 ACADIA COURT	KANNAPOLIS	NC	28083	
2009	85381	40.1	SEVER THEODORE	8517 INDIAN SUMMER TRAIL	HARRISBURG	NC	28075	
2009	85409	18.63	SEXTON NELSON	522 WALTER ST	KANNAPOLIS	NC	28083	
2009	86019	20.53	SHELTON LEWIS W	4483 PEBBLEBROOK CIRCLE	CONCORD	NC	28027	
2009	86207	154.06	SHIELDS FREDERICK	1303 CREEKSIDE	CONCORD	NC	28025	
2009	86254	755.33	SHINN MONTGOMERY L	% ANNIE SHINN JASPER	9802 LE UPPR MARLBORO	MD	207724619	
2009	86445	22.79	SHOE STEVEN L	28830 LAMBERT ROAD	MOUNT PLEASANT	NC	28124	
2009	86573	265.6	SHROYER GENE S	1543 RIVERSIDE DR	CHARLOTTE	NC	282149652	
2009	86932	122.87	SILKY USA LLC	7144 WEDDINGTON RD NW	CONCORD	NC	28027	
2009	87538	33.72	SLOAN BILL LEE	2912 SHIELDS DR	CONCORD	NC	28027	
2009	87647	15.74	SLS RETAILERS LLP	6285 HARBOR DRIVE	CONCORD	NC	28025	
2009	87969	93.37	SMITH DAVID WAYNE	8380 ROCKY RIVER RD	HARRISBURG	NC	28075	
2009	88804	133.82	SMITH THEODORE F MRS	C/O VIRGINIA SIDES	3464 FARM	CONCORD	NC	280277216
2009	88836	17.95	SMITH VENDING CO	470 OLD SALISBURY CONC	CONCORD	NC	28025	
2009	88839	489.89	SMITH VENDING CO	470 OLD SALISBURY CONC	CONCORD	NC	28025	
2009	88842	18.54	SMITH VENDING CO	470 OLD SALISBURY CONC	CONCORD	NC	28025	
2009	89049	31.52	SNIPES STEPHEN W	2186 MONTFORD AVE	CONCORD	NC	280270747	
2009	89166	200.97	SOLEDA ARMANDO	2790 PAMLICO PLACE	CONCORD	NC	28027	
2009	89218	12.06	SONA ELECTRONICS	PO BOX 16608	SUGAR LAND	TX	774966608	
2009	89258	47.38	SORIANO LORENA SOSA	2753 PAMLICO PLACE	CONCORD	NC	28027	
2009	89413	79.63	SOUTHBROOK HOMEOWNERS	C/O MCLAMB HOLDINGS	PO BOX LITTLE RIVER	SC	295660008	
2009	89598	400	SPEARS FRED A	15405 RUTHERFORD	DETROIT	MI	482271941	
2009	89629	145.66	SPEARS MARK A	SPEARS CONSTRUCTION INC	1392 GOLD HILL	NC	28071	
2009	89630	17.22	SPEARS MARK ALAN	331 TALA DR SW	CONCORD	NC	280271745	
2009	90154	32.97	STAIRMAN INC THE	6419 OLD WAGON LANE	CONCORD	NC	280256239	
2009	90554	11.14	STARNES EDWARD EUGENE	5125 LONG FERRY ROAD	SALISBURY	NC	28146	
2009	91043	859.05	STEVENSON CHRISTOPHER LA	&LELA/MARY &CRYSTAL STEVENS	SALISBURY	NC	281441429	
2009	91044	14.96	STEVENSON CHRISTOPHER LA	467 HEILIGTOWN RD	SALISBURY	NC	281441429	
2009	91406	39.92	STONE ROBERT E	241 BAR LINK RD	MT PLEASANT	NC	28124	
2009	91431	9.7	STONEWALL COMPANY INC	155 HUNTINGTON LN	MOORESVILLE	NC	281178057	
2009	91508	2.88	STOWE ANGEL MACHE	1310 PRICE AVE	KANNAPOLIS	NC	28081	
2009	91515	10.48	STOWE HUGH MASON	1025 ARROWHEAD DR SE	CONCORD	NC	280253903	
2009	91583	139.33	STREATER ANNIE M	624 TERRACE ST	KANNAPOLIS	NC	28081	
2009	91822	46.81	SUASTEGUI JORGE MORALES	294 EPWORTH STREET NW	CONCORD	NC	28027	
2009	91956	16.9	SUMLIN FRED W	126 JAMES ST SW	CONCORD	NC	280255236	
2009	91958	24.84	SUMLIN FRED W	126 JAMES ST SW	CONCORD	NC	280255236	
2009	92003	53.01	SUMMERS ROBERT R	6747 HEATHER LN	CONCORD	NC	28025	
2009	92186	56.02	SUTTON JERRY JR	3241 LAKELAND RD	CONCORD	NC	28027	
2009	92322	26.95	SWEATT RICKY L	606 EDDLEMAN RD	KANNAPOLIS	NC	280836121	
2009	92966	25.99	TAYLOR ERNEST JOSEPH JR	809 KLONDALE AVE	KANNAPOLIS	NC	28081	

2009	93150	955.33	TAYLOR WALTER ROBERT EST C/O LAKEDRICK JOSE THOMAS	207	CONCORD	NC	280255553
2009	93883	190.07	THOMPSON LILLIAN	C/O RONNIE THOMPSON JR	1628	CONCORD	NC 28025
2009	93929	42.18	THOMPSON ROBERT EDWIN	794 CRESTMONT DR SE		CONCORD	NC 280258792
2009	94012	733	THORNTON LANDSCAPING	10111 ROBERT BOST RD		MIDLAND	NC 28107
2009	94332	46.67	TOLBERT NANCY SMITH HEIR	C/O J LEE THOMPSON	148	GEOF CONCORD	NC 280255458
2009	94334	64.53	TOLBERT NANCY SMITH HEIR	C/O J LEE THOMPSON	148	GEOF CONCORD	NC 280255458
2009	94534	10.94	TOTAL REALITY RACING LLC	2917 CARALEA VALLEY DR		CONCORD	NC 28027
2009	94724	185.09	TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC 282366140
2009	94725	207.53	TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC 282366140
2009	94726	75.96	TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC 282366140
2009	94727	66.02	TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC 282366140
2009	94728	304.17	TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC 282366140
2009	95311	14.8	TROXLER KEITH G JR	2706 CENTERGROVE RD		KANNAPOLIS	NC 280839625
2009	95390	98.66	TRULL KIRK	1063 GOLF VIEW WAY		SPRING HILL	TN 371745191
2009	95581	27.11	TUCKER JAMES M	8060 COUNTY LINE ROAD		MT PLEASANT	NC 28124
2009	95755	66.27	TUCKER YOLANDA K	656 LEISURE PARK CIRCLE		KANNAPOLIS	NC 28083
2009	95945	46.4	TUTTEROW DAVID	1221 MEMORY LANE		CONCORD	NC 28025
2009	95977	760.42	TWLS INC	PO BOX 1091		CONCORD	NC 280261091
2009	95982	614.36	TWLS INC	PO BOX 1091		CONCORD	NC 280261091
2009	96061	236.48	TYSON REALTY SERVICES	5420 APPLE GLEN DR		HARRISBURG	NC 28075
2009	96215	256.53	UNKNOWN TWP 12 MAP 17	C/O ROGER DALE LOVE	10889	JIMIDLAND	NC 28107
2009	96408	44.94	VALADES MARINO	256 CLINTWOOD DR NW		CONCORD	NC 28027
2009	96411	49.82	VALDERAMA MIREYA CORTEZ	277 CLINTWOOD DR NW		CONCORD	NC 28027
2009	96566	31.11	VANCE CLAUDE STEVEN JR	4219 FOURWINDS CT SW		CONCORD	NC 280270413
2009	96681	67.24	VANG STEPHANIE M	1024 ROSS AVE APT 4		SAINT PAUL	MN 551064142
2009	96746	51.13	VARGAS OMAR	3124 TRIPP TER NW APT 81		CONCORD	NC 28027
2009	96992	96.34	VIASSI INC	5911 LEATHERWOOD CT		HARRISBURG	NC 28075
2009	97527	95.87	WAGNER JUSTIN JACKSON	C/O TERRY & DANIENE COFIELD 39		CONCORD	NC 28025
2009	97546	115.64	WAGNER TERRI JEAN LONG	412 LAKE SHORE PLACE		CONCORD	NC 28027
2009	97547	156.83	WAGNER WALLACE M & CATH	540 BOUNTY LN		SANFORD	NC 273301065
2009	97858	10.48	WALL CHAD F	917 GRACE AVE		KANNAPOLIS	NC 280833009
2009	98795	46.18	WATTS EUGENE SR	% MARION G JOHNSON	292	SAI CONCORD	NC 28025
2009	99725	115.18	WHIDDON SHERRIE	1001 E WT HARRIS BLVD	#P238	CHARLOTTE	NC 282134104
2009	99798	23.55	WHITAKER PAMELA D	4325 WEDDINGTON RD NW		CONCORD	NC 280279089
2009	100323	22.62	WHITLEY WILLIAM ALEXANDI	3830 OLD CONCORD-SAL		CONCORD	NC 28025
2009	100554	17.74	WIGGINS ERICK D	5085 WHEAT DR SW		CONCORD	NC 280278742
2009	100768	40.62	WILEY JENNIE REYN MRS EST/ % HENRY WILEY		143	EDINBI KANNAPOLIS	NC 28083
2009	100848	22.64	WILKES TAX SERVICE INC	PO BOX 746		KANNAPOLIS	NC 28083
2009	100959	134.74	WILLARD TERRI CAUDLE	5725 COUNTY LINE RD		MT PLEASANT	NC 281248963
2009	101198	58.09	WILLIAMS LARRY L	149 CAROLINA FARMS BLVD		CAROLINA SHORE	NC 284672292
2009	102016	165.25	WITHERSPOON VICTOR JR	5216 BAHAMA DR		KANNAPOLIS	NC 280817422
2009	102036	19.36	WIZZARD HOME SERVICE INC	5892 TWEED COURT		CONCORD	NC 28027
2009	102186	27.85	WOODARD BOBBY R JR	409 OAK CIRCLE		KANNAPOLIS	NC 280811105
2009	102249	379.58	WOODS ALLEN JR & ZELMA BC	1107 MOSS AVE		KANNAPOLIS	NC 280812228
2009	23753	441.67	CAROLINA PLASTIC SURGERY	C/O DR MARK HOFFMAN	8020	K CITRUS HEIGHTS	CA 95610
2009	54790	719.46	K-FABIAN INC	858 UNION ST S		CONCORD	NC 28025
2009	56767	59.84	KLEAN CARE SYSTEMS INC	1611 HEATHER GLEN ROAD		KANNAPOLIS	NC 280819433

2009	59181	257.91	LEGACY PLAY	103 OAKLEY DR	HARRISBURG	NC	28075
2009	76672	15.2	PINNACLE INVESTMENT & DEV	1100 TEMPLETON AVE	CONCORD	NC	28025
2009	84687	586.15	SCOTT DAVID EUGENE	845A CATES ST	CHARLOTTE	NC	28202
2009	91429	33.45	STONES USED CARS & BODY W	2501 EVA DRIVE NW	CONCORD	NC	28025
2009	93466	1568.72	THE VILLA TRAILER PARK	1200 WYRICK LN	KANNAPOLIS	NC	28083
2009	93657	297.36	THOMAS MASONRY INC	4107 KING ARTHUR COURT	KANNAPOLIS	NC	28081
2009	97045	572.1	VILLAGE FUDGE & CANDY SHK	126 SPENCER AVE NW	CONCORD	NC	280254348
2009	98503	175.85	WASHINGTON GARFIELD JR	3118 MORNING DRIVE	CHARLOTTE	NC	282087100
2009	16454	21.06	BENFIELD ELLA N K				0
2009	39499	354.79	FURR A E EST				0
2009	52262	284.33	ISENHOUR W I HEIR				0
2009	53446	118.23	JOHNSON C R ESTATE OF				0
2009	61924	415.29	LYNCH A A & R B & W J				0
2009	69860	253.4	MT CANAAN COLORED HOLINESS CH				0
2009	79914	555.33	REID R G ESTATE				0
2009	95998	167.23	TWP 12 MAP 7 PARCEL 8 50				0
2009	96208	118.87	UNKNOWN OWNER(4-10-2.00)				0
2009	96209	149.38	UNKNOWN PCL 11-7-84.30				0
2009	96214	34.27	UNKNOWN TWP 11 MAP 4				0
2009	96216	155.33	UNKNOWN TWP 12 MAP 36				0
2009	96217	155.33	UNKNOWN TWP 12 MAP 37				0
2009	96218	725.56	UNKNOWN TWP 12 MAP 37				0
2009	96220	145.4	UNKNOWN TWP 12 MAP 39				0
2009	96221	90.83	UNKNOWN TWP 12 MAP 5				0
2009	96222	95.79	UNKNOWN TWP 12 MAP 53 PCL 7 20				0
2009	96223	99.77	UNKNOWN TWP 12-62-31 10				0
2009	96224	533.38	UNKNOWN TWP 2 MAP 20 PCL 3 19				0
2009	96225	40.62	UNKNOWN TWP 4 MAP 10				0
2009	96226	46.18	UNKNOWN TWP 4 MAP 110				0
2009	96227	117.62	UNKNOWN TWP 4 MAP 118				0
2009	96228	80.9	UNKNOWN TWP 4 MAP 15				0
2009	96230	22.23	UNKNOWN TWP 4 MAP 15 PARCEL 65				0
2009	96231	149.68	UNKNOWN TWP 4 MAP 23				0
2009	96232	107.35	UNKNOWN TWP 4 MAP 28				0
2009	96233	90.41	UNKNOWN TWP 4 MAP 36				0
2009	96234	120.04	UNKNOWN TWP 4 MAP 37				0
2009	96235	160.26	UNKNOWN TWP 4 MAP 44				0
2009	96237	48.07	UNKNOWN TWP 4 MAP 57				0
2009	96238	75.58	UNKNOWN TWP 4 MAP 57 PCL 34 70				0
2009	96239	17.4	UNKNOWN TWP 4 MAP 59				0
2009	96240	255.51	UNKNOWN TWP 4 MAP 74 PARCEL 48				0
2009	96241	14.2	UNKNOWN TWP 4 MAP 74 PCL 22 20				0
2009	96243	196.24	UNKNOWN TWP 4 MAP 76 PARCEL 28				0
2009	96244	11.23	UNKNOWN TWP 4 MAP 79				0
2009	96245	96.75	UNKNOWN TWP 4 MAP 85				0
2009	96246	75.58	UNKNOWN TWP 4 MAP 95 PCL 58 10				0
2009	96247	15.28	UNKNOWN TWP 4 MAP 99				0

2009	96251	96.57 UNKNOWN TWP 9-14-14 60					0
2009	96252	319.03 UNKOWN TWP 4 MAP 39 PARCEL 114					0
2009	28905	11.83 CORRIHER ISAAC WADE	283 WAKEFIELD DR	SALISBURY	NC		28146
2009	21147	18.63 BRYAN KEVIN L & WF TRACI L	20127 STONEVIEW DR	RICHMOND	TX		774074167
2009	68512	804.95 MOREHEAD NANNIE HRS					
2009	24494	69.99 CASTEL ANNIE BELL EST					0
2009	52570	755.33 JACKSON ELLA HEIR					
2009	61259	155.33 LOVE J GREEN HEIR					
2009	45014	20.85 HANN RAYMOND L	2842 LEWIS ROAD	MILTON	FL		325709680
2009	61602	155.33 LOWERY E D MRS EST					
2009	18947	855.79 BOST MARGARET C					
2009	17708	1443.86 BLACKWELDER EMMITT					
2009	17709	1678.44 BLACKWELDER EMMITT					
2009	20398	181.76 BROOKS MARK A	4400 GULF STREAM DR APT B	NAPLES	FL		341126820
2009	50799	518.05 HOWIE MARGARET E					
2009	35484	42.63 ENIX CHARLES	998 SCOTLAND DRIVE	CONCORD	NC		28025
2009	43592	45.73 GROOMS JIM	116 WOOD AVE	KANNAPOLIS	NC		280837508
2009	38643	385.14 FPNC ENTERPRISES LLC	19800 TANBARK WAY	BRINKLOW	MD		20862
2009	22117	138.43 BUTLER EDD HEIR					0
2009	68602	79.42 MORGAN GWENDOLYN W	9314 BACKWOODS POND LANE	CONCORD	NC		28025
2009	98931	74.55 WEAKS TOM HRS					
2009	98906	74.55 WEAKS CORA HEIR					
2009	15735	234.71 BAXTER OLLIE HEIR					0
2009	74585	278.48 PARKS CORNELL EST	C/O GLENDA SMITH	705 FALL: KANNAPOLIS	NC		280810017
2009	74586	79.74 PARKS CORNELL EST	C/O GLENDA SMITH	705 FALL: KANNAPOLIS	NC		280810017
2009	74587	521.97 PARKS CORNELL EST	C/O GLENDA SMITH	705 FALL: KANNAPOLIS	NC		280810017
2009	74605	197.12 PARKS JACK HEIR	C/O DONNA ANSLEY	9040 LIT: CHARLOTTE	NC		28215
2009	74606	69.32 PARKS JACK HEIR	C/O DONNA ANSLEY	9040 LIT: CHARLOTTE	NC		28215
2009	23561	67.45 CAROLINA CAPS & TEES	601 WILSHIRE AVENUE SW	CONCORD	NC		280258416
2009	41099	14.2 GIBSON MAUDE MRS					0
2009	88291	319.03 SMITH JENNIE M					
2009	18653	48.84 BOOTH BENJAMIN WILLIAM	5400 JOHN Q HAMMONDS NW	CONCORD	NC		28025
2009	68911	777.76 MORRISON BEULAH EST					
2009	21237	555.33 BUCHANAN POLLY					
2009	26743	42.28 CLINE DAVID E SR	C/O DAVID E CLINE JR	1075 SHE: CONCORD	NC		28027
2009	74620	607.51 PARKS LEWIS					4863
2009	18807	107.87 BOST CHARLIE A SR					7100
2009	55672	20.77 KENNEDY JOHN RAY	4900 VALLEY TRAIL CT	CONCORD	NC		28025
2009	47159	10.48 HEAVEY TIMOTHY M & SHERR	21516 MEMORIAL AVE	SOUTH CHESTERF VA			23803
2009	49674	115.64 HOLMES EVA	3420 25TH ST SE APT 2	WASHINGTON	DC		200201944
2009	408	102.25 FIRST MARINER BANK	3301 BOSTON STREET	BALTIMORE	MD		21224
2009	15	12.55 EQUITY HOME IMPROVEMENT	4801 YELLOW POPLAR LN	CONCORD	NC		28025
2009	16	19.69 EQUITY HOME IMPROVEMENT	4801 YELLOW POPLAR LN	CONCORD	NC		28025
2009	31725	200.97 DEAL C M					
2009	43855	133.46 GURKIN HUBERT L JR	7009 WHITEMARSH CT	CHARLOTTE	NC		282104910
2009	38535	22.07 FOWLER EDWARD C	265 FRYLING AVE SW	CONCORD	NC		28025
2009	27396	21.06 COLBERT WALTER J MRS	4949 ATHENS ST	KANNAPOLIS	NC		280816432

2009	264	69.97	LEGACY PLAY	103 OAKLEY DR	HARRISBURG	NC	28075
2009	265	66.63	LEGACY PLAY	103 OAKLEY DR	HARRISBURG	NC	28075
2009	266	88.59	LEGACY PLAY	103 OAKLEY DR	HARRISBURG	NC	28075
2009	261	767.42	BRECKNER INDUSTRIES INC	3400 BIGGERS ROAD	CONCORD	NC	28025
2009	467	458.42	DRAGON WOK	2212 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	468	600.11	DRAGON WOK	2212 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	469	758.47	DRAGON WOK	2212 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	470	931.86	DRAGON WOK	2212 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	471	1125.21	DRAGON WOK	2212 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	445	1024.53	RAYMOND C STAFFORD	289 SCALYBARK TRL	CONCORD	NC	280277553
2009	446	1117.67	RAYMOND C STAFFORD	289 SCALYBARK TRL	CONCORD	NC	280277553
2009	501	1452.03	FAST TIMES FABRICATION INC C/O PHILIP STEFANELLI	4075 HW MIDLAND	NC		28107
2009	502	1142.11	FAST TIMES FABRICATION INC C/O PHILIP STEFANELLI	4075 HW MIDLAND	NC		28107
2009	67968	74.17	MONTGOMERY RUSSELL M	3461 MICHAEL AVE SW	WYOMING	MI	495093421
2009	68263	12.81	MOORE ROBERT T	12760 BETHEL SCHOOL RD	MIDLAND	NC	28107
2009	92580	185.49	TALAVERA MARIEL	7732 PENCE POND LN	CHARLOTTE	NC	282272448
2009	98917	725.56	WEAKS FLOYD JR				
2009	100956	10.48	WILLARD CHRISTIPHER JOSEPH	1866 BREEZEHILL RD	KERNERSVILLE	NC	27285
2009	60171	10.46	LISENBY MARLENE P	9261 MEADOW VISTA ROAD	CHARLOTTE	NC	28213
2009	66912	51.15	MILLER CLARENCE & FRED				
2009	98802	755.33	WATTS JAMES				
2009	577	411.72	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	578	443.7	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	579	596.9	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	580	929.86	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	581	1133.55	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	582	1024.71	KQK INC DBA TANTRUM	ATTN KARIM Q KARA	4321 SA' CHARLOTTE	NC	28213
2009	589	143.09	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	590	132.51	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	591	111.19	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	592	93	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	593	76.77	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	594	63.32	KISER PHILLIP WILLIAM	154 SOUTHWAY LANE	STATESVILLE	NC	286259147
2009	46242	20.12	HARTSELL MARGARET ESTATI	C/O BEN F BIGGERS	199 EASTC CONCORD	NC	280253649
2009	54700	66.8	JULIE LATERRA HOMES	8532 PIT STOP COURT	SUITE 10 CONCORD	NC	28027
2009	54107	10.48	JONES JAMES HARRY SR	PO BOX 1333	CONCORD	NC	28026
2009	56677	138.1	KISER MELISSA A	1609 MACKENZIE LANE	MONROE	NC	28110
2009	28401	913.22	COOK LIZZIE B				
2009	86576	27.68	SHU-FIXERY	28 UNION STREET SOUTH	CONCORD	NC	28025
2009	623	174.66	VILLAGE GRILL	141 WEST AVENUE	KANNAPOLIS	NC	28081
2009	624	190.51	VILLAGE GRILL	141 WEST AVENUE	KANNAPOLIS	NC	28081
2009	94532	113.23	TOTAL BODY SPA & FITNESS L	7214 ORCHID RIDGE DRIVE	C/O LI WAXSAW	NC	28173
2009	88892	79.19	SMITH'S PAINT & BODY SHOP I	3246 PERRY STREET	CONCORD	NC	280272902
2009	75225	603.88	PEAK FITNESS HARRISBURG LI	C/O FITNESS MANAGEMENT GROU	CHARLOTTE	NC	282417543
2009	686	806.33	TBAA INC DBA POPLAR TENT	PO BOX 36505	CHARLOTTE	NC	282366505
2009	687	879.65	TBAA INC DBA POPLAR TENT	PO BOX 36505	CHARLOTTE	NC	282366505
2009	688	1257.89	TBAA INC DBA POPLAR TENT	PO BOX 36505	CHARLOTTE	NC	282366505

2009	689	1317.14	TBAA INC DBA POPLAR TENT	PO BOX 36505		CHARLOTTE	NC	282366505
2009	690	1709.56	TBAA INC DBA POPLAR TENT	PO BOX 36505		CHARLOTTE	NC	282366505
2009	691	1799.62	TBAA INC DBA POPLAR TENT	PO BOX 36505		CHARLOTTE	NC	282366505
2009	19595	10.58	BRADSHAW SAMUEL A	671 SPORTSMAN DRIVE		CONCORD	NC	28027
2009	699	463.15	REYNOLDS BRYAN	3716 HEMLOCK PARK DR		KINGSPORT	TN	376632064
2009	702	65.49	BARKER SIGN COMPANY	C/O GABE BARKER	491 CONC	CONCORD	NC	28027
2009	703	71.45	BARKER SIGN COMPANY	C/O GABE BARKER	491 CONC	CONCORD	NC	28027
2009	704	77.4	BARKER SIGN COMPANY	C/O GABE BARKER	491 CONC	CONCORD	NC	28027
2009	16426	54.8	BEN FRANKLIN FL ENTERPRISI	C/O BEN FRANKLIN PROPERTIES 70 DES PLAINES			IL	600164555
2009	22684	155.33	CALDWELL EMMETT W					
2009	22683	185.09	CALDWELL EMMETT W					
2009	22682	297.85	CALDWELL EMMETT W					
2009	75267	860.05	PEAY DAN W HEIR	% DORIS ARCHIE	292 KERR S	CONCORD	NC	280254644
2009	101535	68.49	WILSON ANNIE L	C/O JOHN MEEKINS	550 GREE	BROOKLYN	NY	112164513
2009	26781	16.9	CLINE HAROLD W	C/O MARY ANNA CLINE	436 WII	CONCORD	NC	280253642
2009	83474	456.03	RUX DORIS M					
2009	65118	199.19	MCINNIS JAMES EUGENE	808 MARGATE AVE		KANNAPOLIS	NC	280814872
2009	26698	173.66	CLIFTON DIANE	4068 GROUSE DRIVE		CONCORD	NC	28025
2009	29302	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	29338	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	29351	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	29360	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	29361	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	29363	19.05	CRAFT DEVELOPMENT LLC	2627 BRECKONRIDGE CTR DR		MONROE	NC	281105629
2009	80448	123.23	RICE GRACE ESTATE	C/O TERRI CLARK	902 VIRGIN	KANNAPOLIS	NC	280836743
2009	832	1151.12	M & M BEAR ROCK INC	203 PAINTED FALL ROAD		CARY	NC	27513
2009	53411	28.8	JOHNSON ALICE	C/O EDYTH JOHNSON BANNISTER 2		CONCORD	NC	280278604
2009	161	475.62	GREEN TREE SERVICING LLC	1400 TURBINE DR	STE 200	RAPID CITY	SD	57703
2009	45019	72.2	HANNA RONALD W	PO BOX 531		SALISBURY	NC	28145
2009	45616	381.54	HARRIS EDNA PINION					
2009	69935	55.44	MULL RICKEY LEE	1518 NORMAN SHORE RD		WINSTON-SALEM	NC	27107
2009	95617	449.07	TUCKER LARRY CONSTRUCTIC	3875 MULLIS ROAD		KANNAPOLIS	NC	28083
2009	69232	71.31	MORRISON WENDALL PARKS	13600 CABARRUS STATION RD		MIDLAND	NC	28107
2009	20335	1420.23	BROOKLYN'S FAMIGLIA PIZZE	3655 CONCORD PARKWAY SOUTH		CONCORD	NC	28027
2009	910	1107.48	KLEEN KUT	4411 VINCENT STREET		KANNAPOLIS	NC	28081
2009	911	1337.41	KLEEN KUT	4411 VINCENT STREET		KANNAPOLIS	NC	28081
2009	912	1036.39	KLEEN KUT	4411 VINCENT STREET		KANNAPOLIS	NC	28081
2009	913	629.75	KLEEN KUT	4411 VINCENT STREET		KANNAPOLIS	NC	28081
2009	914	646.07	KLEEN KUT	4411 VINCENT STREET		KANNAPOLIS	NC	28081
2009	63887	90.44	MCBRYDE ALBERT ARCHIE	2424 GRANDHAVEN DR		CONCORD	NC	28025
2009	14951	11.65	BARNHARDT TOMMY EARL	P O BOX 275		MT PLEASANT	NC	28124
2009	14952	35.59	BARNHARDT TOMMY EARL	P O BOX 275		MT PLEASANT	NC	28124
2009	101707	34.43	WILSON ROBERT V	4128 CLINE SCHOOL RD		CONCORD	NC	28025
2009	88	105.26	COX KEVIN W					0
2009	97791	155.33	WALKER MARGARET J & ERVIN J					
2009	16889	16.03	BERTHA ANICA	2970 PLANTATION ROAD		CONCORD	NC	28027
2009	44708	829.75	HAMLIN JUANITA W					

2009	67119	51.15 MILLER JULIETTE P					0
2009	62403	20.12 MALDONADO-DIAZ LUIS	3954 COCHRAN RD SW	CONCORD	NC	280278710	
2009	62718	10.02 MARIA'S FASHION	595 OLD CHARLOTTE ROAD	CONCORD	NC	28027	
2009	81239	20.09 RIVERA IGNACIO A	79 ASHLYN DRIVE SE	CONCORD	NC	28025	
2009	24590	51.13 CASTRO JUAN	1580 FAIRINGTON DR	CONCORD	NC	28027	
2009	39029	899.4 FREEMAN ROBERT M	C/O BARBARA L WHITE	1101 S E CHARLOTTE	NC	282034266	
2009	66651	16.52 MHC ACCOUNTING	2125 SNUGGS PARK ROAD	ALBEMARLE	NC	28001	
2009	76386	9.88 PHOENIX INSTALLATION SERV	4922 JUNIPER GROVE CT SW	CONCORD	NC	28027	
2009	30206	85.87 CRUSE WILLIE W & OTHERS	C/O VICTOR CROWDER	739 OLI CONC	NC	280276328	
2009	31363	269.34 DAVIS KENNETH GLENN	5480 IRISH POTATO RD	KANNAPOLIS	NC	280839664	
2009	60711	240.4 LOCKLEAR DAVID WADE	1555 MARK DRIVE	CONCORD	NC	28025	
2009	27897	90.34 COMPU-WIZZARD	614 RAY SUGGS RD	CONCORD	NC	28027	
2009	22438	27.59 CABARRUS BEACON	KIMBERLY POWELL	79 CABA CONC	NC	28025	
2009	34113	60.77 DUREN STANFRED D	C/O ROBERT B DUREN	4007 CO GREENSBORO	NC	274052877	
2009	102934	176.78 YOUNG CORA LEE	3953 ROCK HILL CHURCH RD	CONCORD	NC	280276690	
2009	139	277.59 LOCKLEAR DAVID WADE	1555 MARK DRIVE	CONCORD	NC	28025	
2009	32283	91.28 DEOSO INC	7686 COTTON STREET	HARRISBURG	NC	28075	
2009	62303	213.55 MAGGIE'S FOOD MART	4007 ARMITAGE DRIVE	CHARLOTTE	NC	28269	
2009	48334	136.77 HIDDEN VALLEY COMMUNITY	1131 LOG CABIN RD	CHARLOTTE	NC	282135827	
2009	72799	165.21 ODELL RONALD W	C/O TINNA BISSETTE	1684 MAR CONC	NC	280251402	
2009	98918	83.89 WEAKS FLOYD JR					
2009	73972	10.48 PAK NORITH	1245 QUINCY CT	CARY	NC	275114928	
2009	30392	339.98 CUNNINGHAM FRANKIE					
2009	73975	17.98 PAK VENTURES & INVESTMEN	14237 BALLANTYNE COUNTRY CL	CHARLOTTE	NC	28277	
2009	65624	144.6 MCNEILL ANTHONY JR	2419 BROAD TIMBERS DR	SPRING	TX	773735010	
2009	73135	127.22 OSBORNE LARRY E	3725 RIVERSIDE VILLAGE DR	HARRISBURG	NC	28075	
2009	19819	21.99 BRAVEHEART GLASS AND MET	1514 DAYBREAK RIDGE ROAD	KANNAPOLIS	NC	28081	
2009	21175	18.63 BRYANT JOSEPH	1321 GRAHAM AVE	KANNAPOLIS	NC	280832671	
2009	35806	1.19 EUDY EARL T	5075 LAKE FISHER ROAD	KANNAPOLIS	NC	280839611	
2009	12655	121.42 ARMSTRONG MICHAEL	10133 CHAPEL RIDGE DR	FORT WORTH	TX	761161291	
2009	30845	98.29 DALTON DAVID WAYNE	8755 BRADFORD ROAD	CONCORD	NC	28025	
2009	260	5.14 BRECKNER INDUSTRIES INC	3400 BIGGERS ROAD	CONCORD	NC	28025	
2009	85124	183.56 SEHORN SEPTIC TANK COMPAN	3984 JOE BOST ROAD	CONCORD	NC	28025	
2009	92314	405.5 SWEATT LARRY	PO BOX 270	IKES FORK	WV	24845	
2009	87627	45.72 SLOOP ROBERT J	720 FLORENCE CIR	MADISON	TN	371154913	
2009	87626	197.99 SLOOP ROBERT J	720 FLORENCE CIR	MADISON	TN	371154913	
2009	87633	44.49 SLOOP VICTORIA M	& ROBERT	1405 BIRCH ST KANNAPOLIS	NC	28081	
2009	41038	11.14 GIBERT AMOS	2422 GLENWOOD ST	KANNAPOLIS	NC	28083	
2009	96931	124.11 VERDUZCO SERGIO YANEZ	3872 GOLDENEYE DR	CONCORD	NC	28025	
2009	32676	10.48 DIMON JAMES G	234 SPRING ST NW	CONCORD	NC	28025	
2009	49140	28.5 HITCHCOCK JIMMY D	123 ACADEMY AVE NW	CONCORD	NC	280254800	
2009	78194	6.48 PRIME CAR CARE INC	3823 PINEY GROVE ROAD	CHARLOTTE	NC	282129008	
2009	99356	19.39 WELLS FARGO FIN NC INC	4143 121ST ST	URBANDALE	IA	50323	
2009	70721	20.87 NAMET ROSALIND	1626 BARBARA ANN CIR	KANNAPOLIS	NC	28081	
2009	48863	440.71 HINES PENN MRS	INT ASSO ITF TOWER #2 17TH FBAN	THAILAND		0	
2009	77142	155.33 PLUNKETT MARGARET S				0	
2009	83253	54.61 RUSS MAUDE	67 PARK DR SW	CONCORD	NC	28027	

2009	76616	120.35	PINE CREEK DEVELOPERS LLC	6018 CHARDONNAY CIR	KANNAPOLIS	NC	280810001
2009	73955	18.9	PAINTER NOEL	C/O SHELIA PAINTER	770 SAUS NASHVILLE	TN	372053021
2009	52697	42.41	JACOBS JAMES ROBERT	C/O JENNIFER N JACKSON	2530 MFAYETTEVILLE	NC	280363434
2009	79875	5.31	REID JOE MASONRY INC	7900 SADDLEVIEW COURT	CHARLOTTE	NC	28215
2009	25919	767.97	CHRISTENBURY VILLAGE A	OWNERS ASSOCIATION INC	4530 CHARLOTTE	NC	282093790
2009	83543	7.9	S & K FAMOUS BRANDS INC #3	C/O RASH	PO BOX 260888 PLANO	TX	750260888
2009	92047	783.26	SUNBRIDGE CAPITAL INC	7500 COLLEGE BLVD	STE 1450 OVERLAND PARK	KS	662104040
2009	92048	1737.35	SUNBRIDGE CAPITAL INC	7500 COLLEGE BLVD	STE 1450 OVERLAND PARK	KS	662104040
2009	30943	46.67	DANIEL ROBERT LEWIS	230 LUCKY DR NW	CONCORD	NC	280275557
2009	92049	4257.85	SUNBRIDGE CAPITAL INC	7500 COLLEGE BLVD	STE 1450 OVERLAND PARK	KS	662104040
2009	10517	13.66	ADDIS CHRISTOPHER T	826 SILVER FOX DR	CONCORD	NC	28025
2009	94215	386.92	TIN KNOCKERS SHEET METAL	5140 WHEAT DRIVE SW	CONCORD	NC	28027
2009	57097	1.86	KOCH RALPH HENRY &	LAVENE JOYCE K	13404 STEF MIDLAND	NC	28107
2009	75151	667.35	PAYNE INEZ HEIRS	% HARRIET L MELTON	918 S CF KANNAPOLIS	NC	28083
2009	58707	122.92	LAWSON MARGARET C	1228 MARK DR	CONCORD	NC	280258201
2009	30255	163.86	CRUZ WILLIAMS DEL ROSARIC	2610 HEIDELBERG DR	CONCORD	NC	28025
2009	75700	3197.03	PERFECT LINE INC	8910 PURDUE ROAD	SUITE 48C INDIANAPOLIS	IN	46268
2009	23090	71.55	CAMPECHANO DANIEL	3005 TRIPP TERRES	CONCORD	NC	28027
2009	17095	1044.48	BIERMAN MARK A	1191 THANET ST SW	CONCORD	NC	280257111
2009	19580	361.36	BRADSHAW EDNA W	1264 S MAIN G Q ST	SALISBURY	NC	281468785
2009	31624	213.18	DAWSEY SAM HEIR	C/O DEBRA ALLMAN	9555 ARC DAVIDSON	NC	280367588
2009	78489	1166.05	PRYOR RAYMOND	261 LINCOLN ST SW	CONCORD	NC	280255424
2009	86557	108.63	SHREENATH KRUPA INC DBA	7676 ORCHARD PARK CIR	HARRISBURG	NC	28075
2009	81190	4.14	RITCHIE-ANDERSON ENTERPRI	MODERN SOLUTIONS SALON & SPA	CHINA GROVE	NC	280230196
2009	61791	5482.36	LUNA STONE INC	729 DUTCH RD	MT PLEASANT	NC	281249339
2009	32977	221.77	DON JONES ENTERPRISES LLC	4495 MOTORSPORTS DR	STE 13C CONCORD	NC	28027
2009	101475	659.46	WILLIS BOBBY M	975 BRAXTON DR	CONCORD	NC	280256839
2009	44634	27.94	HAMILTON BARBARA	11100 TROUTMAN RD	MIDLAND	NC	281076763
2009	11938	18.75	AMERICAN ELITE HOMES INC	P.O. BOX 868	KANNAPOLIS	NC	280821160
2009	68682	200.4	MORGAN TERRY R	4431 SHIMPOCK RD	CONCORD	NC	28027
2009	90300	1030.99	STANCIL AND SUMMERLIN MA	5063 LACEWOOD COURT	CONCORD	NC	28025
2009	78397	9.29	PROPST SHARON MARGARET	C/O SHARON DAWSON	5135 W CONCORD	NC	280279097
2009	89428	161.16	SOUTHER JEANNETTE T	4201 LAURELWOOD	CONCORD	NC	28025
2009	291	3988.95	LUNA STONE INC	729 DUTCH RD	MT PLEASANT	NC	281249339
2009	102566	967.83	WYRICK HOWARD V	C/O JAMES C LANIK	PO BOX 15 HIGH POINT	NC	272611550
2009	23214	785.15	CANNON VILLAGE ASSOCIATE INC	136 OAK AVENUE	KANNAPOLIS	NC	28081
2009	571	1401.45	1ST ROUND DRAFT SPORTS BA	ATTN: JAY SMITH	929-A CONCORD	NC	28027
2009	459	916.51	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	460	1058.78	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	461	1294.95	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	462	2187.06	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	463	2635.12	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	464	2881.13	INSTITUTE FOR DIVINE HEALT	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2009	51891	5927.23	IMAJES LLC	9450 MOSS PLANTATION AVE NW	CONCORD	NC	28027
2009	98697	2866.15	WATSON GROUNDWORKS INC	2400 CROWNPOINT EXECUTIVE DR	S CHARLOTTE	NC	28227
2009	58791	4662.25	LDQ SPEEDWAY PARTNERS LL	16390 WEST CATAWBA AVENUE	SU CORNELIUS	NC	28031
2009	37110	1857.94	FINAL PROPERTIES LLC	2915 CHARLOTTE HWY	MOORESVILLE	NC	281178052

2009	36402	4801.79	FALAPCO INCORPORATED	2110 CHARLOTTE HIGHWAY	MOORESVILLE	NC	28117	
2009	40841	5948.18	GELDER & ASSOCIATES INC	8109 FAYETTEVILLE RD #102	RALEIGH	NC	276030288	
2009	74607	40.62	PARKS JACK HEIR	C/O DONNA ANSLEY	9040 LIT CHARLOTTE	NC	28215	
2009	465	4191.26	YAMAYI JAPANESE STEAKHOU	2218 ROXIE STREET NE	KANNAPOLIS	NC	28083	
2009	41444	911.44	GLENGROVE HOMEOWNERS A	919 NORLAND RD	CHARLOTTE	NC	282056325	
2009	65806	3.49	MEADOW CREEK VILLAGE HO	C/O CEDAR MANAGEMENT GROUP	CHARLOTTE	NC	282216844	
2009	19480	12835.75	BR EQUIPMENT LEASING LLC	C/O MARK BURNS	P. O. BOX : GAINESVILLE	GA	30503	
2009	466	5143.82	YAMAYI JAPANESE STEAKHOU	2218 ROXIE STREET NE	KANNAPOLIS	NC	28083	
2009	102204	400	WOODARD THEODORE HEIR	C/O ELIZA C WOODARD SMITH	514 MILLERSVILLE	MD	211081328	
2009	102203	200	WOODARD THEODORE HEIR	C/O ELIZA C WOODARD SMITH	514 MILLERSVILLE	MD	211081328	
2009	10705	3339.92	AIR LIN PROPERTIES LLC	7533 ALDBURY LANE	HUNTERSVILLE	NC	28078	
2009	57689	269.84	LAGARDE STEVE	4625 ARBORVIEW DR	HARRISBURG	NC	280753908	
2009	94722	356.64	TRES COMPADRES LLC	PO BOX 36140	CHARLOTTE	NC	282366140	
2009	94723	430.71	TRES COMPADRES LLC	PO BOX 36140	CHARLOTTE	NC	282366140	
2009	75055	215.62	PATTON TAYLOR MRS	214 MAHAN ST SW	CONCORD	NC	280255410	
2009	50416	39.49	HORTON LANDVEST INC A NC	C/O MARK HORTON	P O BOX HARRISBURG	NC	280750880	
2009	410379	30561.31	JEVIC TRANSPORTATION INC	C/O PEGGY TANZEY	600 CREE DELANCO	NJ	8075	
2009	410290	28.41	ROSS ANTHONY FITZGERALD	17008 GLEN OAK RUN	DERWOOD	MD	208551519	
2009	410126	256.76	FPNC ENTERPRISES LLC	19800 TANBARK WAY	BRINKLOW	MD	20862	
2009	410065	3267.62	CIRCUIT CITY STORES INC	ATTN TAX DEPARTMENT	PO BCRICHMOND	VA	23242	
2009	410283	109.75	RODGERS KATHERINE L	1409 CABOT DRIVE	PEARISBURG	VA	241341852	
2009	410246	56.16	ONE STOP CELLULAR INC	216 COLLINS DR	DANVILLE	VA	24540	
2009	410381	767.43	M & M BEAR ROCK INC	203 PAINTED FALL WAY	CARY	NC	27513	
2009	410110	19.41	ELLIS JAMES CARLTON	197 EPWORTH RD	LITTLETON	NC	278508178	
2009	410177	18.67	JONES CASSIE	440 MONTGOMERY AVE	ALBEMARLE	NC	28001	
2009	410003	56.79	AHUMADA BLANCA ESTELA M	3815 PATRICIA DR	CONCORD	NC	28025	
2009	410008	339.47	AMERICAN CLASSIC SIGNS &	MAILBOXES	10 ST. CHARL	CONCORD	NC	28025
2009	410015	269.17	AZTLAN TIRE SERVICE	241 CABARRUS AVENUE WEST	CONCORD	NC	28025	
2009	410017	9.61	BARNES MARTIN LUTHER III	266 UNION STREET N	CONCORD	NC	28025	
2009	410030	32.57	BOOTH BENJAMIN WILLIAM	5400 JOHN Q HAMMONDS NW	CONCORD	NC	28025	
2009	410032	331.38	BRADBURY DIST LLC	1158 OLD SALISBURY RD	CONCORD	NC	28025	
2009	410040	18.4	CABARRUS BEACON	KIMBERLY POWELL	79 CABA	CONCORD	NC	28025
2009	410041	34.78	CABTEX LLC	323 CORBAN AVENUE	SUITE 50	CONCORD	NC	28025
2009	410046	10.07	CARLS TATTOO	98 ST. CHARLES AVENUE	CONCORD	NC	28025	
2009	410064	33.2	CHRISTENBURY ANNIE RUTH	4412 PEBBLEBROOK CIRCLE	CONCORD	NC	28025	
2009	410074	60.24	COMPU-WIZZARD	536 CHURCH STREET NORTH	CONCORD	NC	28025	
2009	410082	409.1	COUNTRY CLUB AUTOMOTIVE	119 COUNTRY CLUB DRIVE NE	CONCORD	NC	28025	
2009	410086	89.77	CREATIVE SCRAPBOOKING INC	231-C BRANCHVIEW DRIVE	CONCORD	NC	28025	
2009	410091	30.41	CUTS DOWN UNDER	GEORGE WAYNE SINQUEFIELD	11	CONCORD	NC	28025
2009	410103	104.9	DRAGON PALACE CHINESE	RESTAURANT	76 SW SPRIN	CONCORD	NC	28025
2009	410119	21.03	FLEMMING DEMARION ANTHC	91 SPRING ST SW	CONCORD	NC	28025	
2009	410122	38.51	FORNEY CHARLES A	5783 DOVE POINT DRIVE SW	CONCORD	NC	28025	
2009	410124	74.72	FOWLER EDWARD C	265 FRYLING AVE SW	CONCORD	NC	28025	
2009	410130	15.03	FRYE BRIAN K & JASON L FRYI	1061 UNION STREET S	CONCORD	NC	28025	
2009	410143	62.79	HAGLER HOMER L & EVELYN	3061 LAMPSHIRE DRIVE	CONCORD	NC	28025	
2009	410145	84.74	HANNA RONALD W	241 COUNTRY CLUB DR NE APT 1	CONCORD	NC	28025	
2009	410164	193.21	IBIS RESTAURANT	PO BOX 464	CONCORD	NC	28025	

2009	410166	47.09	INNOVATIVE BIKER INC	595 WILSHIRE AVE	CONCORD	NC	28025
2009	410173	121.79	JOHNSON GINA RENEE	4636 AMY LANE	CONCORD	NC	28025
2009	410190	34.48	LEAIRD THOMAS EARL	1225 GENEVA DR LOT 39	CONCORD	NC	28025
2009	410215	12.49	MCCORD ARLIN D	251 LAVERNE DR	CONCORD	NC	28025
2009	410266	10.14	PINNACLE INVESTMENT & DEV	294 CHURCH STREET N.	CONCORD	NC	28025
2009	410269	31.83	R & A MAINTENANCE	468 RAILROAD DRIVE NW	CONCORD	NC	28025
2009	410279	13.38	RIVERA IGNACIO A	79 ASHLYN DRIVE SE	CONCORD	NC	28025
2009	410292	27.06	ROYAL WAYNE EDWARD	716 GRANDVIEW DR	CONCORD	NC	28025
2009	410298	9.85	SAFE INSULATION INC	711 MERIDIAN COURT	CONCORD	NC	28025
2009	410304	19.45	SANDOVAL MARIA L	202 CABARRUS AVE E	CONCORD	NC	28025
2009	410313	26.39	SHU-FIXERY	28 UNION ST S	CONCORD	NC	28025
2009	410322	326.59	SMITH VENDING CO	470 OLD SALISBURY CONC	CONCORD	NC	28025
2009	410328	205.25	SSC CONSTRUCTION LLC	C/O STEPHEN HARTSELL 49 ME/	CONCORD	NC	28025
2009	410332	22.31	STONES USED CARS & BODY W	2501 EVA DRIVE NW	CONCORD	NC	28025
2009	410349	381.41	VILLAGE FUDGE & CANDY SH	SUITE 220 970 BRANCHVIE	CONCORD	NC	28025
2009	410360	39.14	WHITE ROBERT A	4116 MARGATE STREET	CONCORD	NC	28025
2009	410049	185.34	CAROLINA VIDEO	1445 CONC	CONCORD	NC	280250110
2009	410128	40.48	FREEMAN LURLENE M	250 BRANCHVIEW DRIVE NE	CONCORD	NC	280253415
2009	410052	27.24	CASTANEDA MA ESTHER HER	295 HATLEY CIRCLE NE APT 8	CONCORD	NC	280253477
2009	410257	30.83	PARRAL SAMUEL CHAVEZ	513 HARRIS ST NW	CONCORD	NC	280254458
2009	410121	47.73	FOLEY JOHN ARTHUR JR	1 BUFFALO AVE NW APT 39	CONCORD	NC	280254487
2009	410274	93.82	REID MICHAEL	489 HARRIS ST NW	CONCORD	NC	280254559
2009	410267	30.83	POWER FIRST INC	291 SPRING STREET SW	CONCORD	NC	280255025
2009	410100	86.18	DOLLAR EXPRESS PLUS	838 UNION STREET SOUTH	CONCORD	NC	280255868
2009	410043	71.64	CANALES ELIZABETH FRYE	914 MORRISON ROAD	CONCORD	NC	280256993
2009	410047	44.97	CAROLINA CAPS & TEES	506 WEBB ROAD	CONCORD	NC	280259072
2009	410278	15.31	RINEHARDT'S INTERIORS	PO BOX 887	CONCORD	NC	280260887
2009	410374	934.3	1ST ROUND DRAFT SPORTS BA	ATTN: JAY SMITH 929-A CON	CONCORD	NC	28027
2009	410378	146.33	BARKER SIGN COMPANY	491 CONC	CONCORD	NC	28027
2009	410377	25.08	JMP FLEET SERVICES INC	1281 EMORY LANE	CONCORD	NC	28027
2009	410384	76.18	MEDINA ELIZABETH ANN	2784 PAMLICO PLACE	CONCORD	NC	28027
2009	410000	22.53	A PALEZ JOSE DAVID	2573 MONROE CT	CONCORD	NC	28027
2009	410011	80.92	ARMSTRONG MICHAEL	6378 MEDIAS CT	CONCORD	NC	28027
2009	410014	125.58	AVILEZ JESUS	2412 LANCASTER ST	CONCORD	NC	28027
2009	410020	104.63	BAVINO WILLIE	2460 LANCASTER ST	CONCORD	NC	28027
2009	410023	10.67	BERTHA ANICA	2970 PLANTATION ROAD	CONCORD	NC	28027
2009	410033	946.81	BROOKLYN'S FAMIGLIA PIZZE	3655 CONC	CONCORD	NC	28027
2009	410034	121.17	BROOKS MARK A	2944 DARWIN TRAIL	CONCORD	NC	28027
2009	410035	14.05	BROOKS PAULA F	375 CANTER CT	CONCORD	NC	28027
2009	410036	68.82	BROWN JOHNNY WAYNE	4900 WEDDINGTON ROAD	CONCORD	NC	28027
2009	410042	47.73	CAMPECHANO DANIEL	3005 TRIPP TERRES	CONCORD	NC	28027
2009	410051	83.31	CASTANEDA ANTONIO AYALA	2832 FAIRBANKS DR	CONCORD	NC	28027
2009	410054	21.21	CASTILLO SALOMON	2921 DYLAN PL	CONCORD	NC	28027
2009	410055	51.63	CASTLEBERRY HILDA C	2706 PAMLICO PLACE	CONCORD	NC	28027
2009	410057	34.08	CASTRO JUAN	1580 FAIRINGTON DR	CONCORD	NC	28027
2009	410058	5.74	CASTRO MARIA DEL ROSARIO	2900 OWENS CT	CONCORD	NC	28027
2009	410061	56.79	CHICAS JOHNNY	2921 WALSH DRIVE	CONCORD	NC	28027

2009	410067	34.08	CLEMENTE NOYOLA	2606 LANCASTER ST	CONCORD	NC	28027
2009	410071	9.61	COLEMAN JAMES M	207 UNION CEMETERY RD	CONCORD	NC	28027
2009	410073	113.59	COMBS JAMES	3768 PATRICIA DR NW	CONCORD	NC	28027
2009	410077	289.71	COOLING SYSTEM INNOVATIO	7168 WEDDINGTON ROAD SUITE	CONCORD	NC	28027
2009	410078	25.76	CORTES ARQUIMIDES R	2867 PLANTATION RD	CONCORD	NC	28027
2009	410088	30.88	CRUZ JOSE AXEL	288 EPWORTH ST NW	CONCORD	NC	28027
2009	410096	59.46	DEMBOWSKI JAMES & WF TER	1213 HANOVER DRIVE	CONCORD	NC	28027
2009	410097	45.72	DENSON SCOTT	1033 LYERLY RIDGE ROAD NW	CONCORD	NC	28027
2009	410101	45.95	DOMINGUEZ CRUZ MANUEL M	2994 PLANTATION RD	CONCORD	NC	28027
2009	410102	147.85	DON JONES ENTERPRISES LLC	4495 MOTORSPORTS DR STE 130	CONCORD	NC	28027
2009	410109	135.47	ELKINS JAMES	2807 MONROE COURT	CONCORD	NC	28027
2009	410120	43.16	FLORES JOSE MORA	2501 MONROE CT	CONCORD	NC	28027
2009	410123	105.45	FOUR STAR LAWN CARE	4213 BRISTOL PL	CONCORD	NC	28027
2009	410132	14.89	GAONA RUBEN N	1046 ROCKLAND CIRCLE SW	CONCORD	NC	28027
2009	410133	44.1	GARCIA RICARDO	2616 SADDLEWOOD CIRCLE SW	CONCORD	NC	28027
2009	410134	21.96	GASCOIGNE BRET ROBERT	4518 AMY LANE	CONCORD	NC	28027
2009	410138	24.97	GOMEZ OSCAR	645 CONCORD PARKWAY #33	CONCORD	NC	28027
2009	410139	17.16	GOODRICH TECHNICAL LLC	4188 IVYDALE AVENUE NW	CONCORD	NC	28027
2009	410142	34.08	GUZMAN HUGO	2837 FAIRBANKS DRIVE	CONCORD	NC	28027
2009	410149	90.86	HAYNES SANDRA	785 FIRELIGHT COURT	CONCORD	NC	28027
2009	410155	39.43	HERNANDEZ KAY	210 CAMEO CT NW	CONCORD	NC	28027
2009	410165	3951.5	IMAJES LLC	9450 MOSS PLANTATION AVE NW	CONCORD	NC	28027
2009	410167	78.25	ISIDOR FELICIANO	3113 TRIPP TERRES	CONCORD	NC	28027
2009	410168	136.33	JANKOWSKI ROBERT	6382 MEIDAS COURT	CONCORD	NC	28027
2009	410169	61.93	JEFF'S AUTOMOTIVE INC	878 SUNDERLAND ROAD SW	CONCORD	NC	28027
2009	410179	16.28	JUAREZ NEMESIO	205 CAMEO CT	CONCORD	NC	28027
2009	410180	44.53	JULIE LATERRA HOMES	8532 PIT STOP COURT SUITE 10	CONCORD	NC	28027
2009	410373	3107.03	KQK INC DBA TANTRUM	SUITE 718 8111 CONCORD	CONCORD	NC	28027
2009	410185	315.92	KRAMER PATRICK JOSEPH	5982 BROOKSTONE DRIVE	CONCORD	NC	28027
2009	410187	3108.16	LDQ SPEEDWAY PARTNERS LL	8524 PIT STOP COURT	CONCORD	NC	28027
2009	410191	10.43	LEDBETTER GLENN	220 GREEN DR	CONCORD	NC	28027
2009	410196	12.17	LOPEZ CARLOS	4600 AMY LANE	CONCORD	NC	28027
2009	410198	150.72	LOPEZ GIULLERMO NAVA	3733 PATRICIA DRIVE	CONCORD	NC	28027
2009	410199	146.25	LOPEZ GREGORIO	2442 LANCASTER STREET	CONCORD	NC	28027
2009	410200	113.59	LOPEZ JUAN MENDOZA	3821 PATRICIA DR	CONCORD	NC	28027
2009	410201	78.54	LOPEZ NANCY RIVERA	PO BOX 6119	CONCORD	NC	28027
2009	410204	3654.9	LUNA STONE INC	PO BOX 6540	CONCORD	NC	28027
2009	410205	38.46	MARIN DAVID JIMENEZ	286 EPWORTH ST NW	CONCORD	NC	28027
2009	410206	80.12	MARK'S CAR WASH	304 CONFEDERATE DRIVE SW	CONCORD	NC	28027
2009	410210	27.91	MATA JULISSA J	6390 MEIDAS COURT	CONCORD	NC	28027
2009	410216	43.16	MCDONALD JERRY WAYNE JR	2712 PAMLICO PLACE	CONCORD	NC	28027
2009	410218	96.41	MCNEILL ANTHONY JR	392 HAVENBROOK WAY	CONCORD	NC	28027
2009	410220	15.94	MEDINA CORNELIO HERRERA	2630 RAWHIDE CT LOT 243	CONCORD	NC	28027
2009	410221	28.41	MEDINA FRANCISCO HERRERA	2829 FAIRBANKS DR	CONCORD	NC	28027
2009	410223	43.16	MEDINA ROGELIO AQUILERA	2612 MONROE CT	CONCORD	NC	28027
2009	410231	16.74	MIRAMON TERESA DEJESUS	645 CONOCRD PARKWAY #22	CONCORD	NC	28027
2009	410239	386.94	MUDIT LLC	7047 POPLAR TENT RD	CONCORD	NC	28027

2009	410240	22.2	MULLIS HUBERT B	MULLIS HUBERT B ESTATE OF	51 F	CONCORD	NC	28027
2009	410248	37.67	ORTIZ AGUSTIN A	2701 PAMLICO PLACE		CONCORD	NC	28027
2009	410249	117.24	ORTIZ ESTEBAN	2801 FAIRBANKS DR		CONCORD	NC	28027
2009	410253	69.44	PAGE JAMIE H	106 EASTSIDE DRIVE		CONCORD	NC	28027
2009	410255	28.23	PALAEZ LUIS	280 CLINTWOOD DRIVE NW		CONCORD	NC	28027
2009	410262	98.47	PEREZ CESAR VENEGAS	2705 PAMLICO PLACE		CONCORD	NC	28027
2009	410264	28.41	PEREZ RAMIRO REYNOSO	2848 FAIRBANKS DRIVE		CONCORD	NC	28027
2009	410270	22.47	RAMIREZ CECILIA	278 CLINTWOOD DRIVE		CONCORD	NC	28027
2009	410271	50.71	RAMIREZ MATILDE	3151 LAMPSHIRE DR		CONCORD	NC	28027
2009	410272	81.96	RAMOS MARI BEL	254 CLINTWOOD DR NW		CONCORD	NC	28027
2009	410280	65.03	RIVERA RAUL &	1052 MEADOWBROOK LANE		CONCORD	NC	28027
2009	410281	126.83	ROBERTS JAMES W	PO BOX 5504		CONCORD	NC	28027
2009	410284	100.48	RODRIGUEZ MARIA	1581 FAIRINGTON DR		CONCORD	NC	28027
2009	410285	100.48	ROJOS MA CRISTINA	414 WINECOFF SCHOOL RD	LOT 1	CONCORD	NC	28027
2009	410293	33.96	RUBIO ERIKA VIANEY PINEDA	2741 PAMLICO PL		CONCORD	NC	28027
2009	410301	142.36	SALGADO SERGIO MONJE	2706 LANCASTER ST		CONCORD	NC	28027
2009	410302	30.88	SALINAS CRISTO REY LORENZO	212 CAMEO CT NW		CONCORD	NC	28027
2009	410305	34.03	SECURITECH	2426 KANNAPOLIS HWY		CONCORD	NC	28027
2009	410309	136.33	SEGOVIA RAFAEL	3751 SHADOW DRIVE		CONCORD	NC	28027
2009	410312	13.69	SHELTON LEWIS W	4483 PEBBLEBROOK CIRCLE		CONCORD	NC	28027
2009	410319	22.47	SLOAN BILL LEE	2912 SHIELDS DR		CONCORD	NC	28027
2009	410324	91.59	SORIANO LORENA SOSA	2753 PAMLICO PLACE		CONCORD	NC	28027
2009	410329	105.43	STARNES RANDY LEE	2367 HELEN DR. NW.		CONCORD	NC	28027
2009	410339	257.97	TIN KNOCKERS SHEET METAL	5140 WHEAT DRIVE SW		CONCORD	NC	28027
2009	410344	29.96	VALADES MARINO	256 CLINTWOOD DR NW		CONCORD	NC	28027
2009	410345	33.2	VALDERAMA MIREYA CORTEZ	277 CLINTWOOD DR NW		CONCORD	NC	28027
2009	410346	20.75	VANCE CLAUDE STEVEN JR	4219 FOUR WINDS COURT		CONCORD	NC	28027
2009	410347	34.08	VARGAS OMAR	3124 TRIPP TERRES		CONCORD	NC	28027
2009	410350	136.33	VILLANUEVA CESAR	2863 FAIRBANKS DR		CONCORD	NC	28027
2009	410358	57.31	WEDDINGTON LOLEDA B	2855 FAIRBANKS DR		CONCORD	NC	28027
2009	410359	27.24	WHITAKER PAMELA D	6395 CATES CT		CONCORD	NC	28027
2009	410365	12.9	WIZZARD HOME SERVICE INC	5892 TWEED COURT		CONCORD	NC	28027
2009	410366	106.03	ZEMKEN WILLIAM EVERETT	2885 FAIRBANKS DRIVE		CONCORD	NC	28027
2009	410308	47.73	SEGOVIA IDALIA GARCIA	305 SMALL AVE		CONCORD	NC	280270774
2009	410116	117.24	FERNANDEZ JESUS ISRAEL JIM	201 SMALL AVE NW		CONCORD	NC	280270775
2009	410084	315.37	COY JOSEFINA ALEGRIA	2884 WALSH DR		CONCORD	NC	280272513
2009	410007	117.24	ALVAREZ MARICELA MATA	2872 SHIELDS DR		CONCORD	NC	280272514
2009	410323	52.79	SMITH'S PAINT & BODY SHOP I	3246 PERRY STREET		CONCORD	NC	280272902
2009	410294	29.96	RUMUALDO PATRICIA VALENC	2625 RAWHIDE CT #252		CONCORD	NC	280272953
2009	410307	98.47	SEGOVIA ARACELY	2906 ANTONIO CT		CONCORD	NC	280272965
2009	410009	16.26	APPECO LLC	PO BOX 5001		CONCORD	NC	280275001
2009	410013	37.31	AVILA ROCIO ROGACIANA	279 CLINTWOOD DR		CONCORD	NC	280276170
2009	410163	25.37	HOOKS FRANKIE BARNARD	283 GREEN DRIVE SW		CONCORD	NC	280276363
2009	410106	15.29	DRYE ALONZO JEREL	1108 RUSTIC LN NW		CONCORD	NC	280277692
2009	410299	24.89	SAFRIT GARY DEWAYNE	1540 CAMBRIDGE HEIGHTS PLACE		CONCORD	NC	280278673
2009	410275	19.72	REMAX GOLD	929-F CONCORD PARKWAY		CONCORD	NC	280279061
2009	410306	159.24	SEGER ENTERPRISES INC	1539 12TH FAIRWAY DRIVE NW		CONCORD	NC	280279705

2009	410254	12.61	PAINTER NOEL	5477 COLEMAN CIR	CONCORD	NC	280285588
2009	410203	20.2	LUKIS INC	DBA UNIVERSI-TEE BUNGALOW	9 DAVIDSON	NC	28036
2009	410289	26.97	ROSEN EDWARD STEWART	PO BOX 1255	HARRISBURG	NC	280751255
2009	410004	2226.61	AIR LIN PROPERTIES LLC	7533 ALDBURY LANE	HUNTERSVILLE	NC	28078
2009	410236	114.39	MOTHER'S LOVE LLC	3630 RICHWOOD CIRCLE	KANNAPOLIS	NC	28081
2009	410247	75.02	ORELLANA ROSA ISELA	1319 TURFWOOD DRIVE	KANNAPOLIS	NC	280812174
2009	410370	6223.39	YAMAYI JAPANESE STEAKHOU	22218 ROXIE ST NE	KANNAPOLIS	NC	28083
2009	410233	10.47	MOORE CAROLYN DRY	2652 CAPTAIN WATCH RD NE	KANNAPOLIS	NC	28083
2009	410371	1917.67	FAST TIMES FABRICATING INC	4075 HWY 24/27	MIDLAND	NC	28107
2009	410068	28.21	CLINE DAVID E SR	ESTATE OF BRENDA T CLINE	P O F MOORESVILLE	NC	281151804
2009	410006	78.25	ALVARDO TOMAS GOMEZ	34795 FINGER RD	MT PLEASANT	NC	28124
2009	410039	299.79	C T SMITH PROPERTIES LLC	9825 BOWMAN BARRIER RD	MT PLEASANT	NC	28124
2009	410141	18.93	GREENE CHRISTOPHER MICHA	1527 BERRYHILL DR	NORWOOD	NC	28128
2009	410342	1528.58	TRINITY AVIATION CHARTERS	950 N POLK ST	PINEVILLE	NC	28134
2009	410151	664.05	HELMS KENNETH B	533 PALMER RD	ROCKWELL	NC	28138
2009	410107	13.27	EARLEY MERLE WAYNE	112 JOHN MICHAEL LN	SALISBURY	NC	281468602
2009	410355	117.24	WASHINGTON GARFIELD JR	3118 MORNING DRIVE	CHARLOTTE	NC	282087100
2009	410259	135.62	PARRISH HELEN MARIE	7827 MEADOWDALE LANE	CHARLOTTE	NC	282124816
2009	410334	123.65	TALAVERA MARIEL	3633 CITISIDE DR APT 201	CHARLOTTE	NC	282151571
2009	410136	217.73	GODLEY MOTORSPORTS	4918 ROZZELL ROAD	CHARLOTTE	NC	28216
2009	410385	19.05	PARK PLACE OF CABARRUS CC	% VANGUARD PROPERTY MGMT	1 CHARLOTTE	NC	28226
2009	410118	366.74	FITNESS EQUIPMENT EXCHAN	PO BOX 7543	CHARLOTTE	NC	28241
2009	410212	14.84	MAXWELL LARRY N	1905 WILBURN PARK LANE	CHARLOTTE	NC	28269
2009	410315	81.92	SILKY USA LLC	PO BOX 481149	CONCORD	NC	28269
2009	410002	218.3	ADM FLIGHT SERVICES LLC	12320 SILVER OAKS LANE	CHARLOTTE	NC	282771571
2009	410330	29.13	STICKY RIBHOUSE LLC	710 JOHNNIE DODDS BLVD	STE 10 MT PLEASANT	SC	29464
2009	410338	9604.99	THREE-D INVESTMENTS INC	3661 COUNTY LINE RD	ANDREWS	SC	295105468
2009	410053	37.36	CASTELLANOS SAMUEL SANCI	8542 WOODFIELD DR	MYRTLE BEACH	SC	295887508
2009	410144	13.91	HANN RAYMOND L	2842 LEWIS ROAD	MILTON	FL	325709680
2009	410031	8557.17	BR EQUIPMENT LEASING LLC	206 SEASPRAY AVE	PALM BEACH	FL	334804229
2009	410375	308.75	REYNOLDS BRYAN	5597 BLOOMINGDALE RD	BLOUNTVILLE	TN	37617
2009	410062	98.47	CHICAS YOBANY	1025 TROTTER WAY	PIGEON FORGE	TN	37863
2009	410265	2131.35	PERFECT LINE INC	8910 PURDUE ROAD	SUITE 480 INDIANAPOLIS	IN	46268
2009	410232	49.45	MONTGOMERY RUSSELL M	15365 76TH AVE	COOPERSVILLE	MI	494049756
2009	410383	100.77	TENNANT CAPTIAL SERVICES	701 N LILAC DRIVE	MINNEAPOLIS	MN	55422
2009	410382	841.85	RECORD TOWN INC #1132	C/O SMART	PO BOX 59365 SCHAUMBURG	IL	601590365
2009	410117	32.41	FIRST PORTLAND CORPORATIC	1611 NORTH I-35 EAST	SUITE 230 CARROLLTON	TX	75006
2009	410297	357.41	S & K FAMOUS BRANDS INC #3	PO BOX 260888	PLANO	TX	750260888
2009	410380	1760.93	INGERSOLL-RAND FINANCIAL	3950 REGENT BLVD	IRVING	TX	75063
2009	410241	296.3	NC STORE LLC	3250 WILSHIRE BLVD #1700	LOS ANGELES	CA	90010
2009	410048	294.45	CAROLINA PLASTIC SURGERY	C/O DR MARK HOFFMAN	8020 K CITRUS HEIGHTS	CA	95610

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Approval of Regular Meeting Agenda

SUBJECT:

BOC - Approval of Regular Meeting Agenda

BRIEF SUMMARY:

The proposed agenda for the October 21, 2019 regular Board of Commissioners' meeting is attached.

REQUESTED ACTION:

Motion to approve the agenda for the October 21, 2019 regular meeting, including the public hearings.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Proposed October 21, 2019 Regular Meeting Agenda

CABARRUS COUNTY



BOARD OF COMMISSIONERS REGULAR MEETING

**October 21, 2019
6:30 PM**

MISSION STATEMENT

THROUGH VISIONARY LEADERSHIP AND GOOD STEWARDSHIP, WE WILL ADMINISTER STATE REQUIREMENTS, ENSURE PUBLIC SAFETY, DETERMINE COUNTY NEEDS, AND PROVIDE SERVICES THAT CONTINUALLY ENHANCE QUALITY OF LIFE

CALL TO ORDER BY THE CHAIRMAN

PRESENTATION OF COLORS

INVOCATION

Pastor Bob Page, Emmanuel Baptist Church

A. APPROVAL OR CORRECTIONS OF MINUTES

1. Approval or Correction of Meeting Minutes

B. APPROVAL OF THE AGENDA

C. RECOGNITIONS AND PRESENTATIONS

1. Active Living and Parks - Recognition of Cabarrus County Senior Games Participants
2. Active Living and Parks - Recognize Londa Strong for Receiving the NCRPA Fellow Award
3. BOC - Red Ribbon Week 2019 Proclamation
4. BOC - Veterans Day Proclamation
5. Planning and Development - Weatherization Day 2019

D. INFORMAL PUBLIC COMMENTS

E. OLD BUSINESS

F. CONSENT AGENDA

(Items listed under consent are generally of a routine nature. The Board may take action to approve/disapprove all items in a single vote. Any item may be withheld from a general action, to be discussed and voted upon separately at the discretion of the

Board.)

1. Appointments - Adult Care Home Community Advisory Committee
2. Appointments - Juvenile Crime Prevention Council
3. Appointments - Public Health Authority of Cabarrus County
4. Appointments and Removals - Cabarrus County Youth Commission
5. County Manager - Purchase of Right-of-Way for Road Improvements at West Cabarrus High School
6. Human Resources - Personnel Ordinance Changes
7. Infrastructure and Asset Management - Bid Award for Trucks and Vans
8. Infrastructure and Asset Management - Offer for Purchase of Surplus Ambulances
9. Library - MOU with the City of Concord
10. Recycling / Waste Reduction - Replacement of Roll Off Truck
11. Sheriff's Office - Jail Housing and Annex Renovations and Repairs
12. Tax Administration - Refund and Release Reports - September 2019
13. Tax Administration - Write Off of 2009 Real and Personal Property Taxes

G. NEW BUSINESS

1. Economic Development Investment - Project Kiwi - Reschedule Public Hearing
2. Economic Development Investment - Project Sebastian - Public Hearing 6:30 p.m.

H. REPORTS

1. BOC - Receive Updates From Commission Members who Serve as Liaisons to Municipalities or on Various Boards/Committees
2. BOC - Request for Applications for County Boards/Committees
3. County Manager - Monthly Building Activity Reports
4. County Manager - Monthly New Development Report
5. EDC - September 2019 Monthly Summary Report
6. Finance - Monthly Financial Update

I. GENERAL COMMENTS BY BOARD MEMBERS

J. WATER AND SEWER DISTRICT OF CABARRUS COUNTY

K. CLOSED SESSION

L. ADJOURN

Scheduled Meetings

November 4	Work Session	4:00 p.m.	Multipurpose Room
November 18	Regular Meeting	6:30 p.m.	BOC Meeting Room
November 20	Cabarrus Summit	6:00 p.m.	Cabarrus Arena
December 2	Work Session	4:00 p.m.	Multipurpose Room

December 16

Regular Meeting

6:30 p.m.

BOC Meeting Room

Mission: Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs, and provide services that continually enhance quality of life.

Vision: Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive, and our community prospers.

**Cabarrus County Television Broadcast Schedule
Cabarrus County Board of Commissioners' Meetings**

The most recent Commissioners' meeting is broadcast at the following days and times. Agenda work sessions begin airing after the 1st Monday of the month and are broadcast for two weeks up until the regular meeting. Then the regular meeting begins airing live the 3rd Monday of each month and is broadcast up until the next agenda work session.

Sunday - Saturday	1:00 P.M.
Sunday - Tuesday	6:30 P.M.
Thursday & Friday	6:30 P.M.

In accordance with ADA regulations, anyone who needs an accommodation to participate in the meeting should notify the ADA Coordinator at 704-920-2100 at least forty-eight (48) hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**October 7, 2019
4:00 PM**

AGENDA CATEGORY:

Closed Session

SUBJECT:

Closed Session - Pending Litigation and Economic Development

BRIEF SUMMARY:

A closed session is needed to discuss matters related to pending litigation and economic development as authorized by NCGS 143-318.11(a)(3) and (4).

REQUESTED ACTION:

Motion to go into closed session to discuss matters related to pending litigation and economic development as authorized by NCGS 143-318.11(a)(3) and (4).

EXPECTED LENGTH OF PRESENTATION:

30 Minutes

SUBMITTED BY:

Mike Downs, County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:
