

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

1. CALL TO ORDER - CHAIRMAN

2. APPROVAL OF WORK SESSION AGENDA - CHAIRMAN

2.1. BOC - Changes to the Agenda Pg. 3

3. DISCUSSION ITEMS - NO ACTION

3.1. County Manager - American Rescue Plan Funding Update Pg. 5

3.2. EDC - Strategic Plan Presentation Pg. 6

3.3. Innovation and Technology - Innovation Report Pg. 21

3.4. Infrastructure and Asset Management - Child Care Center at Cabarrus County Courthouse Pg. 23

4. DISCUSSION ITEMS FOR ACTION

4.1. Cooperative Extension - Budget Amendment for Agriculture Program Supplies Pg. 24

4.2. Active Living and Parks - Senior Center Month Proclamation Pg. 27

4.3. BOC - Appointments to Boards and Committees Pg. 30

4.4. BOC - NCACC County Legislative Goals Pg. 33

4.5. County Manager - Request for New School Resource Officers Pg. 52

4.6. County Manager - State Directed Grants Pg. 56

4.7. DHS - Transportation FY24 Community Transportation Grant Pg. 63

4.8. DHS - Budget Amendment to Appropriate Adoption Promotion Funds Pg. 69

4.9. Finance - Write Off Ambulance Receivable Pg. 75

4.10. Infrastructure and Asset Management - Behavioral Health Facility Design Firm Selection Pg. 79

4.11. Infrastructure and Asset Management - Cabarrus County Library and Active Living Center at Mt. Pleasant and Virginia Foil Park Construction Manager at Risk (CMAR) Selection Pg. 111

4.12. Infrastructure and Asset Management - Transfer of Surplus Vehicle to Rimer Volunteer Fire Department Pg. 127

4.13. Legal - Order to Take Corrective Action for 8667 Flowes Store Road Pg. 130

4.14. Legal - Resolution Authorizing the County Manager and the County Finance Officer to Grant Real Estate Conveyance Excise Tax Refunds Pg. 135

- 4.15. Planning and Development - Budget Amendment to Roll over ARPA Weatherization Fund Pg. 138
- 4.16. Planning and Development - Community Development Budget Amendments Pg. 141
- 4.17. Planning and Development - Construction Standards Proposed Fee Schedule Changes Pg. 154
- 4.18. Tax Administration - 2012 Write Off Real and Personal Outstanding Taxes Pg. 161

5. APPROVAL OF REGULAR MEETING AGENDA

- 5.1. BOC - Approval of Regular Meeting Agenda Pg. 184

6. CLOSED SESSION

- 6.1. Closed Session - Pending Litigation, Economic Development, Acquisition of Real Property, and Personnel Matters Pg. 188

7. ADJOURN

In accordance with ADA regulations, anyone in need of an accommodation to participate in the meeting should notify the ADA coordinator at 704-920-2100 at least 48 hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

September 6, 2022
4:00 PM

AGENDA CATEGORY:

Approval of Work Session Agenda - Chairman

SUBJECT:

BOC - Changes to the Agenda

BRIEF SUMMARY:

A list of changes to the agenda is attached.

REQUESTED ACTION:

Motion to approve the agenda as amended.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Changes to the Agenda



**CABARRUS COUNTY BOARD OF COMMISSIONERS
CHANGES TO THE AGENDA
SEPTEMBER 6, 2022**

ADDITIONS:

Discussion Items - No Action

- 3.5 Infrastructure and Asset Management - Child Care Center at Cabarrus County Courthouse**

UPDATED:

Discussion Items - No Action

- 3.2 EDC - Strategic Plan Presentation**
- PowerPoint Presentation Added

Discussion Items for Action

- 4.13 Legal - Order to Take Corrective Action for 8667 Flowes Store Road**
- Corrective Order Added

Approval of Regular Meeting Agenda

- 5.1 BOC - Approval of Regular Meeting Agenda**
- Proclamation for PACE Month Added

Closed Session

- 6.1 Closed Session - Pending Litigation, Economic Development, Acquisition of Real Property, and Personnel Matters**
- Economic Development Added to Closed Session

MOVED TO NOVEMBER WORK SESSION:

Discussion Items - No Action

- 3.4 Infrastructure and Asset Management - Discussion of Potential Sites for a New Department of Human Services Facility**

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

County Manager - American Rescue Plan Funding Update

BRIEF SUMMARY:

Staff will provide an update on American Rescue Plan spending through August 2022 and seek board consensus on (a) extending single-year contracts with unspent funds and (b) modifying or terminating awards where performance lags expectations.

REQUESTED ACTION:

Receive report.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Rodney Harris, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

EDC - Strategic Plan Presentation

BRIEF SUMMARY:

Cabarrus EDC recently completed a three-year strategic action plan, resulting in six primary goals that will guide the organization's economic development priorities over the next several years.

REQUESTED ACTION:

No action needed.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Page Castrodale, Executive Director
Cabarrus Economic Development Corporation

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- PowerPoint Presentation



What's Next?

Cabarrus County Board of Commissioners

September 6, 2022



The logo for zipline, featuring the word "zipline" in a red, lowercase, sans-serif font. The letter 'z' is stylized with a white diagonal line.The logo for Kroger, featuring the word "Kroger" in a blue, serif font. The letter 'K' is stylized with a white outline and a blue fill.

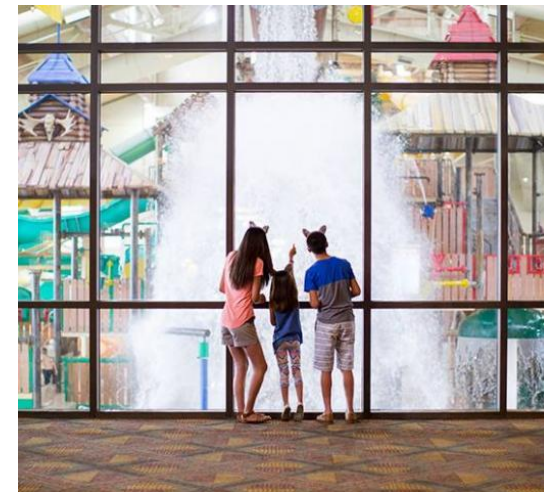
Our Mission:

To increase the quality of life for our residents through the creation of high-impact jobs and new tax investments.



Strategic Plan

The Cabarrus EDC makes a measurable impact on **individuals and families** through program partnerships for **local start-ups**, support of **existing businesses** and recruitment of **new industry**.



How do we do it?

Goal 1: Attract and Grow More Diverse Jobs with Higher Wages Throughout the County

 **Goal 2:** Ensure the County's Buildings, Sites and Utilities Meet Market Demands

Goal 3: Expand Support for Entrepreneurial Startups and Local Businesses

Goal 4: Collaborate with other Local and Regional Organizations

 **Goal 5:** Expand Organizational Capacity for Greater Impact

Goal 6: Be a High-Performance Economic Governing Board



Goal #1

Attract and grow more diverse jobs with higher wages throughout the County.



Technology



Life Sciences



Business Services

Goal #2

Ensure the County's buildings, sites and utilities meet market demands.

Make public investments that can be leveraged by the private sector

Collaborate with municipal staffs to increase economic opportunity

Develop product that meets market demands



Goal #3

Expand support for entrepreneurial startups and local businesses.

Support local
business
growth

Increase
access
to funding

Support Tech/
Scalable
Startups

Collaborative
business
support

Streamline
regulatory
process



Goal #4



Collaborate with other local and regional organizations.



Goal #5

Expand Organizational Capacity for Greater Impact

Increase the Cabarrus EDC annual budget to \$1 million

Engage public and private investors to implement shared vision



Organizational Capacity Comparison

Organization	Staff	Annual Operating Budget	Budget per Capita
Cabarrus EDC	3	\$661,000	\$3.05
Gaston County EDC	8	\$1.2M	\$5.34
Iredell County EDC	6	\$850,000	\$4.68
Monroe-Union County EDC	5	\$1.03M	\$4.29
Rowan EDC	5	\$1M	\$7.74



Goal #6

Be a high-performance economic governing board.

Sharee Carter - Board Chair
Hendrick Motorsports

Steve Fisher - Vice Chair
F&M Bank

Mike Downs - Secretary
Cabarrus County

Mike Legg - Treasurer
City of Kannapolis

Greg Walter - Past Chair
Charlotte Motor Speedway

Doug Paris
Town of Midland

Randy Holloway
Town of Mount Pleasant

Donna Carpenter
Cabarrus CVB

Rodney Ball
Atrium Health – NorthEast

Jay Eaves
CESI

Lloyd Payne
City of Concord

Michael Wilson
WSACC

Rob Donham
Town of Harrisburg



Recap

Goal 1: Attract and Grow More Diverse Jobs with Higher Wages Throughout the County

 **Goal 2:** Ensure the County's Buildings, Sites and Utilities Meet Market Demands

Goal 3: Expand Support for Entrepreneurial Startups and Local Businesses

Goal 4: Collaborate with other Local and Regional Organizations

 **Goal 5:** Expand Organizational Capacity for Greater Impact

Goal 6: Be a High-Performance Economic Governing Board



What's Next

The Cabarrus EDC makes a measurable impact on **individuals and families** through program partnerships for **local start-ups**, support of **existing businesses** and recruitment of **new industry**.



CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Innovation and Technology - Innovation Report

BRIEF SUMMARY:

Presentation of innovation and technology services put into place by IT in collaboration with other departments and community stakeholders in alignment with the County's five strategic priorities.

1. Transparent and Accountable Government
2. Healthy and safe Community
3. A Thriving Economy
4. Culture and Recreation
5. Sustainable Growth and Development

REQUESTED ACTION:

Receive report.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Todd Shanley, Chief Information Officer

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Infrastructure and Asset Management - Child Care Center at Cabarrus County Courthouse

BRIEF SUMMARY:

County staff will discuss child care at the Cabarrus County courthouse. Staff will request direction from the Board of Commissioners.

REQUESTED ACTION:

Receive input.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kyle Bilafer, Assistant County Manager
Rodney Harris, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

September 6, 2022
4:00 PM

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Cooperative Extension - Budget Amendment for Agriculture Program Supplies

BRIEF SUMMARY:

As part of Cooperative Extension, Cabarrus 4-H Afterschool Program was awarded a non-matching funds grant of \$25,000 from the Cannon Foundation. Money will be used to cover personnel expenses of a part time program assistant as well as program material expenses. The budget amendment increases the line item for Agriculture Program Supplies for revenue and expenses to \$2000 each.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Tracy LeCompte, Cooperative Extension Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

▢ Budget Amendment

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

As part of Cooperative Extension, Cabarrus 4-H Afterschool Program was awarded a non-matching funds grant of \$25,000 from the Cannon Foundation. Money will be used to cover personnel expenses of a part time program assistant as well as program material expenses.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	9	5410-9356-AG	Program Fees - AG	500.00	1,500.00		2,000.00
001	6	5410-6606-AG	Program Fees - AG	\$1,500	500.00		2,000.00
							0.00
							0.00
							0.00
							0.00
				-			0.00
							0.00

Total 0.00

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Active Living and Parks - Senior Center Month Proclamation

BRIEF SUMMARY:

The National Council on Aging (NCOA) and National Institute of Senior Centers (NISC) recognizes September each year as "Senior Center Month." The theme for 2022 is Strengthening Community Connections. Each year this celebration is a time to show Cabarrus County elected officials, management, and the community how vital senior centers are to the health and well-being of our community.

Senior Centers have been around nationwide since the 1940's through inclusion of the 1973 Older American's Act. Cabarrus County built their first center in Concord in 1989, the Mount Pleasant Center was next, and now there are Senior Centers planned in conjunction with a Library for Mount Pleasant, Afton, and Harrisburg. The mission remains the same over time as a trusted place in the community that connects people to programs, services, and opportunities needed to age in place.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure.

Motion to adopt the proclamation proclaiming September as Senior Center Month in Cabarrus County.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Londa Strong, Active Living and Parks Director
Myra Baumgardner, Senior Center Advisory Council Chair

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Proclamation



Senior Center Month 2022 “Strengthening Community Connections”

A PROCLAMATION

WHEREAS, older Americans are significant members of our society, investing their wisdom and experience to help enrich and strengthen our community; and

WHEREAS, the Active Living & Parks Department has acted as a catalyst for mobilizing the creativity, energy, vitality, and commitment of the older residents of Cabarrus County; and

WHEREAS, during the pandemic the Active Living & Parks Department has been a community partner in ensuring that our most vulnerable citizens - people aged 65 and older, many with underlying medical conditions - are cared for and able to stay connected, safe, and healthy; and

WHEREAS, the two senior centers in Cabarrus County affirm the dignity, self-worth, and independence of older persons by facilitating their decisions and actions; tapping their experiences, skills, and knowledge; and enabling their continued contributions to the community;

NOW, THEREFORE, BE IT PROCLAIMED, the Cabarrus County Board of Commissioners do hereby recognize as

SEPTEMBER 2022 NATIONAL SENIOR CENTER MONTH

And call upon all citizens to recognize the special contributions of the senior center participants and the special efforts of the staff and volunteers who work every day to enhance the well-being of the older citizens of our community.

Adopted this 6th day of September, 2022.

Stephen M. Morris, Chairman
Board of Commissioners

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Appointments to Boards and Committees

BRIEF SUMMARY:

The following appointment to Boards and Committees are recommended for September:

Appointments and Removals - Adult Care Home Community Advisory Committee

Adult Care Home Community Advisory Committee member Diane Carlson has resigned from the committee. It is requested to remove her name from the roster.

Additionally, Angela Foard's term on the Adult Care Home Community Advisory Committee ends October 31, 2022. Ms. Foard would like to serve another term.

Representative recommendation is Angela Foard.

Appointments and Removals - Home and Community Care Block Grant Advisory Committee

The Home and Community Care Block Grant (HCCBG) Advisory Committee is comprised of Cabarrus County citizens serving in at-large seats, as well as the director or designee from each of the provider agencies. Currently, the committee representative from the Active Living and Parks Department is Byron Haigler.

The Active Living and Parks Department has requested that Ian Sweeney replace Mr. Haigler on the HCCBG Advisory Committee. Mr. Sweeney is a resident of Mecklenburg County. An exception to the residency provision of the Appointment Policy will be needed for him. According to the HCCBG bylaws, this position is perpetual and is active until removed.

Representative recommendation is Ian Sweeney.

Appointments and Removals - Juvenile Crime Prevention Council

The terms for the following JCPC members end September 30, 2022: LaShay Avery, Megan Baumgardner, Brian Heintz, Amy Jewell, and David Wall.

At the JCPC’s August meeting, the Council voted unanimously to recommend four members be reappointed to serve another two-year term. Ms. Avery does not reside in Cabarrus County. An exception to the residency provision of the Appointment Policy will be needed for her. Ms. Baumgardner also serves on the Active Living and Parks Commission and has served on the JCPC since 2010. An exception to the service on multiple boards and length of service provisions of the Appointment Policy will be needed for her. Mr. Wall does not reside in Cabarrus County and has served on the JCPC since 2016. An exception to the residency and length of service provisions of the Appointment Policy will be needed for him.

Additionally, the Council voted unanimously to accept the resignations of Deputy Brian Heintz, Joy Butler and Beth Downs.

Lastly, the Council voted unanimously to recommend the appointment of Jacob Wentink as the Active Living and Parks Department representative replacing, Perry Gabriel who retired in June.

Representative recommendations are LaShay Avery, Megan Baumgardner, Amy Jewell, and David Wall.

Appointments and Removals - Region F Aging Advisory Committee

The Centralina Area Agency on Aging's Region F Aging Advisory Committee (RFAAC) is comprised of three delegates and one alternate delegate from each of the nine member counties. Cabarrus Delegate Tom Kurzel resigned from his position as delegate on August 16, 2022. Current Alternate Delegate Jean Chandler has agreed to be appointed a delegate to fill the open slot. Ms. Chandler has previously served as a delegate to the committee. Her term would end on June 30, 2024.

Representative recommendation is Jean Chandler.

REQUESTED ACTION:

Provide information.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - NCACC County Legislative Goals

BRIEF SUMMARY:

Every two years, North Carolina Association of County Commissioners (NCACC) members engage in a process to determine the legislative goals that are in the best interest of counties. The NCACC goals-setting process begins in August of even-numbered years and consists of five stages: beginning with the solicitation of county proposals and ending with the adoption of the legislative agenda at the Legislative Goals Conference.

The submission deadline for legislative goals is September 12, and goals submitted by or before the deadline will be referred to a steering committee for review and consideration.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to submit the goals pulled together collaboratively by the Board of Commissioners and Cabarrus County Staff.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

This item was approved by the Board for inclusion on the Agenda as a Consent item.

ATTACHMENTS:

- ▣ Handbook
- ▣ 2022-23 Legislative Goals



**North Carolina
Association of
County Commissioners**

Legislative Goals Handbook

Spring 2022



The NCACC Legislative Goals Process

Mission Statement

The Association's Legislative Goals process is thoughtful, deliberative, inclusive, and fair. The investment of time and energy, and value of full discourse, strengthens our Association as we advocate for counties. The process is designed to create an informed grassroots organization and to build a cohesiveness of purpose within the organization that, in turn, grants a degree of credibility to the Association. All counties and all county officials are invited and encouraged to participate in the Legislative Goals process.



CONTENTS

This handbook is intended to offer the reader an overview and guidance about the rules and processes used to develop the legislative agenda of the North Carolina Association of County Commissioners. Information is presented in a format that tracks the chronological course of action for the goals adoption process.

Page 4	Background & 2022-2023 Timeline
Page 5	Stage 1 — Seeking Goal Proposals
Page 6	Stage 2 — Steering Committee Review of Guiding Principles
Page 7	Stage 3 — Steering Committee Review
Page 8	Stage 4 — Legislative Goals Committee
Page 10	Stage 5 — Board of Directors Consideration
Page 11	Stage 6 — Legislative Goals Conference
Page 13	Guidance Outside of Legislative Goals Process

Background and 2022-2023 Timeline

Every two years, in the months preceding a long session of the General Assembly, the North Carolina Association of County Commissioners engages in a process to determine the legislative goals it should pursue in the best interest of the counties. The process is thorough, deliberative, and time intensive. It is designed to allow for input from as many county commissioners, county officials and stakeholders as possible. By maximizing participation from so many of the organization’s members, it is possible to reach agreement on goals that are important to all members of this diverse organization.

NCACC goals-setting process begins in May of each even-numbered year and consists of six stages. These stages are described in detail in this handbook.

Below is the timeline for the 2022-2023 legislative goals process:

Legislative Goals Process Timeline	
When	What
May – September	Submission of county goal proposals
June	Review of Guiding Principles by Steering Committees (non-voting session)
Mid-September	Review and voting of goal proposals and Guiding Principles by Steering Committees
October	Legislative Goals Committee reviews Steering Committee recommendations, approves Core Values and package of goals for Board of Directors Board of Directors finalizes package to be presented to full membership
November	Membership adopts goals at Legislative Goals Conference

Stage 1 — Seeking Proposed Goals (May - September)

The Association's goals-setting process begins with an effort to solicit proposals that members think should be part of the county legislative agenda for the upcoming legislative biennium. The Association solicits proposals from county boards of commissioners. Suggested goals can be submitted by:

- adopted resolutions from full boards,
- a letter from Board Chairs on behalf of the full boards
- a letter from the president of an affiliate and related county organizations (which are groups of county officials/staff organized by function)

Affiliate Organizations include but are not limited to:

- Association of North Carolina Boards of Health
- N.C. Association of Assessing Officers
- N.C. Association of County Boards of Social Services
- N.C. Association of County Attorneys
- N.C. Association of County Clerks to the Board
- N.C. Association of County Directors of Social Services
- N.C. Association of Government Finance Officers
- N.C. Association of Emergency Medical Services Administrators (NCAEMSA)
- N.C. Association of Local Health Directors
- N.C. Association of Registers of Deeds
- N.C. Tax Collectors' Association

The Association casts a wide net to encourage inclusiveness and full membership participation. Discussion and action on proposed goals by full boards of commissioners is requested because this interaction contributes to the deliberative process and builds consensus.

Goal proposals must be submitted via the NCACC online form. Proposals should be in the form of a policy statement and include background information on the impetus of the proposal.

Stage 2 – Steering Committee Review of Guiding Principles (June)

The Steering Committees review guiding principles from each of the respective subject areas set forth by the Association, and these areas are outlined in the next section of the handbook. The guiding principles are general declarations of ongoing positions that give guidance on broad policy objectives, such as “no mandates without funding.” These statements also guide the staff in dealing with unanticipated issues that arise in the legislative context or that affect the counties in other ways, as with proposed administrative rules and regulations or state agency policies.

Recommendations made by the Steering Committees in June will be voted on at Steering Committee meetings in September in conjunction with goals proposals.

Because Steering Committees are ongoing and have broad member participation, they are a critical first step in the Legislative Goals development process. The committees meet regularly and are available to review legislation during the legislative session; they are used to guide unanticipated legislative action and to recommend any actions that might be advisable to the NCACC Board of Directors for formal consideration and action. This issue is described in greater detail in a later section included in this handbook.

Stage 3 – Steering Committee Review (Mid-September)

The Steering Committee review of goal proposals is the first step in the legislative goals development process. The Association has seven Steering Committees, organized by subject matter. These are permanent, standing committees. Membership on Steering Committees is open to any county official – elected, appointed or administrative; chairs are appointed by the Association President following each Annual Conference. The Steering Committees are:

- Agriculture
- Environment
- General Government
- Health and Human Services
- Justice and Public Safety
- Public Education
- Taxation and Finance

Proposed goals are sorted according to subject matter by NCACC staff and referred to the appropriate Steering Committees for review. Steering Committees may hear from county officials who submit goal proposals and may review staff research and analysis. The participation of county staff on Steering Committees provides professional expertise that can be critically important when Steering Committees deliberate. Though staff expertise is critical, particularly at this early stage, it is ultimately elected county commissioners who will decide the legislative goals package as the goals-setting process moves forward.

During the goal setting process the Steering Committee members are asked to make specific recommendations and take action on each submitted goal.

Committee actions include:

- Favorable – A goal is approved to send to the Legislative Goals Committee for further discussion and consideration.
- Amend – The committee may revise or amend a proposal.
- Unfavorable – The committee declines to send the goal forward.
- Needs Further Study – The committee has insufficient information to make an informed decision and requests that the sponsors either do further research or bring back answers to particular questions at a later date.
- Motions must be approved by a two-thirds majority of members present. Only county commissioners present at the meeting may vote.

The committees are empowered to develop their own suggested goals, as needed. Each committee submits its proposed goals to the Legislative Goals Committee. Prior to the meeting of Steering Committees, NCACC staff may consolidate similar proposals and put forth proposed language for consideration.

Stage 4 – Legislative Goals Committee (October)

The Legislative Goals Committee is a non-standing committee. The committee membership is traditionally no more than 35 members. The committee is composed of county commissioners who are nominated and selected by the President. Members may nominate others or themselves. The committee is newly appointed every two years and meets as needed. Members are selected to ensure balance with respect to political affiliation, county population, race, and gender to accurately reflect the diversity of Association membership. Two co-chairs, a Republican and a Democrat, are appointed by the NCACC President to lead the Legislative Goals Committee.

The members of the Legislative Goals Committee include:

- Legislative Goals Committee Chairs
- Steering Committee Chairs
- NCACC Board of Trustees Chair or their designee
- An elected commissioner from each of the Association’s 18 districts
- Other members as appointed by the President

The Legislative Goals Committee reviews the recommendations of the Steering Committees. Steering Committee chairs present their committees’ recommendations and relay the committee discussion regarding each proposal. The county officials who want to advocate for their proposals are allowed to make presentations to the Legislative Goals Committee. The committee may also review research and analysis related to the proposals provided by NCACC staff.

The Legislative Goals Committee may and is encouraged to narrow the list of proposals. It also reconciles conflicts or duplication between Steering Committee recommendations and prioritizes its recommendations. The Goals Committee may rank goals in a priority order and may also select a limited number of priority goals to assist in focusing the Association’s legislative efforts. The proposals and guiding principles are then submitted to the Board of Directors for consideration. Goals forwarded to the Board of Directors must receive a two-thirds majority vote by the Legislative Goals Committee.



Core Values Statement Review

The Goals Committee is also charged with reviewing the Association's core value statement. This statement provides fundamental policy guidance regarding the Association's advocacy efforts. The Goals Committee may review, evaluate, and make suggested changes to periodically update these core values to recognize changing advocacy environments. The committee shall include the core values statement along with its recommendations to the Board of Directors for inclusion in the goals package to be presented to the full membership.

Stage 5 — Board of Directors (October)

As the Association’s goal-setting process moves forward, the elected county commissioners become more involved in the decision-making process. The Board of Directors is almost exclusively elected commissioners, with the one exception of a non-voting county manager, and the Executive Director.

At its October meeting, the board reviews the recommendations of the Legislative Goals Committee. As is customary during earlier stages of the process, the board may hear presentations, review research and analysis, and add, delete, or amend proposals to the core values and guiding principles statements.

Goal proposals approved by the board must receive a two-thirds majority vote.

The board gives final approval to a package of goal proposals, Association core values, and guiding principles that are to be voted on by the full membership at the Legislative Goals Conference in October. This process provides individual county boards of commissioners’ time and opportunity for a full review prior to the conference.

Stage 6 – Legislative Goals Conference (November)

The final stage of the Association’s Legislative Goals process is the Legislative Goals Conference, to which all Association members are invited. Historically, more than 85 counties have been represented. The goals conference is conducted according to rules designed to encourage member participation and consensus.

Goals Voting Process and Procedures

- *Prior to the conference:*
 - NCACC staff coordinate with the President, the Legislative Goals Committee Chairs and the parliamentarian to review the voting process and procedures.
 - Every member county appoints a voting delegate. A letter requesting notification of the county’s voting delegate shall be sent from the Association to each county.

- *At the conference:*
 - Voting delegates register to obtain appropriate voting credentials.
 - Every county in attendance has one vote. The voting delegate can be any county official, including non-elected officials, and a county may choose an alternate. No proxies are allowed.
 - Goals are presented en bloc by each Steering Committee subject category. Goals Committee Chairs present the goals to the membership. The Association President or presiding officer is responsible for action.
 - All motions will be ruled on by the Association President or presiding officer.
 - The President of the North Carolina Association of County Commissioners will appoint a parliamentarian for the conference.
 - Upon motion of any voting delegate, any individual goal proposal can be set aside for detailed discussion.
 - Two-thirds majority votes are required to approve or alter the proposed goals.
 - Following approval of the goal proposals, members will be asked to select five priority goals. These represent goal proposals that address the most critical need of counties.
 - Pursuant to Article VIII, Section Three of the NCACC Constitution the latest edition of Robert’s Rules of Order shall be the parliamentary authority on questions not covered by the Constitution or by this handbook.



Conclusion

All goals and policies approved at the Legislative Goals Conference are included in the official NCACC legislative agenda. The official document containing the Association's core values, legislative goals and guiding principles shall be mailed to all 100 counties and presented to each member of the North Carolina General Assembly, to the Governor, and to other executive branch leaders.



Guidance Outside of Legislative Goals Process

Throughout the legislative biennium, new issues will arise that were not anticipated or considered during the organization's legislative goals process. The Association Steering Committees have the authority and responsibility to study new issues, to research and analyze the effect or implications of proposed legislation, and to make recommendations to the NCACC Board of Directors. Any such action is communicated on a regular basis to the Association members.

Upon recommendation of the Legislative Goals Committee Chairs, the committee may meet between the legislative long and short sessions, to review goal progress and make suggestions to the board related to goal priorities, especially given an ever-changing legislative environment.



**North Carolina
Association of
County Commissioners**

323 West Jones Street, Suite 500
Raleigh, North Carolina, 27603

919-715-2893
www.ncacc.org

Cabarrus County Board of Commissioners
2022-2023 Legislative Goals

Unfunded Mandates

1. Request Federal and State Legislatures to avoid passing any legislation that results in unfunded mandates for local governments.
 - A. Provide additional funding for Human Services, Public Schools, and Jails to meet the current needs of the county.
 - B. Maintain or increase current levels of Medicaid Funding.

Local Option Revenues

1. Provide additional opportunities for local option revenues.
 - A. Flexibility in sales tax revenues.
 - B. Support counties efforts to increase local revenues. When appropriate allow requests to move forward pending local voter approval.
 - C. Authorize all local option revenue sources that have previously been given to other counties.
 - D. Require state administrative offices to provide sales tax information when requested by counties for budgeting purposes.
 - E. Reinstate sales tax exemption for school systems.

Collective Bargaining

1. Oppose collective bargaining for all state and local government employees.

Schools

1. Oppose any shift of charter school capital funding to counties.
2. Support the adjustment of local contributions to match the services that charter schools are required to provide.
3. Return proceeds from the North Carolina Education Lottery Funds to their original 40% of the total proceeds going to counties for school capital needs.
4. Reinstate full funding for school growth based Average Daily Membership. (ADM)
5. Support high quality broadband connectivity for all counties.
6. Proposed revisions of the Local Government Commission's financing terms for larger capital projects.

Human Services

1. Revise and make appropriate adjustments to County MOU requirements in the performance measures required by HB630. The DSS performance measures should match federal requirements; concessions should be made for extenuating circumstances beyond a DSS' control related to court system, mental health services, and client cooperation; and DSS' need reliable data reports and access to track performance measures.
2. Advocate for increased funding for Adult & Aging Services to support Adult Protective Services and Guardianship.
3. Advocate for hold harmless provisions and staggered payment plans to control/cap the liability to counties under the Medicaid and NCHC Overpayment recoupment plan which

holds counties financially responsible for the erroneous issuance of Medicaid benefits and Medicaid claims payments resulting when the county DSS takes any action that requires payment of Medicaid claims for an ineligible individual...the Division will recoup from the county any amounts paid relating to deductibles, co-pay, co-insurance, premiums and PML as a result of the erroneous eligibility and/or incorrect calculation of the PML. Adult Medicaid and Long-Term Care cases could result in substantially large paybacks and cause undue hardship on counties with only 60 days to recoup payment. Some counties are opting to purchase liability insurance.

4. Advocate for more Child Care Subsidy funding to address waiting lists and for the state to utilize federal block grants for the intended purpose and not supplant federal dollars for state dollars (ex. In the short session the General Assembly supplanted \$50m of Child Care Development Block Grant funds for other purposes, which reduced the number of subsidy slots for addressing day care subsidy waiting lists in counties).

General Legislation

1. Support local citizen involvement by requiring a local referendum prior to legislative actions to change existing procedures for electing county commissioners, ie. creating districts, territories, etc.
2. Study the impact to local government finances of exempting nonprofits from the requirement of paying property taxes and review possible payment in lieu of taxes requirements.
3. Improve the Tier rating system by allowing smaller towns and cities located in Tier Three counties to compete for all available grants by creating split tiered counties.
4. Change North Carolina Rural Center's grant/loan award criteria to more closely match the USDA Rural Development aid requirements – specifically related to prohibition against aid to municipalities in Tier 3 counties.

Medicaid

1. Pursue Medicaid reimbursement options for Community Paramedic services.

Board of Elections

1. Support the creation of larger voting districts'
2. Allow counties to reduce the amount of operational voting precincts.
3. Continue to permit early voting districts.
4. Support flexibility for local Boards of Elections to re-organize precincts in order to create more uniform precinct sizes.

Mental Health

1. Request to revisit and reexamine the current North Carolina Certificate of Need (CON) law, which prohibits health care providers, including mental health facilities, from acquiring, replacing or adding to their facilities without the prior approval of the Department of Health and Human Services. Exploration of the CON law would reveal limitations associated with available services, restrictions based on provider geographic location and the most cost effective and efficient service provisions. By reviewing and making necessary revisions to the CON law, it would allow providers to increase capacity

through site expansion, increase bed availability and more adequately meet the needs of residents.

2. Recommend the creation of a Medicaid opt-in program, which would allow residents of North Carolina to choose Medicaid through a pay for premium based system. This recommendation is based on the limitation of commercial insurance services provided in the areas of advanced mental health access.

Early Childhood Education

1. Request for additional funding to support early childhood education programs.

Environmental

1. Protect Soil & Water Conservation Grants and/or funding streams per the “2016 Policies, Positions, & Actions Items”.
2. Update wastewater sewer capacity calculations.

Library System

1. Support legislation to restore state aid funding of public libraries to the pre-2011 level of \$15.7 million and eliminate special provisions that distribute state aid outside of the equitable formula developed by the state library system.
2. Increase funding from the Library Trust Fund to local systems of growing communities.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - Request for New School Resource Officers

BRIEF SUMMARY:

Cabarrus County Schools has requested the addition of school resource officers (Deputy Sheriff) at four locations that do not currently have a dedicated SRO. Locations include the Early College, Early Tech College, Cabarrus Health Sciences Institute, and the Mary Frances Wall Center.

The estimated funding needed to provide the four (4) additional SRO positions this fiscal year is approximately \$600,000 with more than half the amount covering one-time expenses such as vehicles, uniforms, and other equipment.

Funds would come from County fund balance if approved by the board.

REQUESTED ACTION:

Motion to approve the addition of four (4) school resource officers (Deputy Sheriff) within the Sheriff's Office for Cabarrus County Schools and the associated budget amendment.

EXPECTED LENGTH OF PRESENTATION:

SUBMITTED BY:

Mike Downs, County Manager

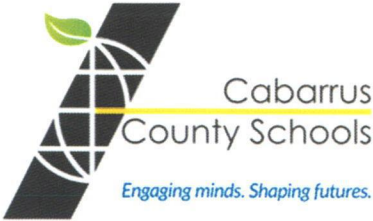
BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ CCS Request Letter
- ▣ Budget Amendment



4401 Old Airport Road
PO Box 388
Concord NC 28026-0388

704-260-5611
704-262-6175 fax

August 26, 2022

Cabarrus County Commissioners
65 Church Street S
Concord, NC 28025

Re: Formal request to fund the addition of four school resource officers

Respected Commissioners,

I write to you today on behalf of Cabarrus County Schools (CCS) to formally request funding for the addition of four (4) School Resource Officers (SRO) to support our growing student population.

CCS currently enrolls more than 35,000 students at our 44 campus locations. This is an increase of 4.5% over last school year. Our district covers an area over 360 square miles. As this growth continues, so do the many challenges that arise in providing a safe learning environment for all our students. Ensuring that safety is our main priority.

Through the outstanding support and visionary leadership of our County Commissioners and City Council, we currently have an armed SRO at 40 of those locations. Sheriff Van Shaw and his team have provided a tremendous amount of leadership and support in keeping our schools safe.

The reality of our world today requires that our school system make every effort to provide a safe environment for ALL our students. The SRO program is at the forefront of those efforts. In order to provide a presence at all our facilities, please consider our formal request to fund:

- One full-time SRO at Cabarrus County Schools Early College
- One full-time SRO at Cabarrus County Schools Early Tech College
- One full-time SRO at Cabarrus Health Sciences Institute
- One full-time SRO at Mary Frances Wall Center to replace the currently allocated shared position.

Your efforts to provide for our current levels of security proves your understanding of this important issue, and we sincerely appreciate all that you have done to provide for us in the past. If you require any further information, please do not hesitate to contact me at john.kopicki@cabarrus.k12.nc.us

Stay well,

Dr. John Kopicki, Superintendent

Holly Grimsley, Board Chair

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Appropriate fund balance to cover expenses associated with four (4) new school resource officers (Deputy Sheriff) for Cabarrus County Schools.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	00192110-6901	Fund Balance Appropriated	221,442.41	600,000.00		442,884.82
001	9	00192110-9101	Salary	13,589,185.26	600,000.00		14,189,185.26

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

County Manager - State Directed Grants

BRIEF SUMMARY:

S.L. 2022-74 provides a directed grant of \$1 million to Cabarrus County to be used to operate and expand the Substance Use Network (SUN) program, a collaborative system of care for pregnant mothers with a substance use disorder, and their infants and families, in Cabarrus, Rowan, and Stanly counties. Funds are provided from the State of North Carolina Local Project Reserve.

The law also provides a directed grant of \$2.5 million to be used to construct 16-bed child and adult facility-based crisis centers, as well as a behavioral health urgent care (BHUC). This funding is in addition to the \$30 million previously awarded for this project. Funds are provided by the State of North Carolina State Capital and Infrastructure Fund (SCIF).

REQUESTED ACTION:

Motion to accept the grant award, and adopt the associated budget amendments and project ordinance.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Rodney Harris, Deputy County Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ BA - Behavioral Health
- ▣ BA - SUN
- ▣ Project Ordinance

Budget Revision/Amendment Request

Date: September 19, 2022

Amount: 2,500,000.00

Dept. Head: Suzanne Burgess for Rodney Harris

Department: Fund 380 - County Capital Projects

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Cabarrus County was awarded another state grant in the recent budget bill. This grant provides funds for capital improvements or equipment at the Behavioral Health facilities. This grant will be used in conjunction with \$30 million State Grant awarded in fiscal year 2022. This budget amendment budgets the additional funding in a separate revenue account for accounting purposes.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
380	6	5310-6375-MENT2	State Budget Allocation - 2	-	2,500,000.00	-	2,500,000.00
380	9	5310-9820-MENT	Behavioral Health Facility - Construction	33,097,554.00	2,500,000.00	-	35,597,554.00

Budget Officer

County Manager

Board of Commissioners

Approved
 Denied

Approved
 Denied

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

Budget Revision/Amendment Request

Date: September 19, 2022

Amount: 1,000,000.00

Dept. Head: Suzanne Burgess for Rodney Harris

Department: General Fund - Other Human Services

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

This budget amendment is to budget \$1 millions awarded to Cabarrus County to operate and expand the Substance Use Network (SUN) program. Funds are provided from the State of North Carolina Local Project Reserve.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	5910-6375-SUN	State Budget Allocation - SUN	-	1,000,000.00	-	1,000,000.00
001	9	5910-97914-SUN	Non-Profit - SUN	-	1,000,000.00	-	1,000,000.00

Budget Officer

County Manager

Board of Commissioners

Approved
 Denied

Approved
 Denied

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY COUNTY CAPITAL PROJECTS BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of County Facilities. Details of the project are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.

It is estimated that the following revenues will be available to complete capital projects as listed.

Debt Proceeds 2020 Draw Note	\$ 60,904,154
Debt Proceeds 2022 Draw Note	103,458,267
Contributions from Capital Projects Fund	27,770,234
Contribution from General Fund	38,155,281
Contribution from Capital Reserve Fund	3,657,664
Contribution from Internal Service Fund	1,065,426
Contribution from Community Investment Fund	7,307,327
State Allocation	40,700,000
TOTAL REVENUES	\$283,018,353

- C. The following appropriations are made as listed.

Courthouse Site Enabling Construction & Renovation	\$ 135,959,518
Governmental Center Skylight & Roof Replacement	2,328,494
Contribution to Capital Reserve (Reimb for Skylight Project)	2,085,000
Artificial Turf Fields	4,401,748
Frank Liske Barn Replacement	7,033,845
Legal / Closing Expenses	952,508
Governmental Center Parking Deck Sealing	235,983
Emergency Equipment Warehouse/ ITS Location	14,867,999
Fiber Infrastructure Improvement	720,000
Jail Annex HVAC Replacement	193,000
Sheriff Training & Firing Range Renovations	2,250,000
Human Services HVAC	180,000
Frank Liske Park ADA Renovations	1,300,000
Frank Liske Park Playground Replacement	203,600
Camp Spencer Vending & Archery Building	536,998
West Cabarrus Library & Senior Center	2,400,000
Deferred Maintenance Projects	8,971,450
EMS Headquarters	20,939,097
Northeast Area Park	8,578,965
Northeast Area Land	3,650,151
Mental Health Facility	35,597,554
Other Improvements Unallocated	1,667,642
Enterprise Physical Security Project (ITS)	700,000
Concord Senior Center Overflow Parking Lot	700,000

Contribution to the General Fund	47,500
Frank Liske Park Softball Complex Utilities	410,000
Rob Wallace Park	1,533,504
Animal Shelter Expansion	240,000
Frank Liske Park Stormwater Project	570,803
Northeast Cabarrus Radio Tower Project	2,439,171
Milestone Building	8,150,000
Fire Services Building	370,000
Mt Pleasant Library	10,000,000
Frank Liske Park Tennis Court	280,000
Government Center Building Repair	450,000
Public Safety Training Center	2,073,823

TOTAL EXPENDITURES **\$283,018,353**

GRAND TOTAL – REVENUES **\$283,018,353**

GRAND TOTAL – EXPENDITURES **\$283,018,353**

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 - 1. Transfers amounts between objects of expenditure and revenues within a function without limitation.
 - 2. Transfer amounts up to \$500,000 between functions of the same fund.
 - 3. Transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 - 4. Enter and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 - 5. Award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 - 6. Execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 - 7. Reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund

sufficient detailed accounting records to satisfy the requirements of the law.

- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the Community Investment Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 19th day of September 2022.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

DHS - Transportation FY24 Community Transportation Grant

BRIEF SUMMARY:

The North Carolina 5311 Community Transportation Grant provides funding for county transportation administrative costs such as salaries, insurance, equipment and supplies. This grant requires a 15% county match.

REQUESTED ACTION:

Schedule a public hearing for September 19, 2022 at 6:30 p.m. or as soon thereafter as persons may be heard.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Bob Bushey, Transportation Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ FY24 Local Share Certification
- ▣ FY24 Program Resolution

FY 2024 LOCAL SHARE CERTIFICATION FOR FUNDING

Cabarrus County
(Legal Name of Applicant)

Requested Funding Amounts

<u>Project</u>	<u>Total Amount</u>	<u>Local Share**</u>
5311 Administrative	\$ <u>185,312</u>	\$ <u>27,797</u> (15%)
5311 Operating (No State Match)	\$ _____	\$ _____ (50%)
5310 Operating (No State Match)	\$ _____	\$ _____ (50%)
5307 Operating	\$ _____	\$ _____ (50%)
5307 Planning	\$ _____	\$ _____ (10%)
Combined Capital	\$ _____	\$ _____ (10%)
Mobility Management	\$ _____	\$ _____ (50%)
5310 Capital Purchase of Service	\$ _____	\$ _____ (10%)
_____	\$ _____	\$ _____ (_ %)
_____	\$ _____	\$ _____ (_ %)
_____	\$ _____	\$ _____ (_ %)

Funding programs covered are 5311, 5310, 5339 Bus and Bus Facilities, 5307 (Small fixed route, regional, and consolidated urban-rural systems)

TOTAL	\$ <u>185,312</u>	\$ <u>27,797</u>
	Total Funding Requests	Total Local Share

****NOTE: Applicants should be prepared for the entire Local Share amount in the event State funding is not available.**

The Local Share is available from the following sources:

<u>Source of Funds</u>	<u>Apply to Grant</u>	<u>Amount</u>
<u>Local County Funds</u>	<u>5311</u>	\$ <u>27,797</u>
_____	_____	\$ _____
_____	_____	\$ _____
_____	_____	\$ _____
_____	_____	\$ _____
_____	_____	\$ _____

FY 2024 Local Share Certificate (page 2)

_____	_____	\$ _____
_____	_____	\$ _____
TOTAL		\$ <u>\$27,797</u>

**** Fare box revenue is not an applicable source for local share funding**

I, the undersigned representing (*Legal Name of Applicant*) **Cabarrus County** do hereby certify to the North Carolina Department of Transportation, that the required local funds for the FY2024 Community Transportation Program and 5307 Governors Apportionment will be available as of **July 1, 2023**, which has a period of performance of July 1, 2023 – June 30, 2024.

Signature of Authorized Official

Michael Downs/County Manager

Type Name and Title of Authorized Official

9/19/2022

Date

PUBLIC TRANSPORTATION PROGRAM RESOLUTION

FY 2024 RESOLUTION

Section 5311 (including ADTAP), 5310, 5339, 5307 and applicable State funding, or combination thereof.

Applicant seeking permission to apply for Public Transportation Program funding, enter into agreement with the North Carolina Department of Transportation, provide the necessary assurances and the required local match.

A motion was made by _____ and seconded by _____ for the adoption of the following resolution, and upon being put to a vote was duly adopted.

WHEREAS, Article 2B of Chapter 136 of the North Carolina General Statutes and the Governor of North Carolina have designated the North Carolina Department of Transportation (NCDOT) as the agency responsible for administering federal and state public transportation funds; and

WHEREAS, the North Carolina Department of Transportation will apply for a grant from the US Department of Transportation, Federal Transit Administration and receives funds from the North Carolina General Assembly to provide assistance for rural public transportation projects; and

WHEREAS, the purpose of these transportation funds is to provide grant monies to local agencies for the provision of rural, small urban, and urban public transportation services consistent with the policy requirements of each funding source for planning, community and agency involvement, service design, service alternatives, training and conference participation, reporting and other requirements (drug and alcohol testing policy and program, disadvantaged business enterprise program, and fully allocated costs analysis); and

WHEREAS, the funds applied for may be Administrative, Operating, Planning, or Capital funds and will have different percentages of federal, state, and local funds.

WHEREAS, non-Community Transportation applicants may apply for funding for “purchase-of-service” projects under the Capital Purchase of Service budget, Section 5310 program.

WHEREAS, , (*Legal Name of Applicant*) Cabarrus County hereby assures and certifies that it will provide the required local matching funds; that its staff has the technical capacity to implement and manage the project(s), prepare required reports, obtain required training, attend meetings and conferences; and agrees to comply with the federal and state statutes, regulations, executive orders, Section 5333 (b) Warranty, and all administrative requirements related to the applications made to and grants received from the Federal Transit Administration, as well as the provisions of Section 1001 of Title 18, U. S. C.

WHEREAS, the applicant has or will provide all annual certifications and assurances to the State of North Carolina required for the project;

NOW, THEREFORE, be it resolved that the *(Authorized Official's Title)** County Manager of *(Name of Applicant's Governing Body)* Cabarrus County is hereby authorized to submit grant application (s) for federal and state funding in response to NCDOT's calls for projects, make the necessary assurances and certifications and be empowered to enter into an agreement with the NCDOT to provide rural, small urban, and urban public transportation services.

I, *(Certifying Official's Name)** Lauren Linker, *(Certifying Official's Title)* Clerk to the Board, do hereby certify that the above is a true and correct copy of an excerpt from the minutes of a meeting of the *(Name of Applicant's Governing Board)* Cabarrus County Board of Commissioners duly held on the 19th day of September, 2022.

Signature of Certifying Official

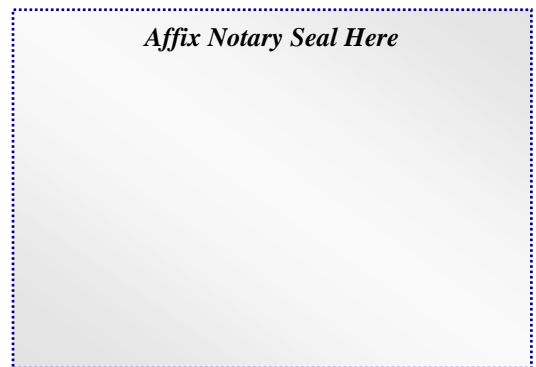
****Note that the authorized official, certifying official, and notary public should be three separate individuals.***

Seal Subscribed and sworn to me
(date) _____

*Notary Public **

Printed Name and Address

My commission expires
(date) _____



CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

DHS - Budget Amendment to Appropriate Adoption Promotion Funds

BRIEF SUMMARY:

In accordance with NCGS 108A-50.2, the Department of Human Services received \$142,753.90 in Adoption Promotion funds for exceeding our baseline of completing 12 or more adoptions for FY22. The NC Division of Social Services provides required baselines for county child welfare agencies and private child placing agencies annually in achieving permanency through adoption in a timely manner. The purpose of the Adoption Promotion Program is to enhance and expand adoption programs, to secure permanent homes for children in foster care with special needs who are harder to place, and to encourage partnerships between public and private adoption agencies. The Adoption Promotion funds must be used to enhance DHS" adoption services program. No county funds are required and the funding is 100% federal funds.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Sharon Schueneman, Child Welfare Program Administrator

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Budget Amendment for Adoption Promotion funds
- ▣ Funding Authorization - Adoption Promotion funds

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

Internal Transfer Within Department Transfer Between Departments/Funds Supplemental Request

Cabarrus County DHS received \$142,753.90 from the Adoption Promotion Program Fund. This fund is to be used to enhance the adoption services program for adoptions completed between June 2022 and May 2023. No county match required.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	9	00195630-9332	Special Needs Kids	41,384.21	142,753.90		184,138.11
001	6	00165630-6293	Adoption Incentive Grant		142,753.90		142,753.90
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00

Total 0.00

Budget Officer

Approved
 Denied

County Manager

Approved
 Denied

Board of Commissioners

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

North Carolina - Department of Health and Human Services
Notice of Electronic Funds Transfer

ATTN: County Finance Officer
County DSS Director
County: CABARRUS
Run Date: 06/27/2022
Period: June, 2022

Deposits TO County Account FROM DSS

Earliest date of payment : 06/30/2022
ADOPTION PROMOTION FUND TANF \$142,753.90
County Payment Total : \$142,753.90

Dana Pastores

From: Melissa Mayeu
Sent: Monday, July 18, 2022 3:50 PM
To: Dana Pastores
Cc: Lisa Dipaolo
Subject: FW: Adoption Promotion Program
Attachments: DSS-5320 DSS Monthly Adoption Reporting 2022-2023.xlsx

Importance: High

From: Drake, Janet M <Janet.Drake@dhhs.nc.gov>
Sent: Tuesday, July 12, 2022 5:12 PM
To: Melissa Mayeu <mdmayeu@cabarruscounty.us>; Jane Cauthen <jscauthen@cabarruscounty.us>; Harris, Cheryl W <cwharris@cabarruscounty.us>
Cc: Mackins, Mary L <Mary.Mackins@dhhs.nc.gov>
Subject: Adoption Promotion Program
Importance: High

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe!

Please be advised that a request for payment in the amount of \$ 142,753.90 has been sent to the Office of the Controller effective **June 24, 2022**. This payment is from the Adoption Promotion Program Fund and covers adoptions completed between June 1, 2021 and May 31, 2022. This email serves as notice that payment has been requested. Be sure to check with your department accounting unit within in the next 30 days to verify your payment. If you do not receive payment within 30 days, please notify the Division immediately.

Legislation regarding the Adoption Promotion Program Fund specifically states that the money "***must be used to enhance your adoption services program.***"

As a reminder, DSS-5320 submission deadlines for SFY 2022-2023 are as follows:

DUE DATE	FOR ADOPTIONS COMPLETED IN:
September 10, 2022	June 2022 – August 2022
December 10, 2022	September 2022 – November 2022
March 10, 2023	December 2022 – February 2023
June 3, 2023 (no later than)	March 2023 – May 2023

Counties will need to begin a new DSS- 5320 for adoptions beginning in June 2022. One is attached for your convenience.

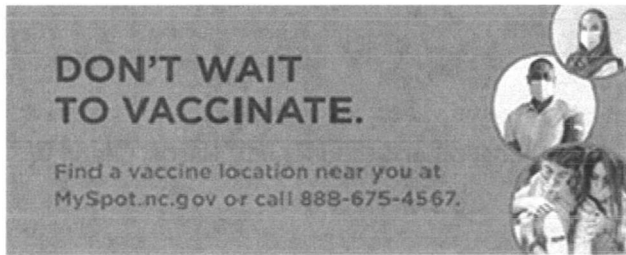
Thank you for your efforts to provide permanency for the children of North Carolina.

Have a great day!

Janet Drake Kearns
Adoption Assistance Program Consultant / SCAIF
Division of Social Services, Child Welfare Section
NC Department of Health and Human Services

919-527-6356 (Office)
919-334-1191 Adoption Review (Fax)
919-334-1123 Confidential Intermediary (Fax)
janet.drake@dhhs.nc.gov

820 South Boylan Avenue
2411 Mail Service Center(Adoption Review Team)
2425 Mail Service Center(Confidential Intermediary)
Raleigh, NC 27699-2445



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CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Write Off Ambulance Receivable

BRIEF SUMMARY:

The County's practice is to keep three years of ambulance receivables plus the current year's receivables in the General Ledger. This practice allows the outstanding receivable balance of \$1,746,066.89 to be written off for Fiscal Year 2018. The Emergency Medical Staff has exhausted all means of collectibles for the Fiscal Year 2018 bills.

REQUESTED ACTION:

Motion to authorize the Finance Department to write off the outstanding receivable balance for Fiscal Year 2018 as presented.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Jim Howden, Finance Director

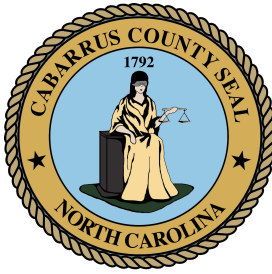
BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ MEMO
- ▢ AR AMBULANCE FY 2018 WRITE OFF



Cabarrus County Finance Department

To: Jim Howden, Finance Director

Copy: Jimmy Lentz, EMS Director

From: Suzanne Burgess, Finance, Deputy Finance Director

Date: August 9, 2022

Subj: Write-off of Uncollectible Accounts Receivable - Ambulance

Cabarrus County's year-end procedure includes adjusting the Accounts Receivable-Ambulance balance to include the outstanding balances for the closing year plus the three preceding fiscal years. Therefore, at June 30, 2022, the Accounts Receivable-Ambulance balance should include outstanding amounts owed for fiscal years 2019 through 2022, totaling \$10,721,889.07.

The current Accounts Receivable-Ambulance general ledger balance is \$12,467,955 and needs to be adjusted by writing off a total of \$1,746,066.89.

The proposed write-off amount represents unpaid account balances for fiscal year 2018. Historical analyses indicate amounts are no longer collectible in the fourth year following billing.

The County's third-party billing company, EMS Management & Consultants, is responsible for ensuring all claims are filed timely with insurance companies. In addition, the County's Emergency Medical Services staff are diligent in attempting to collect past-due balances through the use of a collection agency, garnishments and the State's Debt Setoff program.

Please submit the write-off request to the Board of Commissioners for approval. Writing-off the fiscal year 2018. balance does not prevent the collection of these outstanding balances. It simply allows the Finance Department to adjust the Accounts Receivable-Ambulance balance to accurately reflect the balance which is considered collectible.

CABARRUS COUNTY
ACCOUNTS RECEIVABLE - AMBULANCE
Fiscal Year Ended June 30, 2022

Description	FY18	FY19	FY20	FY21	FY22	Total
Billing						
Charges, net of contractual allowances	7,066,004.20	7,339,417.82	7,502,786.75	8,547,101.66	10,198,686.64	40,653,997.07
Collections						
Payments, net of refunds	(5,319,937.31)	(5,491,458.45)	(5,382,484.68)	(5,916,175.95)	(6,075,984.72)	(28,186,041.11)
Accounts Receivable - Ambulance						
Unpaid balances at June 30, 2022	1,746,066.89	1,847,959.37	2,120,302.07	2,630,925.71	4,122,701.92	12,467,955.96
Proposed Write-off						
Uncollectible, fiscal year 2018						(1,746,066.89)
Adjusted Accounts Receivable - Ambulance, June 30, 2022						10,721,889.07

Prepared by:

Suzanne Burgess, Cabarrus County Finance Department

Notes:

Historical data show that the percentage of collectibility is about 55 percent in the year billed, 15 percent in the year following billing, one percent in the second year following billing, and one percent in the third year following billing. Accounts are fully uncollectible in the fourth year following billing. The County's third-party billing company, EMS Management & Consultants, typically writes-off an account balance when it is unpaid after approximately 90 days. Cabarrus County Emergency Medical Services staff continue collection procedures, so the County does not consider amounts to be uncollectible at this time, thus requiring the above analysis and adjustment.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Behavioral Health Facility Design Firm Selection

BRIEF SUMMARY:

Cabarrus County advertised for Requests for Qualifications (RFQ's) from qualified design firms for the proposed Behavioral Health facility on March 13th, 2022 and the due date for those submittals was April 29th, 2022. Eleven (11) submissions were received and the design selection committee selected three (3) finalists to make presentations on July 26th, 2022. The design selection committee has met internally and decided to award the design of the project to the firm, human eXperience.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure.

Motion to approve the the selection of the human eXperience as the design firm for the proposed Behavioral Health facility; and to approve the County Manager to pursue the design contract with human eXperience, subject to review or revisions by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kyle Bilafer, Assistant County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Behavioral Health Facility RFQ
- ▣ Human eXperience Interview Presentation

Request for Qualifications for Behavioral Health Facilities in Cabarrus County, North Carolina

March 31, 2022

Section 1. Project Description.

Cabarrus County (“County”) is soliciting Statements of Qualifications (SOQ) from qualified firms licensed in North Carolina to provide programming and design services for two facilities on +/- 4.5 acres in Kannapolis, NC (see Exhibit A). The County received a state grant of \$30 million for building two facilities (described below) with construction expected to begin in early-to-mid 2023. The two facilities are as follows:

1. **Behavioral Health Urgent Care (age 6+) and 16-bed Adult (18+) Facility-Based Crisis Center**
 - a. Tier IV BHUC operating 24 hours a day, 7 days a week, 365 days a year
 - b. +/- 35,000 to 40,000 square feet
2. **16-bed Child and Adolescent (ages 4-17) Facility-Based Crisis Center**
 - a. 24 hours a day, 7 days a week, 365 days a year
 - b. +/- 12,000 to 15,000 square feet

The County anticipates constructing and owning the Behavioral Health Urgent Care (BHUC) and 16-Bed Adult (18+) Facility-Based Crisis Center (FBC) and entering into an agreement with an operator skilled and capable of being licensed under the laws and regulatory requirements of North Carolina. A third-party will construct, own and contract for the operation of the 16-bed Child and Adolescent (ages 4-17) FBC Center.

Section 2. Required Services.

Services required to be provided by the selected firm include:

- a. Intensive, multi-partner/provider programming
- b. Design services
- c. Construction cost estimating during various phases of design
- d. General site analysis and planning
- e. Geotechnical investigation
- f. Traffic assessments
- g. Utility investigation/analysis
- h. FFE programming, scope design, and cost estimating
- i. Assistance, where necessary, to ensure licensing of the facilities

Section 3. Evaluation Criteria.

Qualifications packages will be evaluated on the firm’s ability to meet the requirements of this RFQ. Special emphasis will be placed on the proposed team’s experience and qualifications with comparable projects. Criteria are as follows:

- a. Firm(s) and individual experience with projects of similar scope in terms of behavioral healthcare, urgent care, and Facility-Based Crisis facilities
- b. Firm(s) experience with local government projects

- c. Qualifications, certifications, abilities, availability, and geographic location of the key individuals
- d. References from past projects including users and facility maintenance and management staff

Section 4. SOQ Requirements.

All questions must be submitted in writing to Kyle Bilafer at kdbilafer@cabarruscounty.us (copy Rodney Harris at rdharris@cabarruscounty.us) **no later than April 15, 2022.** The County will post answers to questions received as an addendum to the RFQ by Wednesday, April 20, 2022.

Firms that are interested in providing the requested services are invited to submit a Statement of Qualifications (SOQ), in electronic format only, to Kyle Bilafer at kdbilafer@cabarruscounty.us.

Each firm is solely responsible for the timely delivery of its SOQ. **All SOQs must be delivered by 3:00 pm local time on Friday, April 29, 2022.** Qualification packages will not be accepted after this deadline. Firms accept all risk of late delivery regardless of fault.

The SOQ package should be no more than **20** pages in length.

Please identify a contact person for questions during the RFQ process and provide contact information including telephone number, email, and postal address.

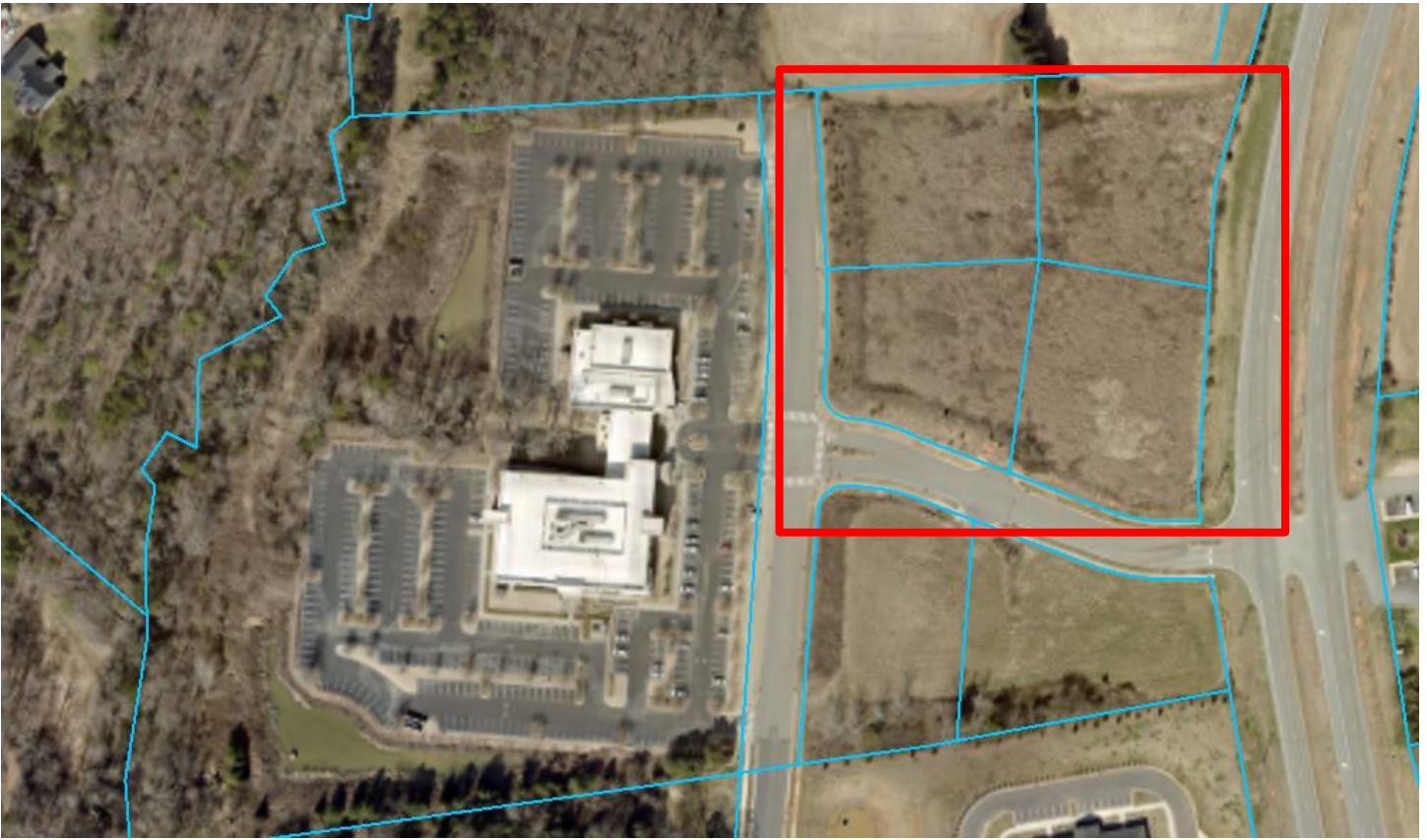
Section 5. Terms and Conditions.

The following terms and conditions apply to this RFQ:

1. All responses shall become the property of the County.
2. Due care and diligence has been exercised in the preparation of this RFQ and all information contained herein is believed to be substantially correct. However, the responsibility for determining the full extent of the services rests solely with those making responses. Neither the County, nor their representatives shall be responsible for any error or omission in this response, nor for the failure on the part of the respondents to determine the full extent of their exposures.
3. The County reserve the right to select the vendor from the responses received; to waive any or all informalities and/or irregularities; to re-advertise with either an identical or revised scope, or to cancel any requirement in its entirety; or to reject any or all proposals received.
4. A response to this RFQ does not constitute a formal bid; therefore, the County retain the right to contact any/all proposing vendors after submittal to obtain supplemental information and/or clarification in either oral or written form. Furthermore, an explicit provision of this RFQ is that any oral communication made is not binding.
5. The County will not be liable for, nor pay for any costs incurred by responding vendors relating to the preparation of any proposal for this RFQ.
6. Acceptance will be defined as the County selecting you as our provider of service for the intent of negotiating a contract for services.


7. It is the intent of the County that after the successful Vendor has been selected, the County and the selected vendor will enter contract negotiations containing all terms and conditions of the proposed service. Any acceptance of a proposal is contingent upon the execution of a written contract and the County shall not be contractually bound to any bidder prior to the execution of such written contractual agreement. The contents of the bid submitted shall become part of the contractual obligation and incorporated by reference into the ensuing contract. The contract with a successful vendor may include penalties for non-performance and failure to meet the proposal implementation schedule. Any vendor agreeing to do business with the County must complete the required vendor registration process.

EXHIBIT A – SITE LOCATION
Corner of Kannapolis Pkwy and Solutions St in Kannapolis, NC



Parcels:

5603142882
5603145847
5603142682
5603144597

A large, stylized, grey graphic of a human figure with arms raised, positioned on the left side of the page. The figure is composed of rounded shapes, with a circular head and two curved arms extending upwards. The body is a large, rounded shape with a central opening.

Cabarrus County Behavioral Health Facilities in Cabarrus County, NC

Introductions



Kevin Turner, AIA
Principal Architect



Sherri McKee Reyes
Principal Consultant



Nicole Rivera Stanišić
Project Designer



Greg Wellman, CMTA
MEP Principal

Introductions



Kevin Turner, AIA
Principal Architect

- Architect with over 27 years of experience.
- Led the design of over 3 million s.f. of Behavioral Healthcare facilities.
- Experienced Manager, Leader, Facilitator.
- Passionate advocate for vulnerable populations.

Introductions



Sherri McKee Reyes, MA
Principal Consultant

- Executive leader with over 27 years of experience as a Behavioral Healthcare provider and executive.
- Has worked in every capacity from psychotherapist to multisite CEO of freestanding behavioral health hospitals.
- Served as Regional Operations Director for a major healthcare corporation overseeing Behavioral Health operations across 15 states.
- Experienced in strategic initiatives, regulatory compliance, revenue cycle processes and Behavioral Health capital projects.

Introductions



Nicole Rivera Stanišić
Project Designer

- 10 years experience in a range of architectural project types.
- Talented designer who loves working with clients to solve challenges creatively.
- Takes pride in working on projects that contribute to the community and that elevate people's everyday lives.

Introductions



Greg Wellman

MEP Principal



- Completed over 32 behavioral health hospitals and renovations totaling 1.2 million S.F.
- Passionate servant leader and client advocate in the design and construction administration process.
- Thought leader in the implementation of nationwide engineering and construction best practices for BH facilities.



CMTA

National Behavioral Health Experts

220+

Behavioral
Hospitals

7,500+
Beds

10M+ SF

of Behavioral
Health
Construction

\$3B+

Behavioral Health
Projects

CMTA worked on **42%** of the
Behavioral Health beds in the Country (2019)



Engineering Innovation

- Designed the first prefab behavioral health toilet and shower module
- Assisted manufacturers with the development of anti-ligature lavatory fixtures
- Developed a standard for safely implementing pre-action fire suppression in patient units
- Created technology design standards for national behavioral health providers



Acadia Southcoast Behavioral Health Hospital
Dartmouth, MA



Haven Behavioral Health
Boise, ID



Davis Regional Medical Center
Statesville, NC



Lancaster Behavioral Health
Lancaster, PA

A faint, dark gray silhouette of a person with their arms raised in a celebratory or successful gesture, positioned on the left side of the slide. The person's head is a circle, and their arms are curved upwards. The rest of the body is composed of rounded, abstract shapes.

Expertise | Experience | Added Value

Expertise

Behavioral
Healthcare
is all we do.



NC DEPARTMENT OF
HEALTH AND
HUMAN SERVICES



DukeHealth



Monarch

UTHealth Houston

Dunn Behavioral
Sciences Center



Health



NEMOURS
CHILDREN'S HEALTH



UNC
HEALTH CARE

Expertise

Behavioral
Healthcare
is all we do.



Expertise

Behavioral
Healthcare
is all we do.



NC DEPARTMENT OF
HEALTH AND
HUMAN SERVICES

Expertise

Behavioral
Healthcare
is all we do.



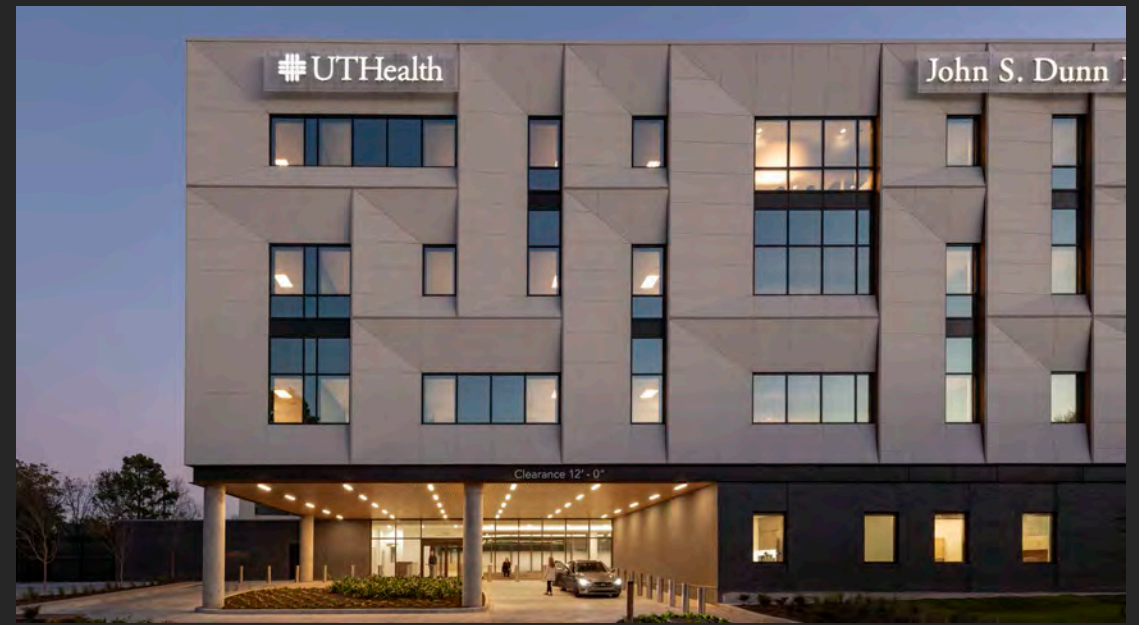
Expertise

Behavioral
Healthcare
is all we do.



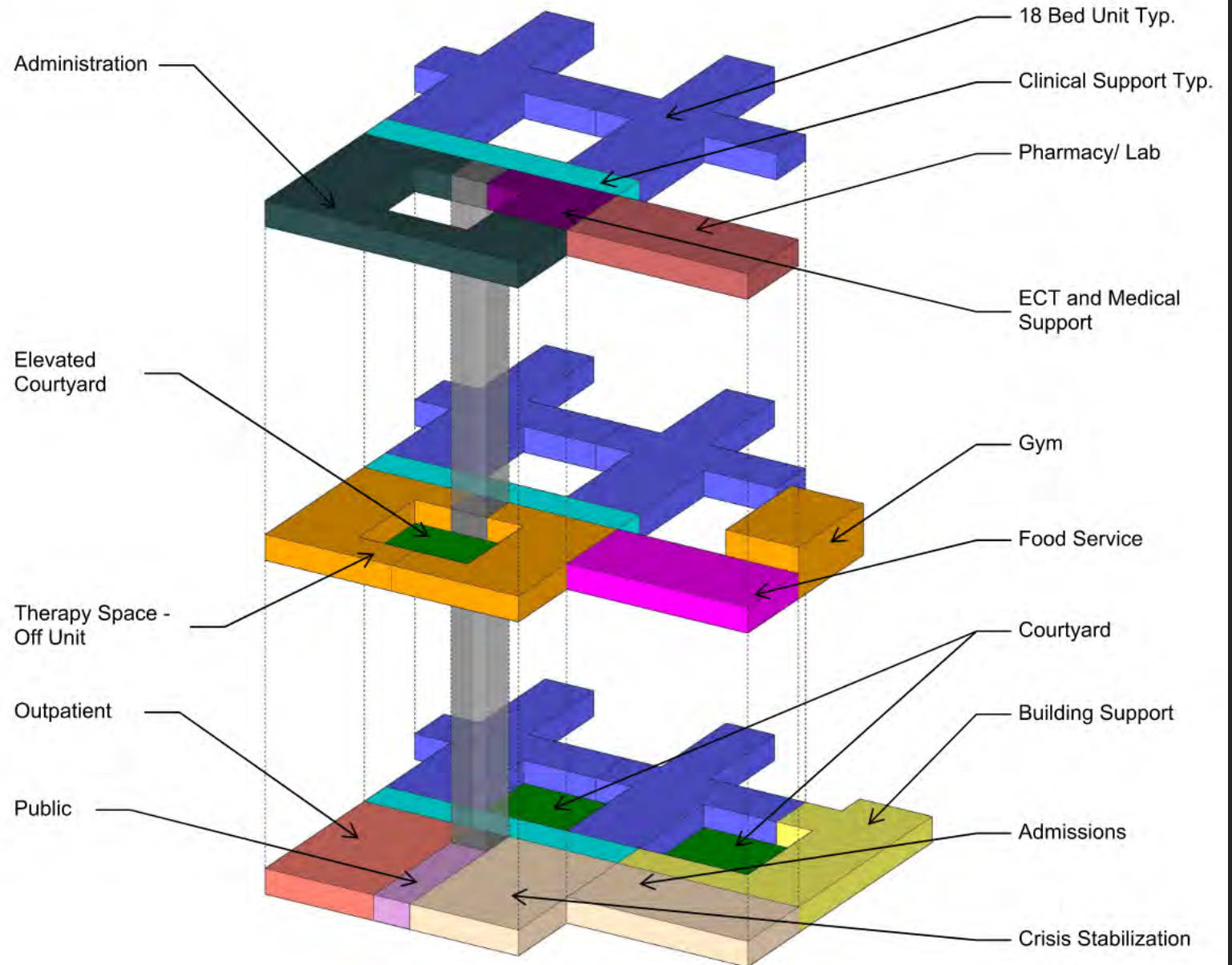
Experience

Big firm experience
without the big firm.



Added Value

Operationally informed approach will **save millions in operating costs.**





Operational Analysis

Our unique approach looks at both the design and operations within behavioral healthcare.

We believe that when the design of the building is driven by the design of the operational program, both work in tandem to produce far more successful outcomes.

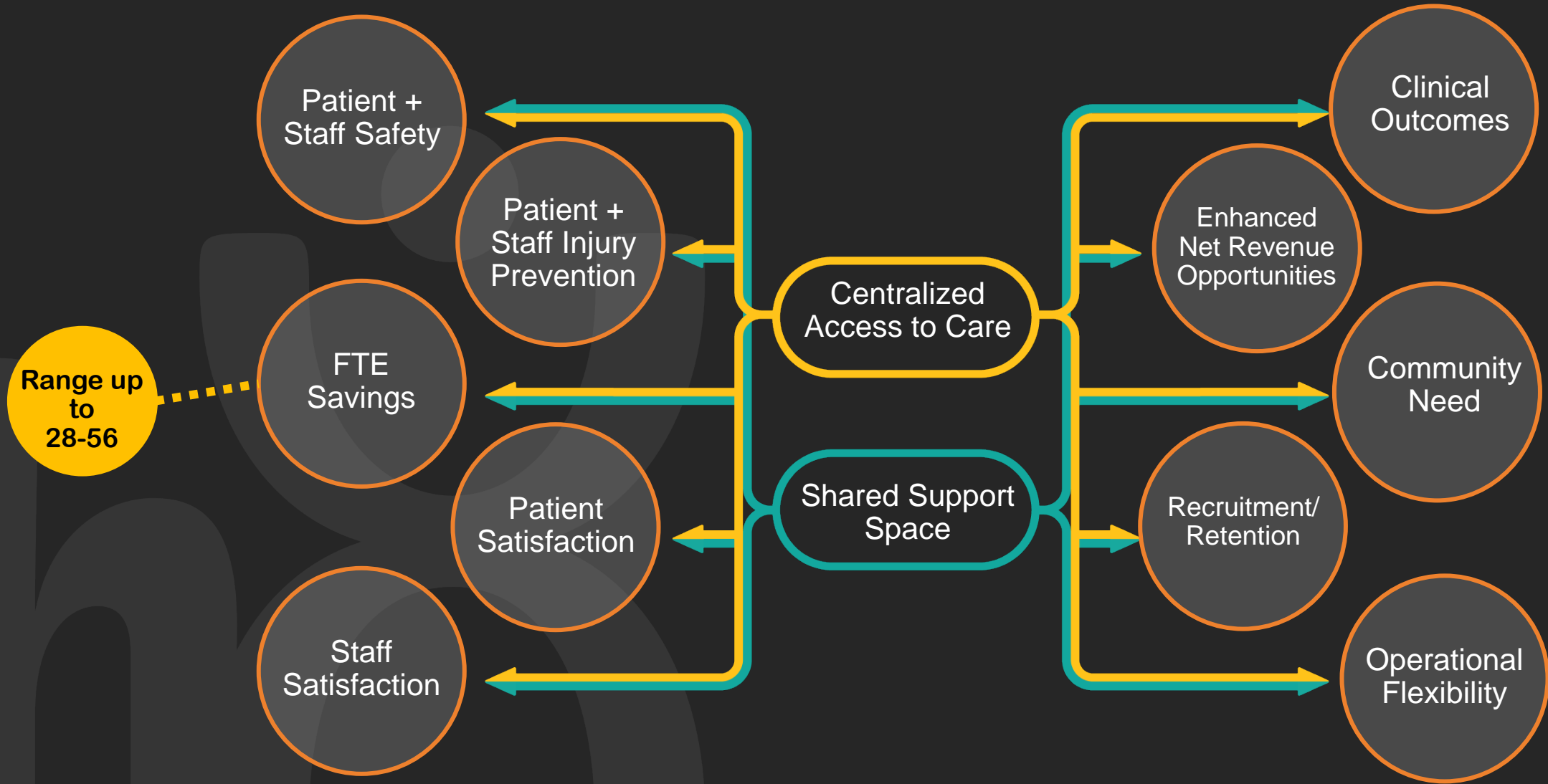
Planning and Design



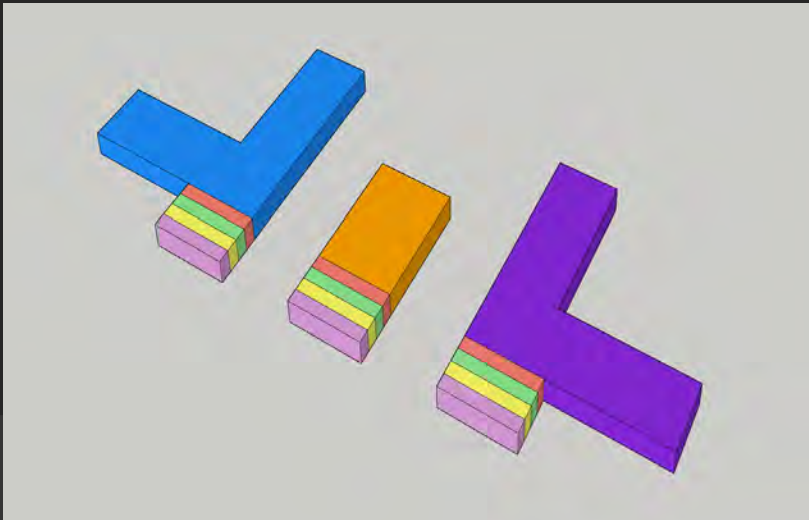
Capital and Operational Implications

- *Doing a great job with taxpayer money in fiscally responsible manner for a vulnerable population*
- Capital
- FTEs/Salary Estimates
 - Salary Cost
 - Staffing Shortages
- Other expenses (support services & contract services)
- Revenue opportunities

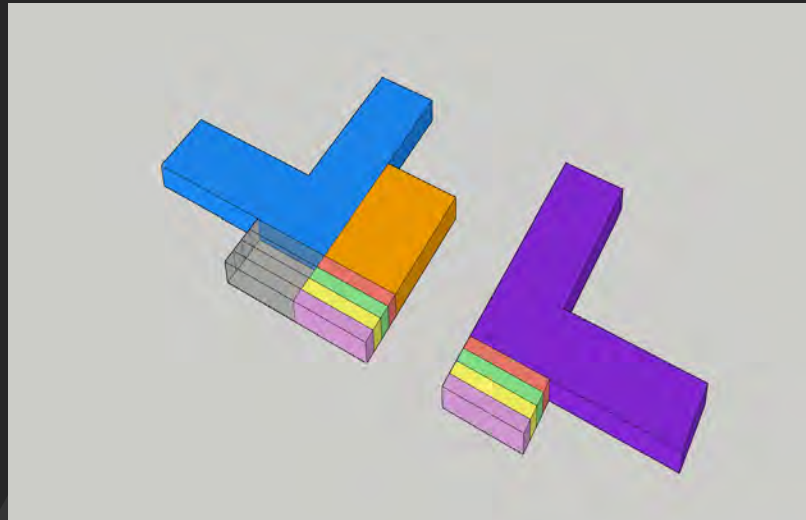
Inter-Related Operational Gains from Design Moves



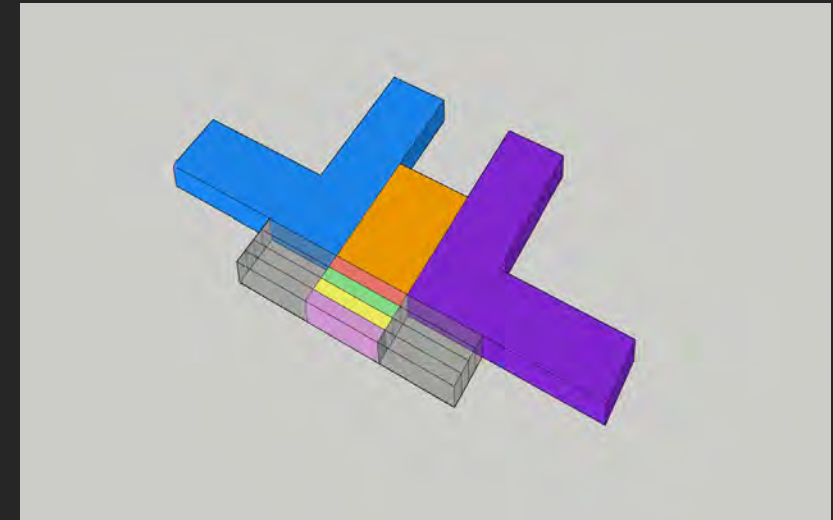
Option 1: Three Separate Buildings On One Site







Option 2: Two County Operated Buildings Combined



Option 3: Three Patient Treatment Buildings Combined



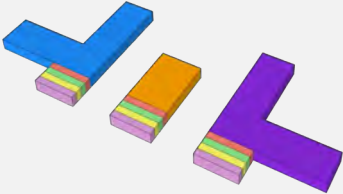
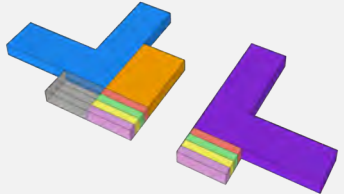
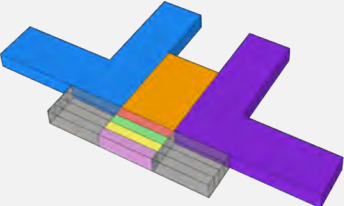
Each Program Needs:

-  - Lobby, Waiting Space, and Staff
-  - Intake Area and Staff
-  - Food Prep area and Staff
-  - Loading/ Storage and staff

- These spaces can be combined and shared to maximize efficiencies in both construction cost and operations
- Other shared support services and spaces may include security, pharmacy, medical records, housekeeping, maintenance, etc.
- Service contracts may be more cost effective if they serve all three programs without making multiple stops.
- Connected buildings reduce patient transport costs and may improve staff assist capabilities.

Estimated Financial Implications of Design Options

Centralized
Access To Care &
Shared Support
Space & Services

	 <p>Option 1: Three Separate Buildings On One Site</p>	 <p>Option 2: Two County Operated Buildings Combined</p>	 <p>Option 3: Three Patient Treatment Buildings Combined</p>
Weekly FTE Estimate (Support Staff)	84	56	28
Annual Salary Estimate (Support Staff)	\$4,368,000	\$2,912,000	\$1,456,000
10-year Salary Estimate (Support Staff)	\$43,680,000	\$29,120,000	\$14,560,000
SF Required (Support Spaces)	6,250	5,000	2,500
Capital Cost (Support Spaces)	\$2,500,000	\$2,000,000	\$1,000,000
Operational Savings		\$14,560,000	\$29,120,000
Capital Savings		\$500,000	\$1,500,000



Design Approach Cabarrus Influences

Project Management

Focus on
Client
Success

Communication
and Trust /
NO EGO

Client
Informed
Plan

Flexible
Approach to
Challenges

A stylized, dark gray silhouette of a human figure with arms raised, positioned on the left side of the slide. The figure is composed of rounded shapes, including a circular head, two curved arms, and a broad, rounded base representing the torso and legs.

Q&A

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Cabarrus County Library and Active Living Center at Mt. Pleasant and Virginia Foil Park Construction Manager at Risk (CMAR) Selection

BRIEF SUMMARY:

A Request For Qualifications (RFQ) was posted for Construction Manager at Risk (CMAR) services for the Cabarrus County Library and Active Living Center at Mt. Pleasant and Virginia Foil Park project on the Cabarrus County Internet on 08/02/22. Submissions were received on 08/17/22 and interviews conducted on 08/29/22. The panel committee has made their recommendation. County staff will share that recommendation with the Board of Commissioners and request approval of the selection and move forward with a contract for preconstruction services.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure.

Motion to approve the selection of _____ as the Construction Manager at Risk (CMAR) for the Cabarrus County Library and Active Living Center at Mt. Pleasant and Virginia Foil Park project and authorize the County Manager to execute the contract for preconstruction services per review by County Attorney and procurement department.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kyle Bilafer, Assistant County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ CMAR RFQ



Request for Qualifications (RFQ)
for
Construction Manager at Risk (CM@R) Services
for
Cabarrus County Library and Active Living Center at Mount Pleasant
and Virginia Foil Park (Entire Complex)

Issued: 08/02/22

Submittals Due: 08/17/22 by 3:00 PM EST

Introduction

Cabarrus County, North Carolina (“County”) is seeking to hire a qualified Construction Manager at Risk firm (“CM@R”) to provide preconstruction and construction management services for a +/- 20,000 square feet Library and Active Living Center and Park “complex” located in Mt. Pleasant (“Project”). Through this Request for Qualifications (“RFQ”), the County is seeking Qualifications Statements from interested and qualified firms.

There is an aerial and survey provided at the end of this document detailing the location of the proposed new building and park amenities as well as a preliminary layout generated from the programming study which has recently concluded.

The CM@R, or its joint venture partner, must have experience as the prime at-risk contractor, design-builder, or construction manager (either individually or as the major joint venture partner) for the construction of a minimum of three (3) similar size or larger professional or governmental and/or park related projects to be considered for further evaluation.

Scope of Work

The specific scope of work for the selected CM@R for the Project will be defined in the construction management agreement. However, at a minimum the following services are required of the CM@R:

Provide preconstruction phase services including cost estimating, life-cycle cost analysis, value engineering, BIM driven conflict resolution, constructability reviews, scheduling, phasing plans, etc.

- Provide and maintain Request For Information (“RFI”) and submittal logs on platform accessible by all approved OAC users
- Assistance with preparation of Preferred Alternate’s evaluations with design team for presentation to Cabarrus County Board of Commissioners
- Itemized cost forecasting and invoicing for PARTF grant funded amenities for the park complex
- Develop and maintain a master project schedule with special attention given to materials with long lead times in term of procurement, shop drawings, submittals
- Prepare and maintain a cash flow analysis
- Define and prepare scopes of work for bid packages
- Develop a site management and safety plan
- Provide construction management and general contracting services (if statute allows)
- Develop a phasing and sequencing plan
- Establish and maintain quality control standards
- Provide Guaranteed Maximum Price(s) (“GMP(s)”)

The County anticipates entering into a construction management agreement with the CM@R for preconstruction services, a possible early site package GMP, and the actual building GMP.

In accordance with North Carolina General Statutes Section 143-128.1 firm will be required to prequalify all first tier subcontractors with assessment tools and criteria for the Project including specific prequalification scoring values jointly developed with the County.

Project Schedule

The Project is currently under design and design prints will be available for review and opinion of probable cost by September/October 2022.

Qualifications Statement Submittal Requirements

The following components shall be submitted to the County in a concise manner as part of the response to this

RFQ. Failure to include all of the elements specified below may be cause for rejection. Additional information may be provided, but shall be succinct and relevant to this RFQ. Submittals shall be limited to 30 pages (single sided or 15 pages double sided, the 30 pages does NOT include the exhibits but does include the cover and cover letter). Document pages shall be 8-1/2 inches by 11 inches in size. Qualifications Statements shall correspond to the sections below:

1. Firm Information

- a. Firm name, mailing address (include physical location if mailing address is a P.O. Box), contact person, telephone number, and e-mail address.
- b. Type of organization (joint venture, partnership, limited partnership, corporation, etc.). If submitting as a joint venture, firm shall provide a summary of the draft agreement terms.
- c. Firm history, including background of firm's executive management and number of years the firm has been in business.
- d. Financial information:
 - Firm's total annual construction volume for the past five (5) years.
 - Name and contact information of the firm's bonding company.
 - Letter from the surety indicating the firm's current bonding capacity and the surety's willingness to bond the Project.
 - A.M. Best rating for the firm's surety, and its status to do business in North Carolina.
- e. Has the firm, or joint venture partner, ever been involved in litigation or arbitration with an owner of a similar facility? If so, please describe each instance, giving specific detail regarding the reasons for the claim and amount in dispute. Explain how the claim was resolved.
- f. Complete the form provided in Exhibit B of this RFQ and provide any additional supporting documentation the Respondent determines is warranted for the Owner to assess the Respondent's litigation history.

2. Relevant Experience and Capabilities

- a. Provide confirmation that the firm and its team members are licensed to provide construction management services in North Carolina.
- b. Demonstrate the firm's experience in constructing larger professional or governmental and/or public safety projects. Provide three (3) examples where the firm has provided construction management services for projects similar in size and complexity (i.e. 20,000 sq. foot plus buildings, libraries, active living centers, recreation centers, large governmental buildings, etc.). The selected projects should demonstrate the firm's capability, creativity and unique problem solving skills, budget and schedule compliance, and added value. The following information shall be provided for each project:
 - Owner and location of the project
 - Completion date or status of the project
 - Brief project description highlighting its key elements
 - Capacity and square footage of the project
 - Key personnel for this project
 - E-mail and telephone number for references (Design team/architects, Key subcontractors and the actual owner of the project)

- Initial project budget, final cost, and type of contract

3. Project Team

- a. Identify the key personnel who will be assigned to the Project.
- b. Identify the firm's single point of contact for the entire Project.
- c. Provide an organization chart clearly defining all individuals proposed for the Project.
- d. Provide resumes for each individual listed above, including the following:
 - Name and title
 - Years of experience
 - Years with firm
 - Office location
 - Education, certifications, licenses, and/or special training
 - Description of role and key responsibilities for the Project and level of involvement
 - Listing and description of relevant project experience
- e. Identify the level of commitment to the Project for each key personnel, including the project executive and lead project manager(s).

4. Project Approach: Provide a narrative describing the firm's approach to the Project. The following items shall be addressed specifically:

- a. Discuss role as a team member on the Project that includes the County, owner's representative/program manager, architect, engineer, and other Project stakeholders.
- b. Discuss approach to project controls, including scope, schedule, budget and cost control, and construction quality control with examples of past success.
- c. Discuss proposed first-tier subcontractor pre-qualification and procurement procedures.
- d. Discuss project tracking / reporting: Identify tools and strategies used to track project performance.
- e. Request for Information (RFI), and shop drawings: Describe your firm's approach to handling these documents to insure accuracy and timeliness. Provide examples of applicable logs (preferably on a Project noted in the Experience category).
- f. Schedule and Staffing Plan: Describe your firm's approach to maintenance of project schedules and resolving project schedule deficiencies.
- g. Describe procurement plan to ensure completion of the Project on a timely basis.
- h. Describe practices and processes in monitoring and managing construction activities and subcontractor performance so as to minimize requests for change orders and avoid or mitigate construction related disputes.
- i. Indicate whether the firm would propose to self-perform any work on the Project and, if so, the nature of the work and the firm's capability to self-perform.
- j. Describe how the firm will ensure competitive pricing and on-time, quality performance by its subcontractors.

- k. Describe the firm's approach to creating a competitive procurement environment for the benefit of the Project.
 - l. Describe your firm's approach to identifying and mitigating potential constructability issues during the pre-construction phase
 - m. Explain your approach for resolving potential conflicts and changes in the work between your firm and 1) subcontractors, 2) Design Engineers, and 3) the Owner.
5. **Minority Participation:** Describe the program (plan) that your company has developed to encourage participation by Minority and other HUB firms to meet or exceed the goals set by North Carolina General Statute 143-128.2. Attach a copy of that plan to this proposal. Provide documentation of the Minority and other HUB participation that you have achieved over the past two years on both public and private construction projects. Outline specific efforts that your company takes to notify Minority and other HUB firms of opportunities for participation. Indicate the minority participation goal that you expect to achieve on this project. The CM@R will be required to submit a final plan for compliance with Section 143-128.2 for County approval prior to soliciting bids for the Project's first tier subcontractors.

Selection Criteria

Qualifications Statements will be evaluated by the Selection Committee based on the firms' ability to meet the requirements of this RFQ. primary evaluation criteria include:

1. Experience providing preconstruction and construction management services for similar projects;
2. Approach to the Project;
3. Ability to meet the established schedule;
4. Qualifications and abilities of key individuals proposed for the Project;
5. Client, subcontractor, and design references; and
6. An office in North Carolina.

Submission Process and Timeline

Qualifications Statements shall be submitted electronically by 3:00 PM on August 17th , 2022. Responses must be prepared in conformance with the guidelines described in this RFQ. Responses received after the deadline will **not** be considered.

Electronic qualification statements shall be submitted electronically in PDF format to kdbilafer@cabarruscounty.us. The e-mail subject line must be as follows: "CM@R Qualifications Statement - Cabarrus County Library, Active Living Center and Park."

All responses are subject to public disclosure under the North Carolina Public Records Law. To the extent permissible by law, the County agrees to keep confidential any confidential proprietary information included in a response, provided that: 1) the respondent identifies the confidential proprietary portions of the response; 2) the respondent identifies as confidential and proprietary only those portions of the submittal that actually are confidential and proprietary; and 3) the respondent states why protection is necessary. Respondents

shall not designate their entire response as confidential and proprietary, nor shall they so designate information that is already public.

In submitting a Qualifications Statement, each firm agrees that the County may reveal any materials contained in such response to all the County staff and the County officials involved in the selection process and to any outside consultant or other third parties who serve on the Selection Committee or who are hired by the County to assist in the selection process. Furthermore, each firm agrees to indemnify and hold harmless the County and each of its officers, employees and agents from all costs, damages, and expenses incurred in connection with refusing to disclose any material that the firm has designated as a trade secret.

Conditions and Reservations

The County reserves the right to refuse and reject any or all responses to the RFQ, to advertise for new RFQ responses, or to accept any RFQ response deemed to be in the best interest of the County in its sole and exclusive discretion. The County reserves the right to waive technicalities and informalities. The County reserves the right to negotiate with one or more firms and is not obligated to enter into any contract with any respondent on any terms or conditions.

A response to this RFQ shall not be construed as a contract, nor indicate a commitment of any kind. The RFQ does not commit the County to pay for costs incurred in the submission of a response to this RFQ or for any cost incurred prior to the execution of a final contract. No recommendations or conclusions from this RFQ process concerning your firm shall constitute a right (property or otherwise) under the Constitution of the United States or under the Constitution, case law or statutory law of the State of North Carolina.

Neither binding contract, obligation to negotiate, nor any other obligation shall be created on the part of the County unless the County and your firm execute a contract.

An authorized representative of the firm is required to certify the accuracy of all information contained in your submittal by executing the certification form attached to this RFQ as Exhibit A.

EXHIBIT A

Certification Form

(Provide separate Certification for each Joint Venture or Partnership entity)

COMPANY NAME **SEAL**

I HEREBY CERTIFY THAT THE INFORMATION CONTAINED IN THIS RESPONSE TO THE REQUEST FOR PROPOSALS IS CORRECT AND TRUTHFUL TO THE BEST OF MY KNOWLEDGE AND BELIEF.

This the _____ day of _____, 2017.

By: _____

Title: _____

License number under which the project will be executed:

Name license number above is held in: STATE

OF _____

COUNTY OF _____

_____ a Notary Public in and for the County and State aforesaid, do hereby certify that personally came before me this day and acknowledged that he is of and by that authority duly given and as an act of the foregoing instrument was signed by As, attested by him/herself as Secretary, and sealed with the common seal of said corporation.

IN WITNESS WHEREOF, I have hereunto set my hand and Notarial Seal this the _____ day of _____, 2018.

My commission expires:

EXHIBIT B – LITIGATION HISTORY

If the Respondent replies yes to any of the questions below, please provide a full explanation with any required supporting relevant documentation that can be legally provided.

Has your company been convicted of any criminal conduct or been found in violation of any federal, state, or local statute, regulation, or court order concerning antitrust, public contracting, employment discrimination or prevailing wages within the last 10 years?

Yes No

Have any of the following actions occurred on, or in conjunction with, any project performed by your company, affiliate, or their officers, partners, or directors in the last five years?

a. Legal Action Initiated by Contractor against Owner

Yes No

b. Legal Action Initiated by Contractor against Subcontractor

Yes No

c. Legal Action Initiated by Owner?

Yes No

d. Legal Action Initiated by Subcontractor?

Yes No

e. Arbitrations

Yes No

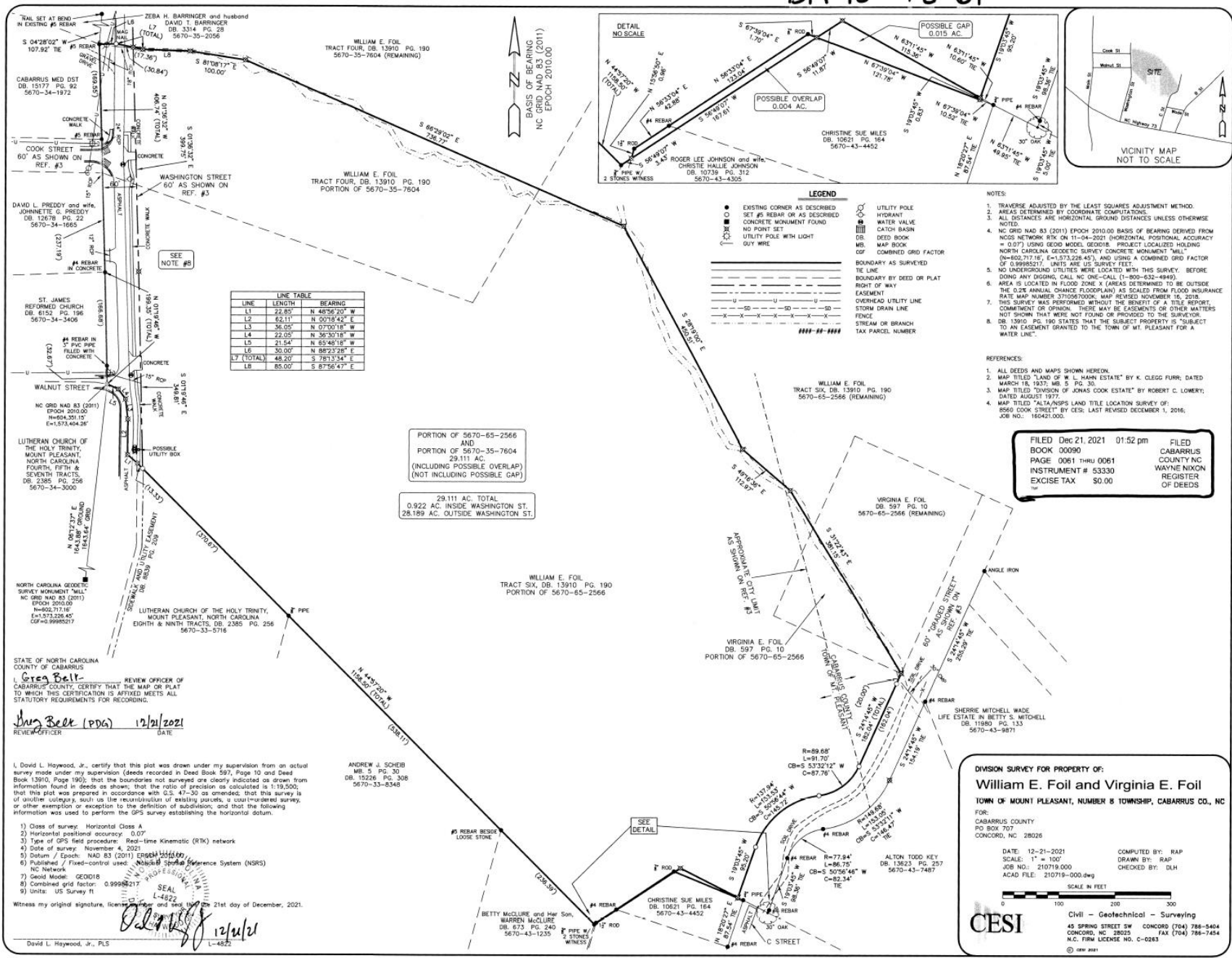
Has your present company, its officers, owners, or agents ever been convicted of charges relating to conflicts of interest, bribery, or bid-rigging?

Yes No

Has your present company, its officers, owners, or agents ever been barred from bidding public work in North Carolina?

Yes No





LINE	LENGTH	BEARING
L1	22.85'	N 48°56'20" W
L2	62.11'	N 00°18'42" E
L3	36.05'	N 07°07'18" W
L4	22.05'	N 56°30'18" W
L5	21.54'	N 83°46'18" W
L6	30.00'	N 88°23'28" E
L7 (TOTAL)	48.20'	S 78°13'54" E
L8	85.00'	S 87°56'47" E

PORTION OF 5670-65-2566 AND PORTION OF 5670-35-7604 29.111 AC. (INCLUDING POSSIBLE OVERLAP) (NOT INCLUDING POSSIBLE GAP)

29.111 AC. TOTAL 0.922 AC. INSIDE WASHINGTON ST. 28.189 AC. OUTSIDE WASHINGTON ST.

FILED Dec 21, 2021 01:52 pm FILED CABARRUS COUNTY NC INSTRUMENT # 53330 EXCISE TAX \$0.00 WAYNE MAXON REGISTER OF DEEDS

DIVISION SURVEY FOR PROPERTY OF:
William E. Foil and Virginia E. Foil
 TOWN OF MOUNT PLEASANT, NUMBER 8 TOWNSHIP, CABARRUS CO., NC

FOR: CABARRUS COUNTY
 PO BOX 707
 CONCORD, NC 28026

DATE: 12-21-2021
 SCALE: 1" = 100'
 JOB NO.: 210719-000
 ACAD FILE: 210719-000.dwg

COMPUTED BY: RAP
 DRAWN BY: RAP
 CHECKED BY: DLH

SCALE IN FEET
 0 100 200 300

CESI Civil - Geotechnical - Surveying
 45 SPRING STREET SW CONCORD (704) 788-5404
 CONCORD, NC 28025 FAX (704) 788-7454
 N.C. FIRM LICENSE NO. C-0263
 © 2019 2021

STATE OF NORTH CAROLINA
 COUNTY OF CABARRUS
 I, **Stacy Bell**, REVIEW OFFICER OF CABARRUS COUNTY, CERTIFY THAT THIS MAP OR PLAT TO WHICH THIS CERTIFICATION IS AFFIXED MEETS ALL STATUTORY REQUIREMENTS FOR RECORDING.
Stacy Bell (PDA) 12/21/2021
 REVIEW OFFICER DATE

I, David L. Heywood, Jr., certify that this plat was drawn under my supervision from an actual survey made under my supervision (deeds recorded in Deed Book 597, Page 10 and Deed Book 1390, Page 190), that the boundaries not surveyed are clearly indicated as drawn from information found in deeds as shown; that the ratio of precision as calculated is 1:19,500; that this plat was prepared in accordance with G.S. 47-50 as amended; that this survey is of another category, such as the re-creation of existing points, a coast-measured survey, or other exemption or exception to the definition of subdivision; and that the following information was used to perform the GPS survey establishing the horizontal datum:

- 1) Class of survey: Horizontal Class A
- 2) Horizontal positional accuracy: 0.07'
- 3) Type of GPS field procedure: Real-time Kinematic (RTK) network
- 4) Date of survey: November 4, 2021
- 5) Datum / Epoch: NAD 83 (2011) EPOCH 2010.00
- 6) Published / Fixed-control used: National Geodetic Reference System (NRS) NC Network
- 7) Geoid Model: GEOID18
- 8) Combined grid factor: 0.999822
- 9) Units: US Survey feet

Witness my original signature, seal and office and date this 21st day of December, 2021.
David L. Heywood, Jr., PLS 12/21/21 L-4822

ANDREW J. SCHEIB
 ME 25 PG. 30
 DB 15226 PG. 308
 5670-33-8348

WILLIAM E. FOIL
 TRACT SIX, DB. 13910 PG. 190
 PORTION OF 5670-65-2566

VIRGINIA E. FOIL
 DB. 597 PG. 10
 PORTION OF 5670-65-2566

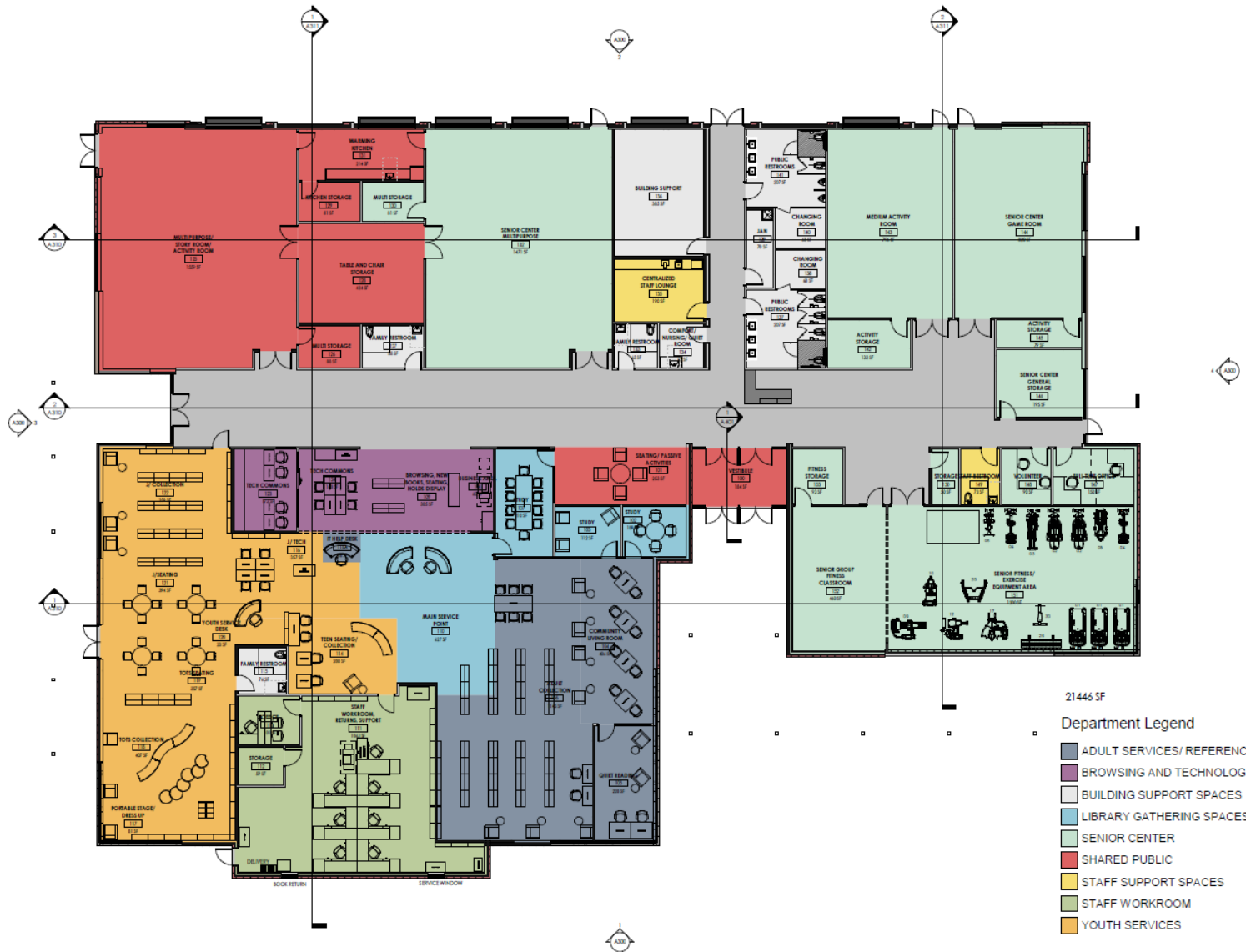
ALTON TODD KEY
 DB. 13623 PG. 257
 5670-43-7487

BETTY MCCLURE and Her Son,
 WARREN MCCLURE
 DB. 673 PG. 240
 5670-43-1235

CHRISTINE SUE MILES
 DB. 10821 PG. 164
 5670-43-4452

SHERRIE MITCHELL WADE
 LIFE ESTATE IN BETTY S. MITCHELL
 DB. 11980 PG. 133
 5670-43-9871

© 2019 2021





CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Transfer of Surplus Vehicle to Rimer Volunteer Fire Department

BRIEF SUMMARY:

Rimer Volunteer Fire Department has requested donation of County asset 8429 which is a 2017 Ford F150 pickup (VIN 1FTEX1EP2HFA27397) with 113,662 miles on it. The vehicle was previously used by Emergency Management and was recently replaced due to mileage.

According to the request from the department, the vehicle would replace their current medic unit that has approximately 200,000 miles on it and is becoming too costly to keep up. This unit currently runs over 85% of their calls.

REQUESTED ACTION:

Motion to declare asset 8429 from the County fleet as surplus property and authorize disposition in accordance with the County's Vehicle Replacement Policy.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Michael Miller, Infrastructure and Asset Management Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Rimer VFD Request



RIMER VOLUNTEER FIRE DEPARTMENT



4306 Rimer Rd. Concord, NC 28025- (704)782-8544

The Rimer Volunteer Fire Department would like to ask for the retired Fire Marshall Ford F-150 as a replacement for our current medic unit. Our medic unit runs over 85% of our calls and is becoming costly on the upkeep. The unit has served us well but it is starting to show its age with almost 200,000 miles and costly mechanic bills. We feel as if the Ford F-150 would be a great replacement for our current unit. If you have any questions, please feel free to contact me. Thank you for your time.

Dylan Ennis

Chief

Rimer Fire Department

980-721-9493 Cell

DYLAN ENNIS

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Legal - Order to Take Corrective Action for 8667 Flowes Store Road

BRIEF SUMMARY:

On August 15, 2022, Board of Commissioners considered an appeal submitted by Dwight Radford. Mr. Radford appealed an Order to Take Corrective Action issued by Chief Building Code Official Matt Love on June 2, 2022. The Order to Take Corrective Action found that the main barn structure located at 8667 Flowes Store Road, Concord, North Carolina, 28025 (PIN: 55365608060000) is “in a condition that constitutes a fire and safety hazard. Further, the building's condition renders it dangerous to life, health, and other property.” As such, Mr. Love ordered the Appellant to take corrective action pursuant to N.C.G.S. § 160D-1122.

In lieu of conducting a quasi-judicial hearing, the parties asked the Board of Commissioners to approve a Consent Order whereby the Appellant agreed that the Order to Take Corrective Action issued by Mr. Love was proper. The Appellant counsel, followed by the Appellant, made this stipulation on the record during the hearing. Based on this stipulation, the County agreed to provide the Appellant an additional 120 days to complete the ordered corrective actions. The Appellant agreed to secure the Subject Structure with temporary fencing until it is demolished. The Board of Commissioners voted unanimously to enter the Consent Order.

The Board of Commissioners must now review and approve a written Consent Order reflecting this resolution.

REQUESTED ACTION:

Motion to suspend the rules of procedure.

Motion to approve the Consent Order.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

David Goldberg, Deputy County Attorney

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Consent Order

STATE OF NORTH CAROLINA)
)
COUNTY OF CABARRUS)
)
)
IN RE APPEAL OF DWIGHT RADFORD)
)
)
Subject Property:)
8667 Flowes Store Rd, Concord, NC 28025)
(PIN 55365608060000))
)
)
)

CABARRUS COUNTY
BOARD OF COMMISSIONERS

CONSENT ORDER

This matter came before the Cabarrus County Board of Commissioners to consider an appeal submitted by Dwight Radford (“Appellant”). Appellant appealed an Order to Take Corrective Action issued by Chief Building Code Official Matt Love on June 2, 2022. The Order to Take Corrective Action found that the main barn structure located at 8667 Flowes Store Road, Concord, North Carolina, 28025 (PIN: 55365608060000) and further identified in Exhibit A (“Subject Structure”) is “in a condition that constitutes a fire and safety hazard. Further, the building’s condition renders it dangerous to life, health, and other property.” As such, Mr. Love ordered the Appellant to take corrective action pursuant to N.C.G.S. § 160D-1122. Appellant timely filed an appeal of this Order on June 9, 2022.

The Board of Commissioners initiated a duly noticed hearing to consider the appeal on July 18, 22 at the Cabarrus County Government Center. At the request of the Appellant, the Board voted to table the hearing until August 15, 2022.

At the August 15, 2022 hearing, Deputy County Attorney David Goldberg represented Mr. Love, and Richard Yeoman, Grimes Yeoman, PLLC, represented the Appellant. The Appellant was present at the hearing.

In lieu of conducting a quasi-judicial hearing, the parties asked the Board of Commissioners to approve a Consent Order whereby the Appellant agreed that the Order to Take Corrective Action issued by Mr. Love was proper. The Appellant counsel, followed by the Appellant made this stipulation on the record during the hearing. Based on this stipulation, the County agreed to provide the Appellant an additional 120 days to complete the ordered corrective actions. The Appellant agreed to secure the Subject Structure with temporary fencing until it is demolished. The Board of Commissioners voted unanimously to enter the Consent Order.

Based on the joint stipulations of the parties, available evidence, and applicable legal standards, the Board of Commissioners makes the following findings in support of its decision to AFFIRM and MODIFY the Order to Take Corrective Action:

1. This appeal is properly before the Cabarrus County Board of Commissioners.
2. The Subject Structure is in a state of disrepair and has major structural deficiencies, including rotting wood on the roof and wall members, attachments to different building elements that are starting to fail, improper exit paths, and structural members exposed to weather which will cause the structure's condition to further worsen over time.
3. Based on these deficiencies, the Subject Structure is in a condition that constitutes a fire and safety hazard. Further, the building's condition renders it dangerous to life, health, and other property.
4. To remedy the unsafe condition of the Subject Structure, the Appellant may either:
 - a. Demolish the structure; or
 - b. Repair the structure and then submit a written statement by a licensed professional engineer with the engineer's seal affixed stating that the structure is no longer unsafe.
5. For these reasons, the Order to Take Corrective Action issued by Chief Building Code Official Matt Love on June 2, 2022, was proper and lawful.
6. The Appellant requires up to 120 days to comply with the Order to Take Corrective Action due to the availability of contractors.
7. The Appellant represents that the actions he is required to perform pursuant to this Consent Order can and will be performed, and that the Appellant will later raise no claim of mistake, hardship, or difficulty of compliance as grounds for asking the Board to modify any of the provisions contained therein, nor will the Appellant seek judicial review of this Order.
8. Failure to comply with this order shall be subject to enforcement, including criminal prosecution pursuant to N.C.G.S. § 160D-1124 and civil remedies authorized under N.C.G.S. § 160D-1125.

IT IS THEREFORE ORDERED that the Order to Take Corrective Action is **AFFIRMED** and **MODIFIED** as follows:

1. The Appellant must demolish the Subject Structure or repair the Subject Structure and then submit a written statement by a licensed professional engineer with the engineer's seal affixed stating that the structure is no longer unsafe. This corrective action must be completed no later than December 13, 2022.
2. Until the corrective action is completed, the Appellant must do all the following:
 - a. Not use or occupy, or allow anyone else to use or occupy, the Subject Structure.

- b. Secure the Subject Structure by encircling it with a safety barrier fence that is at least four feet tall.
3. The Appellant must comply with all applicable laws when taking these ordered actions, including obtaining necessary building or zoning permits.

Ordered this 5th day of September 2022, *nunc pro tunc* to August 15, 2022.

Stephen M. Morris, Chairman
Cabarrus County Board of
Commissioners

Attest:

Clerk to the Board

Consented to by:

David B. Goldberg
Deputy County Attorney
N.C. State Bar No. 49229
Cabarrus County
Post Office Box 707
Concord, NC 28026
Telephone: (704) 920-2408
Email: dbgoldberg@cabarruscounty.us

Attorney for Cabarrus County

Richard D. Yeoman
N.C. State Bar No. 24625
Post Office Box 4232
Mooresville, North Carolina 28117
Telephone: (704) 321-4878
Fax: (980) 206-9128

Attorney for Appellant Dwight Radford

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Legal - Resolution Authorizing the County Manager and the County Finance Officer to Grant Real Estate Conveyance Excise Tax Refunds

BRIEF SUMMARY:

Per G.S. 105-228.30, there is an excise tax imposed on each real estate conveyance instrument recorded with the Register of Deeds. Sometimes a taxpayer will overpay the tax and then request a refund pursuant to G.S. 105-228.37. Traditionally, the Board of Commissioners would have to approve each request. However, the General Assembly recently enacted N.C. Sess. Laws 2022-50 § 2.1, which added a new subsection to G.S. 105-228.37 that allows the Board of Commissioners to adopt a resolution authorizing the County Manager and the County Finance Officer to approve excise tax refund requests. Such authorization would allow for speedier refunds and reduce the Board's workload.

REQUESTED ACTION:

Motion to adopt the resolution.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Wayne Nixon, Register of Deeds
David Goldberg, Deputy County Attorney

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Resolution



**RESOLUTION AUTHORIZING THE COUNTY MANAGER
AND COUNTY FINANCE OFFICER TO GRANT REAL
ESTATE CONVEYANCE EXCISE TAX REFUNDS**

WHEREAS, G.S. 105-228.30 imposes an excise tax on each instrument by which any interest in real property is conveyed to another person, which the Register of Deeds collects whenever such conveyance is recorded; and

WHEREAS, G.S. 105-228.37 has traditionally required the Board of Commissioners to approve all refunds of overpaid excise payments, regardless of amount; and

WHEREAS, N.C. Sess. Laws 2022-50 § 2.1 added a new subsection to G.S. 105-228.37 that allows the Board of Commissioners to adopt a resolution authorizing the County Manager and the County Finance Officer to approve excise tax refund requests.

NOW, THEREFORE BE IT RESOLVED by the Cabarrus County Board of Commissioners as follows:

Section 1. Authorization. The County Manager and the County Finance Officer are authorized to grant a request for a refund of a tax paid under Article 8E of Subchapter I of Chapter 105 of the North Carolina General Statutes that is filed within six months after the date the tax was paid.

Sec. 2. Grant of Request. If a refund is granted pursuant to Section 1, the refund may be processed in the same manner as if granted by the Board of County Commissioners.

Sec. 3. Resubmission. A taxpayer who requests, but is not granted, a refund pursuant to Section 1 may file a written request with the Board of County Commissioners pursuant to the procedures set forth in G.S. 105-228.37.

Sec. 4. Effective date. This resolution applies to all new or pending requests for refunds submitted pursuant to G.S. 105-228.37.

ADOPTED this 19th day of September, 2022.

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

Attest:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Budget Amendment to Roll over ARPA Weatherization Fund

BRIEF SUMMARY:

The American Rescue Plan Act funding for the Weatherization program allotted \$47,957 to Cabarrus County to be used for an increase in staffing, training and other Covid related items. This small funding amount was intended to ramp up staffing for a larger grant allotment to come. Cabarrus County has not elected to increase staffing due to a lack of information regarding the amount of the forthcoming funding. The state office has authorized county staff to use the funding for the replacement of HVAC systems for qualified clients in lieu of staffing expenses. The grant closes on September 30th so staff is requesting suspension of the rules to roll over the funding from last year and approve the attached budget amendment to allow for immediate use.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to approve the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kelly Sifford, AICP
Assistant County Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Budget Amendment

Budget Revision/Amendment Request

Date: 9/6/2022

Amount: \$ 47,957.00

Dept. Head: Kelly Sifford

Department: Community Development

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

To allocate remaining American Recovery Plan funds for contract period September 1st, 2021 - September 30th, 2022. Funds should have been in roll-over account.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	3250-622701-ARP	LIHEAP WX Grant - American Recovery Plan	-	47,957.00		47,957.00
001	9	3250-9315-ARP	ARP Health & Safety	-	500.00		500.00
001	9	3250-9330-ARP	ARP Tools & Minor Equipment	-	2,800.00		2,800.00
001	9	3250-9340-ARP	ARP Uniforms	-	1,000.00		1,000.00
001	9	3250-9420-ARP	ARP Cell Phones	-	648.00		648.00
001	9	3250-9493-ARP	ARP Operations	-	15,040.00		15,040.00
001	9	3250-9610-ARP	Travel and Education	-	12,969.00		12,969.00
01	9	3250-9622-ARP	ARP Contracted Services	-	15,000.00		15,000.00
Total							95,914.00

Budget Officer

Approved
 Denied

County Manager

Approved
 Denied

Board of Commissioners

Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Community Development Budget Amendments

BRIEF SUMMARY:

Each year the funding agencies for the Weatherization grant and the Home and Community Care Block Grant grant provide the actual funding amounts too late to be budgeted accurately by the county in the regular budget process. For a number of years an estimate for those grants has been used in budgeting until the contracts are executed. Therefore, the Community Development Division has submitted multiple budget amendments in order to match the budgeted expenses to the actual grant revenues as well as an amendment to allocate additional revenues and expenses for funds received from Duke Energy.

REQUESTED ACTION:

Motion to adopt the proposed budget amendments.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kelly Sifford, AICP
Assistant County Manager

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ LIHP amendment and backup
- ▣ DOE amendment and backup
- ▣ HARP amendment and backup
- ▣ HCCBG amendment and documentation
- ▣ Duke Energy amendment

Budget Revision/Amendment Request

Date: 9/19/2022

Amount: 66,238.00

Dept. Head: Kelly Sifford

Department: Community Development

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: The NCDEQ LIHEAP WX Program Grant received was more than the amount projected for the County's FY23 budget submitted in February. The State does not release grant amounts until May or June, well after the County budget is submitted. The amounts projected were based on the previous fiscal year's grant.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	3250-622701	LIHEAP WX Grant	138,164.00	66,238.00		204,402.00
001	9	3250-9301-LIHP	LIHP Office Supplies	154.00	100.00		254.00
001	9	3250-931501-LIHP	LIHP Health & Safety Materials	13,900.00	10,100.00		24,000.00
001	9	3250-931502-LIHP	LIHP Health & Safety Operations	8,000.00	15,970.00		23,970.00
001	9	3250-9346-LIHP	LIHP Fuel	2,541.00	16.00		2,557.00
001	9	3250-9384-LIHP	LIHP Materials	42,890.00	20,786.00		63,676.00
001	9	3250-9420-LIHP	LIHP Cell Phones	-	1,308.00		1,308.00
001	9	3250-9493-LIHP	LIHP Operations	42,399.00	9,852.00		52,251.00
001	9	3250-9630-LIHP	LIHP Dues & Subscriptions	1,386.00	586.00		1,972.00
001	9	3250-9493	Operations	57,603.00	7,520.00		65,123.00
Total							439,513.00

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

North Carolina Weatherization Assistance Program
SUBGRANTEE BUDGET INFORMATION

IDENTIFICATION

Subgrantee: **Cabarrus County Department of Commerce** Contract Period: July 1, 2022 to June 30, 2023

Initial Budget: X
Budget Change #: _____
Contract Amendment #: _____

BUDGET SUMMARY

[1] CATEGORIES	DOE WAP					LIHEAP HARRP		
	T&TA	Admin	Program Operations	Health & Safety	DOE WAP Sub Totals	Admin	Program Operations	HARRP Sub Totals
Salaries/Wages		13,437	1,932		15,369	9,901	0	9,901
Fringe Benefits		347	300		647	395	0	395
Communications		0	648		648	0	0	0
Equipment					0			0
Space Cost					0			0
Framing	14,888				14,888			
Travel					0			0
Materials			21,162	7,000	28,162		99,614	99,614
Contractual			16,836	7,085	23,921		42,692	42,692
Readiness/Other	3,866		6,284		10,150			0
Indirect Rate					0			0
TOTALS	18,754	13,784	47,162	14,085	93,785	10,296	142,306	152,602
			LIHEAP WAP		Sub Totals			
Salaries/Wages		12,740	13,036		25,776			
Fringe Benefits		494	331		825			
Communications		0	1,308		1,308			
Equipment		0			0			
Space Cost					0			
Travel					0			
Materials			63,676	24,000	87,676			
Contractual			52,251	23,790	76,041			
Other			12,786		12,786			
Indirect Rate	0.000%				0			
TOTALS		13,224	143,388	47,790	204,402			

TOTAL CONTRACT UNITS	
DOE WAP	7
LIHEAP WAP	20
LIHEAP HARRP	18

TOTAL CONTRACT AMOUNTS	
DOE WAP	93,785
LIHEAP WAP	204,402
LIHEAP HARRP	152,602
BUDGET TOTAL	450,789

Budget Revision/Amendment Request

Date: 9/19/2022

Amount: 8,336.00

Dept. Head: Kelly Sifford

Department: Community Development

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: The NCDEQ DOE Weatherization Program Grant received was less than the amount projected for the County's FY23 budget submitted in February. The State does not release grant amounts until May or June, well after the County budget is submitted. The amounts projected were based on the previous fiscal year's grant.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	6227	Weatherization Program Grant	102,121.00		8,336.00	93,785.00
001	9	3250-9301-WX	WX Office Supplies	46.00	94.00		140.00
001	9	3250-931501-WX	WX Health & Safety Materials	7,600.00		600.00	7,000.00
001	9	3250-931502-WX	WX Health & Safety Operations	4,700.00	2,385.00		7,085.00
001	9	3250-9330-WX	WX Tools	345.00	278.00		623.00
001	9	3250-9346-WX	WX Fuel	759.00	652.00		1,411.00
001	9	3250-9384-WX	WX Materials	23,260.00		2,098.00	21,162.00
001	9	3250-9420-WX	WX Cell Phones	-	648.00		648.00
001	9	3250-9493-WX	WX Operations	19,419.00		2,573.00	16,846.00
001	9	3250-9520-WX	WX Autos & Trucks	460.00	366.00		826.00
001	9	3250-9560-WX	WX Minor Equipment Maintenance	184.00	145.00		329.00
001	9	3250-9610-WX	WX Travel & Education	21,375.00		6,487.00	14,888.00
001	9	3250-9630-WX	WX Dues & Subscriptions	414.00	14.00		428.00
001	9	3250-9493	Operations	57,603.00		1,160.00	56,443.00

Total 221,614.00

Budget Officer

County Manager

Board of Commissioners

Approved

Approved

Approved

Denied

Denied

Denied

Signature

Signature

Signature

Date

Date

Date

3275
5/22

North Carolina Weatherization Assistance Program
SUBGRANTEE BUDGET INFORMATION

IDENTIFICATION

Subgrantee: **Cabarrus County Department of Commerce** Contract Period: July 1, 2022 to June 30, 2023

Initial Budget: X
Budget Change #: _____
Contract Amendment #: _____

BUDGET SUMMARY

[1] CATEGORIES	DOE WAP					LIHEAP HARRP		
	T&TA	Admin	Program Operations	Health & Safety	DOE WAP Sub Totals	Admin	Program Operations	HARRP Sub Totals
Salaries/Wages		13,437	1,932		15,369	9,901	0	9,901
Fringe Benefits		347	300		647	395	0	395
Communications		0	648		648	0	0	0
Equipment					0			0
Space Cost					0			0
Training	14,888				14,888			
Travel					0			0
Materials			21,162	7,000	28,162		99,614	99,614
Contractual			16,836	7,085	23,921		42,692	42,692
Readiness/Other	3,866		6,284		10,150			0
Indirect Rate					0			0
TOTALS	18,754	13,784	47,162	14,085	93,785	10,296	142,306	152,602
			LIHEAP WAP		Sub Totals			
Salaries/Wages		12,730	13,036		25,766			
Fringe Benefits		494	331		825			
Communications		0	1,308		1,308			
Equipment		0			0			
Space Cost					0			
Travel					0			
Materials			63,676	24,000	87,676			
Contractual			52,251	23,790	76,041			
Other			12,786		12,786			
Indirect Rate	0.000%				0			
TOTALS		13,224	143,388	47,790	204,402			

TOTAL CONTRACT UNITS	
DOE WAP	7
LIHEAP WAP	20
LIHEAP HARRP	18

TOTAL CONTRACT AMOUNTS	
DOE WAP	93,785
LIHEAP WAP	204,402
LIHEAP HARRP	152,602
BUDGET TOTAL	450,789

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: The NCDEQ LIHEAP HARP Program Grant received was more than the amount projected for the County's FY23 budget submitted in February. The State does not release grant amounts until May or June, well after the County budget is submitted. The amounts projected were based on the previous fiscal year's grant.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	3250-6258	HARP Grant	99,256.00	53,346.00		152,602.00
001	9	3250-9384-HARP	HARP Materials	70,991.00	28,623.00		99,614.00
001	9	3250-9493-HARP	HARP Operations	23,664.00	19,028.00		42,692.00
001	9	3250-9493	Operations	57,603.00	5,695.00		63,298.00

Total 358,206.00

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

3225
5/22

North Carolina Weatherization Assistance Program
SUBGRANTEE BUDGET INFORMATION

IDENTIFICATION

Subgrantee: **Cabarrus County Department of Commerce** Contract Period: July 1, 2022 to June 30, 2023

Initial Budget: X
Budget Change #: _____
Contract Amendment #: _____

BUDGET SUMMARY

(1) CATEGORIES	DOE WAP					LIHEAP HARRP		
	I&TA	Admin	Program Operations	Health & Safety	DOE WAP Sub Totals	Admin	Program Operations	HARRP Sub Totals
Salaries/Wages		13,437	1,932		15,369	9,901	0	9,901
Fringe Benefits		347	300		647	395	0	395
Communications		0	648		648	0	0	0
Equipment					0			0
Space Cost					0			0
Training	14,888				14,888			
Travel					0			0
Materials			21,162	7,000	28,162		99,614	99,614
Contractual			16,836	7,085	23,921		42,692	42,692
Readiness/Other	3,866		6,284		10,150			0
Indirect Rate					0			0
TOTALS	18,754	13,784	47,162	14,085	93,785	10,296	142,306	152,602
					Sub Totals			
Salaries/Wages		12,730	13,036		25,766			
Fringe Benefits		494	331		825			
Communications		0	1,308		1,308			
Equipment		0			0			
Space Cost					0			
Travel					0			
Materials			63,676	24,000	87,676			
Contractual			52,251	23,790	76,041			
Other			12,786		12,786			
Indirect Rate	0.000%				0			
TOTALS		13,224	143,388	47,790	204,402			

TOTAL CONTRACT UNITS	
DOE WAP	7
LIHEAP WAP	20
LIHEAP HARRP	18

TOTAL CONTRACT AMOUNTS	
DOE WAP	93,785
LIHEAP WAP	204,402
LIHEAP HARRP	152,602
BUDGET TOTAL	450,789

Budget Revision/Amendment Request

Date: 9/19/2022

Amount: -327.00

Dept. Head: Kelly Sifford

Department: Community Development

- Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: The HCCBG Program Grant received was less than the amount projected for the County's FY23 budget submitted in February. The State does not release grant amounts until May or June, well after the County budget is submitted. The amounts projected were based on the previous fiscal year's grant. We added funds to the Home Improvement Fees based on consumer contributions received in previous year.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	3250-6226	Home Improvement Repair Grant	51,439.00		577.00	50,862.00
001	6	3250-6622	Home Improvement Program Fees	-	250.00		250.00
001	9	3250-9493-HHIFA	HHIFA Operations	20,000.00	2,878.00		22,878.00
001	9	3250-9493-HHIHR	HHIHR Operations	12,000.00		641.00	11,359.00
001	9	3250-9493-HHIMA	HHIMA Operations	13,004.00		2,648.00	10,356.00
001	9	3250-9493-HHI	HHI Operations - HHI	12,000.00		4.00	11,996.00
001	9	3250-9493	Operations	57,603.00		162.00	57,441.00
Total							165,142.00

Budget Officer

- Approved
 Denied

County Manager

- Approved
 Denied

Board of Commissioners

- Approved
 Denied

Signature

Signature

Signature

Date

Date

Date

North Carolina Division of Aging and Adult Services
Service Cost Computation Worksheet

DAAS-732A

Provider: Cabarrus County Planning & Development
County: Cabarrus
Budget Period: July 2022 through June 2023

	Grand Total	Service Housing & Home Improvement 140	Service 0 #N/A	Service 0 #N/A	Service 0 #N/A	Service 0 #N/A	Service 0 #N/A
I. Projected Revenues							
A. Fed/State Funding From the Div. of Aging & Adult Svcs.	\$ 50,862	\$ 50,862	\$ -	\$ -	\$ -	\$ -	\$ -
Required Minimum Match - Cash							
1) General Fund cash match	\$ 5,651	\$ 5,651					
2)	\$ -						
3)	\$ -						
Total Recurred Minimum Match - Cash	\$ 5,651	\$ 5,651	\$ -	\$ -	\$ -	\$ -	\$ -
Required Minimum Match - In-Kind							
1)	\$ -						
2)	\$ -						
3)	\$ -						
Total Recurred Minimum Match - In-Kind	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B. Total Required Minimum Match (cash + in-kind)	\$ 5,651	\$ 5,651	\$ -	\$ -	\$ -	\$ -	\$ -
C. Subtotal, Fed/State/Required Match Revenues	\$ 56,513	\$ 56,513	\$ -	\$ -	\$ -	\$ -	\$ -
D. NSIP Cash Subsidy/Commodity Valuation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. OAA Title V Worker Wages, Fringe Benefits and Costs	\$ -						
Local Cash, Non-Match							
1)	\$ -						
2)	\$ -						
3)	\$ -						
4)	\$ -						
F. Subtotal, Local Cash, Non-Match	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Revenues, Non-Match							
1)	\$ -						
2)	\$ -						
3)	\$ -						
G. Subtotal, Other Revenues, Non-Match	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local In-Kind Resources (Includes Volunteer Resources)							
1)	\$ -						
2)	\$ -						
3)	\$ -						
H. Subtotal, Local In-kind Resources, Non-Match	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
I. Client Cost Sharing	\$ 150	\$ 150					
J. Total Projected Revenues (Sum I,C,D,E,F,G,H, & I)	\$ 56,663	\$ 56,663	\$ -	\$ -	\$ -	\$ -	\$ -

Division of Aging and Adult Services
Service Cost Computation Worksheet

	Grand Total	Admin. Cost	Service		Service		Service		Service		Service	
			Housing & Home Improvement 140	0 #N/A	0 #N/A	0 #N/A	0 #N/A	0 #N/A	0 #N/A			
II. Line Item Expenses												
Staff Salary From Labor Distribution Schedule												
1) Full-time Staff (do not include Title V workers)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2) Part-time staff (do not include Title V workers)	\$ 11,996	\$ -	\$ 11,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A. Subtotal, Staff Salary	\$ 11,996	\$ -	\$ 11,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits												
1) FICA @ 7.65 %	\$ 918	\$ -	\$ 918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2) Health Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3) Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4) Unemployment Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5) Worker's Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6) Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B. Subtotal, Fringe Benefits	\$ 918	\$ -	\$ 918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local In-Kind Resources Non-Match												
1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Subtotal, Local In-Kind Resources Non-Match	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D. OAA Title V Worker Wages, Fringe Benefits and Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel												
1) Per Diem	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2) Mileage Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3) Other Travel Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. Subtotal, Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Operating Expenses												
1) Appliances Repairs and Replacements	\$ 22,648	\$ -	\$ 22,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2) Home Repairs	\$ 11,359	\$ -	\$ 11,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3) Modifications/Accessibility	\$ 10,356	\$ -	\$ 10,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4) Security	\$ 150	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F. Subtotal, General Operating Expenses	\$ 44,513	\$ -	\$ 44,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G. Subtotal, Other Administrative Cost Not Allocated in Lines II.A through E	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
H. Total Proj. Expenses Prior to Admin. Distribution	\$ 57,427	\$ -	\$ 57,427	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
I. Distribution of Administrative Cost	\$ 764	\$ -	\$ 764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
J. Total Proj. Expenses After Admin. Distribution	\$ 56,663	\$ -	\$ 56,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	Grand Total	Service		Service		Service		Service		Service		
		Housing & Home Improvement 140	0 #N/A	0 #N/A	0 #N/A	0 #N/A	0 #N/A					
III. Computation of Rates												
A. Computation of Unit Cost Rate:												
1. Total Expenses (equals line II.J)	\$ 56,663	\$ 56,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2. Total Projected Units												
3. Total Unit Cost Rate		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
B. Computation of Reimbursement Rate:												
1. Total Revenues (equals line I.J)	\$ 56,663	\$ 56,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2. Less: NSIP (equals line I.D)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Title V (equals line I.E less II.D)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Non Match In-Kind (equals line I.H less II.C)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
3. Revenues Subject to Unit Reimbursement	\$ 56,663	\$ 56,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
4. Total Projected Units (equals line III.A.2)												
5. Total Reimbursement Rate		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
C. Units Reimbursed Through HCCBG												
D. Units Reimbursed Through Program Income*												

Budget Revision/Amendment Request

Date:

Amount:

Dept. Head:

Department:

Internal Transfer Within Department
 Transfer Between Departments/Funds
 Supplemental Request

Purpose: To allocate Duke Rebate Program funds received for Weatherization Program jobs completed in homes where the electricity is provided by Duke Energy Carolinas.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
460	6	3250-6841-DE	Duke Power Rebate	-	10,462.22		10,462.22
460	9	3250-9315-DE	Health & Safety Duke	15,712.40	10,462.22		26,174.62
Total							36,636.84

Budget Officer

Approved
 Denied

Signature

Date

County Manager

Approved
 Denied

Signature

Date

Board of Commissioners

Approved
 Denied

Signature

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Construction Standards Proposed Fee Schedule Changes

BRIEF SUMMARY:

The Cabarrus County Board of Commissioners adopted a revised fee schedule for Construction Standards in the year 2020. After using the fee schedule for two years, staff is recommending a few changes. Most of the recommendations involve removing or reducing fees. Only one proposed item is a new fee. Staff feels like we have gained some efficiencies in these areas and that fee reductions are in order. Staff is proposing January 1, 2023 as the effective date for the changes. This will allow IT time to do the necessary programming in Accela.

REQUESTED ACTION:

Motion to adopt the amended fee schedule for Construction Standards.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Matt Love, Chief Code Building Code Official

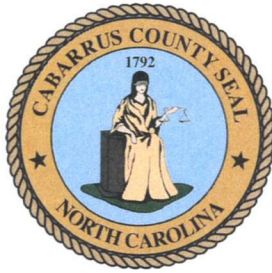
BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Memorandum



Cabarrus County Government

Construction Standards

MEMORANDUM

To: Cabarrus County Board of Commissioners

From: Matt Love, Chief Building Official

C.C: Kelly Sifford, Assistant County Manager

Mike Downs, County Manager

Date: 8/15/2022

Subject: Proposed Adjustments on itemized Building Permit Fees

On January 1, 2020, Cabarrus County Construction Standards implemented a new permit fee schedule. The new fee schedule changed from basing the permit fee off the projects estimated cost of construction to accounting for the type of construction and the square footage. It resulted in a lot of the larger commercial projects that had a high estimated cost of construction going down in permit fees, while the Residential and smaller projects went up in permit fees. Also at that time, we switched to a blanket permit fee structure, which has all the trade permit fees (electrical, mechanical, plumbing) and the plan review fees lumped in to one permit fee that is paid for by the General Contractor when the permit is issued. In the past two and half years our permit fees have been consistent and are justifiable for the services we provide. In that period, we have also found some items that needed to be adjusted. We are proud that majority of our fee proposals is not an increase but a decrease in permit fees. This is a result of our staff getting more skilled and certified in their trades, making them more efficient inspectors.

Below are our recommendations on the fees that need changing. These changes will be consistent with our neighboring jurisdictions and International Code Councils recommendations. We are proposing these changes to go into effect January 1, 2023.

Please let me know if there are any questions.

Thanks,

A handwritten signature in black ink that reads "Matt Love".

Matt Love, Chief Building Official



Cabarrus County Government

Construction Standards

Current S-1 Occupancy (Moderate Hazard)- Distribution warehouses with combustible commodities

Fee # *	ICC (UBC) Use Type	Occupancy **	Size Basis (square feet)	Full Cost (Potential Base Fee)	Each Additional SF ***
			5,000	\$ 2,661	\$ 0.05289
			20,000	\$ 3,454	\$ 0.02411
33	S-1	Storage (Moderate Hazard) - Complete	50,000	\$ 4,177	\$ 0.01850
			100,000	\$ 5,102	\$ 0.00659
			250,000	\$ 6,090	\$ 0.02436
			5,000	\$ 1,897	\$ 0.03539
			20,000	\$ 2,428	\$ 0.01733
34	S-1	Storage (Moderate Hazard) - Shell	50,000	\$ 2,947	\$ 0.01291
			100,000	\$ 3,593	\$ 0.00450
			250,000	\$ 4,267	\$ 0.01707
			250	\$ 1,439	\$ 0.51627
			1,000	\$ 1,826	\$ 0.22207
35	S-1	Storage (Moderate Hazard)- Upfit	2,500	\$ 2,159	\$ 0.16047
			5,000	\$ 2,560	\$ 0.06778
			12,500	\$ 3,069	\$ 0.24548

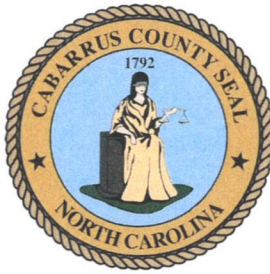
Currently:

Currently with the calculations that we are using now, if we have a 200,00 square foot S-1 Commercial Building, the permit will be as follows:

Complete Building- \$5,761.00

Shell Building- \$4,043.00

Upfit- \$49,096.50



Cabarrus County Government

Construction Standards

Proposing:

Removing Complete Building (fee #33) and leaving Shell (#34) and Upfit (#35). If a builder/developer wanted to build a complete building, then they would be charged for both the shell and the upfit.

Fee # *	ICC (UBC) Use Type	Occupancy **	Size Basis (square feet)	Full Cost (Potential Base Fee)	Each Additional SF ***
33					
			5,000	\$ 1,897	\$ 0.03539
			20,000	\$ 2,428	\$ 0.01733
34	S-1	Storage (Moderate Hazard) - Shell	50,000	\$ 2,947	\$ 0.01291
			100,000	\$ 3,593	\$ 0.00450
			250,000	\$ 4,267	\$ 0.01707
			250	\$ 1,439	\$ 0.51627
			1,000	\$ 1,826	\$ 0.22207
35	S-1	Storage (Moderate Hazard)- Upfit	2,500	\$ 2,159	\$ 0.16047
			5,000	\$ 2,560	\$ 0.06778
			12,500	\$ 3,069	\$ 0.24548

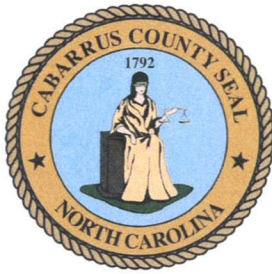
This would make the new fees for a 200,000 S-1 (Moderate Hazard Building) as follows:

Shell Building- \$4,043.00

Upfit- \$49,096.50

Complete Building- \$53,139.50

Notes: We have not had a developer or contractor to permit complete building yet, they always permit the shell and majority of the times a different contractor or designer will be involved with the upfit. This will clean up our fee calculations.



Cabarrus County Government

Construction Standards

Single Family Manufactured Homes

Fee # *	ICC (UBC) Use Type	Occupancy **	Size Basis (square feet)	Full Cost (Potential Base Fee)	Each Additional SF ***
			300	\$ 825	\$ 0.32540
			600	\$ 923	\$ 0.25015
67	-	Single Family Manufactured Homes	1,500	\$ 1,148	\$ 0.11394
			3,000	\$ 1,319	\$ 0.06599
			6,000	\$ 1,517	\$ 0.25284

Currently:

Currently with the calculations we are using now, the Manufactured Homes Fees would be as follows:

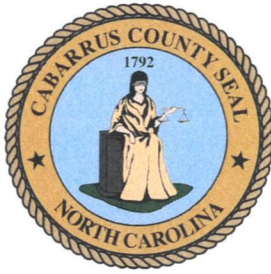
14'x 64' (Single Wide) 896 square foot- \$997.04
 28'x60' (Doublewide) 1680 square foot- \$1,168.51

Proposing:

Flat fee:
 Single Wides -\$600.00
 Double Wides \$800.00
 Each additional attachment -\$50.00

			Single-Wide	\$ 600	
67	-	Single Family Manufactured Homes	Double-Wide	\$ 800	
			Each additional attachment	\$ 50	
				\$	

Notes: New Mobile Homes will have setup manuals from manufacturer. By state law, we have no jurisdiction inside mobile home except for connections of the marriage line between two units.



Cabarrus County Government

Construction Standards

Miscellaneous Permit Fees

<u>Fee #</u>	<u>Fee Title</u>	<u>Current Fee</u>	<u>Proposed Fee</u>
#53	Remodel- Bathroom First 300 SF Proposing to remove first 300 sf	\$300.12	\$200.00
#54	eliminated		

This will make each bathroom remodel \$200.00 regardless of square footage.

<u>Fee #</u>	<u>Fee Title</u>	<u>Current Fee</u>	<u>Proposed Fee</u>
#66	Patio Cover- First 100 S.F	\$249.06	\$150.00
#67	Patio Cover- each additional 50 sf	\$22.75	\$15.00

This is used when someone want to put roof over existing patio/deck. This will make it consistent with a deck permit. This fee is used when there is already an deck or patio and the customer want to add a roof over existing deck or patio.

<u>Fee #</u>	<u>Fee Title</u>	<u>Current Fee</u>	<u>Proposed Fee</u>
#70	Storage Shed- First 150 S.F. Proposing: Storage Shed/Carport less than 400 S.F	\$249.06	\$150.00
#71	Storage Shed- each additional 100 S.F Proposing to reword #71 to add with electric and remove additional 100 S.F.	\$22.75	\$50.00

This fee is used for pre-built structures and carports. Changing the language to less than 400 square feet is consistent with the NC Residential Code, which states any structure less than 400 square feet does not require permanent foundation. Typically, we will have two inspections on these structures versus five/six inspections on a garage.

PROPOSED ADDITIONAL FEE:

Add Fee #30- Re-Activate Expired Permits \$75.00 each permit

Currently we do not have this fee and when someone needs to re-activate expired permits, we have been using the Change of Contractor Fee (Fee #7). This added fee will be consistent.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Tax Administration - 2012 Write Off Real and Personal Outstanding Taxes

BRIEF SUMMARY:

The Tax Collections Department uses every effort to collect all outstanding taxes. However, NCGS 105-378 expresses a ten year statute of limitations preventing the Tax Collector from using remedies to collect taxes remaining unpaid after that period. "Use of Remedies Barred" states that no county or municipality may maintain an action or procedure to enforce any remedy provided by law for the collection of taxes or the enforcement of any tax liens unless the action or procedure is instituted within ten years from the date the taxes became due.

REQUESTED ACTION:

Motion to approve the write off of real and personal outstanding ad valorem taxes for the 2012 tax year totaling \$534,640.97.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

David Thrift, Tax Administrator

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- 2012 WriteOff

2012	10074	18.65	A & B COINS AND SUPPLIES	9 UNION STRISUI	TE 120	CONCORD	NC	28025
2012	410186	12.8	A & B COINS AND SUPPLIES	9 UNION STRISUI	TE 120	CONCORD	NC	28025
2012	10109	38.51	A PALEZ JOSE DAVID	2573 MONROE CT		CONCORD	NC	28027
2012	410163	26.41	A PALEZ JOSE DAVID	2573 MONROE CT		CONCORD	NC	28027
2012	10292	179.05	ABT INC	259 MURDOCK ROAD		TROUTMAN	NC	28166
2012	410071	18.99	ACAPOLCA #2	274 CABARRUS AVENUE WEST		CONCORD	NC	28025
2012	10375	84.85	ADAME JAIME OLIVARES	903 ALMA AVE		KANNAPOLIS	NC	28081
2012	10394	46.85	ADAMS BOBBY	3209 LAKELAND ROAD		CONCORD	NC	28027
2012	10395	14.61	ADAMS BOBBY W	3017 TAMARAC CT		CONCORD	NC	28025
2012	11113	236.46	ALL TRANSMISSION & AUTO REPAIR	SERVICE	220 1 KANNAPOLI	CONCORD	NC	28027
2012	410253	162.14	ALL TRANSMISSION & AUTO REPAIR	SERVICE	220 1 KANNAPOLI	CONCORD	NC	28027
2012	11160		203 ALLEN ALBERT S	1958 SMOKEY PARK HWY		CANDLER	NC	28715
2012	11373	101.13	ALLIED DEVELOPMENT GROUP INC	2113 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28081
2012	11902	107.83	ALVARDO TOMAS GOMEZ	510 STONEY LANE		CONCORD	NC	28027
2012	410217	73.92	ALVARDO TOMAS GOMEZ	510 STONEY LANE		CONCORD	NC	28027
2012	11911	217.4	ALVAREZ MARICELA MATA	2872 SHIELDS DR		CONCORD	NC	28027
2012	410218	107.93	ALVAREZ MARICELA MATA	2872 SHIELDS DR		CONCORD	NC	28027
2012	11983	362.96	AMERICAN CLASSIC SIGNS &	ROBERT NOCI	499 SHORT ST SW	CONCORD	NC	28027
2012	410187	248.89	AMERICAN CLASSIC SIGNS &	MAILBOXES	10 ST. CHARLES /	CONCORD	NC	28025
2012	11985	274.71	AMERICAN ELITE HOMES INC	P.O. BOX 868		KANNAPOLIS	NC	28082
2012	12032	649.67	AMERICAN STREET CLEANING LLC	512 WATERVIEW DR NW		CONCORD	NC	28027
2012	410360	45.79	AMY S DAVIS PC	PO BOX 1394		CONCORD	NC	28026
2012	12236	69.97	ANDERSON STEPHEN E	8550 LEE STREET		MT PLEASANT	NC	28124
2012	12528	19.01	APPECO LLC	C/O NICK DIFI	715 ORPHANAGE	CONCORD	NC	28027
2012	410198	13.02	APPECO LLC	C/O NICK DIFI	392 ACTION DR	CONCORD	NC	28027
2012	12653	81.77	ARCHIE LAMONT GREEN	DBA CONCOR	202 5 WILSHIRE C	CONCORD	NC	28025
2012	410207	18.84	ARHAGBA OKIEMUTE	4140 BROADSTAIRS DRIVE		CONCORD	NC	28025
2012	410189	18.88	ARMBRUSTER JASON K	3590 LARKHAVEN AVE SW		CONCORD	NC	28027
2012	13098	246.74	ATILA LLC	14227 LAKE CROSSING DR		CHARLOTTE	NC	28278
2012	410346	250.27	ATILA LLC	14227 LAKE CROSSING DR		CHARLOTTE	NC	28278
2012	13629	221.4	AVIATOR PLACE LLC	8883 MAUNEY RD		MT PLEASANT	NC	28124
2012	410249	42.43	AVILA ROCIO ROGACIANA	279 CLINTWOOD DR		CONCORD	NC	28027
2012	410273	27.28	B & C TREE SERVICE	327 HOUSTON ST NE		CONCORD	NC	28025
2012	410107	242.82	B&T POOLS INC	42 MANOR AVENUE		CONCORD	NC	28025

2012	410361	115.34 BAKER MILTON B	4125 CONWAY AVE APT C	CHARLOTTE	NC	28209	
2012	14311	204.11 BANGKOK GARDEN	349-K COPPERFIELD BLVD NE	CONCORD	NC	28025	
2012	410276	214.61 BANGKOK GARDEN	349-K COPPERFIELD BLVD NE	CONCORD	NC	28025	
2012	410321	12.46 BANK OF NORTH CAROLINA	1226 EASTCHESTER DR	HIGH POINT	NC	27265	
2012	14882	11.59 BARNETT DENNIS S	1129 DANBROOKE DR	CONCORD	NC	28025	
2012	14935	340.89 BARNHARDT BRENDA M	1557 LITTLE BUFFALO CRK R	MT PLEASANT	NC	28124	
2012	15555	1865.93 BARRY GRANT INC	1450 MCDONALD ROAD	DAHLONEGA	GA	30533	
2012	248	17.38 BASS RITA GRIMANESA	10224 PLUM K	CHARLOTTE	NC	28210	
2012	410459	11.56 BASS RITA GRIMANESA	3287 POPLAR TENT ROAD	CONCORD	NC	28027	
2012	410363	97.44 BAVINO WILLIE	2460 LANCASTER ST	CONCORD	NC	28027	
2012	15905	259.74 BAXTER OLLIE HEIR				0	
2012	410326	312.92 BCBG MAX AZRIA #494	PO BOX 58543	VERNON	CA	90058	
2012	15959	11.58 BDP CONCRETE LLC	1367 ZION CHRUCH ROAD E	CONCORD	NC	28205	
2012	16335	172.63 BECKER PAUL JOSEPH	1652 MARK DR	CONCORD	NC	28025	
2012	16471	91.13 BELK OSHIE BELLE					
2012	16531	3.28 BELLA BELLA CREATIONS LLC	715 ORPHANAGE RD	CONCORD	NC	28027	
2012	410309	176.95 BELLA BELLA CREATIONS LLC	715 ORPHANAGE RD	CONCORD	NC	28027	
2012	16562	58.21 BELTRAN JORGE ROSALES	2718 PAMLICO PL	CONCORD	NC	28027	
2012	410283	39.94 BELTRAN JORGE ROSALES	2718 PAMLICO PL	CONCORD	NC	28027	
2012	16581	50.14 BEN FRANKLIN FL ENTERPRISES IN					
2012	16610	22.02 BENFIELD ELLA N K				0	
2012	16851	29.9 BENTON BRICE STEVE	5055 SHELLY ROAD	GOLD HILL	NC	28071	
2012	16864	1339.99 BENTON EDNA ESTATE					
2012	16899	192.59 BENTON MOTOR COMPANY	803 OREGON STREET	KANNAPOLIS	NC	28083	
2012	17050	14.4 BERTINO JEREMY JOSEPH	1098 STIRRUP PL NW	CONCORD	NC	28027	
2012	410298	9.88 BERTINO JEREMY JOSEPH	581 WINBORNE AVE SW	CONCORD	NC	28025	
2012	17160	15.15 BEV'S TOUCH CLEANERS INC DBA	4856 ALBEMARLE ROAD	CHARLOTTE	NC	28025	
2012	17259	950.13 BIERMAN MARK A	1191 THANET ST SW	CONCORD	NC	28025	
2012	17541	9.05 BLACK BUCK GRAPHICS	400 MCGILL A SU1	TE 50	CONCORD	NC	28027
2012	17864	319.8 BLACKWELDER EMMITT					
2012	17865	119.8 BLACKWELDER EMMITT					
2012	18061	26.48 BLAIR HOME REPAIR AND	MAINTENANC	246 JAMES STREE	KANNAPOLIS	NC	28083
2012	18283	152.3 BLUE GARLAND	5827 MILLER RD		KANNAPOLIS	NC	28081
2012	18299	11.09 BLUE STAR AUTO & TOWING	4 MEADOWVIEW AVE SW		CONCORD	NC	28027

2012	18676	81.37	BOMBARD FREDERICK H	C/O KIMBERL	130 CLEARVIEW D	PENFIELD	NY	14526
2012	18970	119.06	BOST CHARLIE A SR					7100
2012	19679	13.44	BRADLEY SAMUEL FRANKLIN	3707 SOLEN DR			HARRISBURG NC	28075
2012	617	142.31	BRINEGAR DORIS JAN	6707 HOMESTEAD RD			REX GA	30273
2012	20338	50.89	BRITT CHARLES E	302 VILLA ST			KANNAPOLIS NC	28083
2012	410042	19.45	BROOKS PAULA F	375 CANTER CT			CONCORD NC	28027
2012	20738	170.15	BROWN CONNIE	11316 HWY 49			MT PLEASANT NC	28124
2012	410272	294.52	BROWN KATIE	2512 LANCASTER ST			CONCORD NC	28027
2012	21316	959.69	BRYCE PETERS FINANCIAL CORP	2790 WROND SUI	TE 500		RENO NV	89502
2012	21359	348.68	BUCHANAN POLLY					
2012	410054	34.34	BUDGET RENT-A-CAR SYSTEM INC	PO BOX 4900			SCOTTSDALE AZ	85261
2012	410055	28.2	BUDGET RENT-A-CAR SYSTEM INC	PO BOX 4900			SCOTTSDALE AZ	85261
2012	21691	11.59	BURGESS LARRY D JR	1931 UNION CROSS RD			WINSTON SAI NC	27107
2012	22245	146.54	BUTLER EDD HEIR					0
2012	22310	685.23	BUX INC	400 AVINGER SUI	TE 401		DAVIDSON NC	28036
2012	22617	1272.31	CABARRUS PODIATRY CLINIC P A	19825 NORTH SUI	TE B		CORNELIUS NC	28031
2012	410369	872.44	CABARRUS PODIATRY CLINIC P A	851 BRADLEY STREET			CONCORD NC	28025
2012	410118	24.66	CABTEX LLC	PO BOX 472			CONCORD NC	28026
2012	22795	238.45	CALDWELL EMMETT W					
2012	22796	238.45	CALDWELL EMMETT W					
2012	22797	177.55	CALDWELL EMMETT W					
2012	22798	148.68	CALDWELL EMMETT W					
2012	22834	363.11	CALDWELL LUCENDA P ESTATE					
2012	23205	29.45	CAMPBELL RON & JUDITH	9918 STATE ROUTE 682			ATHENS OH	45701
2012	410095	70.31	CANALES ELIZABETH FRYE	13810 OLD CAMDEN RD			MIDLAND NC	28107
2012	23370	857.94	CANNON VILLAGE ASSOCIATES	INC	136 OAK AVENUE		KANNAPOLIS NC	28081
2012	23658	105.17	CARLSON RICHARD M & BETTY A	5525 CARVING TREE DR			HARRISBURG NC	28075
2012	23718	13.09	CAROL M GOODWIN	6331 WOODTHRUSH DR			CHARLOTTE NC	28026
2012	23916	284.76	CAROLINA PLASTIC SURGERY ASSOC	C/O DR MARK	802 0 KINGSWOO		CITRUS HEIGHTS CA	95610
2012	410041	195.27	CAROLINA PLASTIC SURGERY ASSOC	C/O DR MARK	802 0 KINGSWOO		CITRUS HEIGHTS CA	95610
2012	23919	293.18	CAROLINA PROFESSIONAL EYECARE	280 CONCORI SUI	TE 110-C		CONCORD NC	28027
2012	410175	201.03	CAROLINA PROFESSIONAL EYECARE	280 CONCORI SUI	TE 110-C		CONCORD NC	28027
2012	23940	297.07	CAROLINA VIDEO	1445 CONCOI SUI	TE 50		CONCORD NC	28025
2012	410203	203.71	CAROLINA VIDEO	1445 CONCOI SUI	TE 50		CONCORD NC	28025

2012	24124	388.88	CARPENTER WILLIAM ANDREW JR	925 OAK TRAIL CIR	CONCORD	NC	28025
2012	24144	148.68	CARR FRANK W HEIRS				
2012	24313	114.53	CARS ETC	4143 FLOWE STORE ROAD	CONCORD	NC	28025
2012	24457	1462.37	CARTER LORENE	C/O MATTIE C 675 TREASURE DR	CONCORD	NC	28025
2012	24579	1.4	CASCIO SUE CRAYTON	C/O RICHARD P O BOX 39	OAKBORO	NC	28129
2012	410138	79.85	CASTANEDA ANTONIO AYALA	2832 FAIRBANKS DR	CONCORD	NC	28027
2012	24682	62.03	CASTEL ANNIE BELL EST				0
2012	24698	44.01	CASTILLO JORGE	2956 DARWIN TRAIL	CONCORD	NC	28027
2012	410092	30.18	CASTILLO JORGE	2956 DARWIN TRAIL	CONCORD	NC	28027
2012	24755	67.04	CASTLEBERRY HILDA C	2706 PAMLICO PLACE	CONCORD	NC	28027
2012	410370	45.98	CASTLEBERRY HILDA C	2706 PAMLICO PLACE	CONCORD	NC	28027
2012	410101	39.94	CASTRO MARIA DEL ROSARIO	2900 OWENS CT	CONCORD	NC	28027
2012	24943	42.26	CAUDILL SHANE	4713 HAHN SCOTT RD	MT PLEASANT	NC	28124
2012	25035	181.99	CAUTHEN MARTHA JEAN	C/O BRIAN C/ 892 4 MCMILLIAN	HARRISBURG	NC	28075
2012	410269	133.45	CERVANTES SALVADOR LEON	804 KANSAS ST	KANNAPOLIS	NC	28083
2012	25341	118.77	CHAMBERS ROBERT LEWIS	3104C CHAPV #C	CONCORD	NC	28027
2012	25357	65.99	CHAMPION MICHAEL W	2120 DIALSDALE AVE SW	CULLMAN	AL	35055
2012	410371	45.25	CHAMPION MICHAEL W	2120 DIALSDALE AVE SW	CULLMAN	AL	35055
2012	25446	44.01	CHAPMAN BARBARA ANN	3344 SHILOH CHURCH ROAD	DAVIDSON	NC	28036
2012	25654	41.75	CHAVEZ JANE M	1423 TYLER ST	KANNAPOLIS	NC	0
2012	25814	193.69	CHICAS VILMA	1514 UPPER MIDDLE CREEK RD	SEVIERVILLE	TN	37876
2012	410245	91.68	CHICAS VILMA	1514 UPPER MIDDLE CREEK RD	SEVIERVILLE	TN	37876
2012	26010	56.76	CHRISTENBURY ANNIE RUTH	4412 PEBBLEBROOK CIRCLE	CONCORD	NC	28025
2012	410372	38.92	CHRISTENBURY ANNIE RUTH	4412 PEBBLEBROOK CIRCLE	CONCORD	NC	28025
2012	26277	239.96	CHRISTY TODD ANTHONY	520 E 20TH ST	KANNAPOLIS	NC	28083
2012	26408	64.38	CISNEROS LUCIO NOYOLA	273 BUNTING LN	CONCORD	NC	28025
2012	410133	44.14	CISNEROS LUCIO NOYOLA	273 BUNTING LN	CONCORD	NC	28025
2012	26617	31.14	CLARK PEARLIE ESTATE OF	C/O TERRI CL/ 902 VIRGINIA ST	KANNAPOLIS	NC	28083
2012	26691	528.91	CLASSIC MANOR BUILDERS INC	555 COLUMBIA DRIVE	CARROLLTON	GA	30117
2012	26851	687.03	CLEGG SONJI S	350 CHESAPEAKE DR	SALISBURY	NC	28147
2012	26985	127.11	CLINE HAROLD W	C/O MARY AN 436 WINFIELD BL	CONCORD	NC	28025
2012	26996	119.8	CLINE INVESTMENT CO	5403 SHOREVIEW DR	CONCORD	NC	28025
2012	26998	127.11	CLINE INVESTMENT CO	5403 SHOREVIEW DR	CONCORD	NC	28025
2012	27306	382.68	COBLE SALLIE				

2012	27436	66.47	CODDLE CREEK VILLAGE LLC	2420 LAKEMONT AVE STE 450	ORLANDO	FL	32814
2012	27618	13.66	COLEMAN JAMES M	207 UNION CEMETERY RD	CONCORD	NC	28027
2012	27806	95.5	COLLIER MELVIN ERIC	1707 SUMMER RIDGE LN	KANNAPOLIS	NC	28083
2012	27871	94.29	COLLINS MEREDITH ANN	1419 HENSLEE PL	CONCORD	NC	28025
2012	27901	75.64	COLLINS-HABOVICK LLC	PO BOX 3976	PETERSBURG	VA	23805
2012	27967	95.26	COMEAU WENDY SUE	6101 BLUE RIDGE DR	CONCORD	NC	28027
2012	28194	3.1	CONCORD STUDIO LP	C/O STUDIO M 141 49 WESTFAIR	HOUSTON	TX	77041
2012	410204	20.78	CONROY & WEINSHENKER P A	11 UNION ST SUI TE 220	CONCORD	NC	28025
2012	28870	147.22	COPELAND SAMUEL	3818 WEEJUNS DRIVE	CONCORD	NC	28025
2012	410134	30.18	CORTES ARQUIMIDES R	2867 PLANTATION RD	CONCORD	NC	28027
2012	681	517.07	COTY INC	WWP PROCU 350 FIFTH AVE16T	NEW YORK	NY	10118
2012	680	340.65	COTY INC	WWP PROCU 350 FIFTH AVE16T	NEW YORK	NY	10118
2012	679	288.78	COTY INC	WWP PROCU 350 FIFTH AVE16T	NEW YORK	NY	10118
2012	678	260.29	COTY INC	WWP PROCU 350 FIFTH AVE16T	NEW YORK	NY	10118
2012	29532	102.92	CRAFTED CABINETS	509 WINECOFF SCHOOL ROAD	CONCORD	NC	28027
2012	29614	12.75	CRANFIELD MELVIN FRANKLIN	15890 GLENMORE RD	GOLD HILL	NC	28071
2012	29834	78.89	CREATIVE SCRAPBOOKING INC	250-E BRANCHVIEW DRIVE	CONCORD	NC	28025
2012	410221	54.1	CREATIVE SCRAPBOOKING INC	250-E BRANCHVIEW DRIVE	CONCORD	NC	28025
2012	30026	57.24	CRISCO ROAD PAINT & BODY SHOP	637 KANNAPOLIS PKWY	CONCORD	NC	28027
2012	30427	93.14	CRUSE WILLIE W & OTHERS	C/O VICTOR C 739 OLD CHARLOT	CONCORD	NC	28027
2012	30455	179.02	CRUZ JOSE ANGEL PRUDENCIO	5625 GREENE ST	CHARLOTTE	NC	28269
2012	30610	1716.35	CUNNINGHAM FRANKIE				
2012	410291	47.07	DALEY VENTURES INC	PO BOX 321	KANNAPOLIS	NC	28082
2012	31268	685.97	DARLA REVELS	509 WINECOFF SCHOOL RD	CONCORD	NC	28027
2012	31606	302.14	DAVIS KENNETH GLENN	5480 IRISH POTATO RD	KANNAPOLIS	NC	28083
2012	31873	143.57	DAWSEY SAM HEIR	C/O DEBRA A 955 5 ARCHER RD	DAVIDSON	NC	28036
2012	31937	74.18	DDI METAL WORKS INC	1709 ANDOVER STREET	CONCORD	NC	28027
2012	31971	198.65	DEAL C M				
2012	32094	62.4	DEATON E J HEIRS	C/O MARVIN 187 9 WALDECK C MT	PLEASANT	NC	28124
2012	410148	64.4	DEJESUS ELIDIO	3552 CEDAR SPRINGS DRIVE	CONCORD	NC	28027
2012	32415	55.45	DEMARCUS LAURA CATHY	302 WATERVIEW DR NW	CONCORD	NC	28027
2012	32421	55.45	DEMARCUS MARVIN E	6380 PLEASANT GROVE CH RD	KANNAPOLIS	NC	28081
2012	410376	63.84	DEMBOWSKI JAMES & WF TERESA H	5587 STERLIN APT 208	MASON	OH	45040
2012	32733	142.29	DIAZ JORGE	3036 JESSICA LN	CONCORD	NC	28025

2012	33244	183.09	DOMINGUEZ CRUZ MANUEL MARQUEZ	221 HAHN ST	CONCORD	NC	28025	
2012	410234	125.54	DOMINGUEZ CRUZ MANUEL MARQUEZ	2994 PLANTATION RD	CONCORD	NC	28027	
2012	33284	146.89	DONAHUE SHIRLEY THOMPSON	6520 ROCKY RIVER RD	CONCORD	NC	28015	
2012	410277	25.73	DONJUAN YADIRA RUIZ	210 BROWN ST	CONCORD	NC	28027	
2012	410351	11.72	DOUG HERBERT PERFORMANCE	4030 CONCORD PKWY S	CONCORD	NC	28027	
2012	33841	11.59	DRILLIEN DOUGLAS P	4159 LUCAS LANE	FRANKFORT	KY	40601	
2012	33903	165.32	DRY WILLIE MAE	% BOBBY N W	154 2 KINGSTON I	KANNAPOLIS	NC	28083
2012	34713	28.9	EAGLESON KENNETH JOHN II	8837 MELINDA CT	MILAN	MI	48160	
2012	34715	20.87	EAKIN LUTHER EDWARD	4616 NOB HILL RD	KANNAPOLIS	NC	28081	
2012	34893	24.41	EAST WIND INSURANCE	PO BOX 813	SOUTHMONT	NC	27351	
2012	410238	98.12	EASTON LISA MAE	6025 BALTIC AVE	CONCORD	NC	28027	
2012	35400	713.15	EL CAMPION INC	PO BOX 5141	CONCORD	NC	28027	
2012	35402	54.69	EL COSTENO	3371 PRESCOTT PL NW	CONCORD	NC	28027	
2012	35401	25.49	EL COSTENO	3371 PRESCOTT PL NW	CONCORD	NC	28027	
2012	35428	1665.65	ELDER DELORES	C/O MELISSA	101 7 E 10TH ST	KANNAPOLIS	NC	28083
2012	35495	121.53	ELLER ROGER WAYNE	2799 GASTONIA HWY	LINCOLNTON	NC	28092	
2012	410447	18.95	ELLIS JAMES CARLTON	197 EPWORTH RD	LITTLETON	NC	27850	
2012	35701	219.54	EMERY ALONZO C	4821 NW WIELDING PL #4	TOPEKA	KS	66618	
2012	36784	3400.11	FALAPCO INCORPORATED	2110 CHARLOTTE HIGHWAY	MOORESVILLI	NC	28117	
2012	37075	96.52	FEDERAL HOME LOAN MORTG CORP	5000 PLANO PKWY	CARROLLTON	TX	75010	
2012	37353	157.4	FERNANDEZ JESUS ISRAEL JIMENEZ	201 SMALL AVE NW	CONCORD	NC	28027	
2012	410239	107.93	FERNANDEZ JESUS ISRAEL JIMENEZ	201 SMALL AVE NW	CONCORD	NC	28027	
2012	37360	92.49	FERNANDO NIEVES OMAR	3249 IAN PATRICK AVE	KANNAPOLIS	NC	28083	
2012	37446	1433.4	FIC IV LLC	929 S CONCORD PARKWAY	CONCORD	NC	28027	
2012	410330	982.91	FIC IV LLC	929 S CONCORD PARKWAY	CONCORD	NC	28027	
2012	37620	1183.27	FINAL PROPERTIES LLC	2915 CHARLOTTE HWY	MOORESVILLI	NC	28117	
2012	37635	25.1	FINCHER MARTHA HUDGENS	C/O FRANK FI	168 8 REECE DON	MOUNT CRO	SC	29727
2012	37698	72.41	FINK DONALD	681 WILSHIRE AVE SW	CONCORD	NC	28027	
2012	619	267.69	FINK KEITH M	619 PORPOISE CIR	ST HELENA IS	SC	29920	
2012	622	296.12	FINK PEGGY LENTZ	C/O KEITH M	726 GRANDVIEW	CONCORD	NC	28025
2012	621	283.74	FINK PEGGY LENTZ	C/O KEITH M	726 GRANDVIEW	CONCORD	NC	28025
2012	620	275.35	FINK PEGGY LENTZ	C/O KEITH M	726 GRANDVIEW	CONCORD	NC	28025
2012	38259	385.17	FLEET FINANCE & MORTGAGE INC	6 EXECUTIVE PARK DR NE	ATLANTA	GA	30329	
2012	38293	29.97	FLEMMING DEMARION ANTHONY	91 SPRING ST SW	CONCORD	NC	28025	

2012	410448	20.53 FLEMMING DEMARION ANTHONY	91 SPRING ST SW	CONCORD	NC	28025
2012	38524	72.41 FOGGIE WILLIAM	515 N EAST AVE	KANNAPOLIS	NC	28083
2012	410265	39.94 FOLEY JOHN ARTHUR JR	1 BUFFALO AVE NW APT 39	CONCORD	NC	28025
2012	38577	72.41 FOLEY LARRY E	750 GLADDEN PL NW	CONCORD	NC	28027
2012	38630	333.54 FOOTSTEPS CHRISTIAN BOOKS &	PO BOX 99	CONCORD	NC	28026
2012	410073	228.73 FOOTSTEPS CHRISTIAN BOOKS &	PO BOX 99	CONCORD	NC	28026
2012	38686	52.72 FORD GARY	5730 HWY 707	MYRTLE BEAC	SC	29588
2012	38714	593.68 FORD LULA S	% FRANK HALL			
2012	410382	44.19 FORNEY CHARLES A	5783 DOVE POINT DRIVE SW	CONCORD	NC	28025
2012	410075	67.21 FOUR STAR LAWN CARE	4213 BRISTOL PL	CONCORD	NC	28027
2012	39229	275.19 FRANKE ENTERPRISES LLC	4776 MYSTIC DR	ATLANTA	GA	30342
2012	410383	188.68 FRANKE ENTERPRISES LLC	4704 LAKE FORREST DR NE	ATLANTA	GA	30342
2012	39671	141.08 FRITZ DEBORAH METCALF	9008 ARCHER RD	DAVIDSON	NC	28036
2012	39723	61.49 FRYE EVELYN YOW	2617 ROBERTA RD	CONCORD	NC	28027
2012	39831	75.71 FULLER JAMES RICHARD II	405 RUSSELL ST	KANNAPOLIS	NC	28083
2012	39948	414.76 FURR & SON MASONRY INC	4860 BARRIEF A	MT. PLEASAN	NC	28124
2012	39949	321.94 FURR A E EST				0
2012	410251	51.18 FURR KENNETH ALAN	877 SUNDERLAND RD	CONCORD	NC	28027
2012	40365	236.83 G & G INVESTMENTS &	GREGORY FO' 497 2 RIVERVIEW	HARRISBURG	NC	28075
2012	40722	76.5 GAONA ENELFA	4954 JEROD COURT	CONCORD	NC	28025
2012	410197	15.91 GAONA RUBEN N	1046 ROCKLAND CIRCLE SW	CONCORD	NC	28027
2012	40995	11.59 GARRIGAN THOMAS P	349 A HILLANDALE ST NE	CONCORD	NC	28025
2012	89	33.75 GASCOIGNE ELIZABETH MARIE	119 PATHWAY LN	SALISBURY	NC	28146
2012	41274	2626.16 GEN 3 MOTORSPORTS	4333 MOTORSPORTS DR	CONCORD	NC	28027
2012	410334	1800.8 GEN 3 MOTORSPORTS	4333 MOTORSPORTS DR	CONCORD	NC	28027
2012	41431	14435.11 GHF KOSTER FUND I LLC	2003 LANE ST	KANNAPOLIS	NC	28083
2012	41528	11.92 GIBSON MAUDE MRS				0
2012	41773	334.23 GINYARD CARRIE				0
2012	42087	99.19 GODWIN DOWANDA	3100 TRIPP TERRES	CONCORD	NC	28027
2012	410357	68.03 GODWIN DOWANDA	3100 TRIPP TERRES	CONCORD	NC	28027
2012	42173	87.59 GOLD NUGGET OF CABARRUS CO INC	C/O MS CIND' 201 READE DR	ROXBORO	NC	27573
2012	42289	116.43 GONZALEZ LUCERO MORALES	2700 LANCASTER ST	CONCORD	NC	28027
2012	410281	79.85 GONZALEZ LUCERO MORALES	2700 LANCASTER ST	CONCORD	NC	28027
2012	42487	135.36 GOODMAN RICHARD L	3756 BACK CREEK CHURCH RD	CHARLOTTE	NC	28213

2012	42486	75.36	GOODMAN RICHARD L	3756 BACK CREEK CHURCH RD	CHARLOTTE	NC	28213	
2012	42587	100.92	GOODNIGHT RANDALL W	68 TODD DR NW	CONCORD	NC	28025	
2012	42650	118.14	GOOMIS JERRI	3822 WEEJUNS DR	CONCORD	NC	28025	
2012	43120	4153.01	GRAY EARLY	C/O KATHERE	592 1 STEPHANIE	PANAMA CITY	FL	32404
2012	43172	15.44	GRAY JOHNNY L & WIFE	3915 ZION CHURCH RD	CONCORD	NC	28025	
2012	410485	16.19	GREEN MONKEY SERVICES INC	4608 WATERFORD DR NW	CONCORD	NC	28027	
2012	43413	51.19	GREEN SANDRA KEPLEY	404 CAMERON AVE NE	CONCORD	NC	28025	
2012	410333	35.11	GREEN SANDRA KEPLEY	404 CAMERON AVE NE	CONCORD	NC	28025	
2012	410116	18.48	GREENE CHRISTOPHER MICHAEL	1527 BERRYHILL DR	NORWOOD	NC	28128	
2012	43531	87.45	GREENE SMITH AND ASSOC	1811 MAIN STREET	KANNAPOLIS	NC	28082	
2012	43566	20.87	GREENWOOD JOSHUA DAVID	801 MAST CT	MURRELLS IN	SC	29576	
2012	43630	58.91	GREGORY RICHARD T	PO BOX 2652	SHALLOTTE	NC	28459	
2012	43631	12.55	GREGORY RICHARD T	2305 WEEPING OAK RD SW	SUPPLY	NC	28462	
2012	44029	41.88	GROOMS JIM	116 WOOD AVE	KANNAPOLIS	NC	28083	
2012	44067	12.16	GROUND FLOOR HOMES INC	C/O CITADEL	945 0 MOSS PLAN	CONCORD	NC	28027
2012	44221	163.97	GULISH THOMAS	7136 CHASE CT	CONCORD	NC	28027	
2012	44241	12.7	GULLEDGE BRYAN SCOTT	1216 MARLWOOD CIR	CHARLOTTE	NC	28227	
2012	44259	16.4	GULLEDGE HORACE J &	C/O SHARON	308 E RUBY AVE	IOWA PARK	TX	76367
2012	44310	111.49	GURKIN HUBERT L JR	7009 WHITEMARSH CT	CHARLOTTE	NC	28210	
2012	44782	108.27	HAIRE LISA P	5279 GARMON MILL ROAD	MIDLAND	NC	28107	
2012	45093	151.43	HAMILTON BARBARA	11100 TROUTMAN RD	MIDLAND	NC	28107	
2012	45112	33.16	HAMILTON FRANK HEIR	217 MALVERN DR SW	CONCORD	NC	28025	
2012	45138	36.83	HAMILTON OLLIE R	C/O LETITIA D PO	BOX 822	CONWAY	AR	72033
2012	45173	653.86	HAMLIN JUANITA W					
2012	45440	468.11	HANEY JOHN DANIEL III	1111 SKYVIEW DR	MT PLEASANT	NC	28124	
2012	45468	16.36	HANKINS VAUGHN JESSE	8505 CHESTNUT RIDGE RD	LYNCHBURG	TN	37352	
2012	410294	11.22	HANKINS VAUGHN JESSE	2897 MOUNTCREST CIRCLE	CONCORD	NC	28027	
2012	45477	19.79	HANN RAYMOND L	2842 LEWIS ROAD	MILTON	FL	32570	
2012	410449	13.58	HANN RAYMOND L	2842 LEWIS ROAD	MILTON	FL	32570	
2012	45888	16.98	HARMON R G WOJCIECHOWSK	1980 ODELL SCH RD	CONCORD	NC	28027	
2012	46035	19.95	HARRINGTON JEFF	3044 FEATHER STREEET	CONCORD	NC	28025	
2012	410318	11.43	HARRIS FR8 LLC	4333 TRIPLE CROWN DRIVE	CONCORD	NC	28027	
2012	46443	11.06	HARRISON'S THIS AND THAT	1303 STONE ST	KANNAPOLIS	NC	28083	
2012	46556	70.32	HARTSELL BARBARA JANICE	1212 MARK DRIVE	CONCORD	NC	28025	

2012	47224	43.37	HATLEY WILLIE HERRIN	6018 ASHLEY DR	CONCORD	NC	28025
2012	47976	122.28	HELMS MICHAEL E	7900 MALIBU RD	MT PLEASANT	NC	28124
2012	48321	313.22	HENSLEY THERESA	6880 FRANKFURT DRIVE	CONCORD	NC	28025
2012	48744	135.02	HIDDEN VALLEY COMMUNITY	1131 LOG CABIN RD	CHARLOTTE	NC	28213
2012	48758	13.11	HIGGINS COREY ALLEN	11217 HARTSELL RD	MIDLAND	NC	28107
2012	48835	85.94	HILDER HARRY H III	4014 OLD GLORY DR	CONCORD	NC	28025
2012	49046	117.46	HILL OREN J	818 MCKENDREE RD	MOORESVILLE	NC	28117
2012	49208	26.09	HILTON MYRTLE	P O BOX 984	KANNAPOLIS	NC	28082
2012	49337	119.06	HINSON EMILY B				7449
2012	49970	13.49	HOLISTIC CONNECTIONS MASSAGE	& WELLNESS	660 4 ROBERTA RI	HARRISBURG	NC 28075
2012	50104	115.35	HOLMES EVA	3420 25TH ST SE APT 2	WASHINGTON	DC	20020
2012	50430	26	HONEYCUTT ROBERT W	2002 LONG HOPE RD	MONROE	NC	28112
2012	410451	17.82	HONEYCUTT ROBERT W	702 WOODEND DR SE	CONCORD	NC	28025
2012	50831	43.38	HORTON LANDVEST INC A NC CORP	C/O MARK HC P O	BOX 880	HARRISBURG	NC 28075
2012	50875	126.92	HOSTON GERALDINE	3832 GOLDENEYE DR	CONCORD	NC	28025
2012	51199	19.04	HOWIE CLAUDE MRS				
2012	51200	19.04	HOWIE CLAUDE MRS				
2012	51211	584.68	HOWIE MARGARET E				
2012	51313	36.83	HUBBARD LOIS I				2177
2012	51876	94.47	HUNTER SANDRA	762 CANDLESTICK CT SW	CONCORD	NC	28027
2012	410132	137.37	HUNTER SANDRA	762 CANDLESTICK CT SW	CONCORD	NC	28027
2012	51889	165.93	HUNTER WESLEY TODD	6715 WILD TURKEY LN	CHARLOTTE	NC	28214
2012	52180	122.38	HYATT JOHN DERRICK	2519 HAVEN STREET	KANNAPOLIS	NC	28083
2012	410304	98.64	IMPACT MEDIA SOURCE	366 GEORGE PO	BOX 135	CONCORD	NC 28027
2012	52361	359.86	INDUSTRIAL TIRES LIMITED (ITL)	3324 BOGLE ROAD	CONCORD	NC	28027
2012	410393	246.76	INDUSTRIAL TIRES LIMITED (ITL)	3324 BOGLE ROAD	CONCORD	NC	28027
2012	52389	20.87	INGRAM JAMES LEMAR	306 VANCE AVE	KANNAPOLIS	NC	28081
2012	52424	60.32	INNOVATIVE MARKETING	11900 BISCAY SUI	TE 700	NORTH MIAMI	FL 33181
2012	410074	41.37	INNOVATIVE MARKETING	11900 BISCAY SUI	TE 700	NORTH MIAMI	FL 33181
2012	52430	1057.19	INSTITUTE FOR DIVINE HEALTH	521 N CANNON BLVD	KANNAPOLIS	NC	28083
2012	410468	328.35	INTERACTIVE DYNAMX INC	PO BOX 72816	CHATTANOOGA	TN	37407
2012	52712	293.06	ISENHOUR W I HEIR				0
2012	52728	391.69	ISLANDS BY DESIGN INC	1715 COLFAX DR	CONCORD	NC	28025
2012	410259	268.59	ISLANDS BY DESIGN INC	1715 COLFAX DR	CONCORD	NC	28025

2012	52834	102.15 J AND M FARMS INC	20976B BEAR CREEK CH RD	NEW LONDOI NC	28127
2012	52855	393.5 J PS WHEEL ALIGNMENT INC	545 HONEYCUTT DR SE	CONCORD NC	28025
2012	52950	573.68 JACKSON ELLA HEIR			
2012	52965	60.11 JACKSON HOWARD FELIX	10932 HWY 265	JEFFERSON SC	29718
2012	52966	148.68 JACKSON IDELLA			0
2012	53221	20.87 JAMES JOHNNY LEE	2402 WOODSDALE DR	KANNAPOLIS NC	28081
2012	53337	123.91 JARRETT NEWELL WAYNE	1109 MELODY COURT	CONCORD NC	28025
2012	53401	159.9 JCALHOUN BUILDERS LLC	12407 OLD CAMDEN ROAD	MIDLAND NC	28107
2012	53735	43.73 JMJI CUSTOM GRAPHICS & DESIGN	1513 DALE EARNHARDT BLVD	KANNAPOLIS NC	28083
2012	53838	112.67 JOHNSON C R ESTATE OF			0
2012	54519	11.59 JONES JAMES HARRY SR	PO BOX 1333	CONCORD NC	28026
2012	54867	19.14 JORDAN RICKY J	3241 LAKELAND RD	CONCORD NC	28027
2012	55073	34.79 JUAREZ NEMESIO	204 N BEECH AVE	PASCO WA	99301
2012	410195	23.85 JUAREZ NEMESIO	205 CAMEO CT	CONCORD NC	28027
2012	55096	20.87 JULIAN CHRISTOPHER DALE	614 FAIRVIEW COURT	KANNAPOLIS NC	28083
2012	55202	133.3 K RUNYAN CONTRACTING INC	7224 SANDUSKY BLVD	CONCORD NC	28027
2012	55302	61.96 KAMOLNIK RICK	PO BOX 608	MONROE NC	28111
2012	410488	623.39 KAT ANN D LLC	145 DRIFTWOOD DR	MOORESVILLI NC	28117
2012	410109	130.76 KDS ENTERPRISE INC	TURN 2 COLLI PO	BOX 388 HARRISBURG NC	28075
2012	55801	489.61 KELLSWATER BRIDGE DEVELOPMENT	LLC PO	BOX 187 KANNAPOLIS NC	28082
2012	56287	629.04 K-FABIAN INC	858 UNION ST S	CONCORD NC	28025
2012	410395	638.03 K-FABIAN INC	11-LL300 UNION STREET SOUTH	CONCORD NC	28025
2012	56588	57.36 KING APRIL MICHELLE	1110 KLONDALE AVE	KANNAPOLIS NC	28081
2012	410226	96.32 KING DAVID	283 FRYLING AVE SW	CONCORD NC	28025
2012	56976	109.11 KISER GEORGE L JR	74 BUCK ISLAND RD #101	BLUFFTON SC	29910
2012	57602	390.25 KQK INC DBA TANTRUM	ATTN KARIM	432 1 SAWMILL TICHARLOTTE NC	28213
2012	410035	267.58 KQK INC DBA TANTRUM	ATTN KARIM	432 1 SAWMILL TICHARLOTTE NC	28213
2012	57613	222.39 KRAMER PATRICK JOSEPH	C/O JENNIFER	598 2 BROOKSTOI CONCORD NC	28027
2012	410396	298.19 KRAMER PATRICK JOSEPH	5982 BROOKSTONE DRIVE	CONCORD NC	28027
2012	57912	96.87 LA REVANCHA INC	361 UNION CEMETERY RD	CONCORD NC	28025
2012	410305	66.43 LA REVANCHA INC	361 UNION CEMETERY RD	CONCORD NC	28025
2012	57991	12.55 LADUKE DALE F	52 ALTAMONT RD	VOORHEESVII NY	12186
2012	410017	120.99 LAFFEY WILLIAM	P O BOX 5536	CONCORD NC	28027
2012	58074	500.01 LAKE LYNN LODGE	PO BOX 853	CONCORD NC	28026

2012	58416	598.98	LAND AND HABITAT CONSERVATION					
2012	410179	20.61	LANDSCAPE LOGIC INC	2620 WOODCREST DRIVE		CONCORD	NC	28027
2012	58985	168.82	LAWSON MARGARET C	1878 HIGHWAY 24 27 E		MIDLAND	NC	28107
2012	59070	1077.88	LC ENTERPRISES INC	#4000	901 CONCORD PA	CONCORD	NC	28027
2012	410359	739.11	LC ENTERPRISES INC	#4000	901 CONCORD PA	CONCORD	NC	28027
2012	59181	217.54	LEDBETTER BUFORD B					
2012	410454	10.18	LEDBETTER GLENN	220 GREEN DR		CONCORD	NC	28027
2012	59374	61.96	LEFEVRE FRIEDA ROWLAND	3504 GREEN HAVEN CT		CONCORD	NC	28025
2012	59445	156.85	LEGACY PLAY	103 OAKLEY DR		HARRISBURG	NC	28075
2012	59487	145.2	LEIGH WALTER L	12600 BASS ROAD		MIDDLEVILLE	MI	49333
2012	410097	174.94	LEVINGSTON CARL F	414 KINGFIELD DR SW		CONCORD	NC	28027
2012	59950	307.67	LIFESTYLE CUSTOM HOMES INC	5891 TWEED CT		CONCORD	NC	28027
2012	410080	210.96	LIFESTYLE CUSTOM HOMES INC	5891 TWEED CT		CONCORD	NC	28027
2012	60902	14.5	LOBATO JAVIER OLMEDO	715 GAYLAN CT SW		CONCORD	NC	28027
2012	410032	9.93	LOBATO JAVIER OLMEDO	715 GAYLAN CT SW		CONCORD	NC	28027
2012	61006	79.14	LOFTIS HELMS INC		282 EASTCLIFF DR	CONCORD	NC	28025
2012	410297	54.27	LOFTIS HELMS INC		282 EASTCLIFF DR	CONCORD	NC	28025
2012	61153	12.55	LONG JAMIE R	8439 MCCRORY LN		NASHVILLE	TN	37221
2012	61281	15.34	LOOPS IN WORSHIP	PO BOX 669355		POMPANO BE	FL	33066
2012	61505	148.68	LOVE J GREEN HEIR					
2012	61619	78.48	LOVE STEPHANIE	3943 GROSSBEAK CIR		CONCORD	NC	28025
2012	61711	200.79	LOWDER ALICE	2618 SHADY LANE AVE		CONCORD	NC	28027
2012	61823	190	LOWE JOSEPHINE M	235 JAMIE DRIVE		STATESVILLE	NC	28677
2012	61847	148.68	LOWERY E D MRS EST					
2012	62033	15.17	LUKIS INC	DBA UNIVERS	956 1 ARCHDR RO	DAVIDSON	NC	28036
2012	410260	10.41	LUKIS INC	DBA UNIVERS	956 1 ARCHDR RO	DAVIDSON	NC	28036
2012	410316	619.08	LULU & EDWARD GROUP INC	10005 WEDD SUI	TE 6	CONCORD	NC	28027
2012	62052	4621.31	LUNA STONE INC	729 DUTCH RD		MT PLEASANT	NC	28124
2012	410261	3168.88	LUNA STONE INC	729 DUTCH RD		MT PLEASANT	NC	28124
2012	62112	147.87	LUSK ROBIN	1510 W PINE ST		WYTHEVILLE	VA	24382
2012	410400	101.4	LUSK ROBIN	1510 W PINE ST		WYTHEVILLE	VA	24382
2012	62192	404.78	LYNCH A A & R B & W J					0
2012	62399	11.59	MABE LARRY E	340 WEAVER RD		CHINA GROVE	NC	28023
2012	62613	1528.87	MAG LAND DEVELOPMENT LLC	2010 AVALON STE		400 MCDONOUGH	GA	30253

2012	410235	762.84	MAI THAI RESTAURANT & BAR	3775 CONCOI SUI	TE 132	CONCORD	NC	28027
2012	62723	15.49	MALDONADO-DIAZ LUIS	3954 COCHRAN RD SW		CONCORD	NC	28027
2012	63064	54.72	MARIN DAVID JIMENEZ	286 EPWORTH ST NW		CONCORD	NC	28027
2012	410150	37.53	MARIN DAVID JIMENEZ	286 EPWORTH ST NW		CONCORD	NC	28027
2012	63086	10.43	MARK MORGAN CONSTRUCTION INC	6012 BAYFIELD PKWY STE 122		CONCORD	NC	28027
2012	63279	20.87	MARTIN BOBBY E	2902 LINKER AVE		CONCORD	NC	28027
2012	63515	2859.78	MARTINO'S RESTAURANT	548 KEYSTONE COURT		CONCORD	NC	28027
2012	410310	1919.86	MARTINO'S RESTAURANT	548 KEYSTONE COURT		CONCORD	NC	28027
2012	63516	631.72	MARTINS BATTERY SALVAGE INC					
2012	63982	29.82	MAX A ESPINOZA	1631 ODESSA STREET		KANNAPOLIS	NC	28083
2012	64011	581.83	MAXWELL LIZZIE HEIR	% JOHN MAX'	210 GREEN DRIVE	CONCORD	NC	28027
2012	64028	23.19	MAY BENJAMIN A	6325 NC HWY 73 E		MT PLEASANT	NC	28124
2012	64652	17.79	MCCORD ARLIN D	6244 CATALINA DR, UNIT 712		N MYRTLE BE	SC	29582
2012	410402	12.2	MCCORD ARLIN D	251 LAVERNE DR		CONCORD	NC	28025
2012	64996	16.82	MCDONALD CARRIE G RILEY	C/O RANDY P.	421 PARALLEL DR	HARRISBURG	NC	28075
2012	65564	382.68	MCKINLEY KATHERINE B	217 MALVERN DR SW		CONCORD	NC	28025
2012	66042	80.87	MCRORIE EDWARD L	3538 MELLOW DR		SALISBURY	NC	28144
2012	410059	49.78	MEDICAL PRACTICE OF CONCORD PC	1152 ASHEFORD GREEN AVE NW		CONCORD	NC	28027
2012	410483	1349.55	MEDICAL PRACTICE OF CONCORD PC	1152 ASHEFORD GREEN AVE NW		CONCORD	NC	28027
2012	66347	423.67	MEDLIN GLENN DAVIS III	EMPIRE DR	PO BOX 608	MOUNT PLEA	NC	28124
2012	66369	26.89	MEDLIN ROBERT LEE	1217 ALLMAN ROAD EXT		MT PLEASANT	NC	28124
2012	410100	68.69	MEJIA MARIA	645-14 CONCORD PARKWAY		CONCORD	NC	28027
2012	66595	220.63	MENDOZA MILAGROS LUZ	1407 MARK DR		CONCORD	NC	28025
2012	66601	639.85	MENGE JACLYN SUE	308 ELATIA CIRCLE		CONCORD	NC	28025
2012	66889	347.61	MEXICO LINDO	363 CONCORD PKWY		CONCORD	NC	28027
2012	410287	238.34	MEXICO LINDO	363 CONCORD PKWY		CONCORD	NC	28027
2012	66934	18.14	MHC ACCOUNTING	2125 SNUGGS PARK ROAD		ALBEMARLE	NC	28001
2012	66985	223.03	MID SOUTH INDUSTRIES INC	4330 4TH STR	4	HICKORY	NC	28601
2012	410465	1759.11	MILLARD MALL SERVICES INC	7301 N CICERO AVENUE		LINCOLNWOOD	IL	60712
2012	67152	98.66	MILLER BETTY WINCHESTER	493 CARTER LOOP RD		ROCKWELL	NC	28138
2012	67173	22.6	MILLER CAROL JEAN	C/O LINDA JO	210 5 GROVE ST A	COLUMBIA	SC	29203
2012	67174	19.04	MILLER CAROL JEAN	C/O LINDA JO	210 5 GROVE ST A	COLUMBIA	SC	29203
2012	67187	47.6	MILLER CLARENCE & FRED					
2012	67307	364.16	MILLER HORACE HEIR					

2012	67378	47.6	MILLER JULIETTE P				0
2012	68022	106.05	MOBIL AUTO CRUSHER OF CONCORD	5500 HWY 601 SOUTH	CONCORD	NC	28025
2012	68560	14.24	MOORE ROBERT T	12760 BETHEL SCHOOL RD	MIDLAND	NC	28107
2012	410286	61.84	MORALES ERNESTINA CALVILLO	2612 MONROE CT	CONCORD	NC	28027
2012	68792	26.09	MORBAN NICODEMO DOMIREZ	209 CHURCH ST	LANDIS	NC	28088
2012	68805	89.83	MOREHEAD DARE ENTERPRISES	6360 STARLIGHT DR.	CONCORD	NC	28027
2012	68811	426.42	MOREHEAD NANNIE HRS				
2012	69231	808.43	MORRISON BEULAH EST				
2012	69584	32.26	MOSER DAN COMPANY INC NC CORP	518 S NEW HOPE RD	GASTONIA	NC	28054
2012	69580	71.14	MOSER DAN COMPANY INC NC CORP	518 S NEW HOPE RD	GASTONIA	NC	28054
2012	69581	238.18	MOSER DAN COMPANY INC NC CORP	518 S NEW HOPE RD	GASTONIA	NC	28054
2012	69582	144.23	MOSER DAN COMPANY INC NC CORP	518 S NEW HOPE RD	GASTONIA	NC	28054
2012	410169	1436.92	MOTORSPORTS DESIGNS INC	300 OLD THOMASVILLE RD	HIGH POINT	NC	27260
2012	69988	20428.18	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	64	19333.3	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	65	12945.79	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	66	13153.97	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	67	13975.06	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	68	13270.82	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	69	9698.23	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	410343	97.25	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	410482	53380.76	MRD MOTORSPORTS INC	3350 122ND AVE NORTH	ST PETERSBUI	FL	33716
2012	70158	202.87	MT CANAAN COLORED HOLINESS CH				0
2012	70166	218.38	MT PLEASANT MACHINE CO INC	8256 KALE PL	HARRISBURG	NC	28075
2012	70189	893.43	MUDIT LLC	7047 POPLAR TENT RD	CONCORD	NC	28027
2012	410144	612.64	MUDIT LLC	7047 POPLAR TENT RD	CONCORD	NC	28027
2012	70351	36.23	MULLIS HUBERT B	MULLIS HUBE	51 PORTER ST N\	CONCORD	NC
2012	410170	39.94	MULLIS STEPHANIE DAWN	4904 WEDDINGTON RD	CONCORD	NC	28027
2012	70584	20.87	MURPHEY DANIEL P	1013 VALLET STREET	KANNAPOLIS	NC	28081
2012	70598	159.8	MURPHY EDWARD M JR	34 LEIGH ST APT 2129	HUNTINGTON	NY	11743
2012	70657	402.35	MURRAY HAZEL	C/O ELIZA LO'	88 YOUNG ST SW	CONCORD	NC
2012	70871	54.62	NAIRN RICHARD BROWN	3750 KLIBRECK DR	COLUMBUS	OH	43228
2012	71224	50.76	NEFF MICHAEL A	200 N SHORE DR UNIT 728	MYRTLE BEAC	SC	29579
2012	71351	20.95	NEIKIRK MALCOLM J	3871 TOWER RD	MAIDEN	NC	28650

2012	71476	120.31 NESBIT JULIA RUTH	342 CAMDEN CT NW	CONCORD	NC	28027
2012	410275	82.49 NESBIT JULIA RUTH	P O BOX 5882	CONCORD	NC	28027
2012	71549	280.3 NEW HORIZONS CHILD CARE CENTER	4100 ORPHANAGE ROAD	CONCORD	NC	28027
2012	71592	40.51 NEWMAN ANDREW CLAY	2411 CHIMNEY HOUSE TERR	MIDLOTHIAN	VA	23112
2012	410155	27.77 NEWMAN ANDREW CLAY	4075 CENTER PLACE DR	HARRISBURG	NC	28075
2012	71808	730.41 NEWTON LAWRENCE	C/O ANGELA 261 6 SADDLEWO	CONCORD	NC	28027
2012	71889	64.35 N-FOCUS LAND SURVEYING INC	PO BOX 762	KANNAPOLIS	NC	28082
2012	72377	460 NOBLITT DONALD E	C/O FREDRICH 285 CHURCH ST N	CONCORD	NC	28025
2012	72588	1348.19 NORTHLITE AUTO SPA INC	2215 ROXIE STREET	KANNAPOLIS	NC	28083
2012	410262	108.31 NY*C DANCE & TUMBLE INC	209 BRANCHVIEW DRIVE NE	CONCORD	NC	28025
2012	73090	48.52 OJEDA JORGE MADRID	2741 PAMLIC LOT	229 CONCORD	NC	28027
2012	410110	33.28 OJEDA JORGE MADRID	2741 PAMLIC LOT	229 CONCORD	NC	28027
2012	410240	879.72 OLDE MILL METALS BY	661 OLD CHARLOTTTE RD SW	CONCORD	NC	28027
2012	73277	886.99 ONEMOR RESTAURANT BAR AND	GRILL INC 846 UNION ST S	CONCORD	NC	28025
2012	410119	574.2 ONEMOR RESTAURANT BAR AND	GRILL INC PO BOX 970	CONCORD	NC	28026
2012	73362	192.76 ORTIZ CAYETANO	1122 RANDAL CT	CONCORD	NC	28025
2012	410012	33.28 ORTIZ ESTEBAN	2801 FAIRBANKS DR	CONCORD	NC	28027
2012	73411	120.92 OSBORNE LARRY E	3725 RIVERSIDE VILLAGE DR	HARRISBURG	NC	28075
2012	73420	16.4 OSBORNE PEGGY G	10721 HARTSELL RD	MIDLAND	NC	28107
2012	73484	186.73 OTTEY MARGARET S	*** NEED ADDR ***			0
2012	74242	48.21 PALAEZ LUIS	280 CLINTWOOD DRIVE NW	CONCORD	NC	28027
2012	410082	33.05 PALAEZ LUIS	280 CLINTWOOD DRIVE NW	CONCORD	NC	28027
2012	74268	148.68 PALMER CARRIE	8 N BAY XING	COLUMBIA	SC	29229
2012	74270	29.31 PALMER CLAYTON CARL JR	1165 SIDNEY DR	SALISBURY	NC	28147
2012	74774	530.5 PARKS CORNELL EST	C/O GLENDA : 705 FALLS LN	KANNAPOLIS	NC	28081
2012	74773	84.27 PARKS CORNELL EST	C/O GLENDA : 705 FALLS LN	KANNAPOLIS	NC	28081
2012	74772	328.75 PARKS CORNELL EST	C/O GLENDA : 705 FALLS LN	KANNAPOLIS	NC	28081
2012	74874	46.98 PARRAL SAMUEL CHAVEZ	513 HARRIS ST NW	CONCORD	NC	28025
2012	410120	32.24 PARRAL SAMUEL CHAVEZ	513 HARRIS ST NW	CONCORD	NC	28025
2012	74892	175.33 PARRISH HELEN MARIE	1924 MARLWOOD CIR	CHARLOTTE	NC	28227
2012	75378	12.55 PAYNE WILLIAM LUTHER	6430 GOLD FI PO BOX 340	KANNAPOLIS	NC	28083
2012	75392	82.17 PEACOCK FOOD MART	589 CONCORD PARKWAY NORTH	CONCORD	NC	27027
2012	410045	56.34 PEACOCK FOOD MART	3309 RIVERW #18	6 FORT WORTH TX		76116
2012	75444	148.68 PEAY DAN W HEIR	% DORIS ARCI 292 KERR STREET	CONCORD	NC	28025

2012	75816	40.17 PEREZ RENE VASQUEZ	2418 LANCASTER ST	CONCORD	NC	28027	
2012	76514	35.3 PHILMAN DANNY L	3834 AMSBURY RD	CONCORD	NC	28025	
2012	410057	661.36 PINNACLE MEDICAL MANAGEMENT	70 LAKE CON(SUI	TE 100C	CONCORD	NC	28025
2012	76967	67.85 PLAIN & FANCY CATERING	504 FORD STREET		KANNAPOLIS	NC	28083
2012	77073	100.29 PLOTT JOE B	C/O DENISE P	495 0 FAIRBLUFF I	CONCORD	NC	28025
2012	77194	582.68 PLUNKETT MARGARET S					0
2012	77272	1114.26 POLARIS PROPERTIES LLC	C/O CHRISTOI	533 9 ALMEDA PL	CONCORD	NC	28027
2012	77594	158 PORTER ROBIN JEANNETTE	201 FIR AVE		KANNAPOLIS	NC	28081
2012	410060	35.08 POWER FIRST INC	291 SPRING STREET SW		CONCORD	NC	28025
2012	410486	443.33 PREMIER SLEEP SERVICES LLC	7200 CORPOF SUI	TE 600	MIAMI	FL	33126
2012	410487	71.36 PREMIERE LOGISTICS & AUTO LLC	625 MAIN STREET SW		CONCORD	NC	28027
2012	77979	12.37 PRESSLEY RONALD R	10399 TROUTMAN RD		MIDLAND	NC	28107
2012	78106	18.78 PRICE LINDA	4210 LONG RUN FARM RD		MT PLEASANT	NC	28124
2012	78342	119.06 PROPST EVON B	C/O MICHAEL	582 MAIN ST SW	CONCORD	NC	28027
2012	78422	31.33 PROVIDENCE MEDICAL CLINIC INC	271 EXECUTIVE PARK DRIVE		CONCORD	NC	28025
2012	78473	360 PU CHAO RONG	660 GEORGETOWN DR NW		CONCORD	NC	28027
2012	78487	20.87 PUCKETT GEYNELL F	1421 OAKSHADE AVENUE		KANNAPOLIS	NC	28083
2012	79087	42.26 RAMIREZ CECILIA	45 TOWER CIR		CONCORD	NC	28027
2012	410030	28.97 RAMIREZ CECILIA	278 CLINTWOOD DRIVE		CONCORD	NC	28027
2012	410028	83.34 RAMOS JOSE	444 MISSY CIRCLE NW		CONCORD	NC	28027
2012	79131	8.73 RAMOS MARI BEL	272 EPWORTH ST		CONCORD	NC	28027
2012	410248	25.73 RAMOS MARI BEL	272 EPWORTH ST		CONCORD	NC	28027
2012	79206	119.6 RANDALL KEPLEY	7275 DAVIDSON HWY		CONCORD	NC	28027
2012	410009	196.35 REALTY WORLD CENTRAL CAROLINA	23 UNION STREET NORTH		CONCORD	NC	28025
2012	79560	591.84 REC WAREHOUSE	749 W SR 436		ALTAMONTE	FL	32714
2012	410215	405.82 REC WAREHOUSE	PO BOX 160340		ALTAMONTE	FL	32716
2012	79898	150.75 REID EUNICE	1009 BLUEBILL DR		CONCORD	NC	28025
2012	410412	87.38 REID MICHAEL	489 HARRIS ST NW		CONCORD	NC	28025
2012	79961	148.68 REID R G ESTATE					0
2012	80149	155.27 RETTERER IRA JEAN	781 CANDLESTICK CT SW		CONCORD	NC	28027
2012	410255	106.46 RETTERER IRA JEAN	781 CANDLESTICK CT SW		CONCORD	NC	28027
2012	80192	413.53 REYNOLDS BRYAN	3716 HEMLOCK PARK DR		KINGSPORT	TN	37663
2012	410267	283.57 REYNOLDS BRYAN	2316 BRIARCLIFF RD		KINGSPORT	TN	37660
2012	81172	60.71 RITCHIE-ANDERSON ENTERPRISES	MODERN SOL APO	BOX 196	CHINA GROVE	NC	28023

2012	410174	41.64 RITCHIE-ANDERSON ENTERPRISES	MODERN SOL APO	BOX 196	CHINA GROVI NC	28023
2012	81227	19.07 RIVERA IGNACIO A	79 ASHLYN DRIVE SE		CONCORD NC	28025
2012	410194	13.05 RIVERA IGNACIO A	79 ASHLYN DRIVE SE		CONCORD NC	28025
2012	81249	152.56 RIVERA RAUL &	1052 MEADOWBROOK LANE		CONCORD NC	28027
2012	410025	63.48 RIVERA RAUL &	1052 MEADOWBROOK LANE		CONCORD NC	28027
2012	81423	103.6 ROBERT W JACKSON	1081 RICHLAND DR		CHARLOTTE\VA	22903
2012	82094	44.97 RODRIGUEZ JORGE L	521 CHESTNUT ST		ROCK HILL SC	29730
2012	410015	64.36 ROSE CHIROPRACTIC PA	70 LAKE CON(SUI	TE 100	CONCORD NC	28025
2012	82883	38.53 ROYAL WAYNE EDWARD	716 GRANDVIEW DR		CONCORD NC	28025
2012	410077	26.43 ROYAL WAYNE EDWARD	716 GRANDVIEW DR		CONCORD NC	28025
2012	82969	181.99 RUCKER MARY HEIR				
2012	83254	28.52 RUSSELL G GREGORY	6406 ROANOKE DRIVE		KANNAPOLIS NC	28081
2012	83429	268.1 RUX DORIS M				
2012	83503	30.85 S WOLF SECURITY	13126 CHASEWATER DR		CHARLOTTE NC	28277
2012	410126	36.16 SALINAS CRISTO REY LORENZO	212 CAMEO CT NW		CONCORD NC	28027
2012	410354	124.33 SALINAS DIOJENES LOPEZ	2512 MONRC LOT	260	CONCORD NC	28027
2012	83735	1018.7 SALON X INC	6313 BEITH CT		CHARLOTTE NC	28269
2012	410293	698.54 SALON X INC	6313 BEITH CT		CHARLOTTE NC	28269
2012	410418	98.96 SAM BASS ILLUSTRATION	P.O. BOX 646		CONCORD NC	28026
2012	83864	116.11 SANDERS SARAH MEASMER	C/O JEFFREY I	131 5 COSBY RD	KANNAPOLIS NC	28081
2012	83889	27.69 SANDOVAL MARIA L	202 CABARRUS AVE E		CONCORD NC	28025
2012	410078	18.99 SANDOVAL MARIA L	202 CABARRUS AVE E		CONCORD NC	28025
2012	410279	101.4 SANTIAGO ARACELI FIGUEROA	6201 DOVE TREE LN APT B		CHARLOTTE NC	28027
2012	84170	14.5 SAWYER WADE EDWARD	414 WINECOFF SCHOOL RD #8		CONCORD NC	28027
2012	410419	9.93 SAWYER WADE EDWARD	414 WINECOFF SCHOOL RD #8		CONCORD NC	28027
2012	84249	11.59 SCARBOROUGH JEFFERY L	139 STACYBROOK DRIVE SE		CONCORD NC	28025
2012	84680	534.49 SCOTT DAVID EUGENE	845A CATES ST		CHARLOTTE NC	28202
2012	410420	11.22 SEGER ENTERPRISES INC	1539 12TH FAIRWAY DRIVE NW		CONCORD NC	28027
2012	410243	67.38 SEGOVIA ARACELY	2906 ANTONIO CT		CONCORD NC	28027
2012	85073	194.07 SEGOVIA RAFAEL	165 KERR ST SW		CONCORD NC	28025
2012	410252	133.09 SEGOVIA RAFAEL	3751 SHADOW DRIVE		CONCORD NC	28027
2012	85140	74.56 SELF MICHAEL	PO BOX 884		COOLEEMEE NC	27014
2012	85177	14.06 SELLERS DONALD E & DEANE	2501 BARR RD		CONCORD NC	28025
2012	85254	61.49 SELLERS STEPHEN B	4632 DELRAE CIR		CONCORD NC	28027

2012	85398	20.87	SEXTON NELSON	522 WALTER ST		KANNAPOLIS NC	28083
2012	85504	129.46	SHANE'S FLORAL SUPPLY INC	PO BOX 6019		CONCORD NC	28027
2012	410328	88.77	SHANE'S FLORAL SUPPLY INC	PO BOX 6019		CONCORD NC	28027
2012	85505	371.75	SHANG HAI HOUSE	306 SUFFOLK DR		KANNAPOLIS NC	28083
2012	85514	235.29	SHANKLE TOM HEIRS	C/O KENNETH	176 5 LOWER HOF	BURLINGTON NC	27217
2012	85515	379.69	SHANKLE TOM HEIRS	C/O KENNETH	176 5 LOWER HOF	BURLINGTON NC	27217
2012	85516	148.68	SHANKLE TOM HEIRS	C/O KENNETH	176 5 LOWER HOF	BURLINGTON NC	27217
2012	410474	234.03	SHARPE KIMBERLY	6327 KINGSCREST LANE		MEMPHIS TN	38115
2012	85603	299.84	SHAVER MATTHEW LEWIS	3650 LIBBY LANE		MIDLAND NC	28107
2012	86354	25.28	SHOE STEVEN L	28830 LAMBERT ROAD		MOUNT PLEA NC	28124
2012	86485	126.2	SHREENATH KRUPA INC DBA	7676 ORCHARD PARK CIR		HARRISBURG NC	28075
2012	86608	155.26	SHUMAKE VICKIE MORRIS	910 KLONDALE AVENUE #2		KANNAPOLIS NC	28081
2012	410425	288.25	SMITH EUGENE P	P O BOX 914		CONCORD NC	28026
2012	88501	2418.27	SMITH RANDAL C DDS	4651 NC HWY 22N		FRANKLINVIL NC	27248
2012	88635	14.24	SMITH RUSSELL ALEXANDER	4210 AMANDA DR		MIDLAND NC	28107
2012	88727	90.2	SMITH THEODORE F MRS	C/O VIRGINIA	346 4 FARM LAKE	CONCORD NC	28027
2012	410427	147.72	SMYLY ENTERPRISES INC	DBA ENCORE	590 CONCORD PK	CONCORD NC	28027
2012	88959	29.89	SNIPES STEPHEN W	2186 MONTFORD AVE		CONCORD NC	28027
2012	410040	20.49	SNIPES STEPHEN W	PO BOX 5093		CONCORD NC	28027
2012	89079	186	SOLEDA ARMANDO	2790 PAMLICO PLACE		CONCORD NC	28027
2012	410428	127.55	SOLEDA ARMANDO	2790 PAMLICO PLACE		CONCORD NC	28027
2012	89311	950.03	SOUTHAMPTON GROUP LLC	5801 KINGLET LN		CHARLOTTE NC	28269
2012	89313	87.63	SOUTHBROOK HOMEOWNERS ASSOC	C/O MCLAMB PO	BOX 8	LITTLE RIVER SC	29566
2012	89341	43.16	SOUTHERN ELEGANCE CATERING	106 FRIENDLY DR		HAMPTON VA	23605
2012	89347	36.67	SOUTHERN INSPIRATIONS LLC	PO BOX 187		KANNAPOLIS NC	28082
2012	89382	37.6	SOUTHTEL WIRELESS INC	936 CONCORISTE	D	CONCORD NC	28027
2012	410036	25.79	SOUTHTEL WIRELESS INC	100 DAVIDSON HWY		CONCORD NC	28027
2012	89571	76.92	SPEEDWAY BP EXPRESS	4521 MOREHEAD ROAD		CONCORD NC	28027
2012	410061	518.22	SPEEDWAY BP EXPRESS	4521 MOREHEAD ROAD		CONCORD NC	28027
2012	89594	2625.12	SPEEDWAY PLUMBING INC	PO BOX 751		HARRISBURG NC	28075
2012	89742	14	SPRAGUE DALE A & SANDRA E	P O BOX 5661		CONCORD NC	28027
2012	410429	95.11	SPRAGUE DALE A & SANDRA E	P O BOX 5661		CONCORD NC	28027
2012	89922	376.28	SSC CONSTRUCTION LLC	C/O STEPHEN PO	BOX 1946	CONCORD NC	28026
2012	410257	258.01	SSC CONSTRUCTION LLC	C/O STEPHEN PO	BOX 1643	CONCORD NC	28026

2012	89925	125.7 SSD VENTURES LLC	DBA AS SEEN	811 1-447 CONCO	CONCORD	NC	28027
2012	410178	126.73 SSD VENTURES LLC	DBA AS SEEN	811 1-447 CONCO	CONCORD	NC	28027
2012	90371	62.91 STARBEAST LLC	12818 WATERLYN CLUB DRIVE		CHARLOTTE	NC	28278
2012	410455	67 STARNES RANDY LEE	2367 HELEN DR. NW.		CONCORD	NC	28027
2012	91290	124.78 STONE ROBERT E	241 BAR LINK RD		MT PLEASANT	NC	28124
2012	91590	23.13 STRUBE RICHARD E	C/O SHERRY S	113 FAIRWOOD D	YORK	SC	29745
2012	91592	13.05 STRUBE RICHARD E	C/O SHERRY S	113 FAIRWOOD D	YORK	SC	29745
2012	91708	44.43 SUASTEGUI JORGE MORALES	294 EPWORTH STREET NW		CONCORD	NC	28027
2012	410068	49.2 SUASTEGUI JORGE MORALES	294 EPWORTH STREET NW		CONCORD	NC	28027
2012	91857	53.15 SUMLIN FRED W	126 JAMES ST SW		CONCORD	NC	28025
2012	91855	33.16 SUMLIN FRED W	126 JAMES ST SW		CONCORD	NC	28025
2012	410317	9.4 SUMLIN FRED WILLIAM	126 JAMES ST SW		CONCORD	NC	28025
2012	91908	16.75 SUMMIT PHOTOGRAPHY LLC	585 PENELOPE PLACE NE		CONCORD	NC	28025
2012	410145	11.5 SUMMIT PHOTOGRAPHY LLC	585 PENELOPE PLACE NE		CONCORD	NC	28025
2012	91910	19.69 SUMMITT INC	516 KINGFIELD DR		CONCORD	NC	28027
2012	410308	13.49 SUMMITT INC	516 KINGFIELD DR		CONCORD	NC	28027
2012	410327	36.5 SUPERLATIVE MEDICAL STAFF	6282 CHAMAR CIRCLE		KANNAPOLIS	NC	28081
2012	92003	22.15 SUSAN E SCHNEIDER	174 CHURCH ST NE ,STE 204		CONCORD	NC	28025
2012	410108	15.18 SUSAN E SCHNEIDER	"174 CHURCH ST NE ,STE 204"		CONCORD	NC	28025
2012	92376	33.04 T & R HOT DOGS	2814 FARM POND ROAD		CONCORD	NC	28025
2012	92619	44.01 TAPIA ISABEL LUNA	2863 FAIRBANKS DR NW		CONCORD	NC	28027
2012	410285	30.18 TAPIA ISABEL LUNA	2753 PAMLICO PL		CONCORD	NC	28027
2012	93354	295.24 THE LUBE SHOP INC	TRACY BOGG'	103 STEPHENS DR	SALISBURY	NC	28147
2012	93384	1725.83 THE VILLA TRAILER PARK	1200 WYRICK LN		KANNAPOLIS	NC	28083
2012	93851	41.39 THOMPSON ROBERT EDWIN	794 CRESTMONT DR SE		CONCORD	NC	28025
2012	94425	148.68 TOLBERT NANCY SMITH HEIR	C/O J LEE THC	148 GEORGIA ST S	CONCORD	NC	28025
2012	94424	314.61 TOLBERT NANCY SMITH HEIR	C/O J LEE THC	148 GEORGIA ST S	CONCORD	NC	28025
2012	94426	148.68 TOLBERT NANCY SMITH HEIR	C/O J LEE THC	148 GEORGIA ST S	CONCORD	NC	28025
2012	94552	65.82 TOPPINGS DONALD G JR	98 DINGESS ST		LOGAN	WV	25601
2012	410431	45.12 TOPPINGS DONALD G JR	4405 FAWNBROOK DRIVE		CONCORD	NC	28027
2012	94835	79.81 TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC	28236
2012	94836	381.91 TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC	28236
2012	94830	268.1 TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC	28236
2012	94831	268.1 TRES COMPADRES LLC	PO BOX 36140		CHARLOTTE	NC	28236

2012	94832	177.55 TRES COMPADRES LLC	PO BOX 36140	CHARLOTTE NC	28236
2012	94833	199.31 TRES COMPADRES LLC	PO BOX 36140	CHARLOTTE NC	28236
2012	94834	76.47 TRES COMPADRES LLC	PO BOX 36140	CHARLOTTE NC	28236
2012	94933	118597.5 TRINITY AVIATION CHARTERS LLC	950 N POLK ST	PINEVILLE NC	28134
2012	410250	81324 TRINITY AVIATION CHARTERS LLC	950 N POLK ST	PINEVILLE NC	28134
2012	95413	2460.11 TRU-CONTOUR INC	2420 LIPPARD LANE EXT	HARRISBURG NC	28075
2012	95414	4808.21 TRU-CONTOUR INC	2420 LIPPARD LANE EXT	HARRISBURG NC	28075
2012	410434	24.85 TUCKER ROBERT WAYNE	1 MYRTLE BANK LN	HILTON HEAD SC	29926
2012	95880	85.99 TUCKER YOLANDA K	656 LEISURE PARK CIRCLE	KANNAPOLIS NC	28083
2012	410292	17.45 TURNER MOTORSPORTS INC	723 CONCORD PARKWAY N	CONCORD NC	28027
2012	96128	150.89 TWP 12 MAP 7 PARCEL 8 50			0
2012	96173	172.38 TYSON REALTY SERVICES	5420 APPLE GLEN DR	HARRISBURG NC	28075
2012	96215	90.2 UMBERGER B L ESTATE			
2012	96268	60.28 UNION PLAZA LLC	361 UNION CEMETERY RD	CONCORD NC	28027
2012	410232	41.34 UNION PLAZA LLC	361 UNION CEMETERY RD	CONCORD NC	28027
2012	96301	151.41 UNITED SLEEP MEDICINE	7000 SHANNON WILLOW RD	CHARLOTTE NC	28226
2012	96315	125.78 UNKNOWN OWNER(4-10-2.00)			0
2012	96316	128.68 UNKNOWN PCL 11-7-84.30			0
2012	96321	32.05 UNKNOWN TWP 11 MAP 4			0
2012	96323	148.68 UNKNOWN TWP 12 MAP 36			0
2012	96324	148.68 UNKNOWN TWP 12 MAP 37			0
2012	96325	352.8 UNKNOWN TWP 12 MAP 37			0
2012	96327	159.78 UNKNOWN TWP 12 MAP 39			0
2012	96328	89.8 UNKNOWN TWP 12 MAP 5			0
2012	96329	95.36 UNKNOWN TWP 12 MAP 53 PCL 7 20			0
2012	96330	102.02 UNKNOWN TWP 12-62-31 10			0
2012	96331	454.55 UNKNOWN TWP 2 MAP 20 PCL 3 19			0
2012	96332	42.76 UNKNOWN TWP 4 MAP 10			0
2012	96333	48.71 UNKNOWN TWP 4 MAP 110			0
2012	96334	119.8 UNKNOWN TWP 4 MAP 118			0
2012	96336	54.62 UNKNOWN TWP 4 MAP 15			0
2012	96337	24.49 UNKNOWN TWP 4 MAP 15 PARCEL 65			0
2012	96338	119.85 UNKNOWN TWP 4 MAP 23			0
2012	96339	96.13 UNKNOWN TWP 4 MAP 28			0

2012	96340	72.41 UNKNOWN TWP 4 MAP 36					0
2012	96341	13.11 UNKNOWN TWP 4 MAP 37					0
2012	96342	107.99 UNKNOWN TWP 4 MAP 44					0
2012	96344	72.41 UNKNOWN TWP 4 MAP 57					0
2012	96345	77.15 UNKNOWN TWP 4 MAP 57 PCL 34 70					0
2012	96346	15.49 UNKNOWN TWP 4 MAP 59					0
2012	96347	285.88 UNKNOWN TWP 4 MAP 74 PARCEL 48					0
2012	96348	19.04 UNKNOWN TWP 4 MAP 74 PCL 22 20					0
2012	96350	172.03 UNKNOWN TWP 4 MAP 76 PARCEL 28					0
2012	96352	90.2 UNKNOWN TWP 4 MAP 85					0
2012	96353	72.41 UNKNOWN TWP 4 MAP 95 PCL 58 10					0
2012	96354	14.06 UNKNOWN TWP 4 MAP 99					0
2012	96358	81.01 UNKNOWN TWP 9-14-14 60					0
2012	96359	268.1 UNKOWN TWP 4 MAP 39 PARCEL 114					0
2012	410491	28.33 URGENT CARES OF AMERICA HOLDINGS LL	935 SHOTWELL RD STE 108	CLAYTON	NC		27520
2012	410280	39.94 URIOSTEGUI ANA PAULINA DORANTE	3124 TRIPP TERRES	CONCORD	NC		28027
2012	96530	51.19 VALADES MARINO	256 CLINTWOOD DR NW	CONCORD	NC		28027
2012	410167	35.11 VALADES MARINO	256 CLINTWOOD DR NW	CONCORD	NC		28027
2012	96533	56.76 VALDERAMA MIREYA CORTEZ	277 CLINTWOOD DR NW	CONCORD	NC		28027
2012	410212	38.92 VALDERAMA MIREYA CORTEZ	277 CLINTWOOD DR NW	CONCORD	NC		28027
2012	96534	10.54 VALDERRAMA EUSEBIA CALLEJA	230 MOORE DRIVE NW	CONCORD	NC		28025
2012	96563	217.08 VALERA AQUILINO LEON	3891 PINTAIL DR	CONCORD	NC		28025
2012	96698	464.02 VANCE CLAUDE STEVEN JR	4219 FOURWINDS CT SW	CONCORD	NC		28027
2012	410098	318.19 VANCE CLAUDE STEVEN JR	4219 FOUR WINDS COURT	CONCORD	NC		28027
2012	96807	64.63 VANG STEPHANIE M	1024 ROSS AVE APT 4	SAINT PAUL	MN		55106
2012	97079	40.85 VERDUZCO SERGIO YANEZ	3872 GOLDENEYE DR	CONCORD	NC		28025
2012	97081	128.1 VERIKAS SAULIUS	756 WALES CT #20	CONCORD	NC		28027
2012	410160	87.84 VERIKAS SAULIUS	756 WALES CT #20	CONCORD	NC		28027
2012	97140	67.79 VIASSI INC	5911 LEATHERWOOD CT	HARRISBURG	NC		28075
2012	97192	180.27 VILLAGE GRILL	141 WEST AVENUE	KANNAPOLIS	NC		28081
2012	410436	133.09 VILLANUEVA CESAR	2863 FAIRBANKS DR	CONCORD	NC		28027
2012	97632	97.73 WAGNER JUSTIN JACKSON	C/O TERRY & 398 4 COLD SPRIN	CONCORD	NC		28025
2012	410301	571.14 WALKDEN BOOK COMPANY INC	ATTN: TAX DE PO BOX 7069	ANN ARBOR	MI		48108
2012	98224	243.62 WALTER BETTY JO	2600 LAMP POST LN	KANNAPOLIS	NC		28081

2012	98672	12.54 WATERBOX DESIGN	102 CRESTVIEW DRIVE	CONCORD	NC	28027	
2012	98847	24.16 WATSON MITCHELL EARL	621 BRAFFORD DRIVE	CONCORD	NC	28025	
2012	98903	48.71 WATTS EUGENE SR	% MARION G	292 SALEM ST S W	CONCORD	NC	28025
2012	98910	148.68 WATTS JAMES					
2012	99042	65.29 WEAKS CORA HEIR					
2012	99054	90.91 WEAKS FLOYD JR					
2012	99053	573.56 WEAKS FLOYD JR					
2012	99067	65.29 WEAKS TOM HRS					
2012	99297	78.4 WEDDINGTON LOLEDA B	2855 FAIRBANKS DR	CONCORD	NC	28027	
2012	410438	53.77 WEDDINGTON LOLEDA B	2855 FAIRBANKS DR	CONCORD	NC	28027	
2012	99604	95.46 WELTER KRISTEN D	4631 FENTON DRIVE	CONCORD	NC	28027	
2012	99621	346.37 WENSIL CLYDE C	C/O RAY LAW	423 8 DRAKE CT	WALDORF	MD	20603
2012	99701	22.93 WESSELMAN PLUMBING INC	601 FOREST AVE	KANNAPOLIS	NC	28081	
2012	100566	24.85 WHITLEY WILLIAM ALEXANDE	3830 OLD CONCORD-SAL	CONCORD	NC	28025	
2012	100979	42.76 WILEY JENNIE REYN MRS ESTATE	% HENRY WIL	143 EDINBURG DF	KANNAPOLIS	NC	28083
2012	101158	11.59 WILLARD CHRISTIPHER JOSEPH	866 BREEZEHILL RD	KERNERSVILLI	NC	27285	
2012	101161	136.33 WILLARD TERRI CAUDLE	5725 COUNTY LINE RD	MT PLEASANT	NC	28124	
2012	101421	32.05 WILLIAMS LARRY L	149 CAROLINA FARMS BLVD	CAROLINA SH	NC	28467	
2012	102073	316.54 WING ZONE	1602 S CANNON BLVD	KANNAPOLIS	NC	28083	
2012	102416	26.72 WOODARD BOBBY R JR	409 OAK CIRCLE	KANNAPOLIS	NC	28081	
2012	102489	360.63 WOODS ALLEN JR & ZELMA BOONE	1107 MOSS AVE	KANNAPOLIS	NC	28081	
2012	102526	249.73 WOODSON JANIE S	940 PINE CIRCLE DR	CONCORD	NC	28027	
2012	410443	9.93 WYATT DARRELL K	432 MISSY CIRCLE NW	CONCORD	NC	28027	
2012	103297	295.47 YOUTH CARE MANAGEMENT	1605 OLD EARNHARDT RD	KANNAPOLIS	NC	28083	
2012	410000	157.67 YOUTH CARE MANAGEMENT	1605 OLD EARNHARDT RD	KANNAPOLIS	NC	28083	
2012	103411	2239.04 ZALCO INC	6535 STIREWALT ROAD	KANNAPOLIS	NC	28081	
		534640.97					

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Approval of Regular Meeting Agenda

SUBJECT:

BOC - Approval of Regular Meeting Agenda

BRIEF SUMMARY:

The proposed agenda for the September 19, 2022 regular meeting is attached.

REQUESTED ACTION:

Motion to approve the agenda for the September 19, 2022 regular meeting as presented and schedule for public hearing for 6:30 p.m. or as soon thereafter as persons may be heard..

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- Regular Meeting Agenda

CABARRUS COUNTY



BOARD OF COMMISSIONERS REGULAR MEETING

September 19, 2022
6:30 PM

MISSION STATEMENT

THROUGH VISIONARY LEADERSHIP AND GOOD STEWARDSHIP, WE WILL ADMINISTER STATE REQUIREMENTS, ENSURE PUBLIC SAFETY, DETERMINE COUNTY NEEDS, AND PROVIDE SERVICES THAT CONTINUALLY ENHANCE QUALITY OF LIFE

CALL TO ORDER BY THE CHAIRMAN

PRESENTATION OF COLORS

INVOCATION

Pastor Michael Waters, Parkwood Baptist Church

A. APPROVAL OR CORRECTIONS OF MINUTES

1. Approval or Correction of Meeting Minutes

B. APPROVAL OF THE AGENDA

C. RECOGNITIONS AND PRESENTATIONS

1. Cooperative Extension - National 4-H Week Proclamation
2. Cooperative Extension - Partnership Award from NC Cooperative Extension
3. DHS - Recognition of DHS' Social Work Prevention Services Unit
4. Proclamation - Hispanic and Latino Heritage Month
5. Proclamation - Honoring Judge Clarence Horton and Historical Moments
6. Proclamation - PACE Month

D. INFORMAL PUBLIC COMMENTS

E. OLD BUSINESS

F. CONSENT AGENDA

(Items listed under consent are generally of a routine nature. The Board may take action to approve/disapprove all items in a single vote. Any item may be withheld from a general action, to be discussed and voted upon separately at the discretion of the

Board.)

1. Appointments and Removals - Adult Care Home Community Advisory Committee
2. Appointments and Removals - Home and Community Care Block Grant Advisory Committee
3. Appointments and Removals - Juvenile Crime Prevention Council
4. Appointments and Removals - Region F Aging Advisory Committee
5. Cooperative Extension - Budget Amendment for Agriculture Program Supplies
6. County Manager - Request for New School Resource Officers
7. County Manager - State Directed Grants
8. DHS - Budget Amendment to Appropriate Adoption Promotion Funds
9. Finance - Write Off Ambulance Receivable
10. Infrastructure and Asset Management - Transfer of Surplus Vehicle to Rimer Volunteer Fire Department
11. Legal - Resolution Authorizing the County Manager and the County Finance Officer to Grant Real Estate Conveyance Excise Tax Refunds
12. Planning and Development - Community Development Budget Amendments
13. Planning and Development - Construction Standards Proposed Fee Schedule Changes
14. Tax Administration - 2012 Write Off Real and Personal Outstanding Taxes
15. Tax Administration - Refund and Release Reports - August 2022

G. NEW BUSINESS

1. DHS - Transportation FY24 Community Transportation Grant - Public Hearing 6:30 p.m.

H. REPORTS

1. BOC - Receive Updates from Commission Members who Serve as Liaisons to Municipalities or on Various Boards/Committees
2. BOC - Request for Applications for County Boards/Committees
3. Budget - Monthly Budget Amendment Report
4. Budget - Monthly Financial Update
5. County Manager - Monthly Building Activity Reports
6. County Manager - Monthly New Development Report
7. EDC - August 2022 Monthly Summary Report

I. GENERAL COMMENTS BY BOARD MEMBERS

J. WATER AND SEWER DISTRICT OF CABARRUS COUNTY

K. CLOSED SESSION

L. ADJOURN

Scheduled Meetings

October 3	Work Session	4:00 p.m.	Multipurpose Room
October 17	Regular Meeting	6:30 p.m.	BOC Meeting Room
October 19	Cabarrus Summit	6:00 p.m.	Cabarrus Arena
November 7	Work Session	4:00 p.m.	Multipurpose Room
November 21	Regular Meeting	6:30 p.m.	BOC Meeting Room

Mission: Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs, and provide services that continually enhance quality of life.

Vision: Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive, and our community prospers.

**Cabarrus County Television Broadcast Schedule
Cabarrus County Board of Commissioners' Meetings**

The most recent Commissioners' meeting is broadcast at the following days and times. Agenda work sessions begin airing after the 1st Monday of the month and are broadcast for two weeks up until the regular meeting. Then the regular meeting begins airing live the 3rd Monday of each month and is broadcast up until the next agenda work session.

Sunday - Saturday	1:00 P.M.
Sunday - Tuesday	6:30 P.M.
Thursday & Friday	6:30 P.M.

In accordance with ADA regulations, anyone who needs an accommodation to participate in the meeting should notify the ADA Coordinator at 704-920-2100 at least forty-eight (48) hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**September 6, 2022
4:00 PM**

AGENDA CATEGORY:

Closed Session

SUBJECT:

Closed Session - Pending Litigation, Economic Development, Acquisition of Real Property, and Personnel Matters

BRIEF SUMMARY:

A closed session is needed to discuss matters related to pending litigation, economic development, acquisition of real property and personnel matters as authorized by NCGS 143-318.11(a)(3), (4), (5) and (6).

REQUESTED ACTION:

Motion to go into closed session to discuss matters related to pending litigation, economic development, acquisition of real property and personnel matters as authorized by NCGS 143-318.11(a)(3), (4), (5) and (6).

EXPECTED LENGTH OF PRESENTATION:

1 Hour or More

SUBMITTED BY:

Mike Downs, County Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:
